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Muswellbrook Shire Council Budget Review 2018/19

Fund:	All Funds	Consolidated General, Water, Sewer and Commercial Buildings Funds											
Business Unit:		2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues													
	Rates and Charges	(20,848,337)	(23,634,269)	(23,319,269)	(23,977,948)	(24,665,986)	(25,350,588)						
	User Charges and Fees	(17,306,141)	(17,085,614)	(17,842,869)	(18,639,571)	(19,147,842)	(19,653,022)						
	Interest and Investments Revenues	(1,597,209)	(1,602,203)	(973,813)	(1,145,121)	(1,281,364)	(1,420,203)						
	Other Revenues	(2,597,788)	(2,683,529)	(2,682,778)	(2,728,936)	(2,779,104)	(2,815,708)						
	Operating Grants and Contributions	(5,814,804)	(5,926,647)	(5,816,064)	(5,737,725)	(5,838,117)	(5,929,024)						
	Internal Revenue	(3,679,559)	(5,318,533)	(4,252,323)	(4,313,552)	(4,401,223)	(4,426,697)						
Total Operating Revenues		(51,843,838)	(56,250,795)	(54,887,116)	(56,542,853)	(58,113,636)	(59,595,242)						
Expenses													
	Wages and Salaries	13,410,487	13,928,500	14,001,340	14,267,798	14,608,047	15,000,182						
	Materials and Contracts	15,957,261	17,203,738	15,924,307	16,258,159	16,723,420	17,171,106						
	Other Costs	3,591,581	4,175,989	3,775,206	3,812,018	4,001,444	4,096,495						
	Borrowing Costs	3,182,346	3,018,160	3,013,783	3,295,924	3,342,742	3,197,385						
	Overheads	3,897,352	4,158,266	4,474,623	4,543,035	4,638,067	4,737,540						
	Depreciation	10,652,737	10,852,847	11,426,804	12,124,186	12,445,419	12,733,796						
Total Operating Expenses		50,691,764	53,337,500	52,616,063	54,301,120	55,759,139	56,936,504						
Total Operating Result Before Capital		(1,152,074)	(2,913,295)	(2,271,053)	(2,241,733)	(2,354,497)	(2,658,738)						

Muswellbrook Shire Council Budget Review 2018/19

Fund:	General	Consolidated General Fund										
Business Unit:		2017/18 Original Budget		March 2018 Review Budget	2018/19 Budget		2019/20 Budget		2020/21 Budget		2021/22 Budget	
Revenues												
Rates and Charges		(15,247,337)		(18,033,269)	(17,457,168)	(17,902,900)	(18,360,121)	(17,902,900)	(18,360,121)	(17,902,900)	(18,360,121)	
User Charges and Fees		(6,938,725)		(7,065,917)	(7,023,881)	(7,238,497)	(7,395,526)	(7,238,497)	(7,395,526)	(7,238,497)	(7,395,526)	
Interest and Investments Revenues		(938,209)		(941,203)	(572,193)	(738,569)	(887,467)	(738,569)	(887,467)	(738,569)	(887,467)	
Other Revenues		(2,597,788)		(2,683,529)	(2,682,778)	(2,728,936)	(2,779,104)	(2,728,936)	(2,779,104)	(2,728,936)	(2,779,104)	
Operating Grants and Contributions		(5,745,304)		(5,859,533)	(5,745,874)	(5,666,832)	(5,765,506)	(5,666,832)	(5,765,506)	(5,666,832)	(5,765,506)	
Internal Revenue		(3,679,559)		(5,318,533)	(4,252,323)	(4,313,552)	(4,401,223)	(4,313,552)	(4,401,223)	(4,313,552)	(4,401,223)	
Total Operating Revenues		(35,146,922)		(39,901,984)	(37,734,217)	(38,589,286)	(39,588,947)	(38,589,286)	(39,588,947)	(38,589,286)	(40,476,382)	
Expenses												
Wages and Salaries		11,455,838		11,741,851	11,970,012	12,185,456	12,484,398	12,185,456	12,484,398	12,185,456	12,823,728	
Materials and Contracts		11,456,676		13,129,840	12,139,927	12,343,737	12,727,025	12,343,737	12,727,025	12,343,737	13,038,797	
Other Costs		2,433,131		2,948,447	2,472,692	2,529,441	2,596,308	2,529,441	2,596,308	2,529,441	2,657,335	
Borrowing Costs		588,937		588,937	618,412	655,158	690,202	655,158	690,202	655,158	669,398	
Overheads		1,835,177		1,835,177	1,869,220	1,904,465	1,940,571	1,869,220	1,940,571	1,869,220	1,978,585	
Depreciation		7,326,050		7,538,250	7,940,159	8,290,803	8,512,715	8,290,803	8,512,715	8,290,803	8,712,778	
Total Operating Expenses		35,095,809		37,782,502	37,010,422	37,909,060	38,951,219	37,909,060	38,951,219	37,909,060	39,880,621	
Total Operating Result Before Capital		(51,113)		(2,119,482)	(723,795)	(680,226)	(637,728)	(680,226)	(637,728)	(680,226)	(595,761)	

Muswellbrook Shire Council Budget Review 2018/19

Fund:	Future Funds					
Business Unit:	Education Division and Commercial Division Fund					
	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
User Charges and Fees	(6,204,416)	(5,727,868)	(6,401,418)	(6,560,691)	(6,724,233)	(6,892,313)
Total Operating Revenues	(6,204,416)	(5,727,868)	(6,401,418)	(6,560,691)	(6,724,233)	(6,892,313)
Expenses						
Wages and Salaries	81,424	153,424	171,328	176,468	181,986	187,216
Materials and Contracts	1,894,375	1,333,245	1,534,380	1,575,631	1,588,892	1,632,208
Other Costs	623,600	622,692	627,971	642,797	648,808	664,794
Borrowing Costs	1,633,869	1,480,597	1,543,053	1,830,804	1,895,440	1,821,831
Overheads	0	250,000	500,000	512,500	525,313	538,445
Depreciation	269,687	297,597	300,495	305,455	314,069	314,947
Total Operating Expenses	4,502,955	4,137,555	4,677,227	5,043,655	5,154,508	5,159,441
Total Operating Result Before Capital	(1,701,461)	(1,590,313)	(1,724,191)	(1,517,036)	(1,569,725)	(1,732,872)

Muswellbrook Shire Council Budget Review 2018/19

General Fund Principal Activities - Use of General Revenues

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Fleet Operations						
Revenue	(2,335,062)	(2,235,062)	(2,445,174)	(2,486,951)	(2,532,622)	(2,581,510)
Expenses	2,335,062	2,235,062	2,445,174	2,486,951	2,532,622	2,581,510
Total Fleet Operations	0	0	0	0	0	0
Recreation						
Revenue	(20,000)	0	0	0	0	0
Expenses	1,517,863	1,468,863	1,483,370	1,526,546	1,570,547	1,607,344
Total Recreation	1,497,863	1,468,863	1,483,370	1,526,546	1,570,547	1,607,344
Aquatic Centres						
Revenue	(631,100)	(654,970)	(697,639)	(790,890)	(826,170)	(849,326)
Expenses	1,215,308	1,336,961	1,225,328	1,428,478	1,525,381	1,554,664
Total Aquatic Centres	584,208	681,991	527,689	637,588	699,211	705,338
Roads and Drainage - Works						
Revenue	(3,368,346)	(3,362,065)	(3,405,955)	(3,444,203)	(3,482,106)	(3,525,470)
Expenses	9,925,126	10,166,013	10,326,021	10,510,681	10,707,208	10,952,047
Total Roads and Drainage - Works	6,556,780	6,803,948	6,920,066	7,066,478	7,225,102	7,426,577
Technical Services						
Revenue	0	0	0	0	0	0
Expenses	747,296	1,019,278	739,696	762,462	782,697	904,765
Total Technical Services	747,296	1,019,278	739,696	762,462	782,697	904,765
Domestic Waste						
Revenue	(2,431,841)	(2,436,408)	(2,625,199)	(2,703,729)	(2,784,612)	(2,868,185)
Expenses	2,431,841	2,436,408	2,625,199	2,703,729	2,784,612	2,868,185
Total Domestic Waste	0	0	0	0	0	0
Waste Management Facility						
Revenue	(5,286,926)	(5,411,683)	(5,260,689)	(5,378,963)	(5,497,458)	(5,634,894)
Expenses	4,423,607	4,762,670	4,488,475	4,640,758	4,755,148	4,862,873
Total Waste Management Facility	(843,319)	(649,013)	(772,214)	(738,205)	(742,310)	(772,021)

Muswellbrook Shire Council Budget Review 2018/19

General Fund Principal Activities - Use of General Revenues

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Community Services						
Revenue	(205,415)	(96,000)	(164,953)	(59,241)	(60,396)	(61,868)
Expenses	448,606	480,548	450,050	360,225	368,871	378,145
Total Community Services	243,191	384,548	285,097	300,984	308,475	316,277
Human Resources						
Revenue	0	0	0	0	0	0
Expenses	633,505	674,622	467,139	477,768	488,643	500,858
Total Human Resources	633,505	674,622	467,139	477,768	488,643	500,858
Property and Building Services						
Revenue	(227,500)	(244,297)	(231,900)	(236,387)	(240,978)	(228,566)
Expenses	1,927,548	2,043,056	2,126,419	2,191,265	2,263,787	2,333,358
Total Property and Building Services	1,700,048	1,798,759	1,894,519	1,954,878	2,022,809	2,104,792
Financial Services						
Revenue	(18,877,723)	(23,052,629)	(20,627,872)	(21,259,047)	(21,884,076)	(22,408,674)
Expenses	1,212,452	1,652,141	1,415,188	1,508,494	1,545,252	1,584,305
Total Financial Services	(17,665,271)	(21,400,488)	(19,212,684)	(19,750,553)	(20,338,824)	(20,824,369)
Cultural						
Revenue	(26,700)	(42,866)	(27,234)	(27,777)	(28,352)	(29,061)
Expenses	316,482	341,982	334,415	342,498	350,755	359,733
Total Cultural	289,782	299,116	307,181	314,721	322,403	330,672
Libraries						
Revenue	(178,250)	(192,056)	(181,811)	(185,371)	(189,147)	(193,876)
Expenses	807,872	827,872	843,605	861,685	879,058	896,729
Total Libraries	629,622	635,816	661,794	676,314	689,911	702,853
Information Services						
Expenses	848,661	856,505	873,682	894,682	916,366	939,628
Total Information Services	848,661	856,505	873,682	894,682	916,366	939,628
Customer Service and Administration						
Expenses	768,395	711,395	801,278	833,790	854,396	875,830
Total Customer Service and Administration	768,395	711,395	801,278	833,790	854,396	875,830

Muswellbrook Shire Council Budget Review 2018/19

General Fund Principal Activities - Use of General Revenues

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Emergency Services						
Revenue	(195,000)	(192,038)	(198,900)	(202,878)	(206,935)	(211,884)
Expenses	860,976	858,014	854,654	873,430	892,609	911,408
Total Emergency Services	665,976	665,976	655,754	670,552	685,674	699,524
Environmental Planning						
Revenue	(282,050)	(436,050)	(283,331)	(288,961)	(294,717)	(282,450)
Expenses	790,289	979,624	893,823	916,187	939,096	963,088
Total Environmental Planning	508,239	543,574	610,492	627,226	644,379	680,638
Regulatory Services						
Revenue	(94,000)	(94,000)	(95,880)	(97,795)	(99,750)	(102,244)
Expenses	296,360	313,863	343,856	352,177	360,700	369,719
Total Regulatory Services	202,360	219,863	247,976	254,382	260,950	267,475
Water						
Revenue	(5,791,500)	(5,915,500)	(5,860,145)	(6,049,538)	(6,254,403)	(6,502,983)
Expenses	6,103,000	6,497,000	5,945,265	6,044,285	6,194,771	6,370,121
Total Water	311,500	581,500	85,120	(5,253)	(59,632)	(132,862)
Sewer						
Revenue	(4,701,000)	(4,705,443)	(4,891,336)	(5,343,338)	(5,546,053)	(5,723,564)
Expenses	4,990,000	4,920,443	4,983,149	5,304,120	5,458,641	5,526,321
Total Sewer	289,000	215,000	91,813	(39,218)	(87,412)	(197,243)
Integrated Planning						
Revenue	(75,500)	(77,472)	(73,440)	(74,908)	(76,406)	(78,316)
Expenses	600,448	641,347	645,961	660,795	675,976	692,869
Total Integrated Planning	524,948	563,875	572,521	585,887	599,570	614,553
Executive Services						
Revenue	(106,000)	(66,000)	0	0	0	0
Expenses	856,411	968,388	789,670	806,786	924,085	844,964
Total Executive Services	750,411	902,388	789,670	806,786	924,085	844,964

Muswellbrook Shire Council Budget Review 2018/19

General Fund Principal Activities - Use of General Revenues

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Corporate Services Management						
Revenue	0	(150,000)	0	0	0	0
Expenses	1,065,256	1,486,576	1,158,942	1,185,445	1,211,435	1,237,921
Total Corporate Services Management	1,065,256	1,336,576	1,158,942	1,185,445	1,211,435	1,237,921
Environmental Services and Sustainability						
Revenue	(794,509)	(870,346)	(866,040)	(790,331)	(809,373)	(829,814)
Expenses	764,873	883,755	809,348	695,383	713,034	731,755
Total Environmental Services and Sustainability	(29,636)	13,409	(56,692)	(94,948)	(96,339)	(98,059)
Economic Development and Innovation Upper Hunter						
Revenue	(31,000)	(288,042)	(548,200)	(561,854)	(575,849)	(590,244)
Expenses	301,572	637,559	869,129	888,845	908,941	928,923
Total Economic Development and Innovation Upper Hunter	270,572	349,517	320,929	326,991	333,092	338,679
Education Division						
Revenue	(506,391)	(586,682)	(547,685)	(560,641)	(574,209)	(588,564)
Expenses	787,088	832,939	838,422	864,377	887,901	891,508
Total Education Division	280,697	246,257	290,737	303,736	313,692	302,944
Commercial Division						
Revenue	(5,698,025)	(5,141,186)	(5,853,733)	(6,000,050)	(6,150,024)	(6,303,749)
Expenses	3,715,867	3,304,616	3,838,805	4,179,278	4,266,607	4,267,933
Total Commercial Division	(1,982,158)	(1,836,570)	(2,014,928)	(1,820,772)	(1,883,417)	(2,035,816)

Community Infrastructure
Estimates for 2018/19 to 2021/22
Operating Budget

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Community Infrastructure
Business Unit: Fleet Operations

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
Other Revenues	(2,335,062)	(2,235,062)	(2,445,174)	(2,486,951)	(2,532,622)	(2,581,510)
Total Operating Revenues	(2,335,062)	(2,235,062)	(2,445,174)	(2,486,951)	(2,532,622)	(2,581,510)
Expenses						
Wages and Salaries	312,590	312,590	290,510	296,075	302,939	309,488
Materials and Contracts	924,472	900,574	943,204	962,603	982,103	1,006,657
Other Costs	233,000	256,898	251,460	256,148	262,430	268,990
Depreciation	865,000	765,000	960,000	972,125	985,150	996,375
Total Operating Expenses	2,335,062	2,235,062	2,445,174	2,486,951	2,532,622	2,581,510
Total Operating Result Before Capital	0	0	0	0	0	0

Fund: Principal Activity: Business Unit:	General Fund Community Infrastructure Fleet Operations	2017/18 Original	March 2018 Review	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
		Budget	Budget				
Operating Revenue							
Other Revenues							
	Plant Cost Recovery	(2,335,062)	(2,235,062)	(2,445,174)	(2,486,951)	(2,532,622)	(2,581,510)
Total Other Revenues		(2,335,062)	(2,235,062)	(2,445,174)	(2,486,951)	(2,532,622)	(2,581,510)
Operating Expenditure	Depot Operating Costs	2017/18 Original	March 2018 Review	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
		Budget	Budget				
	Depreciation	107,667	122,367	104,738	105,529	107,502	109,165
	Plant Operating Costs	865,000	765,000	960,000	972,125	985,150	996,375
		1,362,395	1,347,695	1,380,436	1,409,297	1,439,970	1,475,970
Total Operating Expenditure		2,335,062	2,235,062	2,445,174	2,486,951	2,532,622	2,581,510

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Community Infrastructure
Business Unit: Recreation

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
Operating Grants and Contributions	(20,000)	0	0	0	0	0
Total Operating Revenues	(20,000)	0	0	0	0	0
Expenses						
Wages and Salaries	855,903	846,903	856,104	882,414	909,506	933,120
Materials and Contracts	583,160	543,160	546,708	560,606	575,834	590,128
Other Costs	78,800	78,800	80,558	83,526	85,207	84,096
Overheads	0	0	0			
Total Operating Expenses	1,517,863	1,468,863	1,483,370	1,526,546	1,570,547	1,607,344
Total Operating Result Before Capital	1,497,863	1,468,863	1,483,370	1,526,546	1,570,547	1,607,344

Fund:	General Fund						
Principal Activity:	Community Infrastructure						
Business Unit:	Recreation						
	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	
Operating Revenue							
Operating Grants and Contributions							
Contribution - Graffiti Removal	(20,000)	0	0	0	0	0	0
Total Operating Grants and Contributions	(20,000)	0	0	0	0	0	0
Operating Expenditure							
Denman Cemetery	27,800	22,800	28,578	29,377	30,199	30,829	
Denman Indoor Sports Centres	7,000	5,000	7,175	7,354	7,727	7,727	
Denman Parks and Playgrounds	46,750	32,750	47,965	49,211	50,493	51,755	
Denman Passive Areas	29,000	25,000	31,270	32,097	32,953	33,774	
Denman Sporting Fields	55,850	70,850	57,424	59,044	60,711	62,202	
Denman Urban Areas	31,700	31,700	32,539	33,400	34,284	35,142	
Graffiti Removal	91,903	91,903	103,984	106,482	109,040	111,766	
Main Street (New Prog)	44,000	42,000	45,200	46,432	48,701	49,918	
Mbk Cemetery	80,000	65,000	80,510	84,071	86,188	85,103	
Mbk Indoor Sports Centre	4,000	3,000	4,080	4,161	4,244	4,350	
Mbk Passive Rec Areas	280,160	270,160	288,564	297,221	306,137	313,791	
Mbk Sporting Fields	216,000	251,000	170,200	174,140	178,365	182,824	
Mbk Urban Area Maintenance	189,000	183,000	194,250	199,648	205,200	210,331	
Parks Maintenance (Includes all water, insurance and rates charges for	337,700	297,700	312,631	322,855	332,382	342,590	
Trees and Bird Control	77,000	77,000	79,000	81,053	83,112	85,242	
Total Operating Expenditure	1,517,863	1,468,863	1,483,370	1,526,546	1,570,547	1,607,344	

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Community Infrastructure
Business Unit: Roads and Drainage - Works

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
User Charges and Fees	(909,000)	(900,202)	(911,580)	(914,211)	(916,894)	(918,962)
Operating Grants and Contributions	(2,459,346)	(2,461,863)	(2,494,375)	(2,529,992)	(2,565,212)	(2,606,508)
Total Operating Revenues	(3,368,346)	(3,362,065)	(3,405,955)	(3,444,203)	(3,482,106)	(3,525,470)
Expenses						
Wages and Salaries	1,719,577	1,797,577	1,787,562	1,821,525	1,856,495	1,932,013
Materials and Contracts	2,366,430	2,423,317	2,427,644	2,466,608	2,506,603	2,552,266
Other Costs	438,500	438,500	449,320	460,406	471,767	483,559
Borrowing Costs	270,619	270,619	280,995	245,255	208,160	181,797
Overheads	0	0	0			
Depreciation	5,130,000	5,236,000	5,380,500	5,516,887	5,664,183	5,802,412
Total Operating Expenses	9,925,126	10,166,013	10,326,021	10,510,681	10,707,208	10,952,047
Total Operating Result Before Capital	6,556,780	6,803,948	6,920,066	7,066,478	7,225,102	7,426,577

Fund: Principal Activity: Business Unit:	General Fund Community Infrastructure Roads and Drainage - Works	2017/18 Original	March 2018	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
		Budget	Review Budget				
Operating Revenue							
User Charges and Fees							
	Individually Priced Work Orders IPWOs	(780,000)	(780,000)	(780,000)	(780,000)	(780,000)	(780,000)
	Over mass/over size vehicle permits	(30,000)	(30,000)	(30,600)	(31,212)	(31,836)	(32,632)
	Private Works	(35,000)	(16,000)	(35,700)	(36,414)	(37,142)	(38,050)
	Road Opening Permits	(60,000)	(60,000)	(61,200)	(62,424)	(63,672)	(64,000)
	Road Pavement Consumption Charge	0	(10,202)	0	0	0	0
	Vehicle Contribution	(4,000)	(4,000)	(4,080)	(4,161)	(4,244)	(4,280)
Total User Charges and Fees		(909,000)	(900,202)	(911,580)	(914,211)	(916,894)	(918,962)
Operating Grants and Contributions							
	Block Grant	(186,000)	(186,000)	(186,000)	(186,000)	(186,000)	(186,000)
	Block Grant Traffic	(42,000)	(42,000)	(42,000)	(42,000)	(42,000)	(42,000)
	Council Roads Maintenance - VPA Contributions	0	(17,062)	0	0	0	0
	Financial Assistance Grant	(886,346)	(886,346)	(904,075)	(922,156)	(940,600)	(964,115)
	Mine Affected Roads Strategy	0	(65,455)	0	0	0	0
	S94 Maintenance Conits.	(810,000)	(810,000)	(826,800)	(843,836)	(860,112)	(877,393)
	SH27 Maintenance SIC	(478,000)	(398,000)	(478,000)	(478,000)	(478,000)	(478,000)
	Street Light	(57,000)	(57,000)	(57,500)	(58,000)	(58,500)	(59,000)
Total Operating Grants and Contributions		(2,459,346)	(2,461,863)	(2,494,375)	(2,529,992)	(2,565,212)	(2,606,508)

Fund: Principal Activity: Business Unit:	General Fund Community Infrastructure Roads and Drainage - Works	2017/18 Original Budget	March 2018 Review Budget				
			2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	
Operating Expenditure							
	Alcohol Prohibited Signage	3,200	2,200	3,279	3,359	3,443	3,529
	Car Parking	146,375	146,375	150,066	153,853	157,740	161,682
	Depreciation	5,130,000	5,236,000	5,380,500	5,516,887	5,664,183	5,802,412
	Domestic Waste Collection Service	0	40,000	0	0	0	0
	Floodplain Management	9,000	9,000	9,180	9,363	9,550	9,788
	Footpath Maintenance	92,675	92,675	95,116	97,624	100,201	102,706
	Individually Priced Work Orders SH 27	680,000	680,000	680,000	680,000	680,000	680,000
	Levee Banks	45,500	45,500	46,630	47,788	48,976	50,200
	Loan Repayments	270,619	270,619	280,995	245,255	208,160	181,797
	Mine Affected Roads Strategy	0	81,003	0	0	0	0
	Private Works	24,000	5,000	8,240	8,487	8,742	8,961
	Regional Roads Traffic Facilities	42,000	42,000	42,000	42,000	42,000	42,000
	Road Closure	41,000	41,000	41,820	42,656	43,509	44,596
	Roads to Recovery	0	133,884	0	0	0	0
	RTA Block Grant	186,000	186,000	186,000	186,000	186,000	186,000
	RTA Road Maintenance Council Contract (RMCC)	478,000	398,000	478,000	478,000	478,000	478,000
	Rural and Urban Bridges	77,630	77,630	78,880	80,935	83,046	85,122
	Rural Roads	1,341,898	1,341,898	1,455,154	1,494,548	1,535,114	1,575,367
	Special Variation Maintenance	240,988	240,988	245,739	250,590	255,543	261,934
	Stormwater Management (GPT Clean Ups)	90,000	70,000	91,700	93,434	95,202	142,457
	Street and Gutter Cleaning	225,500	225,500	230,010	234,610	239,302	245,284
	Street Light	410,000	410,000	420,250	430,756	441,525	452,563
	Urban Roads	390,741	390,741	402,462	414,536	426,972	437,649
Total Operating Expenditure		9,925,126	10,166,013	10,326,021	10,510,681	10,707,208	10,952,047

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Community Infrastructure
Business Unit: Technical Services

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues	0	0	0	0	0	0
Total Operating Revenues						
Expenses						
Wages and Salaries	421,999	433,642	561,793	575,838	590,234	604,990
Materials and Contracts	325,297	585,636	177,903	186,624	192,463	299,775
Total Operating Expenses	747,296	1,019,278	739,696	762,462	782,697	904,765
Total Operating Result Before Capital	747,296	1,019,278	739,696	762,462	782,697	904,765

Fund: General Fund
Principal Activity: Community Infrastructure
Business Unit: Technical Services

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue	0	0	0	0	0	0
Total Internal Revenue	0	0	0	0	0	0
	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure						
Asset Management	336,244	301,244	482,751	494,794	507,138	519,817
Asset Management Planning	50,000	50,000	0	0	0	0
Asset Valuation	30,000	30,000	30,600	31,212	31,836	32,632
Contract Engineer Development Assessment	36,000	36,000	36,720	37,454	38,203	39,158
Hunter River Flood Plain Risk Management	0	152,875	0	0	0	0
Investigation and Design	295,052	449,159	189,625	199,002	205,520	313,158
Total Operating Expenditure	747,296	1,019,278	739,696	762,462	782,697	904,765

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Community Infrastructure
Business Unit: Domestic Waste

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
Rates and Charges	(2,377,841)	(2,377,841)	(2,567,636)	(2,644,665)	(2,724,005)	(2,806,063)
User Charges and Fees	(10,000)	(10,000)	(10,200)	(10,404)	(10,612)	(10,877)
Interest and Investments Revenues	(12,000)	(14,994)	(12,240)	(12,484)	(12,734)	(13,052)
Operating Grants and Contributions	(32,000)	(33,573)	(35,123)	(36,176)	(37,261)	(38,193)
Total Operating Revenues	(2,431,841)	(2,436,408)	(2,625,199)	(2,703,729)	(2,784,612)	(2,868,185)
Expenses						
Wages and Salaries	84,221	84,221	86,747	89,350	92,030	94,331
Materials and Contracts	929,443	934,010	1,086,172	1,126,793	1,168,828	1,212,006
Other Costs	3,000	3,000	3,060	3,121	3,183	3,263
Overheads	1,415,177	1,415,177	1,449,220	1,484,465	1,520,571	1,558,585
Total Operating Expenses	2,431,841	2,436,408	2,625,199	2,703,729	2,784,612	2,868,185
Total Operating Result Before Capital	0	0	0	0	0	0

Fund: Principal Activity: Business Unit:	General Fund Community Infrastructure Domestic Waste	2017/18 Original	March 2018 Review	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
		Budget	Budget				
Operating Revenue							
Rates and Charges							
Total Rates and Charges	Annual Waste Service Fees	(2,377,841) (2,377,841)	(2,377,841) (2,377,841)	(2,567,636) (2,567,636)	(2,644,665) (2,644,665)	(2,724,005) (2,724,005)	(2,806,063) (2,806,063)
User Charges and Fees							
Total User Charges and Fees	Garbage Bin Sales	(10,000) (10,000)	(10,000) (10,000)	(10,200) (10,200)	(10,404) (10,404)	(10,612) (10,612)	(10,877) (10,877)
Interest and Investments Revenues							
Total Interest and Investments Revenues	Interest on Investments	(12,000) (12,000)	(14,994) (14,994)	(12,240) (12,240)	(12,484) (12,484)	(12,734) (12,734)	(13,052) (13,052)
Operating Grants and Contributions							
Total Operating Grants and Contributions	Pension Rebate Subsidy	(32,000) (32,000)	(33,573) (33,573)	(35,123) (35,123)	(36,176) (36,176)	(37,261) (37,261)	(38,193) (38,193)
Operating Expenditure							
Collect and Process Recycling		357,832	357,832	398,169	406,132	414,254	424,610
Collect Domestic Waste		394,716	399,283	475,999	490,002	504,420	519,410
Contribution to WMF Operations		909,293	909,293	932,025	955,326	979,209	1,003,689
Domestic Waste Administration and Overheads		399,846	399,846	409,878	420,544	431,488	442,276
Education and Clean Ups		193,259	193,259	197,124	201,066	205,087	210,214
Green Waste Collection		176,895	176,895	212,004	230,659	250,154	267,986
Total Operating Expenditure		2,431,841	2,436,408	2,625,199	2,703,729	2,784,612	2,868,185

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Community Infrastructure
Business Unit: Waste Management Facility

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
User Charges and Fees	(4,603,000)	(4,648,120)	(4,610,354)	(4,712,398)	(4,814,258)	(4,934,614)
Other Revenues	(34,926)	(34,926)	(5,610)	(5,722)	(5,836)	(5,982)
Operating Grants and Contributions	0	(99,637)	0	0	0	0
Internal Revenue	(629,000)	(629,000)	(644,725)	(660,843)	(677,364)	(694,298)
Total Operating Revenues	(5,266,926)	(5,411,683)	(5,260,689)	(5,378,963)	(5,497,458)	(5,634,894)

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Expenses						
Wages and Salaries	834,739	834,739	799,863	863,038	884,561	906,623
Materials and Contracts	2,774,600	3,077,413	2,824,813	2,891,217	2,960,086	3,034,088
Other Costs	27,000	32,000	27,540	28,090	28,652	29,368
Borrowing Costs	318,318	318,318	337,417	357,653	379,122	388,000
Overheads	420,000	420,000	420,000	420,000	420,000	420,000
Depreciation	48,950	80,200	78,842	80,760	82,727	84,794
Total Operating Expenses	4,423,607	4,762,670	4,488,475	4,640,758	4,755,148	4,862,873
Total Operating Result Before Capital	(843,319)	(649,013)	(772,214)	(738,205)	(742,310)	(772,021)

Fund:	General Fund						
Principal Activity:	Community Infrastructure						
Business Unit:	Waste Management Facility						
	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	
Operating Revenue							
User Charges and Fees							

Fund: General Fund
Principal Activity: Community Infrastructure
Business Unit: Waste Management Facility

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure						
Better Waste and Recycling	50,000	283,276	0	0	0	0
Denman Waste Facility	77,000	77,000	79,260	81,580	83,962	86,061
Depreciation	48,950	80,200	78,842	80,760	82,727	84,794
Dumping and Waste Chemical Collection	3,000	3,000	3,075	3,151	3,230	3,311
Lease and Dividend	420,000	420,000	420,000	420,000	420,000	420,000
Mulching and Compost Production	56,400	56,400	57,528	58,678	59,852	61,348
Muswellbrook Waste Facility	3,225,485	3,261,807	3,294,365	3,428,249	3,523,791	3,611,233
Void Management	542,772	542,772	555,405	568,340	581,586	596,126
Waste & Recycling Facility - Feasibility Study	0	15,000	0	0	0	0
Waste Less Recycle More	0	23,215	0	0	0	0
Total Operating Expenditure	4,423,607	4,762,670	4,488,475	4,640,758	4,755,148	4,862,873

Planning, Community and Corporate Services

Estimates for 2018/19 to 2021/22 Operating Budget

Fund: Principal Activity: Business Unit:		General Fund Planning, Community and Corporate Services Aquatic Centres					
		2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue							
User Charges and Fees							
	Aquatic Centre Gym Fees	(87,500)	(90,000)	(136,633)	(139,654)	(142,689)	(146,257)
	Denman Aqua Aerobics	0	(614)	0	0	0	0
	Denman Entry Fees	(21,500)	(15,200)	(21,930)	(22,367)	(22,815)	(23,385)
	Denman Kiosk	(10,000)	(9,000)	(10,200)	(10,404)	(10,612)	(10,877)
	Denman Learn to Swim	(2,000)	(1,000)	(2,040)	(2,081)	(2,122)	(2,175)
	Denman Season Passes	(10,000)	(16,717)	(10,200)	(10,404)	(10,612)	(10,878)
	Mbk Aqua Aerobics	(9,000)	(10,500)	(9,180)	(9,363)	(9,550)	(9,789)
	Mbk Concession Tickets	(10,000)	(10,000)	(10,000)	(10,500)	(12,000)	(12,300)
	Mbk Entry Fees	(100,000)	(100,000)	(100,000)	(150,000)	(150,000)	(153,750)
	Mbk Kiosk	(65,000)	(65,000)	(65,000)	(100,000)	(100,000)	(102,500)
	Mbk Miscellaneous Income	(500)	(2,100)	(510)	(520)	(531)	(544)
	Mbk Pool and Equipment Hire	(6,000)	(6,000)	(3,000)	(3,060)	(10,000)	(10,250)
	Mbk Programmes	(275,000)	(292,239)	(297,306)	(300,712)	(309,298)	(319,531)
	Mbk Season Passes	(16,000)	(17,500)	(13,000)	(13,000)	(20,000)	(20,500)
	Mbk Yearly Passes	(13,000)	(13,000)	(13,000)	(13,000)	(20,000)	(20,500)
	School Aqua Zumba/Aerobics	(2,000)	(2,500)	(2,040)	(2,080)	(2,174)	(2,174)
	Vehicle Contribution	(3,600)	(3,600)	(3,600)	(3,745)	(3,820)	(3,916)
Total User Charges and Fees		(631,100)	(654,970)	(697,639)	(790,890)	(826,170)	(849,326)

Fund: Principal Activity: Business Unit:	General Fund Planning, Community and Corporate Services Aquatic Centres	2017/18 Original	March 2018	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
		Budget	Review Budget				
Operating Expenditure							
Aquatic Centre Gym		42,000	44,000	60,673	62,128	63,612	65,201
Denman Administration		5,000	5,500	5,100	5,201	5,305	5,438
Denman Building and Grounds		12,000	9,000	12,240	12,484	12,734	13,052
Denman Kiosk		6,500	6,500	6,630	6,762	6,897	7,069
Denman Pool Operations		83,500	83,500	85,710	87,979	90,312	92,570
Denman Supervision and Life Guarding		85,628	85,628	86,328	88,489	90,705	92,972
Depreciation		120,400	153,400	157,647	288,226	298,710	309,065
Loan Upgrade Aquatic Centre		0	0	0	52,250	102,920	99,601
Mbk Activities		155,275	155,275	159,928	163,923	168,018	172,219
Mbk Kiosk		37,000	37,000	37,900	38,823	39,768	40,737
Mbk Pool Administration Costs		43,780	44,980	42,034	42,469	54,063	55,415
Mbk Pool and Plant Maintenance		66,625	76,578	66,625	66,621	72,241	74,047
Mbk Pool Grounds		4,100	4,600	5,652	5,705	5,759	5,828
Mbk Pool Operations		80,000	155,000	111,200	115,000	117,000	119,000
Mbk Supervision and Life Guarding		473,500	476,000	387,661	392,418	397,337	402,450
Total Operating Expenditure		1,215,308	1,336,961	1,225,328	1,428,478	1,525,381	1,554,664

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
 Principal Activity: Planning, Community and Corporate Services
 Business Unit: Community Services

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
User Charges and Fees	(6,500)	(6,500)	(6,630)	(6,762)	(6,897)	(7,069)
Operating Grants and Contributions	(198,915)	(89,500)	(158,323)	(52,479)	(53,499)	(54,799)
Total Operating Revenues	(205,415)	(96,000)	(164,953)	(59,241)	(60,396)	(61,868)
Expenses						
Wages and Salaries	401,106	376,745	418,951	328,514	336,534	344,754
Materials and Contracts	47,300	103,603	30,894	31,501	32,122	33,171
Other Costs	200	200	205	210	215	220
Total Operating Expenses	448,606	480,548	450,050	360,225	368,871	378,145
Total Operating Result Before Capital	243,191	384,548	285,097	300,984	308,475	316,277

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Community Services

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue						
User Charges and Fees	(6,500)	(6,500)	(6,630)	(6,762)	(6,897)	(7,069)
Vehicle Contribution	(6,500)	(6,500)	(6,630)	(6,762)	(6,897)	(7,069)
Total User Charges and Fees						
Operating Grants and Contributions						
Collaborative Community Development - Mt Arthur Coal	(110,415)	0	(106,843)	0	0	0
Community Worker Subsidy	(87,000)	(87,000)	(49,980)	(50,979)	(51,999)	(53,299)
Senior Festival Grant	0	(1,000)	0	0	0	0
Youth Week	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
Total Operating Grants and Contributions	(198,915)	(89,500)	(158,323)	(52,479)	(53,499)	(54,799)

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure						
Aboriginal Oral History Project	0	50,000	0	0	0	0
Collaborative Community Development - Mt Arthur Coal	110,401	128,783	109,918	3,151	3,230	3,312
Community Development	0	500	0	0	0	0
Community Workers	338,205	301,265	340,132	357,074	365,641	374,833
Total Operating Expenditure	448,606	480,548	450,050	360,225	368,871	378,145

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Human Resources

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
Total Operating Revenues	0	0	0	0	0	0
Expenses						
Wages and Salaries	448,505	315,878	278,539	285,502	292,640	299,956
Materials and Contracts	84,000	103,662	85,580	87,186	88,322	91,042
Other Costs	101,000	255,082	103,020	105,080	107,181	109,860
Total Operating Expenses	633,505	674,622	467,139	477,768	488,643	500,858
Total Operating Result Before Capital	633,505	674,622	467,139	477,768	488,643	500,858

Fund: Principal Activity: Business Unit:	General Fund Planning, Community and Corporate Services Human Resources						
	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	
	0	0	0	0	0	0	
Operating Revenue							
Total Operating Revenues							
Operating Expenditure Human Services	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	
	633,505	674,622	467,139	477,768	488,643	500,858	
	633,505	674,622	467,139	477,768	488,643	500,858	
Total Operating Expenditure							

Muswellbrook Shire Council Budget Review 2018/19

Fund:		General Fund					
Principal Activity:		Planning, Community and Corporate Services					
Business Unit:		Property and Building Services					
		2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues							
User Charges and Fees		(117,000)	(130,000)	(119,550)	(122,155)	(124,821)	(127,948)
Other Revenues		(100,500)	(104,297)	(102,150)	(103,828)	(105,545)	(89,738)
Operating Grants and Contributions		(10,000)	(10,000)	(10,200)	(10,404)	(10,612)	(10,880)
Total Operating Revenues		(227,500)	(244,297)	(231,900)	(236,387)	(240,978)	(228,566)
Expenses							
Wages and Salaries		285,598	285,598	329,193	339,035	349,170	357,906
Materials and Contracts		723,050	763,047	736,851	725,534	740,843	759,285
Other Costs		379,400	361,961	383,620	391,606	399,737	409,548
Borrowing Costs		0	0	0	0	0	0
Depreciation		539,500	632,450	676,755	735,090	774,037	806,619
Total Operating Expenses		1,927,548	2,043,056	2,126,419	2,191,265	2,263,787	2,333,358
Total Operating Result Before Capital		1,700,048	1,798,759	1,894,519	1,954,878	2,022,809	2,104,792

Fund: Principal Activity: Business Unit:	General Fund Planning, Community and Corporate Services Property and Building Services	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue							
User Charges and Fees							
	Denman Cemetery	(12,000)	(12,000)	(12,240)	(12,484)	(12,734)	(13,052)
	Denman Indoor Sports Centres	(10,000)	(10,000)	(10,200)	(10,404)	(10,612)	(10,880)
	Mbk Cemetery	(45,000)	(45,000)	(45,900)	(46,818)	(47,754)	(48,950)
	Mbk Indoor Sports Centre	(27,000)	(27,000)	(27,540)	(28,090)	(28,652)	(29,370)
	Other Sporting Facilities	(2,000)	(5,000)	(2,040)	(2,081)	(2,122)	(2,175)
	Parks User Fees	(21,000)	(31,000)	(21,630)	(22,278)	(22,947)	(23,521)
		(117,000)	(130,000)	(119,550)	(122,155)	(124,821)	(127,948)
Total User Charges and Fees							
Other Revenues							
	Building Rentals	(63,500)	(63,500)	(64,770)	(66,062)	(67,383)	(69,065)
	Child Care Centre	(9,500)	(9,500)	(9,690)	(9,883)	(10,081)	(10,333)
	Leases	(6,000)	(6,000)	(6,120)	(6,242)	(6,367)	(6,530)
	Olympic Park Stadium	(18,000)	(18,000)	(18,000)	(18,000)	(18,000)	0
	Stan Thies Centre	(3,500)	(7,297)	(3,570)	(3,641)	(3,714)	(3,810)
		(100,500)	(104,297)	(102,150)	(103,828)	(105,545)	(89,738)
Total Other Revenues							
Operating Grants and Contributions							
	Senior Citizens	(10,000)	(10,000)	(10,200)	(10,404)	(10,612)	(10,880)
Total Operating Grants and Contributions		(10,000)	(10,000)	(10,200)	(10,404)	(10,612)	(10,880)

Fund: Principal Activity: Business Unit:		General Fund Planning, Community and Corporate Services Property and Building Services					
		2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure							
98 Bridge Street		4,500	0	0	0	0	0
Administration Centre		247,612	247,873	252,835	258,170	263,621	270,211
Animal Shelter		8,000	10,797	9,242	9,432	9,626	9,846
Art Centre Building		43,295	49,295	44,293	45,316	46,363	47,525
Community Buildings		83,474	77,474	89,073	91,005	92,953	95,262
Cultural Buildings		4,750	4,750	4,849	4,945	5,043	5,166
Denman Aquatic Centre		3,000	3,060	3,060	3,121	3,183	3,265
Denman Cemetery		2,300	2,300	2,346	2,393	2,441	2,498
Denman Golf Course		55,000	105,000	55,800	30,202	30,931	31,704
Denman Indoor Sports Centres		20,034	23,034	20,428	20,855	21,292	21,722
Denman Parks and Playgrounds			23,000	23,155	23,627	24,110	24,716
Denman Passive Areas		2,000	2,300	1,948	1,993	2,038	2,085
Denman Sporting Fields		39,000	37,000	38,779	39,658	40,560	41,561
Denman Urban Areas		500	500	510	520	530	540
Denman/Sandy Hollow Public Conveniences		27,500	27,500	28,111	28,683	29,266	30,000
Depot Operating Costs		84,950	92,950	86,379	88,213	90,086	92,309
Depreciation		539,500	632,450	676,755	735,090	774,037	806,619
Library Building		102,158	93,158	104,417	106,728	109,092	111,822
Mbk Cemetery		8,250	8,250	8,389	8,562	8,742	8,964
Mbk Indoor Sports Centre		32,800	39,800	33,429	34,098	34,782	35,654
Mbk Passive Rec Areas		1,500	3,200	1,530	1,560	1,591	1,631
Mbk Public Conveniences		37,398	30,398	38,159	38,937	39,730	40,723
Mbk Sporting Fields		60,000	65,000	61,475	62,986	64,534	66,147
Muswellbrook Aquatic Centre		40,000	35,000	40,800	41,616	42,448	43,509
Other Land and Buildings		31,197	30,197	30,366	31,100	31,847	32,650
Parks Maintenance (Includes all water, insurance and rates che		135,500	118,500	134,899	137,806	140,778	144,218
Property and Building		239,830	239,830	283,612	291,813	300,252	307,765
Property and Building Valuations		10,000	10,000	10,200	10,404	10,612	10,877
QE11		25,500	25,500	26,280	26,826	27,381	28,053
Trees and Bird Control		15,000	5,000	15,300	15,606	15,918	16,316
Total Operating Expenditure		1,927,548	2,043,056	2,126,419	2,191,265	2,263,787	2,333,358

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Financial Services

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
Rates and Charges	(12,869,496)	(15,655,428)	(14,889,532)	(15,258,235)	(15,636,116)	(15,975,414)
User Charges and Fees	(128,425)	(128,425)	(131,386)	(134,417)	(137,523)	(140,959)
Interest and Investments Revenues	(926,209)	(926,209)	(559,953)	(726,085)	(874,733)	(1,043,652)
Operating Grants and Contributions	(2,434,543)	(2,434,543)	(2,483,233)	(2,532,898)	(2,583,556)	(2,615,647)
Internal Revenue	(2,519,050)	(3,908,024)	(2,563,768)	(2,607,412)	(2,652,148)	(2,633,002)
Total Operating Revenues	(18,877,723)	(23,052,629)	(20,627,872)	(21,259,047)	(21,884,076)	(22,408,674)
Expenses						
Wages and Salaries	738,452	859,779	931,388	1,014,679	1,041,196	1,068,376
Materials and Contracts	409,000	727,362	417,500	426,189	435,078	445,227
Other Costs	65,000	65,000	66,300	67,626	68,978	70,702
Total Operating Expenses	1,212,452	1,652,141	1,415,188	1,508,494	1,545,252	1,584,305
Total Operating Result Before Capital	(17,665,271)	(21,400,488)	(19,212,684)	(19,750,553)	(20,338,824)	(20,824,369)

Fund: General Fund		March 2018				
Principal Activity: Planning, Community and Corporate Services						
Business Unit: Financial Services						
		2017/18 Original Budget	Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget
Operating Revenue						
Rates and Charges	General Fund Rates	(12,869,496)	(15,655,428)	(14,889,532)	(15,258,235)	(15,636,116)
Total Rates and Charges		(12,869,496)	(15,655,428)	(14,889,532)	(15,258,235)	(15,636,116)
User Charges and Fees						
	Credit Card Recovery	(4,500)	(4,500)	(4,590)	(4,681)	(4,775)
	Other Charges	(74,325)	(74,325)	(76,204)	(78,133)	(80,113)
	Section 603 Certificates	(21,000)	(28,000)	(21,420)	(21,848)	(22,285)
	Sundry Income	(25,000)	(18,000)	(25,500)	(26,010)	(26,530)
	Vehicle Contribution	(3,600)	(3,600)	(3,672)	(3,745)	(3,820)
Total User Charges and Fees		(128,425)	(128,425)	(131,386)	(134,417)	(137,523)
Interest and Investments Revenues						
	Interest on Investments	(804,000)	(804,000)	(445,080)	(618,161)	(775,244)
	Interest on Overdue Rates	(61,000)	(61,000)	(62,220)	(63,465)	(64,734)
	Interest Subsidies	(61,209)	(61,209)	(52,653)	(44,459)	(34,755)
Total Interest and Investments Revenues		(926,209)	(926,209)	(559,953)	(726,085)	(874,733)
Operating Grants and Contributions						
	Financial Assistance Grant	(2,355,543)	(2,355,543)	(2,402,653)	(2,450,707)	(2,499,721)
	Pension Rebate Subsidy	(79,000)	(79,000)	(80,580)	(82,191)	(83,835)
Total Operating Grants and Contributions		(2,434,543)	(2,434,543)	(2,483,233)	(2,532,898)	(2,583,556)
Internal Revenue						
	Dividend and Lease from WMC	(420,000)	(420,000)	(420,000)	(420,000)	(420,000)
	Dividend from Sewer Fund	(173,000)	(173,000)	(173,000)	(173,000)	(173,000)
	Dividend from Water Fund	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)
	Overhead Charges to Domestic Waste	(312,625)	(312,625)	(320,071)	(328,073)	(336,275)
	Overhead Charges to Sewer	(552,475)	(563,389)	(566,286)	(580,443)	(594,954)
	Overhead Charges to Water	(838,450)	(838,450)	(859,411)	(880,896)	(902,919)
	Transfer from Administration Reserve	0	(95,000)	0	0	0
	Transfer from Aquatic Centre Reserve	0	(35,000)	0	0	0
	Transfer from Asset Renewable Reserve	(62,500)	(62,500)	(65,000)	(65,000)	(65,000)
	Transfer from Capacity Building Reserve	0	(67,635)	0	0	0
	Transfer from DWM Reserve	0	(40,000)	0	0	0
	Transfer from Environmental Reserve	0	(3,900)	0	0	0
	Transfer from Legal Matters Reserve	0	(121,000)	0	0	0
	Transfer from Mangoola WULMS Reserve	0	(1,452)	0	0	0
	Transfer from Operating Carryover Reserve	0	(395,221)	0	0	0
	Transfer from Operating Unexpended Grants	0	(533,926)	0	0	0
	Transfer from Recreation Reserve	0	(10,915)	0	0	0
	Transfer from Unexpended Contributions	0	(59,011)	0	0	0
	Transfer from Waste Management Reserve	0	(15,000)	0	0	0
Total Internal Revenue		(2,519,050)	(3,908,024)	(2,563,768)	(2,607,412)	(2,652,148)
						(2,633,002)

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Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund							
Principal Activity: Planning, Community and Corporate Services							
Business Unit: Cultural							
		2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues							
Other Revenues		(26,700)	(42,866)	(27,234)	(27,777)	(28,352)	(29,061)
Total Operating Revenues		(26,700)	(42,866)	(27,234)	(27,777)	(28,352)	(29,061)
		2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Expenses							
Wages and Salaries		182,632	182,632	193,340	198,549	203,862	209,284
Materials and Contracts		90,750	110,250	97,700	99,682	101,715	104,260
Other Costs		37,500	43,500	38,250	39,014	39,794	40,789
Depreciation		5,600	5,600	5,125	5,253	5,384	5,400
Total Operating Expenses		316,482	341,982	334,415	342,498	350,755	359,733
Total Operating Result Before Capital		289,782	299,116	307,181	314,721	322,403	330,672

Fund: Principal Activity: Business Unit:		2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
General Fund Planning, Community and Corporate Services Cultural							
Operating Revenue							
Other Revenues							
Art Prize Entry Fees		(4,700)	(20,866)	(14,054)	(14,414)	(14,782)	(15,252)
Art Sales/Commissions		(13,000)	(13,000)	(4,000)	(4,000)	(4,000)	(4,000)
Donations/Fundraising		(4,500)	(4,500)	(4,590)	(4,681)	(4,795)	(4,915)
Gallery Hire		(4,500)	(4,500)	(4,590)	(4,682)	(4,775)	(4,894)
Total Other Revenues		(26,700)	(42,866)	(27,234)	(27,777)	(28,352)	(29,061)
Operating Expenditure							
Art Centre Building		25,000	31,000	25,500	26,010	26,530	27,193
Arts Programme		239,882	252,074	251,735	258,105	264,611	271,553
Depreciation		5,600	5,600	5,125	5,253	5,384	5,400
Exhibitions and Prizes		46,000	53,308	52,055	53,130	54,230	55,587
Total Operating Expenditure		316,482	341,982	334,415	342,498	350,755	359,733

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Libraries

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
User Charges and Fees	(3,650)	(3,650)	(3,721)	(3,723)	(3,868)	(3,965)
Other Revenues	(28,600)	(42,406)	(29,170)	(29,750)	(30,343)	(31,101)
Operating Grants and Contributions	(146,000)	(146,000)	(148,920)	(151,898)	(154,936)	(158,810)
Total Operating Revenues	(178,250)	(192,056)	(181,811)	(185,371)	(189,147)	(193,876)
Expenses						
Wages and Salaries	501,472	501,472	517,184	531,113	544,341	557,875
Materials and Contracts	139,100	146,100	142,091	145,141	148,262	151,972
Other Costs	9,700	9,700	9,890	10,083	10,280	10,532
Depreciation	157,600	170,600	174,440	175,348	176,175	176,350
Total Operating Expenses	807,872	827,872	843,605	861,685	879,058	896,729
Total Operating Result Before Capital	629,622	635,816	661,794	676,314	689,911	702,853

Fund: General Fund		2017/18 Original	March 2018 Review	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Principal Activity: Planning, Community and Corporate Services		Budget	Budget				
Business Unit: Libraries							
Operating Revenue							
User Charges and Fees		(3,650)	(3,650)	(3,721)	(3,723)	(3,868)	(3,965)
Total User Charges and Fees		(3,650)	(3,650)	(3,721)	(3,723)	(3,868)	(3,965)
Other Revenues		(16,600)	(17,600)	(16,930)	(17,266)	(17,609)	(18,049)
Libraries		(12,000)	(24,806)	(12,240)	(12,484)	(12,734)	(13,052)
Library Building		(28,600)	(42,406)	(29,170)	(29,750)	(30,343)	(31,101)
Total Other Revenues							
Operating Grants and Contributions		(101,000)	(101,000)	(103,020)	(105,080)	(107,182)	(109,862)
Contribution from Upper Hunter Shire		(45,000)	(45,000)	(45,900)	(46,818)	(47,754)	(48,948)
Library Subsidy		(146,000)	(146,000)	(148,920)	(151,898)	(154,936)	(158,810)
Total Operating Grants and Contributions							
Operating Expenditure							
Libraries		769,872	778,372	804,845	822,151	838,733	855,396
Library Building		38,000	49,500	38,760	39,534	40,325	41,333
Total Operating Expenditure		807,872	827,872	843,605	861,685	879,058	896,729

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Information Services

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
Total Operating Revenues	0	0	0	0	0	0
Expenses						
Wages and Salaries	455,845	455,845	463,767	475,360	487,291	499,522
Materials and Contracts	357,816	365,660	374,215	382,908	391,933	402,035
Other Costs	35,000	35,000	35,700	36,414	37,142	38,071
Total Operating Expenses	848,661	856,505	873,682	894,682	916,366	939,628
Total Operating Result Before Capital	848,661	856,505	873,682	894,682	916,366	939,628

Fund: Principal Activity: Business Unit:	General Fund Planning, Community and Corporate Services Information Services						
		2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
		Operating Revenue					
Operating Expenditure	Information Services Operations Office Equip, Computer Maint. And Operations						
		2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
		510,001	502,845	519,042	531,776	544,873	558,544
		338,660	353,660	354,640	362,906	371,493	381,084
Total Operating Expenditure		848,661	856,505	873,682	894,682	916,366	939,628

Muswellbrook Shire Council Budget Review 2018/19

Fund: Principal Activity: Business Unit:	General Fund									
	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget				
Revenues										
Total Operating Revenues	0	0	0	0	0	0				0
Expenses										
Wages and Salaries	691,895	618,719	719,591	750,383	769,230	788,535				
Materials and Contracts	49,500	59,176	50,560	51,642	52,747	54,066				
Other Costs	27,000	33,500	31,127	31,765	32,419	33,229				
Total Operating Expenses	768,395	711,395	801,278	833,790	854,396	875,830				
Total Operating Result Before Capital	768,395	711,395	801,278	833,790	854,396	875,830				

Fund: Principal Activity: Business Unit:	General Fund Planning, Community and Corporate Services Customer Service and Administration	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue							
Operating Expenditure Administration Costs Office Expenses		2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
		697,895	643,895	729,298	760,302	779,366	798,924
		70,500	67,500	71,980	73,488	75,030	76,906
Total Operating Expenditure		768,395	711,395	801,278	833,790	854,396	875,830

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Corporate Services Management
Business Unit: Corporate Services Management

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
Other Revenues	0	(150,000)	0	0	0	0
Total Operating Revenues	0	(150,000)	0	0	0	0
Expenses						
Wages and Salaries	658,756	644,576	695,615	713,622	732,102	750,205
Materials and Contracts	95,500	174,000	104,307	106,599	108,943	111,668
Other Costs	96,000	417,000	97,920	99,877	101,874	104,421
Depreciation	215,000	251,000	261,100	265,347	268,516	271,627
Total Operating Expenses	1,065,256	1,486,576	1,158,942	1,185,445	1,211,435	1,237,921
Total Operating Result Before Capital	1,065,256	1,336,576	1,158,942	1,185,445	1,211,435	1,237,921

Fund: General Fund									
Principal Activity: Corporate Services Management									
Business Unit: Corporate Services Management									
Operating Revenue	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget			
Other Revenues	0	(150,000)	0	0	0	0	0	0	0
Reimbursement of Legal Costs									
Total Other Revenues	0	(150,000)	0	0	0	0	0	0	0
Operating Expenditure	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget			
Corporate Services Management	532,986	513,942	566,140	579,928	594,056	608,708			
Depreciation	215,000	251,000	261,100	265,347	268,516	271,627			
Members Expenses	253,270	271,090	260,102	266,933	273,951	280,801			
Miscellaneous (Lgov Sub and Legal Fees)	64,000	393,044	71,600	73,237	74,912	76,785			
Special Rate Variation Expression	0	57,500	0	0	0	0			
Total Operating Expenditure	1,065,256	1,486,576	1,158,942	1,185,445	1,211,435	1,237,921			

Muswellbrook Shire Council Budget Review 2018/19

Fund:		General Fund					
Principal Activity:		Corporate Services Management					
Business Unit:		Economic Development and Innovation Upper Hunter					
		2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues							
Operating Grants and Contributions		(31,000)	(38,042)	(48,200)	(49,354)	(50,536)	(51,799)
Internal Revenue		0	(250,000)	(500,000)	(512,500)	(525,313)	(538,445)
Total Operating Revenues		(31,000)	(288,042)	(548,200)	(561,854)	(575,849)	(590,244)
		2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Expenses							
Wages and Salaries		95,822	237,316	0	0	0	0
Materials and Contracts		187,750	381,243	855,044	874,550	894,532	915,472
Other Costs		3,000	4,000	3,060	3,120	3,183	2,176
Depreciation		15,000	15,000	11,025	11,175	11,226	11,275
Total Operating Expenses		301,572	637,559	869,129	888,845	908,941	928,923
Total Operating Result Before Capital		270,572	349,517	320,929	326,991	333,092	338,679

Fund:		General Fund					
Principal Activity:		Corporate Services Management					
Business Unit:		Economic Development and Innovation Upper Hunter					
		2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue							
Operating Grants and Contributions							
	Upper Hunter Economic Development Corporation	(31,000)	(38,042)	(48,200)	(49,354)	(50,536)	(51,799)
Total Operating Grants and Contributions		(31,000)	(38,042)	(48,200)	(49,354)	(50,536)	(51,799)
Internal Revenue							
	Contribution from Commercial Division	0	(250,000)	(500,000)	(512,500)	(525,313)	(538,445)
Total Internal Revenue		0	(250,000)	(500,000)	(512,500)	(525,313)	(538,445)
Operating Expenditure							
	Craft Beer & Music Festival	0	11,783	0	0	0	0
	Economic Development and Innovation	0	144,000	0	0	0	0
	Tourism	95,822	81,533	0	0	0	0
	Upper Hunter Economic Development Corporation	205,750	400,243	869,129	888,845	908,941	928,923
Total Operating Expenditure		301,572	637,559	869,129	888,845	908,941	928,923

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Corporate Services Management
Business Unit: Integrated Planning

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
User Charges and Fees	(3,500)	(3,500)	0	0	0	0
Other Revenues	(72,000)	(73,972)	(73,440)	(74,908)	(76,406)	(78,316)
Operating Grants and Contributions	0	0	0	0	0	0
Total Operating Revenues	(75,500)	(77,472)	(73,440)	(74,908)	(76,406)	(78,316)

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Expenses						
Wages and Salaries	359,448	334,756	383,821	393,416	403,252	413,333
Materials and Contracts	84,500	156,091	102,510	104,558	106,648	109,314
Other Costs	156,500	150,500	159,630	162,821	166,076	170,222
Depreciation	0	0	0	0	0	0
Total Operating Expenses	600,448	641,347	645,961	660,795	675,976	692,869
Total Operating Result Before Capital	524,948	563,875	572,521	585,887	599,570	614,553

Fund:		General Fund					
Principal Activity:		Corporate Services Management					
Business Unit:		Integrated Planning					
		2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue							
User Charges and Fees		(3,500)	(3,500)	0	0	0	0
Total User Charges and Fees		(3,500)	(3,500)	0	0	0	0
Other Revenues							
	Vehicle Contribution						
			(3,500)				
		(3,500)	(3,500)	0	0	0	0
Total Other Revenues		(72,000)	(73,972)	(73,440)	(74,908)	(76,406)	(78,316)
	OH&S Incentive StateMutual	(42,000)	(43,972)	(42,840)	(43,696)	(44,570)	(45,684)
	Risk Management Incentive (Statewide Mutual)	(30,000)	(30,000)	(30,600)	(31,212)	(31,836)	(32,632)
		(72,000)	(73,972)	(73,440)	(74,908)	(76,406)	(78,316)
Operating Expenditure							
Depreciation		0	0	0	0	0	0
Enterprise Risk Management		186,500	183,500	190,230	194,033	197,912	202,854
Integrated Planning		359,448	213,129	212,040	217,259	222,607	228,172
Risk & Compliance		6,000	40,236	6,120	6,242	6,367	6,526
Safety		7,000	172,982	195,241	200,085	205,051	210,177
		41,500	31,500	42,330	43,176	44,039	45,140
Total Operating Expenditure		600,448	641,347	645,961	660,795	675,976	692,869

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Corporate Services Management
Business Unit: Executive Services

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
Operating Grants and Contributions	(106,000)	(66,000)	0	0	0	0
Total Operating Revenues	(106,000)	(66,000)	0	0	0	0
Expenses						
Wages and Salaries	385,592	397,731	392,893	402,736	412,872	424,139
Materials and Contracts	385,969	475,807	308,052	313,344	418,554	326,145
Other Costs	84,850	94,850	88,725	90,706	92,659	94,680
Total Operating Expenses	856,411	968,388	789,670	806,786	924,085	844,964
Total Operating Result Before Capital	750,411	902,388	789,670	806,786	924,085	844,964

Fund: General Fund
Principal Activity: Corporate Services Management
Business Unit: Executive Services

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue						
Operating Grants and Contributions						
Community Culture Programme	(66,000)	(66,000)	0	0	0	0
Community Grants Officer	(40,000)	0	0	0	0	0
Total Operating Grants and Contributions	(106,000)	(66,000)	0	0	0	0

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure						
Administration Costs	43,000	140,818	43,860	44,735	45,627	46,769
Anzac Day	7,500	7,500	5,655	5,814	5,977	6,127
Australia Day	18,000	22,800	18,360	18,726	19,100	19,571
Civic Functions and Donations	125,850	160,850	149,945	152,150	154,332	156,645
Community Culture Programme	66,000	66,000	0	0	0	0
Cultural Programme	11,056	11,056	11,277	11,502	11,732	12,025
Economic Research Programme	80,000	45,000	45,600	46,312	46,836	48,882
Elections	0	0	0	0	100,000	0
Executive Services	379,092	391,231	386,208	395,862	405,805	415,999
Noxious Weeds	98,913	96,133	101,385	103,919	106,517	109,180
Town Band and Eisteddford	8,500	8,500	8,500	8,500	8,500	8,713
Vietnam Remembrance Day	1,500	1,500	1,540	1,580	1,620	2,563
Web and Publications	17,000	17,000	17,340	17,686	18,039	18,490
Total Operating Expenditure	856,411	968,388	789,670	806,786	924,085	844,964

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
 Principal Activity: Planning, Community and Corporate Services
 Business Unit: Emergency Services

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
Operating Grants and Contributions	(195,000)	(192,038)	(198,900)	(202,878)	(206,935)	(211,884)
Total Operating Revenues	(195,000)	(192,038)	(198,900)	(202,878)	(206,935)	(211,884)
Expenses						
Materials and Contracts	194,825	194,088	199,036	203,029	207,097	212,044
Other Costs	437,151	434,926	420,893	429,809	438,905	450,503
Depreciation	229,000	229,000	234,725	240,592	246,607	248,861
Total Operating Expenses	860,976	858,014	868,154	873,430	892,609	911,408
Total Operating Result Before Capital	665,976	665,976	655,754	670,552	685,674	699,524

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Emergency Services

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue						
Operating Grants and Contributions						
Bushfire B and C Operational Grants	(195,000)	(192,038)	(198,900)	(202,878)	(206,935)	(211,884)
Total Operating Grants and Contributions	(195,000)	(192,038)	(198,900)	(202,878)	(206,935)	(211,884)
Operating Expenditure						
Claimable Items	195,000	192,038	198,900	202,878	206,935	211,884
Depreciation	229,000	229,000	234,725	240,592	246,607	248,861
Non Claimable Items	2,500	2,500	2,864	2,933	3,000	3,069
RFS Contributions	377,714	377,714	370,268	377,973	385,832	395,853
State Emergency Services	56,762	56,762	47,897	49,054	50,235	51,741
Total Operating Expenditure	860,976	858,014	854,654	873,430	892,609	911,408

Environmental Services

Estimates for 2018/19 to 2021/22 Operating Budget

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
 Principal Activity: Environmental Services
 Business Unit: Environmental Planning

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
User Charges and Fees	(277,050)	(331,050)	(278,331)	(283,961)	(289,717)	(277,450)
Operating Grants and Contributions	(5,000)	(105,000)	(5,000)	(5,000)	(5,000)	(5,000)
Total Operating Revenues	(282,050)	(436,050)	(283,331)	(288,961)	(294,717)	(282,450)
	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Expenses						
Wages and Salaries	529,039	626,300	739,908	759,556	779,694	800,337
Materials and Contracts	220,750	302,824	112,615	114,516	116,455	118,742
Other Costs	40,500	50,500	41,300	42,115	42,947	44,009
Total Operating Expenses	790,289	979,624	893,823	916,187	939,096	963,088
Total Operating Result Before Capital	508,239	543,574	610,492	627,226	644,379	680,638

Fund: General Fund
Principal Activity: Environmental Services
Business Unit: Environmental Planning

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue						
User Charges and Fees						
Advertising Fees	(20,000)	(20,000)	(20,400)	(20,808)	(21,224)	(21,755)
Caravan Parks Fees	(1,000)	(1,000)	(1,020)	(1,040)	(1,061)	(1,088)
Complying Development Fees	(3,000)	(3,000)	(3,060)	(3,121)	(3,183)	(3,263)
Construction Certificate and Inspections	(67,000)	(67,000)	(68,340)	(69,706)	(71,100)	(72,878)
Development Applications	(65,000)	(79,000)	(66,300)	(67,625)	(68,977)	(70,702)
Occupation Certificate	(1,200)	(1,200)	(1,224)	(1,248)	(1,273)	(1,305)
Other Building Fees	(58,000)	(58,000)	(59,160)	(60,331)	(61,537)	(63,075)
Other Town Planning Fees	(6,600)	(6,600)	(6,732)	(6,866)	(7,002)	(7,178)
Section 149 Certificates	(42,250)	(82,250)	(43,095)	(43,956)	(44,835)	(45,956)
Vehicle Contribution	(13,000)	(13,000)	(9,000)	(9,260)	(9,525)	9,750
Total User Charges and Fees	(277,050)	(331,050)	(278,331)	(283,961)	(289,717)	(277,450)
Operating Grants and Contributions						
Heritage Grants and Contributions	(5,000)	(105,000)	(5,000)	(5,000)	(5,000)	(5,000)
Total Operating Grants and Contributions	(5,000)	(105,000)	(5,000)	(5,000)	(5,000)	(5,000)

Fund: General Fund
Principal Activity: Environmental Services
Business Unit: Environmental Planning

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure						
Application Tracking Software	3,000	3,000	3,060	3,121	3,183	3,263
Building and Environmental Regulation	154,450	176,950	272,663	280,670	288,873	297,345
Electronic Housing Code	500	500	500	500	500	500
Strategic Land Use Planning	118,000	118,000	2,040	2,081	2,122	2,175
Town Planning	410,339	568,274	503,210	515,066	527,217	539,673
Town Planning Administration	104,000	112,900	112,350	114,749	117,201	120,132
Total Operating Expenditure	790,289	979,624	893,823	916,187	939,096	963,088

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Corporate Services Management
Business Unit: Environmental Services and Sustainability

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
User Charges and Fees	(155,500)	(155,500)	(158,610)	(161,781)	(165,016)	(169,142)
Operating Grants and Contributions	(107,500)	(183,337)	(163,600)	(95,753)	(97,959)	(99,720)
Internal Revenue	(531,509)	(531,509)	(543,830)	(532,797)	(546,398)	(560,952)
Total Operating Revenues	(794,509)	(870,346)	(866,040)	(790,331)	(809,373)	(829,814)
	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Expenses						
Wages and Salaries	556,634	623,819	603,637	527,122	540,300	553,808
Materials and Contracts	208,239	259,936	205,711	168,261	172,734	177,947
Total Operating Expenses	764,873	883,755	809,348	695,383	713,034	731,755
Total Operating Result Before Capital	(29,636)	13,409	(56,692)	(94,948)	(96,339)	(98,059)

Fund: General Fund
Principal Activity: Corporate Services Management
Business Unit: Environmental Services and Sustainability

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue						
User Charges and Fees						
On-Site Sewerage	(82,500)	(82,500)	(84,150)	(85,833)	(87,549)	(89,738)
Public Health	(41,000)	(41,000)	(41,820)	(42,656)	(43,509)	(44,597)
Trade Waste	(27,000)	(27,000)	(27,540)	(28,090)	(28,652)	(29,368)
Vehicle Contribution	(5,000)	(5,000)	(5,100)	(5,202)	(5,306)	(5,439)
Total User Charges and Fees	(155,500)	(155,500)	(158,610)	(161,781)	(165,016)	(169,142)
Operating Grants and Contributions						
Club to Club Project	(40,000)	(40,000)	(40,000)	0	0	0
Land Care	0	(14,716)	(30,000)	0	0	0
Litter Prevention	0	(16,200)	0	0	0	0
Natural Resource Management	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)	(7,000)
VPA Environmental Monitoring Contributions	(60,000)	(84,000)	(86,100)	(88,253)	(90,459)	(92,720)
Wood Smoke - Mt Arthur	0	(11,490)	0	0	0	0
Wood Smoke Reduction Program	0	(9,431)	0	0	0	0
Total Operating Grants and Contributions	(107,500)	(183,337)	(163,600)	0	(97,959)	(99,720)
Internal Revenue						
Contribution from Domestic Waste-POEO Act Clear	(100,000)	(100,000)	(102,500)	(105,062)	(107,689)	(110,381)
Contribution From Sewer Fund	(82,000)	(82,000)	(84,050)	(86,151)	(88,305)	(90,954)
Contribution From Water Fund	(256,250)	(256,250)	(262,656)	(245,580)	(253,006)	(261,235)
Transfer from DWM	(93,259)	(93,259)	(94,624)	(96,004)	(97,398)	(98,382)
Total Internal Revenue	(531,509)	(531,509)	(543,830)	(532,797)	(546,398)	(560,952)

Fund: General Fund
Principal Activity: Corporate Services Management
Business Unit: Environmental Services and Sustainability

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure						
Club to Club Project	40,000	40,266	40,000	0	0	0
Community Engagement	4,500	4,500	4,595	4,691	4,789	5,806
Energy Minimisation	20,000	10,000	20,400	20,808	21,224	21,754
Environment	5,500	5,500	5,610	5,712	5,836	5,988
Environmental Assessment	0	8,700	0	0	0	0
Environmental Health	7,000	4,500	1,020	1,040	1,061	1,088
Environmental Monitoring	13,500	13,500	13,260	13,525	13,795	14,139
Environmental Officer	79,410	79,410	99,082	101,559	104,099	106,701
Fulcrum 3D Sodar Lease	0	3,900	0	0	0	0
Illegal Dumping Surveillance	100,000	100,000	102,500	105,062	107,688	110,380
Land Care	21,739	22,497	22,173	22,617	23,069	23,645
Litter Prevention	0	16,200	0	0	0	0
Natural Resource Management	1,500	1,500	1,530	1,560	1,591	1,631
Sustainability Unit	401,724	471,898	427,628	346,689	355,332	364,210
Tree Management	30,000	31,452	30,750	30,518	32,306	33,113
Waste Minimisation	20,000	20,000	20,400	20,801	21,122	21,650
Water Minimisation	20,000	20,000	20,400	20,801	21,122	21,650
Wood Smoke - Mt Arthur	0	24,918	0	0	0	0
Wood Smoke Reduction Program	0	5,014	0	0	0	0
Total Operating Expenditure	764,873	883,755	809,348	695,383	713,034	731,755

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
 Principal Activity: Environmental Services
 Business Unit: Regulatory Services

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
User Charges and Fees	(94,000)	(94,000)	(95,880)	(97,795)	(99,750)	(102,244)
Total Operating Revenues	(94,000)	(94,000)	(95,880)	(97,795)	(99,750)	(102,244)

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Expenses						
Wages and Salaries	203,360	238,360	248,796	255,016	261,391	267,926
Materials and Contracts	90,000	72,503	92,000	94,041	96,127	98,531
Other Costs	3,000	3,000	3,060	3,120	3,182	3,262
Total Operating Expenses	296,360	313,863	343,856	352,177	360,700	369,719
Total Operating Result Before Capital	202,360	219,863	247,976	254,382	260,950	267,475

General Fund

Fund: General Fund
Principal Activity: Environmental Services
Business Unit: Regulatory Services

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue						
User Charges and Fees						
Fines and Fees	(51,000)	(36,798)	(52,020)	(53,059)	(54,120)	(55,473)
Impounding	(43,000)	(57,202)	(43,860)	(44,736)	(45,630)	(46,771)
Total User Charges and Fees	(94,000)	(94,000)	(95,880)	(97,795)	(99,750)	(102,244)

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure						
Impounding	110,165	117,668	144,205	147,698	151,274	155,056
Rangers	166,195	176,195	179,251	183,673	188,206	192,912
Vehicles	20,000	20,000	20,400	20,806	21,220	21,751
Total Operating Expenditure	296,360	313,863	343,856	352,177	360,700	369,719

Minor Funds

**Estimates for 2018/19 to 2021/22
Operating Budget**

<u>Muswellbrook Shire Council Budget Review 2018/19</u>						
Fund: Combined Water Fund						
Principal Activity: Water						
Business Unit: Water						
	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
Rates and Charges	(1,485,000)	(1,485,000)	(1,556,765)	(1,571,710)	(1,586,812)	(1,641,890)
User Charges and Fees	(3,795,000)	(3,919,919)	(3,969,570)	(4,153,383)	(4,331,083)	(4,508,525)
Interest and Investments Revenues	(477,000)	(477,000)	(298,620)	(288,552)	(299,897)	(315,225)
Operating Grants and Contributions	(34,500)	(33,581)	(35,190)	(35,893)	(36,611)	(37,343)
Total Operating Revenues	(5,791,500)	(5,915,500)	(5,860,145)	(6,049,538)	(6,254,403)	(6,502,983)
	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Expenses						
Wages and Salaries	1,129,550	1,229,550	970,000	994,249	1,019,106	1,044,582
Materials and Contracts	1,681,710	1,811,710	1,470,000	1,509,375	1,550,126	1,621,117
Other Costs	302,500	372,500	330,810	309,366	323,543	331,627
Borrowing Costs	144,540	144,540	125,238	106,491	86,537	65,297
Overheads	1,254,700	1,254,700	1,282,067	1,286,476	1,315,924	1,346,727
Depreciation	1,590,000	1,684,000	1,767,150	1,838,328	1,899,535	1,960,771
Total Operating Expenses	6,103,000	6,497,000	5,945,265	6,044,285	6,194,771	6,370,121
Total Operating Result Before Capital	311,500	581,500	85,120	(5,253)	(59,632)	(132,862)

Fund: Combined Water Fund
Principal Activity: Water
Business Unit: Water

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue						
Rates and Charges						
Water Fund Rates	(1,485,000)	(1,485,000)	(1,556,765)	(1,571,710)	(1,586,812)	(1,641,890)
Total Rates and Charges	(1,485,000)	(1,485,000)	(1,556,765)	(1,571,710)	(1,586,812)	(1,641,890)
User Charges and Fees						
Water Fund Sundry Income	(17,375)	(17,375)	(17,722)	(18,076)	(18,438)	(18,806)
Water Mains Pressure Test	0	(3,000)	0	0	0	0
Water Meter Test Fees	(10,000)	(17,919)	(10,200)	(10,400)	(10,600)	(10,812)
Water Private Works	(20,000)	(20,000)	(20,400)	(20,801)	(21,220)	(21,644)
Water Tanker Sales	(50,000)	(164,000)	(51,000)	(52,020)	(53,060)	(54,121)
Water Tapping Fees	(3,000)	(3,000)	(3,060)	(3,121)	(3,183)	(3,246)
Water Users Fees and Charges	(3,694,625)	(3,694,625)	(3,867,188)	(4,048,965)	(4,224,582)	(4,399,896)
Total User Charges and Fees	(3,795,000)	(3,919,919)	(3,969,570)	(4,153,383)	(4,331,083)	(4,508,525)
Interest and Investments Revenues						
Interest on Investments	(446,000)	(446,000)	(267,000)	(256,000)	(267,000)	(282,000)
Interest on Overdue Rates	(31,000)	(31,000)	(31,620)	(32,552)	(32,897)	(33,225)
Total Interest and Investments Revenues	(477,000)	(477,000)	(298,620)	(288,552)	(299,897)	(315,225)
Operating Grants and Contributions						
Pension Rebate Subsidy	(34,500)	(33,581)	(35,190)	(35,893)	(36,611)	(37,343)
Total Operating Grants and Contributions	(34,500)	(33,581)	(35,190)	(35,893)	(36,611)	(37,343)

Fund: Combined Water Fund
Principal Activity: Water
Business Unit: Water

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure						
Depreciation	1,590,000	1,684,000	1,767,150	1,838,328	1,899,535	1,960,771
Management/Supervision	430,250	448,160	393,565	403,061	412,787	423,105
Water Consultant Activities, Risk Assessments, IWCM other studies ar	100,000	40,000	60,000	60,000	60,000	60,000
Water Fund Administration and Overheads (Inc Dividend to Gen Fund)	1,254,700	1,254,700	1,282,067	1,286,476	1,315,924	1,346,727
Water Fund Other Administration Costs	278,040	328,040	271,608	256,033	239,332	265,420
Water Mains	322,000	439,090	311,330	319,409	327,709	326,135
Water Meters, Private Works and water purchases	380,500	285,500	299,658	312,388	325,755	333,898
Water Miscellaneous Expenses	19,000	19,000	19,380	19,767	20,162	20,666
Water Pumping Expenses	355,500	500,500	322,519	338,999	356,289	365,310
Water Reservoirs	13,500	13,500	13,770	14,044	14,323	14,681
Water Treatment	1,359,510	1,484,510	1,204,218	1,195,780	1,222,955	1,253,408
Total Operating Expenditure	6,103,000	6,497,000	5,945,265	6,044,285	6,194,771	6,370,121

<u>Muswellbrook Shire Council Budget Review 2018/19</u>						
Fund: Combined Sewer Fund Principal Activity: Sewer Business Unit: Sewer						
	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
Rates and Charges	(4,116,000)	(4,116,000)	(4,305,336)	(4,503,338)	(4,719,053)	(4,927,221)
User Charges and Fees	(368,000)	(371,910)	(448,000)	(687,000)	(697,000)	(709,628)
Interest and Investments Revenues	(182,000)	(184,000)	(103,000)	(118,000)	(94,000)	(48,274)
Operating Grants and Contributions	(35,000)	(33,533)	(35,000)	(35,000)	(36,000)	(38,441)
Total Operating Revenues	(4,701,000)	(4,705,443)	(4,891,336)	(5,343,338)	(5,546,053)	(5,723,564)
Expenses						
Wages and Salaries	743,675	803,675	890,000	911,625	922,557	944,656
Materials and Contracts	924,500	928,943	780,000	829,416	857,377	878,984
Other Costs	232,350	232,350	343,733	330,414	432,785	442,739
Borrowing Costs	815,000	804,086	727,080	703,471	670,563	640,859
Overheads	807,475	818,389	823,336	839,594	856,259	873,783
Depreciation	1,467,000	1,333,000	1,419,000	1,689,600	1,719,100	1,745,300
Total Operating Expenses	4,990,000	4,920,443	4,983,149	5,304,120	5,458,641	5,526,321
Total Operating Result Before Capital	289,000	215,000	91,813	(39,218)	(87,412)	(197,243)

Fund: Combined Sewer Fund
Principal Activity: Sewer
Business Unit: Sewer

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue						
Rates and Charges						
Sewer Fund Rates	(4,116,000)	(4,116,000)	(4,305,336)	(4,503,338)	(4,719,053)	(4,927,221)
Total Rates and Charges	(4,116,000)	(4,116,000)	(4,305,336)	(4,503,338)	(4,719,053)	(4,927,221)
User Charges and Fees						
Sewer Effluent Reuse	(323,500)	(323,500)	(402,210)	(639,915)	(648,614)	(643,279)
Sewer Other Revenues	(14,500)	(18,410)	(14,790)	(15,085)	(15,386)	(15,702)
Sewer Trade Waste Fees	(30,000)	(30,000)	(31,000)	(32,000)	(33,000)	(50,647)
Total User Charges and Fees	(368,000)	(371,910)	(448,000)	(687,000)	(697,000)	(709,628)
Interest and Investments Revenues						
Interest on Investments	(159,000)	(159,000)	(79,000)	(93,000)	(68,000)	(20,000)
Interest on Overdue Rates	(23,000)	(25,000)	(24,000)	(25,000)	(26,000)	(28,274)
Total Interest and Investments Revenues	(182,000)	(184,000)	(103,000)	(118,000)	(94,000)	(48,274)
Operating Grants and Contributions						
Pension Rebate Subsidy	(35,000)	(33,533)	(35,000)	(35,000)	(36,000)	(38,441)
Total Operating Grants and Contributions	(35,000)	(33,533)	(35,000)	(35,000)	(36,000)	(38,441)

Fund: Combined Sewer Fund
Principal Activity: Sewer
Business Unit: Sewer

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure						
Depreciation	1,467,000	1,333,000	1,419,000	1,689,600	1,719,100	1,745,300
Engineering/Supervision	478,631	484,541	465,739	476,953	488,436	500,645
Sewer Effluent Reuse	118,950	118,950	126,021	133,697	142,038	145,779
Sewer Fund Administration and Overheads (Inc Dividend to Gen Fund)	807,475	818,389	823,336	839,594	856,259	873,783
Sewer Mains	295,944	200,144	329,890	355,251	371,407	379,415
Sewer Major Consultant Activities	100,000	50,000	0	0	0	0
Sewer Other Costs	4,000	4,000	4,080	4,162	4,244	4,500
Sewer Pumping Stations	308,000	392,333	286,105	300,465	304,636	311,455
Sewer Treatment	1,400,000	1,509,086	1,518,778	1,493,998	1,561,921	1,555,444
Temporary Offices - Rent of Buildings	10,000	10,000	10,200	10,400	10,600	10,000
Total Operating Expenditure	4,990,000	4,920,443	4,983,149	5,304,120	5,458,641	5,526,321

Future Fund

Estimates for 2018/19 to 2021/22 Operating Budget

<u>Muswellbrook Shire Council Budget Review 2018/19</u>						
Fund: General Fund Principal Activity: Future Fund Business Unit: Education Division						
	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
User Charges and Fees	(506,391)	(586,682)	(547,685)	(560,641)	(574,209)	(588,564)
Total Operating Revenues	(506,391)	(586,682)	(547,685)	(560,641)	(574,209)	(588,564)
	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Expenses						
Wages and Salaries	40,657	40,657	48,587	50,044	51,546	53,093
Materials and Contracts	197,675	228,837	234,363	238,376	242,492	247,148
Other Costs	156,900	143,679	144,663	147,637	150,694	154,383
Borrowing Costs	122,169	122,169	110,314	122,865	129,100	121,937
Depreciation	269,687	297,597	300,495	305,455	314,069	314,947
Total Operating Expenses	787,088	832,939	838,422	864,377	887,901	891,508
Total Operating Result Before Capital	280,697	246,257	290,737	303,736	313,692	302,944

Fund: General Fund
Principal Activity: Future Fund
Business Unit: Education Division

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue						
User Charges and Fees						
140 Bridge Street	0	(73,279)	0	0	0	0
Art Gallery	(20,254)	(17,266)	(20,760)	(21,279)	(21,811)	(22,356)
Campbell's Corner	(51,762)	(51,762)	(53,056)	(54,382)	(55,742)	(57,136)
Loxton House	(76,875)	(64,875)	(78,976)	(80,766)	(82,785)	(84,855)
Sam Adams College	(215,000)	(225,000)	(220,375)	(225,884)	(231,531)	(237,319)
Town Education Campus	(142,500)	(154,500)	(174,518)	(178,330)	(182,340)	(186,898)
Total User Charges and Fees	(506,391)	(586,682)	(547,685)	(560,641)	(574,209)	(588,564)

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure						
140 Bridge Street	0	21,362	14,950	15,106	15,270	15,430
Art Gallery	54,148	47,506	53,191	54,372	55,589	56,479
Campbell's Corner	140,573	160,573	125,703	141,162	141,068	139,974
Education Division	40,657	40,657	48,587	50,044	51,546	53,093
Fund Contingency	20,000	6,898	20,000	20,000	20,000	20,000
Legals/Leases	2,500	2,500	2,500	2,500	2,500	2,500
Library	76,985	63,085	78,694	80,449	82,261	83,570
Loxton House	25,700	44,477	46,084	46,674	47,172	47,735
Sam Adams College	298,792	307,598	293,937	295,472	298,282	298,159
Town Education Campus	127,733	138,283	154,776	158,598	174,213	174,568
Total Operating Expenditure	787,088	832,939	838,422	864,377	887,901	891,508

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Fund: General Fund
Principal Activity: Future Fund
Business Unit: Commercial Division

Muswellbrook Shire Council Budget Review 2018/19

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
User Charges and Fees	(5,698,025)	(5,141,186)	(5,853,733)	(6,000,050)	(6,150,024)	(6,303,749)
Total Operating Revenues	(5,698,025)	(5,141,186)	(5,853,733)	(6,000,050)	(6,150,024)	(6,303,749)
Expenses						
Wages and Salaries	40,767	112,767	122,741	126,424	130,440	134,123
Materials and Contracts	1,696,700	1,104,408	1,300,017	1,337,255	1,346,400	1,385,060
Other Costs	466,700	479,013	483,308	495,160	498,114	510,411
Borrowing Costs	1,511,700	1,358,428	1,432,739	1,707,939	1,766,340	1,699,894
Overheads	0	250,000	500,000	512,500	525,313	538,445
Total Operating Expenses	3,715,867	3,304,616	3,838,805	4,179,278	4,266,607	4,267,933
Total Operating Result Before Capital	(1,982,158)	(1,836,570)	(2,014,928)	(1,820,772)	(1,883,417)	(2,035,816)

Fund: General Fund
Principal Activity: Future Fund
Business Unit: Commercial Division

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue						
User Charges and Fees						
63 Palace Street	0	(11,960)	(12,259)	(12,565)	(12,880)	(13,202)
88 Bridge Street	(50,000)	(50,000)	(51,250)	(52,531)	(53,844)	(55,190)
93A Hill St	(7,800)	(7,800)	(7,995)	(8,194)	(8,399)	(8,609)
98 Bridge Street	(5,000)	(6,000)	(6,125)	(6,253)	(6,384)	(6,519)
Brook Street Mall	(154,000)	(162,500)	(157,850)	(161,797)	(165,841)	(169,987)
Campbell's Corner	(600,000)	(600,000)	(615,000)	(630,375)	(646,134)	(662,287)
HACC Building	(66,000)	(66,000)	(67,650)	(69,341)	(71,074)	(72,851)
Market House	(104,000)	(73,104)	(106,600)	(109,265)	(111,996)	(114,796)
Market Place	(3,751,135)	(3,203,732)	(3,844,913)	(3,941,036)	(4,039,562)	(4,140,551)
New England Highway	(32,800)	(32,800)	(33,620)	(34,460)	(35,322)	(36,205)
Seven Hills	(780,981)	(780,981)	(800,505)	(820,518)	(841,030)	(862,055)
Staff Housing	(146,309)	(146,309)	(149,966)	(153,715)	(157,558)	(161,497)
Total User Charges and Fees	(5,698,025)	(5,141,186)	(5,853,733)	(6,000,050)	(6,150,024)	(6,303,749)

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure						
63 Palace Street	0	4,464	4,624	4,737	4,853	4,972
88 Bridge Street	56,300	56,300	52,718	67,322	65,275	63,272
93A Hill St	4,100	4,100	4,143	4,231	4,320	4,429
98 Bridge Street	1,700	4,200	3,324	3,373	3,452	3,548
Brook Street Mall	63,300	96,340	88,460	89,480	72,353	72,468
Campbell's Corner	346,700	360,400	347,174	398,517	388,161	386,182
Commercial Buildings Officer	40,767	40,767	48,587	50,045	51,546	53,093
Contribution to General Fund	0	250,000	0	0	0	0
Dividend to General Fund	0	0	500,000	512,500	525,313	538,445
Glen Munro Estate	17,500	17,500	17,458	17,848	18,245	18,673
HACC Building	12,500	12,500	12,890	13,165	13,468	13,803
Job Creation	250,000	0	0	0	0	0
Land Development	3,000	3,000	3,040	3,110	3,185	3,260
Land Development Adams Street Muswellbrook	3,800	3,800	3,704	3,790	3,880	3,970
Land Development Industrial East Muswellbrook	3,500	3,500	3,405	3,485	3,570	3,655
Land Development Turner Street Denman	2,000	2,000	1,710	1,750	1,790	1,835
Market House	18,500	24,500	27,927	28,548	29,189	29,911
Market Place	2,363,000	1,862,500	2,229,519	2,360,812	2,463,668	2,465,342
New England Highway	11,700	11,700	11,534	11,771	12,013	12,310
Seven Hills	472,000	472,000	410,208	535,451	521,274	506,615
Staff Housing Denman	4,500	4,945	4,981	5,098	5,216	5,343
Staff Housing Muswellbrook	41,000	70,100	63,399	64,245	75,836	76,807
Total Operating Expenditure	3,715,867	3,304,616	3,838,805	4,179,278	4,266,607	4,267,933

Muswellbrook Shire Council

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Draft Estimates for 2018/19 to 2021/22 Capital Budget



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Capital Budget - 2018/19 - 2021/22

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Muswellbrook Shire Council Capital Budget 2018/19 - 2021/22

Fund: All Funds Consolidated
 Business Unit: All Funds Consolidated

Capital Budget

Funding Sources	2017/18 Budget (Original)	2017/18 Budget (March Review)	2018/19 Planned	2019/20 Planned	2020/21 Planned	2021/22 Planned
Operating Result	-\$1,152,074	-\$2,913,295	-\$2,271,053	-\$2,241,733	-\$2,354,497	-\$2,658,738
Section 94	-\$2,800,967	-\$5,358,902	-\$5,308,864	-\$3,599,112	-\$3,181,614	-\$3,248,405
Capital Grants	-\$13,465,875	-\$17,876,671	-\$7,228,644	-\$4,355,318	-\$3,886,697	-\$3,918,798
Capital Contributions	-\$200,000	-\$1,060,585	-\$1,005,000	-\$103,291	-\$69,998	-\$71,748
Depreciation	-\$10,307,437	-\$10,507,547	-\$11,426,804	-\$12,113,680	-\$12,431,651	-\$12,722,118
Transfers from Reserve	-\$8,965,873	-\$17,302,037	-\$12,464,155	-\$7,645,907	-\$483,700	-\$1,400,114
Borrowed Funds	-\$55,500,000	-\$55,500,000	-\$5,000,000	-\$6,908,276	-\$772,406	-\$1,145,407
Sale of Assets	-\$70,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000
Total Capital Funds	-\$92,462,226	-\$110,589,037	-\$44,774,520	-\$37,037,317	-\$23,250,564	-\$25,235,328

Capital Expenditure	2017/18 Budget (Original)	2017/18 Budget (March Review)	2018/19 Planned	2019/20 Planned	2020/21 Planned	2021/22 Planned
Capital Works/Purchases	\$86,585,825	\$97,793,370	\$33,517,886	\$28,492,986	\$15,040,427	\$16,660,099
Loan Repayments	\$2,913,116	\$4,909,288	\$4,375,690	\$4,291,899	\$4,322,635	\$4,588,881
Transfers to Reserves	\$2,963,285	\$7,886,379	\$6,880,944	\$4,252,432	\$3,887,501	\$3,986,348
Total Capital Expenditure	\$92,462,226	\$110,589,037	\$44,774,520	\$37,037,317	\$23,250,563	\$25,235,328

Budgeted Result	\$0	\$0	\$0	\$0	\$0	\$0
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**Muswellbrook Shire Council
General Fund
Capital Budget 2018/19 to 2021/22**

Muswellbrook Shire Council Capital Budget 2018/19 - 2021/22

Capital Budget

Funding Sources	2017/18 Budget (Original)	2017/18 Budget (March Review)	2018/19 Planned	2019/20 Planned	2020/21 Planned	2021/22 Planned
Operating Result	-\$51,113	-\$2,119,482	-\$723,795	-\$680,226	-\$637,728	-\$595,761
Section 94	-\$1,981,967	-\$4,539,902	-\$4,454,864	-\$2,716,112	-\$2,267,614	-\$2,320,405
Capital Grants	-\$3,157,000	-\$6,256,061	-\$5,895,000	-\$2,991,000	-\$2,491,000	-\$2,491,000
Capital Contributions	-\$200,000	-\$265,000	-\$1,005,000	-\$103,291	-\$69,998	-\$71,748
Depreciation	-\$7,326,050	-\$7,538,250	-\$7,940,159	-\$8,280,297	-\$8,498,947	-\$8,701,978
Transfers from Reserve	-\$1,593,226	-\$9,212,008	-\$6,384,501	-\$6,185,000	-\$30,106	\$0
Borrowed Funds	\$0	\$0	\$0	-\$2,090,000	\$0	\$0
Sale of Assets	-\$70,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000
Total Capital Funds	-\$14,379,356	-\$30,000,703	-\$26,473,319	-\$23,115,926	-\$14,065,393	-\$14,250,892

Capital Expenditure	2017/18 Budget (Original)	2017/18 Budget (March Review)	2018/19 Planned	2019/20 Planned	2020/21 Planned	2021/22 Planned
Capital Works/Purchases	\$11,652,950	\$24,179,113	\$19,877,014	\$19,123,709	\$10,583,916	\$10,664,515
Loan Repayments	\$582,121	\$582,121	\$569,361	\$624,535	\$528,226	\$557,907
Transfers to Reserves	\$2,144,285	\$5,239,469	\$6,026,944	\$3,367,682	\$2,953,251	\$3,028,470
Total Capital Expenditure	\$14,379,356	\$30,000,703	\$26,473,319	\$23,115,926	\$14,065,393	\$14,250,892
Budgeted Result	\$0	\$0	\$0	\$0	\$0	\$0

Muswellbrook Shire Council
Community Infrastructure
2018/19 - 2021/22 Capital Budget

Account Group	2017/18 Budget (Original)	2017/18 Budget (March Review)	2018/19 Planned	2019/20 Planned	2020/21 Planned	2021/22 Planned
Capital Revenue						
Section 94	-\$156,000	-\$156,000	-\$156,000	-\$156,000	-\$156,000	-\$156,000
Capital Grants	-\$2,896,000	-\$3,566,000	-\$2,484,000	-\$2,980,000	-\$2,480,000	-\$2,480,000
Capital Contributions	\$0	\$0	\$0	\$0	\$0	\$0
Depreciation	-\$6,043,950	-\$6,081,200	-\$6,419,342	-\$6,569,772	-\$6,729,060	-\$6,883,581
Transfers from Reserve	-\$940,000	-\$4,717,288	-\$1,250,000	-\$3,550,000	-\$30,106	\$0
Sale of Assets	-\$70,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000
Borrowed Funds	\$0	\$0	\$0	\$0	\$0	\$0
Total Capital Revenue	-\$10,105,950	-\$14,590,488	-\$10,379,342	-\$13,325,772	-\$9,465,166	-\$9,589,581

	2017/18 Budget (Original)	2017/18 Budget (March Review)	2018/19 Planned	2019/20 Planned	2020/21 Planned	2021/22 Planned
Capital Expenses						
Roads Capital Works	\$6,734,561	\$9,783,373	\$6,826,934	\$7,516,778	\$6,771,221	\$6,467,149
Plant Item Acquisitions	\$1,135,000	\$2,330,481	\$958,375	\$969,678	\$987,670	\$995,194
Stormwater	\$0	\$125,023	\$0	\$0	\$0	\$0
Waste Management Capital Works	\$60,950	\$138,922	\$62,474	\$2,851,358	\$52,608	\$52,608
Loan Repayments	\$582,121	\$582,121	\$569,361	\$592,931	\$461,858	\$488,221
Transfer to Reserves	\$318,318	\$411,037	\$775,080	\$807,570	\$841,637	\$864,065
Total Capital Expenses	\$8,830,950	\$13,370,957	\$9,192,224	\$12,738,315	\$9,114,994	\$8,867,237

Fund: Capital Revenues
 General Fund
 Business Unit: Roads and Drainage and Other Community Infrastructure

	2017/18 Budget (Original)	2017/18 Budget (March Review)	2018/19 Planned	2019/20 Planned	2020/21 Planned	2021/22 Planned
Contributions - Muswellbrook	-\$156,000	-\$156,000	-\$156,000	-\$156,000	-\$156,000	-\$156,000
Total Contributions	-\$156,000	-\$156,000	-\$156,000	-\$156,000	-\$156,000	-\$156,000
Capital Grants						
RTA Block Grant	-\$70,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000
Active Transport	\$0	-\$53,000	\$0	\$0	\$0	\$0
RMS REPAIR Grant	\$0	-\$92,000	\$0	\$0	\$0	\$0
Spring Creek Bridge	\$0	-\$525,000	\$0	\$0	\$0	\$0
NSW Environmental Trust	\$0	\$0	\$0	-\$500,000	\$0	\$0
Resources for Regions Roadworks	-\$2,000,000	-\$2,000,000	-\$2,000,000	-\$2,000,000	-\$2,000,000	-\$2,000,000
Roads to Recovery	-\$826,000	-\$826,000	-\$414,000	-\$410,000	-\$410,000	-\$410,000
Total Grants	-\$2,896,000	-\$3,566,000	-\$2,484,000	-\$2,980,000	-\$2,480,000	-\$2,480,000
Depreciation						
Roads	-\$5,130,000	-\$5,236,000	-\$5,380,500	-\$5,516,887	-\$5,661,183	-\$5,802,412
Works Fleet	-\$685,000	-\$685,000	-\$775,000	-\$785,125	-\$795,150	-\$804,375
Vehicles	-\$180,000	-\$180,000	-\$185,000	-\$187,000	-\$190,000	-\$192,000
Waste Management Centre	-\$48,950	-\$80,200	-\$78,842	-\$80,760	-\$82,727	-\$84,794
Total Depreciation	-\$6,043,950	-\$6,081,200	-\$6,419,342	-\$6,569,772	-\$6,729,060	-\$6,883,581
Transfer from Reserve						
Road Contingency Reserve	-\$200,000	-\$200,000	\$0	\$0	\$0	\$0
Carryover Works 15/16	\$0	-\$708,701	\$0	\$0	\$0	\$0
Carryover Works 16/17	\$0	-\$829,999	\$0	\$0	\$0	\$0
Plant and Vehicle Reserve	\$0	-\$780,729	\$0	\$0	\$0	\$0
Asset Renewal Reserve	-\$100,000	-\$187,870	\$0	\$0	-\$30,106	\$0
Unexpended Grants	\$0	-\$238,657	\$0	\$0	\$0	\$0
Waste Reserves	\$0	\$0	\$0	-\$2,300,000	\$0	\$0
Waste Management Centre	-\$500,000	-\$506,309	\$0	\$0	\$0	\$0
Section 94	\$0	-\$250,000	\$0	\$0	\$0	\$0
S94 - Drainage Reserve	\$0	-\$125,023	\$0	\$0	\$0	\$0
VPA Funds - Sandy Hollow	-\$40,000	-\$40,000	\$0	\$0	\$0	\$0
VPA Funds - Denman Main St	-\$100,000	-\$100,000	\$0	\$0	\$0	\$0
VPA Funds	\$0	-\$750,000	\$0	\$0	\$0	\$0
VPA Funds - CBD Project (Denman)	\$0	\$0	-\$1,250,000	-\$1,250,000	\$0	\$0
Total Transfers from Reserve	-\$940,000	-\$4,717,288	-\$1,250,000	-\$3,550,000	-\$30,106	\$0
Sale of Assets						
Works Fleet Items	-\$70,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000
Total Sale of Assets	-\$70,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000
Transfer to Reserves						
Mine Affected Road Renewal Reserve	\$0	\$0	\$437,663	\$449,917	\$462,515	\$475,465
Mt Pleasant VPA	\$0	\$82,517	\$0	\$0	\$0	\$0
Road Pavement Consumption Charge	\$0	\$10,202	\$0	\$0	\$0	\$0
Waste Management Reserve	\$318,318	\$318,318	\$337,417	\$357,653	\$379,122	\$388,600
Total Sale of Assets	\$318,318	\$411,037	\$775,080	\$807,570	\$841,637	\$864,065

Muswellbrook Shire Council
Roads and Drainage

Capital Works and Purchases Budget 2018/19

Program	2017/18 Budget (Original)	2017/18 Budget (March Review)	Proposed 2018/19	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Restricted Reserves	Total Funding
Mine Affected Road Renewal Programme	\$403,970	\$403,970	\$0	\$0	\$0				\$0
Urban Road Renewal Programme	\$562,000	\$1,011,841	\$564,778	\$150,778	\$414,000				\$564,778
Rural Road Renewal Programme	\$450,000	\$450,000	\$411,250	\$411,250	\$0				\$411,250
Regional Road Renewal Programme	\$70,000	\$162,000	\$70,000	\$0	\$70,000				\$70,000
Road Resealing Programme	\$1,167,000	\$1,167,000	\$706,700	\$706,700	\$0				\$706,700
Rural Road Regravelling Programme	\$328,000	\$328,000	\$336,200	\$336,200	\$0				\$336,200
Road Heavy Patching Programme	\$442,000	\$442,000	\$389,525	\$389,525	\$0				\$389,525
Bridges Renewal Programme	\$100,000	\$625,000	\$102,500	\$102,500	\$0				\$102,500
Carpark Renewal Programme	\$103,000	\$103,000	\$105,575	\$105,575	\$0				\$105,575
Kerb and Gutter Replacement Programme	\$125,000	\$125,000	\$128,125	\$128,125	\$0				\$128,125
Developer Coordinated Works Programme	\$25,000	\$25,000	\$25,625	\$25,625	\$0				\$25,625
Footpath and Cycleway Renewal Programme	\$156,000	\$156,000	\$159,900	\$159,900	\$0				\$159,900
New Footpath and Cycleway Programme	\$100,000	\$153,000	\$102,500	\$102,500	\$0				\$102,500
Capital Contingency	\$116,000	\$116,000	\$120,000	\$120,000	\$0				\$120,000
Safety Device Renewal Programme	\$148,591	\$265,421	\$152,306	\$152,306	\$0				\$152,306
Resources for Regions Projects	\$2,000,000	\$2,188,657	\$750,000		\$750,000				\$750,000
Drainage Devices Programme	\$158,000	\$158,000	\$161,950	\$161,950	\$0				\$161,950
Design Williams Bridge	\$0	\$24,024	\$0	\$0	\$0				\$0
Sandy Hollow Village Centre	\$80,000	\$80,000	\$40,000	\$40,000	\$0			\$0	\$40,000
Land Purchases - Thompson Street/New England Highway	\$0	\$39,200	\$0		\$0				\$0
Land Purchases - Kenilworth Street Expansion	\$0	\$250,000	\$0		\$0				\$0
Resources for Regions - Mine Affected Roads	\$0	\$258,860	\$0		\$0				\$0
Denman Main St Stage 2	\$200,000	\$200,000	\$0		\$0			\$0	\$0
Denman Business Precinct Masterplan	\$0	\$0	\$2,500,000		\$1,250,000	\$0		\$1,250,000	\$2,500,000
Business District Renewal Programme	\$0	\$1,051,400	\$0	\$0	\$0			\$0	\$0
Total Capital Expenses	\$6,734,561	\$9,783,373	\$6,826,934	\$3,092,934	\$2,484,000	\$0	\$0	\$1,250,000	\$6,826,934

Muswellbrook Shire Council
Roads and Drainage
Capital Works and Purchases Budget 2018/19

Plant Items
Capital Works and Purchases Budget 2018/19

Program	2017/18 Budget (Original)	2017/18 Budget (March Review)	Proposed 2018/19	Revenue	Reserve Funds	Sale of Assets	Total Funding
Capital Expenses							
Large Plant Items	\$585,000	\$1,731,672	\$599,625	\$599,625			\$599,625
Transport Vehicles	\$100,000	\$125,112	\$102,500	\$102,500			\$102,500
Vehicle Fleet	\$250,000	\$273,697	\$256,250	\$186,250		\$70,000	\$256,250
Remove Depot Fuel Tanks	\$200,000	\$200,000	\$0	\$0	\$0		\$0
Total Capital Expenses	\$1,135,000	\$2,330,481	\$958,375	\$888,375	\$0	\$70,000	\$958,375

Stormwater Capital Works
Capital Works and Purchases Budget 2018/19

Program	2017/18 Budget (Original)	2017/18 Budget (March Review)	Proposed 2018/19	Revenue	Reserve Funds	Capital Contributions	Total Funding
Capital Expenses							
West Denman Stormwater		\$125,023	\$0				
Total Capital Expenses	\$0	\$125,023	\$0	\$0	\$0	\$0	\$0

Miscellaneous Works
Capital Works and Purchases Budget 2018/19

Program	2017/18 Budget (Original)	2017/18 Budget (March Review)	Proposed 2018/19	Revenue	Reserve Funds	Capital Contributions	Total Funding
Capital Expenses							
Leachate Monitoring Bores	\$0	\$10,703	\$0				\$ -
Weighbridge Software Upgrade	\$0	\$27,261	\$0				\$ -
Surveillance Cameras	\$0	\$25,000	\$0				\$ -
Investigation and Concept Design - Weighbridge and Office	\$0	\$8,699	\$0				\$ -
Landfill Closure Plan	\$0	\$6,309	\$0				\$ -
Waste Management Facility	\$60,950	\$60,950	\$62,474	\$ 62,474			\$ 62,474
Total Capital Expenses	\$60,950	\$138,922	\$62,474	\$62,474	\$0	\$0	\$62,474

Muswellbrook Shire Council
Environmental, Community and Corporate Services Capital Expenditure Business Unit
Capital Budget 2018/19 - 2021/22

Account Group	2017/18 Budget (Original)	2017/18 Budget (March Review)	2018/19 Planned	2019/20 Planned	2020/21 Planned	2021/22 Planned
Capital Revenue						
Section 94	-\$1,825,967	-\$4,383,902	-\$4,298,864	-\$2,560,112	-\$2,111,614	-\$2,164,405
Capital Grants	-\$261,000	-\$2,690,061	-\$3,411,000	-\$11,000	-\$11,000	-\$11,000
Capital Contributions	-\$200,000	-\$265,000	-\$1,005,000	-\$103,291	-\$69,998	-\$71,748
Depreciation	-\$1,282,100	-\$1,457,050	-\$1,520,817	-\$1,710,525	-\$1,769,887	-\$1,818,397
Transfers from Reserve	-\$653,226	-\$4,494,720	-\$5,134,501	-\$2,635,000	\$0	\$0
Borrowed Funds	\$0	\$0	\$0	-\$2,090,000	\$0	\$0
Sale of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Total Capital Revenue	-\$4,222,293	-\$13,290,733	-\$15,370,182	-\$9,109,928	-\$3,962,499	-\$4,065,550
Capital Expenses						
Capital Works and Purchases	\$3,722,439	\$11,801,314	\$12,029,231	\$7,785,895	\$2,772,417	\$3,149,564
Loan Repayments	\$0	\$0	\$0	\$31,604	\$66,368	\$69,686
Transfer to Reserve	\$1,825,967	\$4,828,432	\$5,251,864	\$2,560,112	\$2,111,614	\$2,164,405
Total Capital Expenses	\$5,548,406	\$16,629,746	\$17,281,095	\$10,377,611	\$4,950,399	\$5,383,655

		Capital Revenues				
Fund:		General Fund				
Business Unit:		Environment and Corporate and Community Services				
Section 94 Contributions	2017/18 Budget (Original)	2017/18 Budget (March Review)	2018/19 Planned	2019/20 Planned	2020/21 Planned	2021/22 Planned
Voluntary Planning Agreement	-\$1,825,967	-\$4,305,552	-\$4,298,864	-\$2,560,112	-\$2,111,614	-\$2,164,405
S94 A Contributions	\$0	-\$78,350	\$0	\$0	\$0	\$0
Total Contributions	-\$1,825,967	-\$4,383,902	-\$4,298,864	-\$2,560,112	-\$2,111,614	-\$2,164,405
Capital Grants						
Local Priority - Library	-\$11,000	-\$16,855	-\$11,000	-\$11,000	-\$11,000	-\$11,000
Grandparents Day	\$0	-\$2,400	\$0	\$0	\$0	\$0
Habial Action (Major Landcare)	\$0	-\$32,000	\$0	\$0	\$0	\$0
Highbrook Park Playground	\$0	-\$19,966	\$0	\$0	\$0	\$0
Mbk Aquatic Centre - Water Activity Park	\$0	-\$330,000	\$0	\$0	\$0	\$0
Hunter Park Playground	\$0	-\$48,980	\$0	\$0	\$0	\$0
Highbrook Amenities - Rugby Union	\$0	-\$18,860	\$0	\$0	\$0	\$0
Blue Healer Expansion Grant	\$0	-\$21,000	\$0	\$0	\$0	\$0
Building Stronger Regions Grant	\$0	\$0	-\$900,000	\$0	\$0	\$0
Stronger Communities Building Grant	\$0	\$0	-\$1,000,000	\$0	\$0	\$0
Grant - TEC 2			-\$1,500,000	\$0	\$0	\$0
Rail Noise Abatement Project	\$0	-\$1,950,000	\$0	\$0	\$0	\$0
Bushfire Equipment from RFS	-\$250,000	-\$250,000	\$0	\$0	\$0	\$0
Total Grants	-\$261,000	-\$2,690,061	-\$3,411,000	-\$11,000	-\$11,000	-\$11,000
Capital Contributions						
Upper Hunter Shire Council	-\$65,000	-\$65,000	-\$65,000	-\$68,291	-\$69,998	-\$71,748
Future Fund Contribution	-\$100,000	-\$155,000	\$0	\$0	\$0	\$0
RSL Sub-Branch	\$0	-\$15,000	\$0	\$0	\$0	\$0
Denman Hall Insurance Claim	\$0	\$0	-\$940,000	\$0	\$0	\$0
Bengalla Art Contributions	-\$35,000	-\$30,000	\$0	-\$35,000	\$0	-\$35,000
Total Contributions	-\$200,000	-\$265,000	-\$1,005,000	-\$103,291	-\$69,998	-\$71,748
Depreciation						
Economic Development and Community	-\$15,000	-\$15,000	-\$11,025	-\$11,175	-\$11,226	-\$11,275
Corporate Services Management	-\$215,000	-\$251,000	-\$261,100	-\$265,347	-\$268,516	-\$271,627
Cultural Assets	-\$5,600	-\$5,600	-\$5,125	\$5,253	\$5,384	\$5,400
Bushfire Assets	-\$229,000	-\$229,000	-\$234,725	-\$240,592	-\$246,607	-\$248,861
Libraries	-\$157,600	-\$170,600	-\$174,440	-\$175,348	-\$176,175	-\$176,350
Aquatic Centres	-\$120,400	-\$153,400	-\$157,647	-\$288,226	-\$298,710	-\$309,065
Property and Buildings	-\$539,500	-\$632,450	-\$676,755	-\$735,090	-\$774,037	-\$806,619
Total Depreciation	-\$1,282,100	-\$1,457,050	-\$1,520,817	-\$1,710,525	-\$1,769,887	-\$1,818,397

		Capital Revenues				
Fund:		General Fund				
Business Unit:		Environment and Corporate and Community Services				
Transfer From Reserves	2017/18 Budget (Original)	2017/18 Budget (March Review)	2018/19 Planned	2019/20 Planned	2020/21 Planned	2021/22 Planned
Section 94 Tourism	\$0	-\$440,384	\$0	\$0	\$0	\$0
Mangoola WULMS	\$0	\$0	-\$453,000	\$0	\$0	\$0
Mangoola VPA- Education Funds	\$0	-\$70,000	\$0	\$0	\$0	\$0
VPA Funds - Mt Arthur	\$0	-\$400,000	\$0	\$0	\$0	\$0
VPA Funds	\$0	-\$697,880	\$0	\$0	\$0	\$0
Unexpended Grants	\$0	-\$95,436	\$0	\$0	\$0	\$0
Administrative Reserve	\$0	-\$30,000	\$0	\$0	\$0	\$0
Aquatic Centres Improvement	\$0	-\$73,987	\$0	\$0	\$0	\$0
Carryover Reserve 14/15	\$0	-\$136,713	\$0	\$0	\$0	\$0
Carryover Reserve 15/16	\$0	-\$221,817	\$0	\$0	\$0	\$0
Carryover Reserve 16/17	\$0	-\$784,817	\$0	\$0	\$0	\$0
VPA Funds - Animal Shelter	\$0	-\$440,000	-\$760,000	\$0	\$0	\$0
VPA Funds-Entertainment & Conference Centre	\$0	\$0	-\$1,000,000	\$0	\$0	\$0
VPA Funds - TEC 2	\$0	\$0	-\$1,400,000	\$0	\$0	\$0
Building Reserve	-\$53,226	-\$53,226	-\$135,251	\$0	\$0	\$0
VPA Funds - Aquatic Centre	-\$100,000	-\$100,000	\$0	-\$2,635,000	\$0	\$0
VPA Funds - Denman Hall/Tourist Park Design	-\$200,000	-\$200,000	-\$1,000,000	\$0	\$0	\$0
Infrastructure Renewal Reserve	\$0	-\$274,339	\$0	\$0	\$0	\$0
Mangoola Education	\$0	\$0	-\$130,000	\$0	\$0	\$0
Environmental Reserve	\$0	\$0	-\$256,250	\$0	\$0	\$0
Recreation	-\$300,000	-\$476,121	\$0	\$0	\$0	\$0
Total Transfers	-\$653,226	-\$4,494,720	-\$5,134,501	-\$2,635,000	\$0	\$0
Borrowed Funds						
Aquatic Centre	\$0	\$0	0	-\$2,090,000	\$0	\$0
Total Borrowed Funds	\$0	\$0	\$0	-\$2,090,000	\$0	\$0
Sale of Assets						
Vehicles	-\$70,000	-\$70,000	\$0	\$0	\$0	\$0
Total Sales	-\$70,000	-\$70,000	\$0	\$0	\$0	\$0
Transfer to Reserves						
Voluntary Planning Agreement	\$1,825,967	\$4,305,552	\$4,298,864	\$2,560,112	\$2,111,614	\$2,164,405
Mbk Aquatic Centre - Water Activity Park	\$0	\$330,000	\$0	\$0	\$0	\$0
Aquatic Centre Improvements	\$0	\$35,000	\$0	\$0	\$0	\$0
Environmental Reserve	\$0	\$0	\$453,000	\$0	\$0	\$0
Waste Management Reserve	\$0	\$0	\$500,000	\$0	\$0	\$0
Legal Matters Reserve	\$0	\$79,530	\$0	\$0	\$0	\$0
S94 A Contributions	\$0	\$78,350	\$0	\$0	\$0	\$0
Total Transfer to Reserves	\$1,825,967	\$4,828,432	\$5,251,864	\$2,560,112	\$2,111,614	\$2,164,405

Muswellbrook Shire Council
Corporate and Environmental Services
Capital Works
Capital Works and Purchases Budget 2018/19

Program	2017/18 Budget (Original)	2017/18 Budget (March Review)	Proposed 2018/19	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Unrestricted Cash	Restricted Reserves	Total Funding
Capital Expenses										
Bushfire Assets	\$250,000	\$330,946	\$0	\$0	\$0					\$0
Library Books	\$130,000	\$130,000	\$130,000	\$65,000	\$0	\$65,000				\$130,000
Art Gallery Acquisitive Programme	\$70,000	\$71,000	\$0	\$0		\$0				\$0
Olympic Park Carpark and Masterplan	\$0	\$697,880	\$0	\$0		\$0			\$0	\$0
Investigation and Design - Aquatic Centre	\$100,000	\$111,073	\$2,225,000	\$325,000	\$1,900,000		\$0		\$0	\$2,225,000
Contribution - Racecourse Extension	\$400,000	\$400,000	\$0	\$0		\$0			\$0	\$0
Investigation and Design - Denman Hall	\$100,000	\$100,000	\$0	\$0					\$0	\$0
Investigation and Design - Denman Tourist Park and Thermal Baths	\$100,000	\$100,000	\$0	\$0					\$0	\$0
Purchase 58 Anzac Parade, Muswellbrook	\$0	\$30,215	\$0	\$0					\$0	\$0
Environmental, Community and Corporate Services General Programme	\$150,000	\$246,919	\$153,750	\$153,750						\$153,750
Capital Works Contingency	\$188,939	\$134,401	\$200,000	\$200,000						\$200,000
SES Building	\$0	\$9,869	\$0	\$0						\$0
Town Higher Education Campus - TEC 2	\$0	\$0	\$2,900,000	\$0	\$1,500,000				\$1,400,000	\$2,900,000
Queen Elizabeth 11 Square Landscape Improvements	\$0	\$42,174	\$0	\$0						\$0
WWI Centenary Statue	\$0	\$142,251	\$0	\$0						\$0
Public Art Installation	\$25,000	\$46,335	\$0	\$0						\$0
Library - Local Priority Grant	\$11,000	\$23,876	\$11,000	\$0	\$11,000					\$11,000
Urban Riparian Masterplan	\$0	\$76,227	\$0	\$0						\$0
Investment Property Upgrade/Acquisition	\$0	\$224,356	\$0	\$0						\$0
Work Health and Safety	\$0	\$51,271	\$0	\$0						\$0
Muswellbrook Men's Shed	\$0	\$1,058	\$0	\$0						\$0
Aquatic Centres Programme	\$60,000	\$155,987	\$0	\$0						\$0
Renewal Energy Target Works	\$137,500	\$234,614	\$182,087	\$46,836					\$135,251	\$182,087
Customer Request Management System	\$0	\$30,000	\$0	\$0						\$0
Upgrade of Weidmann Cottage	\$0	\$20,000	\$0	\$0						\$0
Investigation & Design Development	\$0	\$274,339	\$0	\$0						\$0
Demolish Existing Amenity Building - Bowman Park	\$0	\$13,191	\$0	\$0						\$0
Denman Childrens Centre Extension (Contribution)	\$0	\$150,000	\$0	\$0						\$0
Stem Program - Contribution	\$0	\$30,000	\$0	\$0						\$0
Volunteer Park Irrigation	\$0	\$40,000	\$0	\$0						\$0
General Recreation Programme	\$250,000	\$779,938	\$200,000	\$200,000					\$0	\$200,000
Cemetery General Programme	\$100,000	\$220,459	\$100,000	\$100,000						\$100,000
Landscaping and Tree Management Programme	\$75,000	\$88,563	\$75,000	\$75,000					\$0	\$75,000
Major Landcare Projects	\$250,000	\$454,502	\$256,250	\$0					\$256,250	\$256,250
Sport and Recreation Small Capital Grants Programme	\$25,000	\$14,572	\$25,000	\$25,000						\$25,000
Upgrade MbK Aquatic Centre Investigation and Design	\$0	\$31,840	\$0	\$0						\$0
Upper Hunter Performance Centre Investigation and Design	\$0	\$86,504	\$1,000,000	\$0					\$1,000,000	\$1,000,000
Authority Advancement Plan (AAP)	\$0	\$19,821	\$0	\$0						\$0
Denman Memorial Hall	\$0	\$0	\$1,940,000			\$940,000			\$1,000,000	\$1,940,000
Future Fund Contribution	\$0	\$2,107,320	\$1,333,644	\$1,333,644						\$1,333,644
Denman Destination Infrastructure - Concept Design	\$0	\$26,652	\$0	\$0						\$0
Rail Noise Abatement Project	\$0	\$1,950,000	\$0	\$0						\$0
General Building Renewal Programme	\$300,000	\$401,485	\$207,500	\$207,500						\$207,500
Conservation Volunteers	\$0	\$135,000	\$0	\$0						\$0
Animal Shelter	\$0	\$0	\$760,000	\$0					\$760,000	\$760,000
Upper Hunter Conservatorium of Music Stage 2	\$0	\$40,000	\$0	\$0						\$0
Stem Project - Contribution	\$0	\$0	\$100,000	\$0					\$100,000	\$100,000
Music Training Project	\$0	\$0	\$30,000	\$0					\$30,000	\$30,000
Information Technology Strategy	\$1,000,000	\$1,000,000	\$200,000	\$200,000					\$0	\$200,000
Strategic Land Use Planning	\$0	\$36,676	\$0	\$0						\$0
Purchase of Land - Companion Animals Impounding Facility.	\$0	\$440,000	\$0	\$0						\$0
Heritage Items Programme	\$0	\$50,000	\$0	\$0						\$0
Total Capital Expenses	\$3,722,439	\$11,801,314	\$12,029,231	\$2,931,730	\$3,411,000	\$1,005,000	\$0	\$0	\$4,681,501	\$12,029,231

Proposed Capital Works Programmes Allocations 2019/20 - 2021/22

Capital Works Programme	Proposed 2019/20 Allocation	Proposed 2020/21 Allocation	Proposed 2021/22 Allocation
Roads			
- Regional Roads Renewal	\$70,000	\$70,000	\$70,000
- Roads Reseal Programme	\$1,193,446	\$1,394,417	\$1,210,412
- Urban Road Renewal Programme	\$580,000	\$530,000	\$530,000
- Rural Road Renewal Programme	\$470,000	\$420,000	\$420,000
- Rural Road Regravelling	\$330,000	\$330,000	\$330,000
- Increased Renewal Programmes	\$214,208	\$647,668	\$582,668
- Resources for Regions Project	\$750,000	\$2,000,000	\$2,000,000
- Heavy Patching Programme	\$560,000	\$565,067	\$510,000
- Sub total	\$4,167,654	\$5,957,152	\$5,653,080
Denman Business Precinct Masterplan	\$2,500,000	\$0	\$0
Bridges Programme	\$105,000	\$105,000	\$105,000
Kerb and gutter	\$130,000	\$130,000	\$130,000
Cycleways and footpaths	\$165,000	\$165,000	\$165,000
Sandy Hollow	\$40,000	\$40,000	\$40,000
Carparks	\$115,000	\$120,000	\$120,000
Drainage	\$159,000	\$160,000	\$160,000
Traffic safety / control devices	\$135,124	\$94,069	\$94,069
Total Roads and Ancillary Works	\$7,516,778	\$6,771,221	\$6,467,149
Works Fleet and Vehicles	\$719,678	\$737,670	\$745,194
Recreation and Buildings			
- Recreation Renewals	\$255,000	\$260,000	\$260,000
- Sporting Grants	\$25,000	\$25,000	\$25,000
- Aquatic Centres	\$4,725,000	\$0	\$0
- Cemeteries	\$90,000	\$90,000	\$90,000
- Tree Management	\$75,000	\$65,000	\$65,000
- Renewable Energy	\$165,996	\$80,000	\$80,000
- Buildings	\$326,142	\$269,926	\$294,972
- Sub total	\$5,662,138	\$789,926	\$814,972
Waste	\$2,851,358	\$52,608	\$52,608
Corporate services			
- Vehicles	\$250,000	\$250,000	\$250,000
- Public Art	\$25,000	\$25,000	\$25,000
- Art Acquisitions	\$70,000	\$0	\$70,000
- Library Books Programme	\$134,439	\$135,915	\$135,915
- Major Landcare Projects	\$250,000	\$200,000	\$200,000
- Information Services Strategy	\$350,000	\$300,000	\$300,000
- Contribution to Future Fund	\$1,364,318	\$1,395,697	\$1,427,798
- Corporate Services Programme	\$180,000	\$175,879	\$175,879
- Sub total	\$2,623,757	\$2,482,491	\$2,584,592
Emergency management	-\$250,000	-\$250,000	\$0
TOTALS	\$19,123,709	\$10,583,916	\$10,664,515

**Muswellbrook Shire Council
Water Fund
Capital Budget 2018/19 to 2021/22**

Muswellbrook Shire Council
Water Fund
Capital Budget 2018/19 - 2021/22

Account Group	2017/18 Budget (Original)	2017/18 Budget (March Review)	2018/19 Planned	2019/20 Planned	2020/21 Planned	2021/22 Planned
Capital Revenue						
Operating Result	311,500	581,500	85,120	-5,253	-59,632	-132,862
Section 94	-396,000	-396,000	-405,000	-423,000	-434,000	-438,000
Capital Grants	0	0	0	0	0	0
Depreciation	-1,254,700	-1,348,700	-1,767,150	-1,838,328	-1,899,535	-1,960,771
Borrowed Funds	0	0	0	0	0	0
Transfers from Reserve	-5,061,647	-5,559,939	-5,286,320	-1,460,907	-127,651	-180,768
Sale of Assets	0	0	0	0	0	0
Total Capital Revenue	-6,400,847	-6,723,139	-7,373,350	-3,727,488	-2,520,818	-2,712,401
Capital Expenses						
Capital Works and Purchases	5,731,000	6,053,292	6,676,891	2,994,282	1,756,657	1,923,000
Loan Repayments	273,847	273,847	291,459	310,206	330,161	351,401
Transfers to Reserve	396,000	396,000	405,000	423,000	434,000	438,000
Total Capital Expenses	\$6,400,847	\$6,723,139	\$7,373,350	\$3,727,488	\$2,520,818	\$2,712,401

Muswellbrook Shire Council
Water Fund
Capital Budget 2018/19 - 2021/22

Program	2017/18 Budget (Original)	2017/18 Budget (March Review)	2018/19 Planned	2019/20 Planned	2020/21 Planned	2021/22 Planned
Capital Revenue						
Section 64 Muswellbrook	-\$396,000	-\$396,000	-\$405,000	-\$423,000	-\$434,000	-\$438,000
Section 64 Denman		\$0				
Capital Grants						
Total Capital Revenue	-\$396,000	-\$396,000	-\$405,000	-\$423,000	-\$434,000	-\$438,000

Muswellbrook Shire Council
Water Fund
Capital Works and Purchases Budget 2018/19

Program	2017/18 Budget (Original)	2017/18 Budget (March Review)	Proposed 2018/19	Revenue	Capital Grants	Capital Contributions	Restricted Reserves	Total Funding
Capital Expenses								
Muswellbrook Mains Replacement	\$1,000,000	\$526,165	\$1,025,000	\$242,769			\$782,231	\$1,025,000
Railway Crossing Water Mains	\$0	\$773,835	\$0	\$0			\$0	\$0
Sandy Hollow Water Softening	\$250,000	\$250,000	\$0	\$0			\$0	\$0
Communication Upgrade	\$260,000	\$260,000	\$61,500	\$0			\$61,500	\$61,500
Safety & Quality risk improvements	\$90,000	\$90,000	\$51,250	\$0			\$51,250	\$51,250
Alternative energy systems - Denman	\$80,000	\$80,000	\$0	\$0			\$0	\$0
Sandy Hollow reservoir repairs	\$100,000	\$100,000	\$0	\$0			\$0	\$0
System Plant asset renewals	\$1,281,000	\$1,281,000	\$1,352,016	\$0			\$1,352,016	\$1,352,016
South Muswellbrook Reservoir Easements and Property	\$0	\$96,668	\$0	\$0			\$0	\$0
Upgrade Denman Water Treatment Plant	\$150,000	\$354,224	\$0	\$0			\$0	\$0
Asbestos Removal	\$0	\$0	\$61,500	\$43,819			\$17,681	\$61,500
Excavator with Trailer	\$0	\$58,600	\$0	\$0			\$0	\$0
Reservoir Renewal and Replacements	\$900,000	\$406,000	\$1,537,500	\$0			\$1,537,500	\$1,537,500
Replacement of Water Meters Programme	\$70,000	\$70,000	\$71,750	\$0			\$71,750	\$71,750
Muswellbrook Water Treatment Plant Renewals and Replacements	\$750,000	\$857,207	\$768,750	\$235,335			\$533,415	\$768,750
Emergency Generator	\$0	\$71,427	\$768,750	\$0			\$768,750	\$768,750
Renewable Energy Target Works	\$475,000	\$475,000	\$0	\$0			\$0	\$0
Environmental Grants	\$50,000	\$0	\$51,250	\$0			\$51,250	\$51,250
Vehicle/Equipment Replacement	\$110,000	\$45,689	\$56,375	\$0			\$56,375	\$56,375
Intergrated Water Cycle Management Planning	\$0	\$14,477	\$0	\$0			\$0	\$0
Safe Loading and Safety Vacuum Device Trailers	\$0	\$78,000	\$0	\$0			\$0	\$0
Asset Management System Development	\$120,000	\$120,000	\$30,750	\$30,750			\$0	\$30,750
Office Accommodation Planning	\$25,000	\$25,000	\$820,000	\$820,000			\$0	\$820,000
Laboratory Equipment	\$20,000	\$20,000	\$20,500	\$17,898			\$2,602	\$20,500
Total Capital Expenses	\$5,731,000	\$6,053,292	\$6,676,891	\$1,390,571	\$0	\$0	\$5,286,320	\$6,676,891

Muswellbrook Shire Council
Water Fund
Capital Works and Purchases Budget 2018/19

Water Fund
Capital Works and Purchases Budget 2019/20

Program	Proposed 2019/20 Allocation	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Unrestricted Cash	Restricted Reserves	Total Funding
Capital Expenses								
Mains Replacement and Renewal	\$1,050,625	\$478,805					\$571,820	\$1,050,625
Muswellbrook Water Treatment Plant Renewals and Replacements	\$525,313	\$398,145					\$127,168	\$525,313
Laboratory Equipment	\$21,013						\$21,013	\$21,013
Asbestos Removal	\$94,556						\$94,556	\$94,556
Plant and Equipment	\$57,784						\$57,784	\$57,784
Meter Replacement Programme	\$73,544						\$73,544	\$73,544
Environmental Grants	\$52,531						\$52,531	\$52,531
System Plant asset renewals	\$1,118,916	\$656,425					\$462,491	\$1,118,916
Total Capital Expenses	\$2,994,282	\$1,533,375	\$0	\$0	\$0	\$0	\$1,460,907	\$2,994,282

Water Fund
Capital Works and Purchases Budget 2020/21

Program	Proposed 2020/21 Allocation	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Unrestricted Cash	Restricted Reserves	Total Funding
Capital Expenses								
Mains Replacement and Renewal	\$538,125	\$415,839					\$122,286	\$538,125
Plant and Equipment	\$59,194	\$59,194					\$0	\$59,194
Laboratory Equipment	\$21,525	\$21,525					\$0	\$21,525
Meter Replacement Programme	\$75,338	\$75,338					\$0	\$75,338
Environmental Grants	\$53,813	\$53,813					\$0	\$53,813
Asbestos Removal	\$53,813	\$53,813					\$0	\$53,813
System Plant asset renewals	\$201,474	\$201,474					\$0	\$201,474
Balancing Tank - Woolands Ridge	\$753,375	\$748,010					\$5,365	\$753,375
Total Capital Expenses	\$1,756,657	\$1,629,006	\$0	\$0	\$0	\$0	\$127,651	\$1,756,657

Water Fund
Capital Works and Purchases Budget 2021/22

Program	Proposed 2021/22 Allocation	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Unrestricted Cash	Restricted Reserves	Total Funding
Capital Expenses								
Mains Replacement and Renewal	\$550,000	\$550,000					\$0	\$550,000
Plant and Equipment	\$60,000	\$60,000					\$0	\$60,000
Laboratory Equipment	\$25,000	\$25,000					\$0	\$25,000
Meter Replacement Programme	\$78,000	\$78,000					\$0	\$78,000
Environmental Grants	\$55,000	\$55,000					\$0	\$55,000
Asbestos Removal	\$55,000	\$55,000					\$0	\$55,000
System Plant asset renewals	\$1,100,000	\$919,232					\$180,768	\$1,100,000
Total Capital Expenses	\$1,923,000	\$1,742,232	\$0	\$0	\$0	\$0	\$180,768	\$1,923,000

**Muswellbrook Shire Council
Sewer Fund
Capital Budget 2018/19 to 2021/22**

**Muswellbrook Shire Council
Sewer Fund
Capital Budget 2018/19 - 2021/22**

Account Group	2017/18 Budget (Original)	2017/18 Budget (March Review)	2018/19 Planned	2019/20 Planned	2020/21 Planned	2021/22 Planned
Capital Revenue						
Operating Budget	\$289,000	\$215,000	\$91,813	-\$39,218	-\$87,412	-\$197,243
Section 94	-\$423,000	-\$423,000	-\$449,000	-\$460,000	-\$480,000	-\$490,000
Capital Grants	-\$8,856,000	-\$8,856,000	\$0	\$0	\$0	\$0
Depreciation	-\$1,467,000	-\$1,333,000	-\$1,419,000	-\$1,689,600	-\$1,719,100	-\$1,745,300
Borrowed Funds	-\$20,500,000	-\$20,500,000	-\$5,000,000	-\$4,818,276	-\$772,406	-\$1,145,407
Transfer from Reserve	-\$1,763,875	-\$1,906,413	-\$793,334	\$0	-\$325,943	-\$1,219,346
Sale of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Total Capital Revenue	-\$32,720,875	-\$32,803,413	-\$7,569,521	-\$7,007,094	-\$3,384,861	-\$4,797,296

	2017/18 Budget (Original)	2017/18 Budget (March Review)	2018/19 Planned	2019/20 Planned	2020/21 Planned	2021/22 Planned
Capital Expenses						
Capital Works and Purchases	\$31,851,875	\$31,934,413	\$6,572,231	\$5,974,995	\$2,299,854	\$3,672,584
Loan Repayments	\$446,000	\$446,000	\$548,290	\$572,099	\$605,007	\$634,712
Transfer to Reserve	\$423,000	\$423,000	\$449,000	\$460,000	\$480,000	\$490,000
Total Capital Expenses	\$32,720,875	\$32,803,413	\$7,569,521	\$7,007,094	\$3,384,861	\$4,797,296

**Muswellbrook Shire Council
Sewer Fund
Capital Revenues 2018/19 - 2021/22**

Program	2017/18 Budget (Original)	2017/18 Budget (March Review)	2018/19 Planned	2019/20 Planned	2020/21 Planned	2021/22 Planned
Capital Revenue						
Section 64 Muswellbrook	-\$423,000	-\$423,000	-\$449,000	-\$460,000	-\$480,000	-\$490,000
Grant - Sewer Treatment Works	-\$8,856,000	-\$8,856,000	\$0	\$0		
Total Capital Revenue	-\$9,279,000	-\$9,279,000	-\$449,000	-\$460,000	-\$480,000	-\$490,000

Muswellbrook Shire Council
Sewer Fund
Capital Works and Purchases Budget 2017/18

Muswellbrook Shire Council
Sewer Fund
Capital Works and Purchases Budget 2018/19

Program	2017/18 Budget (Original)	2017/18 Budget (March Review)	Proposed 2018/19	Revenue	Capital Grants	Borrowed Funds	Restricted Reserves	Total Funding
Grand Total								
Capital Expenses								
Upgrade SPS 5 - Invesigation and Design	\$0	\$64,120	\$0	\$0				\$0
CCTV inspection of Mains	\$0	\$41,451	\$0	\$0				\$0
Muswellbrook Treatment Works	\$0	\$0	\$4,817,500	\$0	\$0	\$4,817,500	\$0	\$4,817,500
Construction - RWTW	\$27,300,000	\$27,300,000	\$0	\$0	\$0	\$0	\$0	\$0
Denman Treatment Plan Upgrade	\$1,742,500	\$1,742,500	\$0	\$0		\$0	\$0	\$0
Works Fleet Items	\$358,750	\$358,750	\$0	\$0		\$0	\$0	\$0
Sewer Pump Station 2	\$0	\$0	\$512,500	\$123,336		\$182,500	\$206,664	\$512,500
Muswellbrook Effluent Re-use	\$0	\$36,967	\$0	\$0			\$0	\$0
Plant & Equipment	\$0	\$0	\$46,125	\$0			\$46,125	\$46,125
Major tools and equipment	\$410,000	\$350,000	\$0	\$0			\$0	\$0
Safety Improvements	\$71,750	\$71,750	\$25,624	\$0			\$25,624	\$25,624
Energy Efficient Actions	\$281,875	\$281,875	\$0	\$0			\$0	\$0
Transportation System Improvement	\$307,500	\$307,500	\$0	\$0		\$0		\$0
Communications Upgrade (Telemetry)	\$61,500	\$61,500	\$61,500	\$0			\$61,500	\$61,500
Pump Station Upgrade	\$205,000	\$205,000	\$0	\$0			\$0	\$0
Denman Mains Renewal	\$102,500	\$102,500	\$0	\$0			\$0	\$0
Asset Management Planning/Levels of Service	\$102,500	\$102,500	\$30,750	\$0			\$30,750	\$30,750
Mains Relocation	\$0	\$0	\$205,000	\$205,000			\$0	\$205,000
Mains Renewal	\$0	\$0	\$852,732	\$450,561			\$402,171	\$852,732
Sewer Reticulation Rehabilitation	\$615,000	\$615,000	\$0	\$0			\$0	\$0
System Plant Asset renewals	\$272,500	\$272,500	\$0	\$0		\$0	\$0	\$0
Access and Security Improvements RWTW	\$20,500	\$20,500	\$20,500	\$0			\$20,500	\$20,500
Total Capital Expenses	\$31,851,875	\$31,934,413	\$6,572,231	\$778,897	\$0	\$5,000,000	\$793,334	\$6,572,231

Muswellbrook Shire Council

Sewer Fund
Capital Works and Purchases Budget 2019/20

Program	Proposed 2019/20 Allocation	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Unrestricted Cash	Restricted Reserves	Total Funding
Grand Total								
Capital Expenses								
Mains Renewal	\$457,779	\$457,779					\$0	\$457,779
Denman Treatment Plan Upgrade	\$1,435,000	\$105,314			\$1,329,686		\$0	\$1,435,000
Access and Security	\$21,012	\$21,012					\$0	\$21,012
Plant and Equipment	\$73,543	\$73,543					\$0	\$73,543
Renewable Energy Target	\$2,562,500	\$0			\$2,562,500		\$0	\$2,562,500
Transportation System Renewal	\$1,025,000	\$357,724			\$667,276		\$0	\$1,025,000
System Plant Asset renewals	\$400,161	\$141,347			\$258,814		\$0	\$400,161
Total Capital Expenses	\$5,974,995	\$1,156,719	\$0	\$0	\$4,818,276	\$0	\$0	\$5,974,995

Sewer Fund
Capital Works and Purchases Budget 2020/21

Program	Proposed 2020/21 Allocation	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Unrestricted Cash	Restricted Reserves	Total Funding
Grand Total								
Capital Expenses								
Mains Renewal	\$481,816	\$478,871					\$2,945	\$481,816
Access and Security	\$21,525	\$0					\$21,525	\$21,525
Plant and Equipment	\$47,986	\$21,602					\$26,384	\$47,986
Sewer Pump Station - Denman	\$107,625	\$107,625					\$0	\$107,625
System Plant Asset renewals	\$275,090						\$275,090	\$275,090
Transportation System Renewal	\$1,365,813	\$593,407			\$772,406		\$0	\$1,365,813
Total Capital Expenses	\$2,299,854	\$1,201,505	\$0	\$0	\$772,406	\$0	\$325,943	\$2,299,854

Sewer Fund
Capital Works and Purchases Budget 2021/22

Program	Proposed 2021/22 Allocation	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Unrestricted Cash	Restricted Reserves	Total Funding
Grand Total								
Capital Expenses								
Mains Renewal	\$458,459	\$458,459					\$0	\$458,459
Access and Security	\$23,000	\$0					\$23,000	\$23,000
Plant and Equipment	\$48,000	\$0					\$48,000	\$48,000
Transportation System Renewal	\$1,399,125	\$0			\$1,145,407		\$253,718	\$1,399,125
System Plant Asset renewals	\$1,744,000	\$849,372					\$894,628	\$1,744,000
Total Capital Expenses	\$3,672,584	\$1,307,831	\$0	\$0	\$1,145,407	\$0	\$1,219,346	\$3,672,584

**Muswellbrook Shire Council
Future Fund
Capital Budget 2018/19 to 2021/22**

**Muswellbrook Shire Council
Future Fund
Capital Works Budget 2018/19 - 2021/22**

Account Group	2017/18 Budget (Original)	2017/18 Budget (March Review)	2018/19 Planned	2019/20 Planned	2020/21 Planned	2021/22 Planned
Capital Revenue						
Operating Result	-\$1,701,461	-\$1,590,313	-\$1,724,191	-\$1,517,036	-\$1,569,725	-\$1,732,872
Depreciation	-\$259,687	-\$287,597	-\$300,495	-\$305,455	-\$314,069	-\$314,069
Capital Grants and Contributions	-\$1,452,875	-\$3,560,195	-\$1,333,644	-\$1,364,318	-\$1,395,697	-\$1,427,798
Borrowed Funds	-\$35,000,000	-\$35,000,000	\$0	\$0	\$0	\$0
Transfer from reserve	-\$547,125	-\$623,677	\$0	\$0	\$0	\$0
Sale of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Total Capital Revenue	-\$38,961,148	-\$41,061,782	-\$3,358,330	-\$3,186,809	-\$3,279,491	-\$3,474,739
Capital Expenses						
Capital Works and Purchases	\$37,350,000	\$35,626,552	\$391,750	\$400,000	\$400,000	\$400,000
Loan Repayments	\$1,611,148	\$3,607,320	\$2,966,580	\$2,785,059	\$2,859,241	\$3,044,861
Transfer to reserves	\$0	\$1,827,910	\$0	\$1,750	\$20,250	\$29,878
Total Capital Expenses	\$38,961,148	\$41,061,782	\$3,358,330	\$3,186,809	\$3,279,491	\$3,474,739

**Muswellbrook Shire Council
Future Fund
Capital Revenues 2018/19 - 2021/22**

Program	2017/18 Budget (Original)	2017/18 Budget (March Review)	2018/19 Planned	2019/20 Planned	2020/21 Planned	2021/22 Planned
Capital Revenues						
Depreciation	-\$259,687	-\$287,597	-\$300,495	-305,455	-314,069	-314,069
Capital Grant TEC 2	-\$1,452,875	-\$1,452,875	\$0	\$0	\$0	\$0
Transfer from General Fund	\$0	-\$2,107,320	\$0	\$0	\$0	\$0
Transfer from Reserve (VPA)	-\$547,125	-\$547,125	\$0	\$0	\$0	\$0
Unexpended Grants	\$0	-\$50,052	\$0	\$0	\$0	\$0
Capital Carry Overs 2015-16	\$0	-\$26,500	\$0	\$0	\$0	\$0
Contribution from General Fund	\$0	\$0	-\$1,333,644	-1,364,318	-1,395,697	-1,427,798
Borrowed Funds	-\$35,000,000	-\$35,000,000	\$0	\$0	\$0	\$0
Total Capital Revenue	-\$37,259,687	-\$39,471,469	-\$1,634,139	-\$1,669,773	-\$1,709,766	-\$1,741,867

Muswellbrook Shire Council
Future Fund
Capital Works and Purchases Budget 2018/19

Program	2017/18 Budget (Original)	2017/18 Budget (March Review)	Proposed 2018/19	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Restricted Reserves	Total Funding
Grand Total									
Capital Expenses									
Renewal of Existing Assets/New Aquisitions	\$100,000	\$100,000	\$391,750	\$391,750					\$391,750
Design Innovation Hub	\$0	\$4,596	\$0						\$0
New Commercial Acquisition	\$35,000,000	\$33,200,000	\$0						\$0
Town Eduation Centre 2	\$2,000,000	\$2,041,904	\$0						\$0
Job Creation	\$150,000	\$95,000	\$0						\$0
Contribution - Racecourse Extension	\$100,000	\$0	\$0						\$0
Contribution to Conservation Volunteers (General F)	\$0	\$135,000	\$0						\$0
Upgrade Loxton House	\$0	\$50,052	\$0						\$0
Total Capital Expenses	\$37,350,000	\$35,626,552	\$391,750	\$391,750	\$0	\$0	\$0	\$0	\$391,750

MUSWELLBROOK SHIRE COUNCIL

Estimates for 2018-19

Estimates for 2019-20

Estimates for 2020-21

Estimates for 2021-22

RESERVES TRANSACTIONS

Transactions As Listed in 2018/19 Estimates

	Estimated Balance Opening Balance (\$'000's) As at March 2018	Transfer to (\$'000's)	Transfer From (\$'000's)	Closing Balance 30 June 2019 (\$'000's)	Transfer to (\$'000's)	Transfer From (\$'000's)	Closing Balance 30 June 2020 (\$'000's)	Transfer to (\$'000's)	Transfer From (\$'000's)	Closing Balance 30 June 2021 (\$'000's)	Transfer to (\$'000's)	Transfer From (\$'000's)	Closing Balance 30 June 2022 (\$'000's)
Unrestricted	4			4			4			4			4
Externally Restricted													
Section 94A Levies	129			129		0	129			129			129
Section 94 - Drainage	94			94			94			94			94
Section 94 - Roads	771		0	771			771			771			771
Section 94 - Parking	2			2			2			2			2
Section 94 - Open Space	64			64			64			64			64
Section 94 - Community Facilities	72			72			72			72			72
Section 94 - Tourism	34			34			34			34			34
Section 94 - Bushfire	99			99			99			99			99
Section 94 - Social Infrastructure	165			165			165			165			165
VPA Reserves	4,151	4,299	5,410	3,040	2,560	3,885	1,715	2,111	0	3,826	2,165	0	5,991
Mangoola Denman Rec	0			0			0			0			0
Mangoola Muswellbrook Rec	102			102			102			102			102
Mangoola WULMS	453		453	0			0			0			0
Mangoola Education	130		130	0			0			0			0
Environment	0			0			0			0			0
Section 64 (Water)	6,380	405	0	6,785	423	0	7,208	434		7,642	438	0	8,080
Section 64 (Sewer)	3,094	449	793	2,750	460	0	3,210	480	326	3,364	490	1,219	2,635
Unexpended Grants (G)	0			0			0			0			0
Unexpended Grants (W)	0			0			0			0			0
Unexpended Grants (S)	0			0			0			0			0
Water	7,202		5,286	1,916		1,461	455		128	327		181	146
Sewer	0			0			0			0			0
Domestic Waste	414			414			414			414			414
Total	23,356	5,153	12,072	16,437	3,443	5,346	14,534	3,025	454	17,105	3,093	1,400	18,798
Internally Restricted													
Plant and Vehicle	62			62			62			62			62
Infrastructure Replacement	243		65	178		65	113		95	18		0	18
Employee Leave Entitlement	1,001			1,001			1,001			1,001			1,001
Deposits Retentions and Bonds	671			671			671			671			671
Carpark Replacement	10			10			10			10			10
Road Works Contingency	286		0	286			286			286			286
Land Bank Development	31			31			31			31			31
Future Fund	0	0	0	0	2	0	2	20		22	30	0	52
Building Replacement	180		135	45		0	45		0	45			45
Art Gallery	28			28			28			28			28
Administrative	42			42			42			42			42
Environmental	173	453	256	370			370			370			370
Waste Management Centre	4,303	837	0	5,140	358	2,300	3,198	379		3,577	388		3,965
Mbk Aquatic Centre-Water Activity Park	330			330			330			330			330
Stormwater	438			438			438			438			438
Builders Rubble	61			61			61			61			61
Building Capacity	25			25			25			25			25
Road Pavement Consumption Charge	10			10			10			10			10
Road Closure	28			28			28			28			28
Carryover Works 15/16 Capital	22			22			22			22			22
Heritage Reserve	18			18			18			18			18
Legal Matters	0			0			0			0			0
Recreation	121			121		0	121		0	121		0	121
Mine Affected Roads	0	438		438	450		888	463		1,351	475		1,826
Infrastructure Works - Muswellbrook	125			125			125			125			125
Total	8,208	1,728	456	9,480	810	2,365	7,925	862	95	8,692	893	0	9,585
Grand Totals	31,568	6,881	12,528	25,917	4,253	7,711	22,459	3,887	549	25,797	3,986	1,400	28,383

Details of Current Council Loan Balances, Purpose and Repayment Date

Loan Number	Original Amount	Purpose	Interest Rate	Balance at 30/06/2018	2018/19 Repayments	Year of Final Payment	
21	\$1,100,000	Water - South Muswellbrook Reservoir	6.03%	\$406,724	\$71,923	2022/23	
22	\$300,000	Water - Sandy Hollow Augmentation	6.09%	\$111,373	\$19,620	2022/23	
23	\$3,200,000	Water - South Muswellbrook Reservoir	6.61%	\$1,421,925	\$199,916	2023/24	
24	\$1,300,000	Sewer - Mains and Pump Stations	6.50%	\$721,595	\$71,292	2025/26	
26	\$460,000	Kirk/Peberdy Bridges	6.81%	\$1,437,080	\$63,623	2016/17	
27	\$1,560,000	Local Infrastructure Fund	0.00%	\$312,000	\$156,000	2018/19	
Internal	\$1,750,000	Widden Bridge	6.00%	\$1,863,586	\$295,358	2034/35	
28	\$1,680,000	Smiths Bridge	4.28%	\$1,412,294	\$54,379	2035/36	
29	\$3,000,000	Roads Infrastructure Backlog	5.90%	\$0		2023/24	LIFS interest rate subsidy applies
	\$5,350,000	General - Thomas Mitchell Drive	Nil				
ANZ	\$1,800,000	Future Fund - Sam Adams College	3.06%	\$1,800,000	\$533,590		
32	\$3,300,000	Future Fund - Brook St Mall, TEC, Staff Housing	1.77%	\$3,239,058	*		
35	\$5,256,000	Future Fund - Seven Hills, Campbells Corner					
36	\$8,244,000	Future Fund - Seven Hills, Campbells Corner	3.15%	\$13,500,000	*		
CBA	\$15,000,000	Future Fund -Muswellbrook Marketplace	3.06%	\$14,582,608	\$570,306	Ongoing	
ANZ	\$5,000,000	Future Fund -Muswellbrook Marketplace	3.43%	\$1,810,072	\$862,685	2022/23	
ANZ	\$15,000,000	Future Fund -Muswellbrook Marketplace	3.06%	\$15,000,000	\$1,000,000	Ongoing	
		Sewer - Sewer Treatment Plant - \$10,000,000	4.50%	\$9,816,380	\$324,180	Ongoing	
New loan	\$5,000,000	Sewer - Sewer Treatment Plant - \$5,000,000	4.90%	\$5,000,000	\$152,818	Ongoing	
		TOTAL		\$72,434,695	\$4,375,690		

* These loans are interest only and no principle repayments are planned, however, the interest servicing repayments are set up in such a way that allows for some minor repayments to occur.

REVENUE POLICY

Part 1 – Rates & Charges

A. Rating

1. Introduction

In accordance with Section 532 of the Local Government Act 1993, a Council must not make a rate or charge until it has given public notice of its draft Operational Plan for the year for which the rate is to be made and has considered any submissions received. In practice a Council should first adopt its final Operational Plan and then make rates and charges by resolution. (s535).

2. General Valuation

A general re-valuation of the Shire took place during 2016, with a base date of 1 July 2016.

These valuations will be used for rating purposes from July 2017. These valuations will continue to be used until revised through general and special re-valuations by the Valuer General.

3. Rating Method

In accordance with Section 514 of the Local Government Act 1993 Council has categorised all rateable land in the Council area as Residential, Farmland, Business or Mining.

Council has determined that the ordinary rates will be applied across the following categories and sub-categories:

Residential

Council determines the category Residential for each parcel of rateable land valued as one assessment and its dominant use is residential (other than hotel, motel, guesthouse, boarding house, lodging house or nursing home) and is not connected to Council's sewer main.

Residential – Muswellbrook & Denman

Council determines a sub-category Residential – Muswellbrook and Denman for each parcel of rateable land valued as one assessment and its dominant use is residential (other than hotel, motel, guesthouse, boarding house, lodging house or nursing home), and is within the urban area of Muswellbrook and Denman townships and is either connected to Council's sewer main or is liable for a collection fee.

Farmland

Council determines the category Farmland for each parcel of rateable land valued as one assessment, if its dominant use is for farming and cannot be sub-categorised as:

- Farmland – Affected by Mining
- Farmland - Irrigable

Farmland – Affected by Mining

Council determines a sub-category for the category “Farmland” called “Farmland - Affected by Mining” for each parcel of rateable land valued as one assessment (“the parcel”) if its dominant use is for farming and which:

- a) the parcel is listed in a mine consent, or its supporting documentation as being affected by mining and/or can be, or has been, afforded voluntary acquisition rights as defined within that mine consent; and/or
- b) the intensity of land use as farmland on the parcel or any part of it is limited by reason of one or more of the factors described in the schedule
- c) has a significant and substantial commercial purpose or character, and
- d) is engaged in for the purpose of profit on a continuous or repetitive basis (whether or not a profit is actually made),.

THE SCHEDULE

- (i) The parcel’s productive capacity as farmland and/or market value is affected by dust emanating from one or more coal mine whether or not such coal mine shares a boundary with the parcel. Such dust cumulatively more than:
 - A. 15µg/m³ a day (annual averaging applying) at any farm residence; or
 - B. 30µg/m³ a day (24-hour averaging applying) on any part of the farm.
- (ii) The parcel’s productive capacity as farmland and/or market value is affected by noise emanating from one or more coal mine whether or not such coal mine shares a boundary with the parcel. Such noise being more than:
 - A. 3dB(A) above either:
 - the project noise trigger level for the mine causing noise affectation, as described in the Noise Policy for Industry (EPA 2017); or
 - the project specific noise level for the mine causing noise affectation, as described in the NSW Industrial Noise Policy (EPA 2000)
 - as is applicable to the nearest mine, at any farm residence; or
 - B. 5dB(A) above either:
 - the project noise trigger level for the mine causing noise affectation, as described in the Noise Policy for Industry (EPA 2017); or
 - the project specific noise level for the mine causing noise affectation, as described in the NSW Industrial Noise Policy (EPA 2000)

as is applicable to the nearest mine, on any part of the farm.

- (iii) The parcel's productive capacity as farmland and/or market value is affected by it being used to satisfy a condition of consent granted in respect of a mine; for example (but not necessarily) as an environmental offset, agricultural offset or aboriginal heritage or cultural offset.

Farmland – Irrigable

Council determines a sub-category for the category "Farmland" called "Farmland – Irrigable" for each parcel of rateable land valued as one assessment if its dominant use is for farming which:

- a) has a significant and substantial commercial purpose or character, and
- b) is engaged in for the purpose of profit on a continuous or repetitive basis (whether or not a profit is actually made), and
- c) where the assessment or any part of the assessment:
 - (i) is irrigated for any farming purpose; or
 - (ii) has established irrigation reticulation capable of being used for any farming purpose; or
 - (iii) is wholly or partly within 100m of the Hunter River.

Mining

Council determines the category Mining for each parcel of rateable land valued as one assessment if its dominant use is for a coal mine or metalliferous mine and cannot be sub-categorised as:

- Mining – Underground Coal Mining

Mining – Underground Coal Mining

Council determines a sub-category of the category Mining called Mining – Underground Coal Mining for each parcel of rateable land valued as one assessment if its dominant use is for a coal mine and where the dominant kind of mining involved is longwall mining or bord-and-pillar mining or both.

Business

Council determines the category Business for each parcel of rateable land valued as one assessment if it cannot be categorised as farmland, residential or mining and cannot be sub-categorised as:

- Business – Power Generation
- Business – Thomas Mitchell Drive Industrial Centre
- Business – Showground Release Area

Business – Power Generation

Council determines a sub-category for the category Business called Business – Power Generation for each parcel of rateable land valued as one assessment if it cannot be categorised as farmland, residential or mining and if its dominant use is as a centre for any of the following activities:

- a) the generation of, or capacity to generate, more than 5 megawatts of electricity;
- b) the storage of, or capacity to store, more than 50 megawatts of electricity.

Business – Thomas Mitchell Drive Industrial Centre

Council determines a sub-category for the category Business called Business – Thomas Mitchell Drive Industrial Centre for each parcel of rateable land valued as one assessment located wholly or partly within the Thomas Mitchell Drive Industrial Centre more particularly depicted in Figure 1.

Business – Showground Release Area

Council determines a sub-category for the category Business" called Business – Showground Release Area for each parcel of rateable land valued as one assessment if it cannot be categorised as farmland, residential or mining and is located wholly or partly within the Showground Release Area more particularly depicted in Figure 2.

4. Structure of the Rate

In accordance with Section 497 of the Local Government Act 1993, Council has adopted the use of a base amount plus an ad valorem for all categories.

Council's reasons are as follows:-

- a base amount with an ad valorem ensures that the rate burden falls equitably on landowners for the cost and value of common services and facilities (from which all properties benefit) regardless of their rateable value.
- having given regard to the matters set out in Section 536(1) of the Local Government Act 1993, Council is of the opinion that a base amount charged per assessment is fair and equitable and reflects both the "benefit principle" and the "ability to pay principle".

5. Interest on Overdue Amounts

Councils are responsible for fixing, by formal resolution, the level of interest penalties to apply in respect of rate and charges arrears.

The maximum level of interest is determined each year and advised to Councils by the Department of Local Government. Section 566 (3) states the rate of interest is that set by the Council but must not exceed the rate specified for the time being by the Minister by notice published in the Gazette.

Council proposes to apply the maximum permissible rate of interest payable on outstanding rates and charges at a simple rate calculated daily.

The maximum interest rate that may be charged on overdue amounts for the 2018/19 period is 7.5%.

The discretion to write off extra charges in respect of rates and arrears in a range of appropriate circumstances is available to Councils and/or to enter into special agreements with any individual or any category of ratepayers to facilitate the discharge of the rating liability.

The discretion to write off extra charges can be exercised if special circumstances can be demonstrated by the ratepayers involved.

6. Summary of Rating Philosophy

- i) That Council sets its rates so as to obtain the maximum possible yield and comply with the Office of Local Government's advice in relation to rate-pegging limitation and catch up provisions.
- ii) That Council sets a base amount per assessment under Section 499(1) of the Local Government Act 1993 for the Residential, Farmland, Business and Mining categories.
- iii) That Council applies the maximum permissible rate for the interest payable on outstanding rates and charges at a simple rate calculated daily.
- iv) That Council utilise changes on the Base Rate amount with the aim of evening out the rates burden and smoothing the impact of possible rate increases that may occur as Land Values are reassessed. Council will not exceed the statutory minimum of 50% of total revenue from the Base Rate amount in each category.

B. CHARGES

Sections 501 and 502 permits a Council to make and levy an annual charge for the following services provided on an annual basis:

- * Water Supply Services
- * Sewerage Services
- * Drainage Services (through the Stormwater Levy)
- * Waste Management Services (other than domestic waste management)
- * Any services prescribed by the Regulations.

1. Water Charges

Pricing which reflects the costs incurred in the provision of potable water can help ensure conservation of scarce water resources and can promote more efficient investment in water infrastructure.

To achieve this, adequate cash flows are required to meet operating costs, to fund future necessary infrastructure and provide an acceptable rate of return – thereby ensuring the longer term financial sustainability of the service.

One of the key elements in cost-reflective pricing identified by the Department of Environment, Climate Change and Water is a cost-reflective two-part charge for water comprising a water service availability charge and a consumption tariff. Council's availability charge uses the Department's recommended method, which is based on the square of the diameter of the supply pipe. This reflects the true availability of water access by the user.

There are three tariffs for consumption. The Residential Consumption Tariff is a two-tier tariff charged for residential properties. The Tier 1 charge applies to water consumption up to 350KI and the Tier 2 charge applies to water consumption in excess of 350KI per annum. A Non-Residential Consumption Tariff is charged for all other properties connected to Council's water supply.

Method of Rendering Accounts

In accordance with Section 552 of the Local Government Act 1993, land that is supplied with water from a water main of the Council and land that is situated within 225 metres of a water main of Council (whether or not actually supplied with water from any water main of the Council) is charged an annual Water Service Availability Charge for each service to the property.

Each Annual Water Service Charge applicable is included in the Annual Rate Notice issued for the financial year. Water consumption charges are raised three times per year.

2. Water and Sewerage Charges - General

User charges are fees levied on the community for the use of the water and sewerage facilities provided by Council.

Income derived from water supply and sewerage charges can be used for either maintenance or capital expenditure. Unlike general rates, the water supply and sewerage charges are not subject to rate pegging in NSW.

It should be noted that funds raised through water and sewerage charges are explicitly expended on the operational, maintenance and capital expenditure needs related to those services and activities.

Best Practice Charging

Council has implemented charging guidelines recommended by the Department of Environment, Climate Change and Water for the charging of services in regard to water supply and sewerage services.

1. Residential Sewerage Charge

All residential properties are levied the same charge under the Guidelines mentioned above, with the usage charge based on the average residential water consumption.

The combination of availability charge and usage charge meets all the Best Practice Pricing criteria.

2. Non-Residential Sewerage Charge

The non-residential sewerage charge is levied based on a formula that includes a range of factors that include the size of the water connection, the amount of water used and the amount of water used that is expected to enter the sewage treatment processes.

3. Trade Waste Charges

Trade Waste, is currently defined as:

Any waters other than those used specifically for personal hygiene functions that may be contaminated with any substance as a direct or indirect result of a commercial activity.

The regulation of trade wastes is intended to:

- Prevent the biological capacity of the treatment works being exceeded resulting in the destabilising of the biological process and consequent odours emanating from the works;
- Ensure discharge of effluent from the treatment works is within the requirements of the Clean Waters Act 1970 and Regulations as amended.
- Protect the sewers and sewerage structures from corrosion, damage or blockage.
- Prevent overloading of the sewerage reticulation system.
- Ensure safe working conditions exist in the sewer reticulation system for the protection of Council staff.
- Ensure environmental protection of the local eco-systems, particularly those relating to the regional waterways.

Full details of the charges for Trade Waste are set out in the Fees and Charges Schedule.

4. Waste Management Service Charges

Council undertakes the management of the Muswellbrook Waste Management Facility and the Denman Waste Transfer Station. Council manages the daily operations of these depots in order to ensure the appropriate disposal and storage of waste received at the facilities.

Weekly services for kerbside collection of mixed solid waste (140 litre bins) and alternate fortnightly collections of recyclable and green waste (240 litre bins) are provided by Council to residential properties in Muswellbrook (including the Woodlands Ridge subdivision and Milperra Drive), Denman and Sandy Hollow.

There will be an annual bulky waste clean-up service for green waste. This is in addition to an annual bulky waste clean-up service for general bulky waste (excluding green waste). The dates and arrangements in relation to these activities will be advised at a time closer to the operation of the events.

Weekly services for kerbside collection of mixed solid waste (140 litre bins) and fortnightly collection of recyclable waste (240 litre bins) are provided to non-residential properties in Muswellbrook, Denman and Sandy Hollow. In addition to servicing the urban areas of Muswellbrook (including the

Woodlands Ridge subdivision and Milperra Drive), Denman and Sandy Hollow, the following rural areas receive waste services:

- a) Golden Highway to Sandy Hollow
- b) Rosemount Road Loop
- c) Denman Road from Muswellbrook to Denman

Properties located on the above roads, or whose only access to Muswellbrook, Denman or Sandy Hollow is via these roads, are provided weekly services for collection of mixed solid waste (140 litre bins) and fortnightly collections of recyclable waste (240 litre bins). Alternate fortnightly collection of green waste for rural properties will be provided if requested and charged an annual charge for each service required.

Where new services are commenced throughout the year; charges are calculated as a proportion of the annual charge.

a) Domestic Waste Management Service

Under the Local Government Act, 1993 Section 504 (1) provides:

1. A Council must not apply income from an ordinary rate towards the cost of providing domestic waste management services.
2. Income to be applied by a Council towards the cost of providing domestic waste management services must be obtained from the making and levying of a charge.
3. Income obtained from charges for domestic waste management must be calculated so as to not exceed the reasonable cost to the Council of providing those services.

Council determines the Domestic Waste Charge carefully following these requirements. The charge is set at a rate that covers the cost of collecting and the disposal or recycling of the collected waste as well as the administration of the service. The processes involved in determining the charge are audited by Council's independent auditor.

b) Waste Management Service Availability Charge.

Under Section 496 of the Act, Council is required to levy a charge on all rateable land that is situated within the area in which a domestic waste management service is available, whether occupied land or vacant land.

c) Waste Management Service (other than Domestic Waste Management Service)

Under Section 501 of the Act, Council may levy a charge for the provision of waste management services (other than domestic waste management services) which may be levied on each assessment for which the service is provided or proposed to be provided.

This charge applies to non-domestic premises.

What Criteria are Relevant in Determining the Amount of a Charge?

1. In determining the amount of a charge for a service, the Council may have regard to (but is not limited to) the following:
 - the purpose for which the service is provided
 - the nature, extent and frequency of the service
 - the cost of providing the service
 - the categorisation for rating purposes of the land to which the service is provided
 - the nature and use of premises to which the service is provided
 - the area of land to which the service is provided
2. The amount of a charge need not be limited to recovering the cost of providing the service, for which the charge is made, except as provided by Section 503(2) and 504 (3)
3. Council will continue with a recycling service. The cost of providing this service is included in the Domestic Waste Management Service charge and also the Waste Management Service Charge. These charges entitle ratepayers to a fortnightly recycling collection.
4. Council will continue the green waste service. The cost of providing this service is included in the Domestic Waste Management Service charge. These charges entitle ratepayers to a fortnightly green waste collection.

The charge for the collection of the green waste is not included in the Waste Management Service Charge or Rural Waste Charges. However, property owners to which these charges apply can elect to utilise and pay for the green waste service.

5. Stormwater Management Charge

Under Section 496A of the Act, Council may make or levy an annual charge for stormwater management services

In 2010/11 Council introduced an annual levy of \$25.00 for each assessment in the Residential and Business Rating categories and \$12.50 for each Residential Strata assessment within the urban areas of Muswellbrook and Denman. All funds raised from this source will be applied to the construction of new and/or upgraded stormwater management assets in those towns. The raising of the levy and the application of the funds collected will be in accordance with the *Stormwater Management Service Charges Guidelines* issued by the Division of Local Government. Since 2011/12 the charge on assessments in the Business Category has been based on the area of the impervious surfaces contained in the assessment as per the table below:

Area Sqm	Charge
0 - 1,199	\$25.00
1,200 - 4,999	\$100.00
5,000 - 9,999	\$375.00
>10,000	\$725.00

6. On-Site Sewer Management System – “Approval to Operate”

Under Section 68(1) of the Local Government Act 1993, Councils are the controlling authority for the monitoring and management of all on-site sewer management systems for public and environmental health risks. From 2018/19, Council will now be issuing the annual fee for the Approval to Operate an Onsite Sewer Management System, as part of the Annual Rates and Charges Notice. This charge will also include the fee for the inspection of the system.

This charge will be displayed as a separate line on the notice. Please see Council's Fees and Charges document for the prescribed fees.

STATEMENT OF RATES PROPOSED TO BE LEVIED FOR 2018/19

Section 494(2) Local Government Act, 1993

ORDINARY RATES

Rates are assessed by levies on the value of the land. Land values are determined by the Valuer General. Increases in ordinary rate income are subject to the percentage variation as determined by the Independent Pricing and Regulatory Tribunal (IPART). This is referred to as the rate peg limit.

For 2018/19, IPART has set the rate pegging limit at 2.3%.

Rate Type	Category	Sub-Category	Ad Valorem Cents in \$	Base/Min \$	Base as % of Total Rate Levied
Ordinary	Residential		0.4246859	\$240	23.86%
Ordinary	Residential	Muswellbrook & Denman	0.5482263	\$290	40.56%
Ordinary	Farmland		0.3520851	\$400	14.30%
Ordinary	Farmland	Affected by Mining	5.5820366	\$15,000	2.14%
Ordinary	Farmland	Irrigable	0.3872936	\$440	
Ordinary	Mining		5.5856921	\$25,000	4.79%
Ordinary	Mining	Underground Coal Mining	8.8812504	\$25,000	
Ordinary	Business		1.0774462	\$250	10.77%
Ordinary	Business	Thermal Power Stations	3.2323386	\$25,000	
Ordinary	Business	Thomas Mitchell Drive Industrial Centre	1.1851908	\$275	
Ordinary	Business	Showground Release Area	0.2078619	\$250	2.47%

WATER CHARGES

For 2018/19, Council is proposing to levy Water Service Availability Charges as set out below:

1. A Water Service Availability Charge is charged for each service to the property in respect of land that is supplied with water from a water pipe of the Council and land that is situated within 225 metres of a water pipe of the Council (whether or not actually supplied with water from any water pipe of the Council). The Water Service Availability Charge is based on the service size of the connection to the water supply line. The Water Service Availability Charges for the year commencing 1 July 2018 are:

Water Service Charge Category	Amount
Availability Charge (Not Connected)	\$186
Availability Charge (Connected)	
- 20mm service	\$186
- 25mm service	\$291
- 32mm service	\$476
- 40mm service	\$744
- 50mm service	\$1,163
- 65mm service	\$1,965

- 80mm service	\$2,976
- 100mm service	\$4,650
- 150mm service	\$10463

2. A Consumption Tariff is to be charged per kilolitre for all water supplied. The water consumption tariffs proposed for the year commencing 1 July 2018 are:

<u>Consumption Tariff</u>	<u>(\$/KI)</u>
Residential	Tier 1 (1-350KI per annum) \$1.87 Tier 2 (>350KI per annum) \$2.70
Non-Residential	\$2.35 per kilolitre

SEWERAGE CHARGES

For 2018/19, Council is proposing to levy Sewerage Service Availability Charges as set out below:

An annual charge for sewer is applicable to each rateable assessment except:

- Land which is more than 75 metres from a sewer of the Council and is not connected to the sewer; and
- Land from which sewage could not be discharged into any sewer of the Council.

1) Residential Sewer Charges

A Sewer Service Availability Charge is charged in respect of each Residential assessment for which the service is provided or is proposed to be provided. The Sewer Service Availability Charges for the year commencing 1 July 2018 are:

<u>Sewer Service Charge</u>	
Residential Sewer Availability Charge (Vacant)	\$270.00
Residential Sewer Charge (Occupied)	\$675.00

2) Non-Residential Sewerage Charges

Non-Residential Sewer Charges will be based on the following formula:

$$SC = SDF \times (AC + (C \times UC)) \text{ where:-}$$

SC = Sewerage Charge
SDF = Sewerage Discharge Factor
AC = Availability Charge
C = Total water consumption for meter
UC = Sewer Usage Charge

The Sewer Service Availability Charges for the year commencing 1 July 2018 are:

<u>Sewer Service Charge Category</u>	<u>Amount</u>
Availability Charge (Not Connected)	\$270.00
Availability Charge (Connected)	
20mm service	\$270.00
25mm service	\$421.89
32mm service	\$691.20
40mm service	\$1,080.00
50mm service	\$1,687.50
65mm service	\$2,851.89
80mm service	\$4,320.00

100mm service	\$6,750.00
150mm service	\$15187.50

The Sewer Usage Charge for the year commencing 1 July 2018 is:

<u>Sewer Usage Charge</u>	<u>(\$/KI)</u>
Non-Residential Sewer Usage Charge	\$2.35

Discharge Factors required for non-residential properties will be determined on an individual property basis.

DOMESTIC WASTE MANAGEMENT CHARGES

Domestic Waste Management Charges are levied in accordance with Section 496 of the Local Government Act 1993.

For 2018/19 Council is proposing to levy the following charges in regard to Domestic Waste Management Services:

Domestic Waste Management Service Charges

Urban Domestic Waste Management Availability Charge (1)	\$96.00
Urban Domestic Waste Management Service Charge (2)	\$390.00
Additional Urban Domestic Waste Management Service Charge	\$100.00
Additional Urban Domestic Waste Management Recycling Service Charge	\$70.00
Additional Urban Domestic Waste Management Green Waste Service Charge	\$30.00

- (1) This charge applies to vacant rateable land categorised for rating purposes as Residential and situated within the urban area in which a Domestic Waste Management Service is able to be provided
- (2) Each habitable premises is entitled to one approved mobile waste bin service per week and one fortnightly collection of recyclable material and one fortnightly collection of green waste for each Urban Domestic Waste Management Service Charge.

For 2018/19, Council proposes to levy the following charges on assessments categorised for rating purposes as Residential or Farmland and situated within the rural area to which a Domestic Waste Management Service is able to be provided.

Rural Domestic Waste Management Service Charge

Rural Domestic Waste Management Availability Charge (1)	\$96.00
Rural Domestic Waste Management Service Charge (2)	\$360.00
Additional Rural Domestic Waste Management Service Charge	\$100.00
Additional Rural Domestic Waste Management Recycling Service Charge	\$70.00
Rural Domestic Waste Management Green Waste Service Charge	\$30.00

- (1) This charge applies to vacant rateable land categorised for rating purposes as Residential or Farmland and situated within the rural area in which a Rural Domestic Waste Management Service is able to be provided
- (2) Each habitable premises is entitled to one approved mobile waste bin service per week and one fortnightly collection of recyclable material for each Rural Domestic Waste Management Service Charge.

For 2018/19, Council proposes to levy the following charges on assessments not categorised for rating purposes as residential and situated within the urban area in which a Waste Management Service is able to be provided.

WASTE MANAGEMENT CHARGES

Waste Management Charges are levied in accordance with Section 501 of the Local Government Act 1993.

For 2018/19 Council is proposing to levy the following charges in regard to Domestic Waste Management Services:

Waste Management Service Charge

Urban Waste Management Availability Charge – Non-Domestic (1)	\$96.00
Waste Management Service Charge (2)	\$360.00
Additional Waste Management Service Charge	\$100.00
Additional Waste Management Recycling Service Charge	\$70.00
Waste Management Green Waste Service Charge	\$30.00

- (1) This charge applies to vacant rateable land not categorised for rating purposes as Residential and situated within the urban area in which a Waste Management Service is able to be provided.
- (2) Each premises is entitled to one approved mobile waste bin service per week and one fortnightly collection of recyclable material for each Waste Management Service Charge.

For 2018/19, Council proposes to levy the following charges on assessments land not categorised for rating purposes as residential or farmland and situated within the rural area in which a Waste Management Service is able to be provided.

Rural Waste Management Service Charge

Rural Waste Management Availability Charge – Non-Domestic (1)	\$96.00
Rural Waste Management Service Charge (2)	\$360.00
Additional Rural Waste Management Service Charge	\$100.00
Additional Rural Waste Management Recycling Service Charge	\$70.00

Rural Waste Management Green Waste Service Charge

\$30.00

- (1) This charge applies to vacant rateable land not categorised for rating purposes as Residential or Farmland and situated within the rural area in which a Rural Waste Management Service is able to be provided.
- (2) Each premises is entitled to one approved mobile waste bin service per week and one fortnightly collection of recyclable material for each Rural Waste Management Service Charge.

STORMWATER MANAGEMENT CHARGE

Council proposes to levy Stormwater Management Charges in accordance with Section 496A of the *Local Government Act 1993* on land within the Muswellbrook and Denman urban areas and included in the Town Planning Zones of R1 General Residential, B2 Local Centre, SP2 Infrastructure, IN2 Light Industrial, IN1 General Industrial and RU5 Village, except where exemption or variation to the charge is provided in accordance with the document "Stormwater Management Service Charge Guidelines" issued by the Division of Local Government in July 2006, at a rate of \$25.00 per assessment and \$12.50 per residential strata unit.

Where a non-residential assessment exists with an impervious land area falling within the ranges outlined below the charge will be levied in accordance with table established below:-

Area Sqm	Charge
0 - 1,199	\$25.00
1,200 - 4,999	\$100.00
5,000 - 9,999	\$375.00
>10,000	\$725.00

INTEREST ON OVERDUE ACCOUNTS

For the 2018/19 rating year Council proposes to set the interest rate at the maximum amount determined by the Minister of 7.5%.

HUNTER CATCHMENT CONTRIBUTION

The proposed rates for the Hunter Catchment Contribution for 2018/19 is yet to be determined. The rate for the 2017/18 year was set at 0.0110 (zero point zero one one zero).

The rate is levied and collected in accordance with Clauses 36 and 40 of Local Land Services Regulation 2014. The rate is set by the Local Land Services on the current Land Value of the land within the Council area.