

Muswellbrook Shire Council

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# Draft Estimates for **2019/20** to **2022/23 Operating Budget**



muswellbrook  
shire council

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**Muswellbrook Shire Council Budget Review 2019/20**

**Fund:**

**All Funds**

**Business Unit:**

**Consolidated General, Water, Sewer and Commercial Buildings Funds**

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2021/22 Budget	2021/22 Budget	2022/23 Budget
<b>Revenues</b>						
Rates and Charges	(25,070,519)	(24,505,875)	(26,575,767)	(27,255,969)	(27,950,297)	(28,649,855)
User Charges and Fees	(17,842,869)	(18,648,338)	(18,196,609)	(18,649,365)	(19,081,938)	(19,513,790)
Interest and Investments Revenues	(973,813)	(1,600,333)	(1,225,621)	(1,363,164)	(1,539,848)	(1,580,584)
Other Revenues	(2,682,778)	(2,644,457)	(2,681,394)	(2,799,104)	(2,835,708)	(2,906,100)
Operating Grants and Contributions	(5,816,064)	(6,027,888)	(5,698,775)	(5,798,193)	(5,888,602)	(6,012,079)
Internal Revenue	(4,252,323)	(5,597,594)	(4,401,052)	(4,482,160)	(4,400,909)	(4,504,682)
<b>Total Operating Revenues</b>	<b>(56,638,366)</b>	<b>(59,024,485)</b>	<b>(58,779,218)</b>	<b>(60,347,955)</b>	<b>(61,697,302)</b>	<b>(63,167,090)</b>
	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2021/22 Budget	2021/22 Budget	2022/23 Budget
<b>Expenses</b>						
Wages and Salaries	14,001,340	14,424,849	13,745,111	14,052,032	14,381,161	14,714,287
Materials and Contracts	15,942,710	16,554,324	16,110,574	15,914,120	16,205,745	16,580,584
Other Costs	3,999,571	5,537,528	4,879,239	5,003,928	5,117,887	5,240,001
Borrowing Costs	3,013,783	3,071,477	2,797,769	2,504,404	2,300,423	2,085,274
Overheads	4,277,499	4,277,499	4,329,469	4,413,917	4,501,537	4,599,500
Depreciation	11,426,804	12,356,944	13,327,242	13,810,018	14,206,916	14,624,506
<b>Total Operating Expenses</b>	<b>52,661,707</b>	<b>56,222,622</b>	<b>55,189,403</b>	<b>55,698,420</b>	<b>56,713,669</b>	<b>57,844,152</b>
<b>Total Operating Result Before Capital</b>	<b>(3,976,659)</b>	<b>(2,801,863)</b>	<b>(3,589,815)</b>	<b>(4,649,535)</b>	<b>(4,983,633)</b>	<b>(5,322,938)</b>

**Fund:**  
**Business Unit:**

**General**  
**Consolidated General Fund**

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2021/22 Budget	2021/22 Budget	2022/23 Budget
<b>Revenues</b>						
Rates and Charges	(19,208,418)	(18,637,196)	(20,458,503)	(20,983,989)	(21,523,347)	(22,062,232)
User Charges and Fees	(7,023,881)	(7,800,069)	(7,208,811)	(7,368,493)	(7,534,123)	(7,702,732)
Interest and Investments Revenues	(572,193)	(1,098,713)	(738,569)	(887,467)	(1,056,704)	(1,083,122)
Other Revenues	(2,682,778)	(2,644,457)	(2,681,394)	(2,799,104)	(2,835,708)	(2,906,100)
Operating Grants and Contributions	(5,745,874)	(5,959,189)	(5,627,882)	(5,725,582)	(5,812,818)	(5,934,202)
Internal Revenue	(4,252,323)	(5,597,594)	(4,401,052)	(4,482,160)	(4,400,909)	(4,504,682)
<b>Total Operating Revenues</b>	<b>(39,485,467)</b>	<b>(41,737,218)</b>	<b>(41,116,211)</b>	<b>(42,246,795)</b>	<b>(43,163,609)</b>	<b>(44,193,070)</b>
	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2021/22 Budget	2021/22 Budget	2022/23 Budget
<b>Expenses</b>						
Wages and Salaries	11,970,012	12,462,945	11,683,023	11,938,390	12,214,679	12,495,255
Materials and Contracts	12,158,330	12,885,945	12,152,692	12,137,275	12,347,466	12,653,959
Other Costs	2,677,354	3,979,066	3,429,977	3,413,570	3,464,798	3,549,312
Borrowing Costs	618,412	618,412	509,227	408,951	388,612	366,934
Overheads	1,672,096	1,672,096	1,953,399	1,991,734	2,031,027	2,081,803
Depreciation	7,940,159	8,393,753	8,866,513	9,252,782	9,512,204	9,768,734
<b>Total Operating Expenses</b>	<b>37,036,363</b>	<b>40,012,218</b>	<b>38,594,830</b>	<b>39,142,703</b>	<b>39,958,786</b>	<b>40,915,997</b>
<b>Total Operating Result Before Capital</b>	<b>(2,449,104)</b>	<b>(1,725,000)</b>	<b>(2,521,381)</b>	<b>(3,104,092)</b>	<b>(3,204,823)</b>	<b>(3,277,073)</b>

**Fund:**  
**Business Unit:**

**Future Funds**  
**Education Division and Commercial Division Fund**

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2021/22 Budget	2021/22 Budget	2022/23 Budget
<b>Revenues</b>						
User Charges and Fees	(6,401,418)	(6,414,343)	(6,460,312)	(6,631,628)	(6,776,371)	(6,920,689)
Interest and Investments Revenues	0	0	0	0	0	0
Other Revenues	0	0	0			
<b>Total Operating Revenues</b>	<b>(6,401,418)</b>	<b>(6,414,343)</b>	<b>(6,460,312)</b>	<b>(6,631,628)</b>	<b>(6,776,371)</b>	<b>(6,920,689)</b>
	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2021/22 Budget	2021/22 Budget	2022/23 Budget
<b>Expenses</b>						
Wages and Salaries	171,328	171,328	226,748	232,417	238,228	242,572
Materials and Contracts	1,534,380	1,306,436	1,650,721	1,412,583	1,432,658	1,441,859
Other Costs	647,674	869,074	793,212	812,341	829,792	847,739
Borrowing Costs	1,543,053	1,562,522	1,415,591	1,278,064	1,148,173	1,011,018
Overheads	500,000	500,000	250,000	250,000	250,000	250,000
Depreciation	300,495	820,702	827,200	874,100	886,400	901,110
<b>Total Operating Expenses</b>	<b>4,696,930</b>	<b>5,230,062</b>	<b>5,163,472</b>	<b>4,859,505</b>	<b>4,785,251</b>	<b>4,694,298</b>
<b>Total Operating Result Before Capital</b>	<b>(1,704,488)</b>	<b>(1,184,281)</b>	<b>(1,296,840)</b>	<b>(1,772,123)</b>	<b>(1,991,120)</b>	<b>(2,226,391)</b>

General Fund Principal Activities - Use of General Revenues

		2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2021/22 Budget	2021/22 Budget	2022/23 Budget
<b>Special Rate Variation</b>							
	Revenue	(1,751,250)	(1,751,250)	(1,755,715)	(1,800,409)	(1,846,219)	(1,893,175)
	Expenses	0	0	521,034	534,060	547,411	561,098
<b>Total Special Rate Variation</b>		<b>(1,751,250)</b>	<b>(1,751,250)</b>	<b>(1,234,681)</b>	<b>(1,266,349)</b>	<b>(1,298,808)</b>	<b>(1,332,077)</b>
<b>Fleet Operations</b>							
	Revenue	(2,445,174)	(2,331,323)	(2,419,409)	(2,532,622)	(2,581,510)	(2,646,048)
	Expenses	2,445,174	2,331,323	2,419,409	2,532,622	2,581,510	2,646,048
<b>Total Fleet Operations</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Recreation</b>							
	Revenue	0	0	0	0	0	0
	Expenses	1,483,370	1,400,475	1,394,701	1,435,334	1,468,323	1,505,529
<b>Total Recreation</b>		<b>1,483,370</b>	<b>1,400,475</b>	<b>1,394,701</b>	<b>1,435,334</b>	<b>1,468,323</b>	<b>1,505,529</b>
<b>Aquatic Centres</b>							
	Revenue	(697,639)	(734,506)	(740,890)	(778,670)	(800,676)	(820,717)
	Expenses	1,225,537	1,393,650	1,283,965	1,462,284	1,495,450	1,526,894
<b>Total Aquatic Centres</b>		<b>527,898</b>	<b>659,144</b>	<b>543,075</b>	<b>683,614</b>	<b>694,774</b>	<b>706,177</b>
<b>Roads and Drainage - Works</b>							
	Revenue	(3,405,955)	(3,624,455)	(3,455,203)	(3,493,106)	(3,536,470)	(3,586,482)
	Expenses	10,331,928	10,287,284	9,996,936	10,111,680	10,359,807	10,598,961
<b>Total Roads and Drainage - Works</b>		<b>6,925,973</b>	<b>6,662,829</b>	<b>6,541,733</b>	<b>6,618,574</b>	<b>6,823,337</b>	<b>7,012,479</b>
<b>Technical Services</b>							
	Revenue	0	0	0			
	Expenses	739,696	748,317	431,859	443,729	557,571	571,761
<b>Total Technical Services</b>		<b>739,696</b>	<b>748,317</b>	<b>431,859</b>	<b>443,729</b>	<b>557,571</b>	<b>571,761</b>
<b>Domestic Waste</b>							
	Revenue	(2,625,199)	(2,625,821)	(2,703,729)	(2,784,612)	(2,868,185)	(2,939,890)
	Expenses	2,625,199	2,625,821	2,703,729	2,784,612	2,868,185	2,939,890
<b>Total Domestic Waste</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

		2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2021/22 Budget	2021/22 Budget	2022/23 Budget
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Waste Management Facility

	Revenue	(5,260,689)	(5,542,376)	(5,378,963)	(5,497,458)	(5,634,894)	(5,775,767)
	Expenses	4,489,226	4,705,438	4,564,134	4,598,166	4,704,038	4,823,544
<b>Total Waste Management Facility</b>		<b>(771,463)</b>	<b>(836,938)</b>	<b>(814,829)</b>	<b>(899,292)</b>	<b>(930,856)</b>	<b>(952,223)</b>
<b>Community Services</b>							
	Revenue	(164,953)	(216,898)	(59,211)	(60,396)	(61,868)	(63,415)
	Expenses	470,050	654,388	375,305	384,422	394,178	403,932
<b>Total Community Services</b>		<b>305,097</b>	<b>437,490</b>	<b>316,094</b>	<b>324,026</b>	<b>332,310</b>	<b>340,517</b>
<b>Human Resources</b>							
	Revenue	0	0	0			
	Expenses	467,139	453,950	494,604	506,150	519,053	532,279
<b>Total Human Resources</b>		<b>467,139</b>	<b>453,950</b>	<b>494,604</b>	<b>506,150</b>	<b>519,053</b>	<b>532,279</b>
<b>Property and Building Services</b>							
	Revenue	(231,900)	(320,557)	(280,193)	(285,276)	(273,472)	(279,810)
	Expenses	2,144,725	2,782,793	2,708,705	2,802,034	2,874,607	2,938,928
<b>Total Property and Building Services</b>		<b>1,912,825</b>	<b>2,462,236</b>	<b>2,428,512</b>	<b>2,516,758</b>	<b>2,601,135</b>	<b>2,659,118</b>
<b>Financial Services</b>							
	Revenue	(20,627,872)	(22,159,669)	(22,158,935)	(22,807,535)	(23,304,326)	(23,886,934)
	Expenses	1,395,188	1,412,323	1,445,059	1,479,231	1,515,634	1,553,676
<b>Total Financial Services</b>		<b>(19,232,684)</b>	<b>(20,747,346)</b>	<b>(20,713,876)</b>	<b>(21,328,304)</b>	<b>(21,788,692)</b>	<b>(22,333,258)</b>
<b>Cultural</b>							
	Revenue	(27,234)	(37,434)	(27,777)	(28,352)	(29,061)	(29,787)
	Expenses	334,415	430,549	348,379	356,836	365,990	375,467
<b>Total Cultural</b>		<b>307,181</b>	<b>393,115</b>	<b>320,602</b>	<b>328,484</b>	<b>336,929</b>	<b>345,680</b>
<b>Libraries</b>							
	Revenue	(181,811)	(190,699)	(185,371)	(189,147)	(193,876)	(198,723)
	Expenses	843,605	842,478	829,616	848,097	866,747	886,944
<b>Total Libraries</b>		<b>661,794</b>	<b>651,779</b>	<b>644,245</b>	<b>658,950</b>	<b>672,871</b>	<b>688,221</b>
<b>Information Services</b>							
	Expenses	873,682	916,577	924,717	926,915	949,448	972,260
<b>Total Information Services</b>		<b>873,682</b>	<b>916,577</b>	<b>924,717</b>	<b>926,915</b>	<b>949,448</b>	<b>972,260</b>
		<b>2018/19 Original</b>	<b>March 2019</b>				
		<b>Budget</b>	<b>Review Budget</b>	<b>2019/20 Budget</b>	<b>2021/22 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Customer Service and Administration</b>							
	Expenses	801,278	828,158	873,792	896,436	918,935	941,982
<b>Total Customer Service and Administration</b>		<b>801,278</b>	<b>828,158</b>	<b>873,792</b>	<b>896,436</b>	<b>918,935</b>	<b>941,982</b>
<b>Emergency Services</b>							
	Revenue	(198,900)	(193,000)	(202,878)	(206,935)	(211,884)	(217,181)
	Expenses	855,422	900,603	1,021,234	1,045,886	1,067,379	1,094,240
<b>Total Emergency Services</b>		<b>656,522</b>	<b>707,603</b>	<b>818,356</b>	<b>838,951</b>	<b>855,495</b>	<b>877,059</b>





Expenses		869,129	1,185,687	1,115,268	723,792	632,759	643,234
<b>Total Economic Development and Innovation Upper Hunter</b>		<b>320,929</b>	<b>593,415</b>	<b>604,864</b>	<b>206,930</b>	<b>109,226</b>	<b>112,862</b>
<b>Education Division</b>							
	Revenue	(547,685)	(610,142)	(550,641)	(574,209)	(588,564)	(603,277)
	Expenses	839,742	1,422,406	1,441,075	1,473,516	1,493,377	1,516,559
<b>Total Education Division</b>		<b>292,057</b>	<b>812,264</b>	<b>890,434</b>	<b>899,307</b>	<b>904,813</b>	<b>913,282</b>
<b>Commercial Division</b>							
	Revenue	(5,853,733)	(5,804,201)	(5,909,671)	(6,057,419)	(6,187,807)	(6,317,412)
	Expenses	3,857,188	3,807,656	3,722,397	3,385,989	3,291,874	3,177,739
<b>Total Commercial Division</b>		<b>(1,996,545)</b>	<b>(1,996,545)</b>	<b>(2,187,274)</b>	<b>(2,671,430)</b>	<b>(2,895,933)</b>	<b>(3,139,673)</b>

# **Community Infrastructure**

**Estimates for 2019/20 to 2022/23**

**Operating Budget**

**Muswellbrook Shire Council Operating Budget Estimates 2019/20**

<b>Fund:</b>							
<b>Principal Activity:</b>		<b>General Fund</b>					
<b>Business Unit:</b>		<b>Community Infrastructure Fleet Operations</b>					
		<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Revenues</b>							
Other Revenues		(2,445,174)	(2,331,323)	(2,419,409)	(2,532,622)	(2,581,510)	(2,646,048)
<b>Total Operating Revenues</b>		<b>(2,445,174)</b>	<b>(2,331,323)</b>	<b>(2,419,409)</b>	<b>(2,532,622)</b>	<b>(2,581,510)</b>	<b>(2,646,048)</b>
		<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Expenses</b>							
Wages and Salaries		290,510	290,510	270,533	276,757	280,264	289,720
Materials and Contracts		943,204	954,811	962,603	982,103	1,006,657	1,031,823
Other Costs		251,460	265,832	256,148	262,430	268,990	275,715
Depreciation		960,000	820,170	930,125	1,011,332	1,025,599	1,048,790
<b>Total Operating Expenses</b>		<b>2,445,174</b>	<b>2,331,323</b>	<b>2,419,409</b>	<b>2,532,622</b>	<b>2,581,510</b>	<b>2,646,048</b>
<b>Total Operating Result Before Capital</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>General Fund</b>							

		2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Operating Revenue</b>							
<b>Other Revenues</b>							
	Plant Cost Recovery	(2,445,174)	(2,331,323)	(2,419,409)	(2,532,622)	(2,581,510)	(2,646,048)
	Sundry Income	0	0	0	0	0	0
<b>Total Other Revenues</b>		<b>(2,445,174)</b>	<b>(2,331,323)</b>	<b>(2,419,409)</b>	<b>(2,532,622)</b>	<b>(2,581,510)</b>	<b>(2,646,048)</b>

**General Fund**

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Operating Expenditure</b>						
Depot Operating Costs	104,738	138,169	107,603	110,165	112,920	115,743
Depreciation	960,000	820,170	930,125	1,011,332	1,025,599	1,048,790
Plant Operating Costs	1,380,436	1,372,984	1,381,681	1,411,125	1,442,991	1,481,515
<b>Total Operating Expenditure</b>	<b>2,445,174</b>	<b>2,331,323</b>	<b>2,419,409</b>	<b>2,532,622</b>	<b>2,581,510</b>	<b>2,646,048</b>

**Muswellbrook Shire Council Operating Budget Estimates 2019/20**

**Fund:**  
**Principal Activity:**  
**Business Unit:**

**General Fund**  
**Community Infrastructure**  
**Recreation**

**Revenues**

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
Other Revenues	0	0	0	0	0	0
Operating Grants and Contributions	0	0	0	0	0	0
Internal Revenue	0	0	0			
<b>Total Operating Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Expenses**

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
Wages and Salaries	856,104	830,825	815,899	840,730	861,750	883,288
Materials and Contracts	546,708	488,131	495,276	509,397	522,477	536,041
Other Costs	80,558	81,519	83,526	85,207	84,096	86,200
Overheads	0	0	0	0	0	0
<b>Total Operating Expenses</b>	<b>1,483,370</b>	<b>1,400,475</b>	<b>1,394,701</b>	<b>1,435,334</b>	<b>1,468,323</b>	<b>1,505,529</b>
<b>Total Operating Result Before Capital</b>	<b>1,483,370</b>	<b>1,400,475</b>	<b>1,394,701</b>	<b>1,435,334</b>	<b>1,468,323</b>	<b>1,505,529</b>

General Fund		2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Operating Revenue</b>							
<b>Other Revenues</b>							
	Karoola Park November 2011 Natural D	0	0	0	0	0	0
	Recreation Insurance Claim Recoveries	0	0	0	0	0	0
	S94 Funds Applied to Studies	0	0	0	0	0	0
	Vandal Damage - Fines & Costs	0	0	0	0	0	0
<b>Total Other Revenues</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Grants and Contributions</b>							
	Contribution - Denman Committees	0	0	0	0	0	0
	Contribution - Graffiti Removal	0	0	0	0	0	0
<b>Total Operating Grants and Contributions</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Internal Revenue</b>							
	Urban Areas Roadside	0	0	0	0	0	0
<b>Total Internal Revenue</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

General Fund		2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Operating Expenditure</b>							
	Denman Cemetery	28,578	23,415	29,377	30,199	30,829	31,599
	Denman Indoor Sports Centres	7,175	5,071	7,354	7,538	7,727	7,920
	Denman Parks and Playgrounds	47,965	34,453	45,276	48,020	49,220	50,451
	Denman Passive Areas	31,270	22,973	29,460	30,295	31,049	31,825
	Denman Sporting Fields	57,424	71,359	59,044	60,711	62,202	63,758
	Denman Urban Areas	32,539	34,396	33,400	34,284	35,142	36,021
	Graffiti Removal	103,984	93,390	86,482	89,040	91,766	94,560
	Main Street (New Prog)	45,200	47,044	46,432	48,701	49,918	51,166
	Mbk Cemetery	80,510	73,849	84,071	86,188	85,103	87,231
	Mbk Indoor Sports Centre	4,080	5,961	4,161	4,244	4,350	4,459
	Mbk Passive Rec Areas	288,564	242,547	297,221	306,137	313,791	321,637
	Mbk Sporting Fields	170,200	194,360	174,140	178,365	182,824	187,396
	Mbk Urban Area Maintenance	194,250	201,003	199,648	205,200	210,331	215,588
	Parks Maintenance (Includes all water, insurance and rates charges for recreation)	312,631	277,574	222,445	228,059	233,759	239,598
	Trees and Bird Control	79,000	73,080	76,190	78,353	80,312	82,320
<b>Total Operating Expenditure</b>		<b>1,483,370</b>	<b>1,400,475</b>	<b>1,394,701</b>	<b>1,435,334</b>	<b>1,468,323</b>	<b>1,505,529</b>

**Muswellbrook Shire Council Operating Budget Estimates 2019/20**

**Fund:** General Fund  
**Principal Activity:** Community Infrastructure  
**Business Unit:** Roads and Drainage - Works

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Revenues</b>						
User Charges and Fees	(911,580)	(1,186,580)	(925,211)	(927,894)	(929,962)	(933,436)
Operating Grants and Contributions	(2,494,375)	(2,437,875)	(2,529,992)	(2,565,212)	(2,606,508)	(2,653,046)
<b>Total Operating Revenues</b>	<b>(3,405,955)</b>	<b>(3,624,455)</b>	<b>(3,455,203)</b>	<b>(3,493,106)</b>	<b>(3,536,470)</b>	<b>(3,586,482)</b>

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Expenses</b>						
Wages and Salaries	1,787,562	1,740,411	1,732,917	1,765,672	1,793,919	1,820,368
Materials and Contracts	2,427,644	2,475,398	2,051,769	2,104,813	2,159,183	2,214,913
Other Costs	455,227	451,788	459,428	470,896	482,668	494,735
Borrowing Costs	280,995	280,995	245,255	208,160	181,797	153,915
Overheads	0	0	0	0	0	0
Depreciation	5,380,500	5,338,692	5,507,567	5,562,139	5,742,240	5,915,030
<b>Total Operating Expenses</b>	<b>10,331,928</b>	<b>10,287,284</b>	<b>9,996,936</b>	<b>10,111,680</b>	<b>10,359,807</b>	<b>10,598,961</b>
<b>Total Operating Result Before Capital</b>	<b>6,925,973</b>	<b>6,662,829</b>	<b>6,541,733</b>	<b>6,618,574</b>	<b>6,823,337</b>	<b>7,012,479</b>

General Fund

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Operating Revenue</b>						
<b>User Charges and Fees</b>						
Individually Priced Work Orders IPWOs	(780,000)	(1,050,000)	(780,000)	(780,000)	(780,000)	(780,000)
Over mass/over size vehicle permits	(30,600)	(47,600)	(31,212)	(31,836)	(32,632)	(33,448)
Private Works	(35,700)	(23,700)	(36,414)	(37,142)	(38,050)	(39,001)
Road Opening Permits	(61,200)	(61,200)	(62,424)	(63,672)	(64,000)	(65,600)
Road Pavement Consumption Charge	0	0	(11,000)	(11,000)	(11,000)	(11,000)
Vehicle Contribution	(4,080)	(4,080)	(4,161)	(4,244)	(4,280)	(4,387)
<b>Total User Charges and Fees</b>	<b>(911,580)</b>	<b>(1,186,580)</b>	<b>(925,211)</b>	<b>(927,894)</b>	<b>(929,962)</b>	<b>(933,436)</b>
<b>Operating Grants and Contributions</b>						
April 2015 Natural Disaster	0	0	0	0	0	0
Block Grant	(186,000)	(198,000)	(186,000)	(186,000)	(186,000)	(186,000)
Block Grant Traffic	(42,000)	(45,000)	(42,000)	(42,000)	(42,000)	(42,000)
Financial Assistance Grant	(904,075)	(904,075)	(922,156)	(940,600)	(964,115)	(988,218)
RTA - November 2013 Storm Damage Grant	0	0	0	0	0	0
S94 Maintenance Conts.	(826,800)	(826,800)	(843,836)	(860,112)	(877,393)	(899,328)
SH27 Maintenance SIC	(478,000)	(405,000)	(478,000)	(478,000)	(478,000)	(478,000)
Street Light	(57,500)	(59,000)	(58,000)	(58,500)	(59,000)	(59,500)
<b>Total Operating Grants and Contributions</b>	<b>(2,494,375)</b>	<b>(2,437,875)</b>	<b>(2,529,992)</b>	<b>(2,565,212)</b>	<b>(2,606,508)</b>	<b>(2,653,046)</b>



**General Fund**

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Operating Expenditure</b>						
Alcohol Prohibited Signage	3,279	1,229	3,359	3,443	3,529	3,617
April 2015 Natural Disaster	0	0	0	0	0	0
Asset Condition Review	0	0	0	0	0	0
Car Parking	151,405	107,713	153,724	157,676	161,617	165,658
Conservation-Weeping Myall Populations in Roadsides	0	0	0	0	0	0
Conservation-White/Yellow Box - Blakley Grassy Woodland	0	0	0	0	0	0
Depreciation	5,380,500	5,338,692	5,507,567	5,562,139	5,742,240	5,915,030
Domestic Waste Collection Service	0	0	0	0	0	0
Floodplain Management	13,439	8,500	8,715	8,933	9,156	9,386
Footpath Maintenance	95,116	80,990	97,624	100,201	102,706	105,274
Individually Priced Work Orders SH 27	680,000	936,614	680,000	680,000	680,000	680,000
June 2011 Natural Disaster	0	0	0	0	0	0
Levee Banks	46,939	36,331	47,587	48,786	50,006	51,255
Loan Repayments	280,995	280,995	245,255	208,160	181,797	153,915
Over mass/over size vehicle permits	0	5,000	0	0	0	0
Private Works	8,240	8,240	8,487	8,742	8,961	9,185
Regional Roads Traffic Facilities	42,000	45,000	42,000	42,000	42,000	42,000
Road Closure	41,820	40,603	42,656	43,509	44,596	45,711
RTA Block Grant	186,000	198,000	186,000	186,000	186,000	186,000
RTA Road Maintenance Council Contract (RMCC)	478,000	398,307	478,000	478,000	478,000	478,000
Rural and Urban Bridges	78,880	48,079	80,935	83,046	85,122	87,249
Rural Roads	1,455,154	1,394,570	1,061,101	1,112,501	1,159,190	1,204,546
Special Variation Maintenance	245,739	241,978	180,590	185,543	191,934	198,483
Stormwater Management (GPT Clean Ups)	91,700	57,299	93,434	95,202	97,457	99,768
Street and Gutter Cleaning	230,010	225,317	234,610	239,302	245,284	251,416
Street Light	420,250	421,750	430,756	441,525	452,563	463,877
Urban Roads	402,462	412,079	414,536	426,972	437,649	448,591
<b>Total Operating Expenditure</b>	<b>10,331,928</b>	<b>10,287,284</b>	<b>9,996,936</b>	<b>10,111,680</b>	<b>10,359,807</b>	<b>10,598,961</b>

**Muswellbrook Shire Council Operating Budget Estimates 2019/20**

**Fund:**  
**Principal Activity:**  
**Business Unit:**

**General Fund**  
**Community Infrastructure**  
**Technical Services**

	<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Revenues</b>						
User Charges and Fees	0	0	0	0	0	0
Operating Grants and Contributions	0	0	0	0	0	0
Internal Revenue	0	0	0	0	0	0
<b>Total Operating Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Expenses</b>						
Wages and Salaries	561,793	546,383	255,235	261,266	267,796	274,491
Materials and Contracts	177,903	201,934	176,624	182,463	289,775	297,270
Other Costs	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
<b>Total Operating Expenses</b>	<b>739,696</b>	<b>748,317</b>	<b>431,859</b>	<b>443,729</b>	<b>557,571</b>	<b>571,761</b>
<b>Total Operating Result Before Capital</b>	<b>739,696</b>	<b>748,317</b>	<b>431,859</b>	<b>443,729</b>	<b>557,571</b>	<b>571,761</b>

**General Fund**

		<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Operating Revenue</b>							
<b>User Charges and Fees</b>							
	Road Act Development Fee	0	0	0	0	0	0
	Vehicle Contribution	0	0	0	0	0	0
<b>Total User Charges and Fees</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Grants and Contributions</b>							
	Contributions - Insurance Claim	0	0	0	0	0	0
	Hunter River Grant	0	0	0	0	0	0
<b>Total Operating Grants and Contributions</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Internal Revenue</b>							
	Allocation of Manager to Works	0	0	0	0	0	0
	Allocation to Capital Works (I& D)	0	0	0	0	0	0
<b>Total Internal Revenue</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**General Fund**

		<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Operating Expenditure</b>							
Asset Management		482,751	481,590	200,380	205,967	211,366	216,900
Asset Valuation		30,600	29,710	31,212	31,836	32,632	33,448
Contract Engineer Development Assessment		36,720	0	37,454	38,203	39,158	40,137
Hunter River Flood Plain Risk Management		0	49,855	0	0	0	0
Investigation and Design		189,625	187,163	162,813	167,723	274,415	281,276
<b>Total Operating Expenditure</b>		<b>739,696</b>	<b>748,317</b>	<b>431,859</b>	<b>443,729</b>	<b>557,571</b>	<b>571,761</b>

**Muswellbrook Shire Council Operating Budget Estimates 2019/20**

**Fund:** General Fund  
**Principal Activity:** Community Infrastructure  
**Business Unit:** Domestic Waste

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Revenues</b>						
Rates and Charges	(2,567,636)	(2,567,636)	(2,644,665)	(2,724,005)	(2,806,063)	(2,876,215)
User Charges and Fees	(10,200)	(10,200)	(10,404)	(10,612)	(10,877)	(11,149)
Interest and Investments Revenues	(12,240)	(13,254)	(12,484)	(12,734)	(13,052)	(13,378)
Operating Grants and Contributions	(35,123)	(34,731)	(36,176)	(37,261)	(38,193)	(39,148)
<b>Total Operating Revenues</b>	<b>(2,625,199)</b>	<b>(2,625,821)</b>	<b>(2,703,729)</b>	<b>(2,784,612)</b>	<b>(2,868,185)</b>	<b>(2,939,890)</b>

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Expenses</b>						
Wages and Salaries	86,747	86,747	89,350	92,030	94,331	96,689
Materials and Contracts	1,086,172	1,144,340	1,159,219	1,204,160	1,248,221	1,279,428
Other Costs	200,184	142,638	171,761	172,938	177,262	181,693
Overheads	1,252,096	1,252,096	1,283,399	1,315,484	1,348,371	1,382,080
<b>Total Operating Expenses</b>	<b>2,625,199</b>	<b>2,625,821</b>	<b>2,703,729</b>	<b>2,784,612</b>	<b>2,868,185</b>	<b>2,939,890</b>
<b>Total Operating Result Before Capital</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**General Fund**

		<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Operating Revenue</b>							
<b>Rates and Charges</b>							
	Annual Waste Service Fees	(2,567,636)	(2,567,636)	(2,644,665)	(2,724,005)	(2,806,063)	(2,876,215)
<b>Total Rates and Charges</b>		<b>(2,567,636)</b>	<b>(2,567,636)</b>	<b>(2,644,665)</b>	<b>(2,724,005)</b>	<b>(2,806,063)</b>	<b>(2,876,215)</b>
<b>User Charges and Fees</b>							
	Garbage Bin Sales	(10,200)	(10,200)	(10,404)	(10,612)	(10,877)	(11,149)
<b>Total User Charges and Fees</b>		<b>(10,200)</b>	<b>(10,200)</b>	<b>(10,404)</b>	<b>(10,612)</b>	<b>(10,877)</b>	<b>(11,149)</b>
<b>Interest and Investments Revenues</b>							
	Interest on Investments	(12,240)	(13,254)	(12,484)	(12,734)	(13,052)	(13,378)
<b>Total Interest and Investments Revenues</b>		<b>(12,240)</b>	<b>(13,254)</b>	<b>(12,484)</b>	<b>(12,734)</b>	<b>(13,052)</b>	<b>(13,378)</b>
<b>Operating Grants and Contributions</b>							
	Contribution to Waste Tender	0	0	0	0	0	0
	Pension Rebate Subsidy	(35,123)	(34,731)	(36,176)	(37,261)	(38,193)	(39,148)
<b>Total Operating Grants and Contributions</b>		<b>(35,123)</b>	<b>(34,731)</b>	<b>(36,176)</b>	<b>(37,261)</b>	<b>(38,193)</b>	<b>(39,148)</b>

**General Fund**

		<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Operating Expenditure</b>							
	Collect and Process Recycling	398,169	518,950	516,181	536,754	554,922	568,420
	Collect Domestic Waste	475,999	441,360	454,508	473,597	490,188	502,067
	Contribution to WMF Operations	932,025	932,025	955,326	979,209	1,003,689	1,028,781
	Domestic Waste Administration and Overheads	607,002	548,958	589,184	601,243	616,275	631,681
	Education and Clean Ups	0	498	0	0	0	0
	Green Waste Collection	212,004	184,030	188,530	193,809	203,111	208,941
<b>Total Operating Expenditure</b>		<b>2,625,199</b>	<b>2,625,821</b>	<b>2,703,729</b>	<b>2,784,612</b>	<b>2,868,185</b>	<b>2,939,890</b>

Muswellbrook Shire Council Operating Budget Estimates 2019/20

Fund: General Fund  
Principal Activity: Community Infrastructure  
Business Unit: Waste Management Facility

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Revenues</b>						
User Charges and Fees	(4,610,354)	(4,773,524)	(4,712,398)	(4,814,258)	(4,934,614)	(5,057,980)
Other Revenues	(5,610)	(21,642)	(5,722)	(5,836)	(5,982)	(6,132)
Operating Grants and Contributions	0	(102,485)	0	0	0	0
Internal Revenue	(644,725)	(644,725)	(660,843)	(677,364)	(694,298)	(711,655)
<b>Total Operating Revenues</b>	<b>(5,260,689)</b>	<b>(5,542,376)</b>	<b>(5,378,963)</b>	<b>(5,497,458)</b>	<b>(5,634,894)</b>	<b>(5,775,767)</b>
	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Expenses</b>						
Wages and Salaries	799,863	896,863	788,148	809,202	830,728	852,998
Materials and Contracts	2,825,564	2,928,736	2,966,724	3,040,901	3,116,927	3,194,850
Other Costs	27,540	27,540	28,090	28,652	29,368	30,102
Borrowing Costs	337,417	337,417	263,972	200,791	206,815	213,019
Overheads	420,000	420,000	420,000	420,000	420,000	430,500
Depreciation	78,842	94,882	97,200	98,620	100,200	102,075
<b>Total Operating Expenses</b>	<b>4,489,226</b>	<b>4,705,438</b>	<b>4,564,134</b>	<b>4,598,166</b>	<b>4,704,038</b>	<b>4,823,544</b>
<b>Total Operating Result Before Capital</b>	<b>(771,463)</b>	<b>(836,938)</b>	<b>(814,829)</b>	<b>(899,292)</b>	<b>(930,856)</b>	<b>(952,223)</b>

General Fund

		2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Operating Revenue</b>							
<b>User Charges and Fees</b>							
	Builders Rubble Fees	(15,000)	(15,000)	(15,913)	(16,390)	(16,800)	(17,220)
	Buy Back Store Income	(5,610)	(5,610)	(5,722)	(5,836)	(5,982)	(6,132)
	DECCW Levy	(1,845,000)	(1,845,000)	(1,891,125)	(1,938,403)	(1,986,863)	(2,036,535)
	Drum Muster	0	0	0	0	0	0
	Green Waste Fees	(20,910)	(20,910)	(21,328)	(21,754)	(22,298)	(22,855)
	Mixed Waste Fees	(2,244,000)	(2,244,000)	(2,288,880)	(2,334,657)	(2,393,023)	(2,452,849)
	Mulch and Compost Sales	(6,120)	(6,120)	(6,242)	(6,367)	(6,526)	(6,689)
	Scrap Metal fees	(59,594)	(59,594)	(60,786)	(62,001)	(63,551)	(65,140)
	Timber Sales	0	(4,271)	0	0	0	0
	Upper Hunter Shire Council Fees	(408,000)	(563,750)	(416,160)	(422,483)	(433,045)	(443,871)
	Weighbridge Income	(6,120)	(9,269)	(6,242)	(6,367)	(6,526)	(6,689)
<b>Total User Charges and Fees</b>		<b>(4,610,354)</b>	<b>(4,773,524)</b>	<b>(4,712,398)</b>	<b>(4,814,258)</b>	<b>(4,934,614)</b>	<b>(5,057,980)</b>
<b>Other Revenues</b>							
	Lease of Land	0	(15,000)	0	0	0	0
	Recycling Facilities	(5,610)	(5,610)	(5,722)	(5,836)	(5,982)	(6,132)
	Sundry Income	0	(1,032)	0	0	0	0
<b>Total Other Revenues</b>		<b>(5,610)</b>	<b>(21,642)</b>	<b>(5,722)</b>	<b>(5,836)</b>	<b>(5,982)</b>	<b>(6,132)</b>
<b>Operating Grants and Contributions</b>							
	Better Waste and Recycling	0	(71,084)	0	0	0	0
	Waste Less Recycle More	0	(31,401)	0	0	0	0
	Waste Performance Improvement	0	0	0	0	0	0
<b>Total Operating Grants and Contributions</b>		<b>0</b>	<b>(102,485)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Internal Revenue</b>							
	Charge to Domestic Waste	(644,725)	(644,725)	(660,843)	(677,364)	(694,298)	(711,655)
<b>Total Internal Revenue</b>		<b>(644,725)</b>	<b>(644,725)</b>	<b>(660,843)</b>	<b>(677,364)</b>	<b>(694,298)</b>	<b>(711,655)</b>

General Fund

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Operating Expenditure</b>						
Better Waste and Recycling	0	206,168	0	0	0	0
Denman Waste Facility	79,567	77,260	77,799	82,136	84,545	86,658
Depreciation	78,842	94,882	97,200	98,620	100,200	102,075
Dumping and Waste Chemical Collection	3,075	2,986	3,151	3,230	3,311	3,394
Lease and Dividend	420,000	420,000	420,000	420,000	420,000	430,500
Mulching and Compost Production	57,528	55,854	58,678	59,852	61,348	62,882
Muswellbrook Waste Facility	3,294,809	3,220,865	3,342,450	3,356,332	3,441,589	3,530,164
Temporary Offices - Rent of Buildings	0	0	0	0	0	0
Void Management	555,405	616,623	564,856	577,996	593,045	607,871
Waste & Recycling Facility - Feasibility Study	0	0	0	0	0	0
Waste Less Recycle More	0	10,800	0	0	0	0
Waste Performance	0	0	0	0	0	0
<b>Total Operating Expenditure</b>	<b>4,489,226</b>	<b>4,705,438</b>	<b>4,564,134</b>	<b>4,598,166</b>	<b>4,704,038</b>	<b>4,823,544</b>



# **Planning, Community and Corporate Services**

**Estimates for 2019/20 to 2022/23**

**Operating Budget**

**Muswellbrook Shire Council Operating Budget Estimates 2019/20**

**Fund:** General Fund  
**Principal Activity:** Planning, Community and Corporate Services  
**Business Unit:** Aquatic Centres

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Revenues</b>						
User Charges and Fees	(697,639)	(734,506)	(740,890)	(778,670)	(800,676)	(820,717)
Operating Grants and Contributions	0	0	0	0	0	0
<b>Total Operating Revenues</b>	<b>(697,639)</b>	<b>(734,506)</b>	<b>(740,890)</b>	<b>(778,670)</b>	<b>(800,676)</b>	<b>(820,717)</b>
	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Expenses</b>						
Wages and Salaries	670,810	728,660	673,862	681,183	693,292	705,654
Materials and Contracts	218,871	259,995	208,728	216,609	221,022	226,796
Other Costs	178,209	188,468	177,136	192,703	197,846	202,794
Borrowing Costs	0	0	0	0	0	0
Depreciation	157,647	216,527	224,239	371,789	383,290	391,650
<b>Total Operating Expenses</b>	<b>1,225,537</b>	<b>1,393,650</b>	<b>1,283,965</b>	<b>1,462,284</b>	<b>1,495,450</b>	<b>1,526,894</b>
<b>Total Operating Result Before Capital</b>	<b>527,898</b>	<b>659,144</b>	<b>543,075</b>	<b>683,614</b>	<b>694,774</b>	<b>706,177</b>

General Fund

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Operating Revenue</b>						
<b>User Charges and Fees</b>						
Aquatic Centre Gym Fees	(136,633)	(136,633)	(139,654)	(142,689)	(146,257)	(149,914)
Denman Aqua Aerobics	0	(1,101)	0	0	0	0
Denman Entry Fees	(21,930)	(14,064)	(22,367)	(22,815)	(23,385)	(23,969)
Denman Kiosk	(10,200)	(8,568)	(10,404)	(10,612)	(10,877)	(11,149)
Denman Learn to Swim	(2,040)	0	(2,081)	(2,122)	(2,175)	(2,229)
Denman Season Passes	(10,200)	(12,700)	(10,404)	(10,612)	(10,878)	(11,150)
Mbk Aqua Aerobics	(9,180)	(12,000)	(9,363)	(9,550)	(9,789)	(10,034)
Mbk Concession Tickets	(10,000)	(7,000)	(10,500)	(12,000)	(12,300)	(12,608)
Mbk Entry Fees	(100,000)	(108,100)	(100,000)	(102,500)	(105,100)	(107,750)
Mbk Kiosk	(65,000)	(65,000)	(100,000)	(100,000)	(102,500)	(105,063)
Mbk Miscellaneous Income	(510)	(4,100)	(520)	(531)	(544)	(558)
Mbk Pool and Equipment Hire	(3,000)	(7,000)	(3,060)	(10,000)	(10,250)	(10,506)
Mbk Programmes	(297,306)	(320,000)	(300,712)	(309,298)	(319,531)	(327,519)
Mbk Season Passes	(13,000)	(18,000)	(13,000)	(20,000)	(20,500)	(21,013)
Mbk Yearly Passes	(13,000)	(14,600)	(13,000)	(20,000)	(20,500)	(21,013)
School Aqua Zumba/Aerobics	(2,040)	(2,040)	(2,080)	(2,121)	(2,174)	(2,228)
Vehicle Contribution	(3,600)	(3,600)	(3,745)	(3,820)	(3,916)	(4,014)
<b>Total User Charges and Fees</b>	<b>(697,639)</b>	<b>(734,506)</b>	<b>(740,890)</b>	<b>(778,670)</b>	<b>(800,676)</b>	<b>(820,717)</b>

**General Fund**

	<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Operating Expenditure</b>						
Aquatic Centre Gym	60,673	64,943	34,738	35,548	36,435	37,345
Denman Administration	5,255	4,616	4,835	4,938	5,061	5,188
Denman Building and Grounds	12,240	11,884	12,484	12,734	13,052	13,378
Denman Kiosk	6,630	6,437	6,762	6,897	7,069	7,246
Denman Pool Operations	85,710	80,208	87,979	90,312	92,570	94,884
Denman Supervision and Life Guarding	86,328	86,320	88,489	90,705	92,972	95,296
Depreciation	157,647	216,527	224,239	371,789	383,290	391,650
Mbk Activities	159,928	159,913	163,923	168,018	172,219	176,525
Mbk Kiosk	37,900	36,826	28,823	29,768	30,737	31,730
Mbk Pool Administration Costs	42,088	35,473	35,391	46,870	48,043	49,245
Mbk Pool and Plant Maintenance	66,625	70,273	66,621	72,241	74,047	75,898
Mbk Pool Grounds	5,652	5,575	5,705	5,759	5,828	5,899
Mbk Pool Operations	111,200	166,545	115,000	117,000	119,000	121,975
Mbk Supervision and Life Guarding	387,661	448,110	408,976	409,705	415,127	420,635
<b>Total Operating Expenditure</b>	<b>1,225,537</b>	<b>1,393,650</b>	<b>1,283,965</b>	<b>1,462,284</b>	<b>1,495,450</b>	<b>1,526,894</b>

**Muswellbrook Shire Council Operating Budget Estimates 2019/20**

**Fund:** General Fund  
**Principal Activity:** Planning, Community and Corporate Services  
**Business Unit:** Community Services

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Revenues</b>						
User Charges and Fees	(6,630)	(6,630)	(6,732)	(6,897)	(7,069)	(7,246)
Operating Grants and Contributions	(158,323)	(210,268)	(52,479)	(53,499)	(54,799)	(56,169)
<b>Total Operating Revenues</b>	<b>(164,953)</b>	<b>(216,898)</b>	<b>(59,211)</b>	<b>(60,396)</b>	<b>(61,868)</b>	<b>(63,415)</b>

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Expenses</b>						
Wages and Salaries	418,951	464,395	343,804	352,300	361,007	369,932
Materials and Contracts	50,894	189,993	31,501	32,122	33,171	34,000
Other Costs	205	0	0	0	0	0
<b>Total Operating Expenses</b>	<b>470,050</b>	<b>654,388</b>	<b>375,305</b>	<b>384,422</b>	<b>394,178</b>	<b>403,932</b>
<b>Total Operating Result Before Capital</b>	<b>305,097</b>	<b>437,490</b>	<b>316,094</b>	<b>324,026</b>	<b>332,310</b>	<b>340,517</b>

**General Fund**

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Operating Revenue</b>						
<b>User Charges and Fees</b>						
Vehicle Contribution	(6,630)	(6,630)	(6,732)	(6,897)	(7,069)	(7,246)
<b>Total User Charges and Fees</b>	<b>(6,630)</b>	<b>(6,630)</b>	<b>(6,732)</b>	<b>(6,897)</b>	<b>(7,069)</b>	<b>(7,246)</b>
<b>Operating Grants and Contributions</b>						
Aboriginal Oral History Project	0	(50,000)	0	0	0	0
Collaborative Community Development - Mt Arthur Coal	(106,843)	(106,843)	0	0	0	0
Community Worker Subsidy	(49,980)	(50,814)	(50,979)	(51,999)	(53,299)	(54,631)
Graffiti Removal Grant	0	(750)	0	0	0	0
Youth Week	(1,500)	(1,861)	(1,500)	(1,500)	(1,500)	(1,538)
<b>Total Operating Grants and Contributions</b>	<b>(158,323)</b>	<b>(210,268)</b>	<b>(52,479)</b>	<b>(53,499)</b>	<b>(54,799)</b>	<b>(56,169)</b>

**General Fund**

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Operating Expenditure</b>						
Aboriginal Oral History Project	0	100,000	0	0	0	0
Collaborative Community Development - Mt Arthur Coal	109,918	162,001	3,151	3,230	3,312	3,394
Community Workers	340,132	361,106	372,154	381,192	390,866	400,538
Early Development for Children (Carryover)	0	3,464	0	0	0	0
Graffiti Removal Grant	0	750	0	0	0	0
Hunter Park Family Centre Community Hub	20,000	19,418	0	0	0	0
LGSA-Age Friendly Community Local Government Scheme	0	7,650	0	0	0	0
<b>Total Operating Expenditure</b>	<b>470,050</b>	<b>654,388</b>	<b>375,305</b>	<b>384,422</b>	<b>394,178</b>	<b>403,932</b>

Muswellbrook Shire Council Operating Budget Estimates 2019/20

Fund: General Fund  
Principal Activity: Planning, Community and Corporate Services  
Business Unit: Human Resources

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Revenues</b>						
Other Revenues	0	0	0	0	0	0
Operating Grants and Contributions	0	0	0	0	0	0
<b>Total Operating Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Expenses</b>						
Wages and Salaries	278,539	287,839	312,338	320,147	328,151	336,354
Materials and Contracts	85,580	63,091	77,186	78,822	81,042	83,318
Other Costs	103,020	103,020	105,080	107,181	109,860	112,607
Depreciation	0	0	0	0	0	0
<b>Total Operating Expenses</b>	<b>467,139</b>	<b>453,950</b>	<b>494,604</b>	<b>506,150</b>	<b>519,053</b>	<b>532,279</b>
<b>Total Operating Result Before Capital</b>	<b>467,139</b>	<b>453,950</b>	<b>494,604</b>	<b>506,150</b>	<b>519,053</b>	<b>532,279</b>

**General Fund**

		2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Operating Revenue</b>							
<b>Other Revenues</b>							
	Sundry Income	0	0	0	0	0	0
<b>Total Other Revenues</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Grants and Contributions</b>							
	Mangoola Employment Strategy	0	0	0	0	0	0
<b>Total Operating Grants and Contributions</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**General Fund**

		2018/19 Original	March 2019 Review	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Operating Expenditure</b>							
Depreciation		0	0	0	0	0	0
Human Services		467,139	453,950	494,604	506,150	519,053	532,279
Mangoola Employment Strategy		0	0	0	0	0	0
New Programmes		0	0	0	0	0	0
<b>Total Operating Expenditure</b>		<b>467,139</b>	<b>453,950</b>	<b>494,604</b>	<b>506,150</b>	<b>519,053</b>	<b>532,279</b>



**Muswellbrook Shire Council Operating Budget Estimates 2019/20**

**Fund:** General Fund  
**Principal Activity:** Planning, Community and Corporate Services  
**Business Unit:** Property and Building Services

	<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Revenues</b>						
User Charges and Fees	(119,550)	(175,653)	(145,961)	(149,119)	(152,854)	(156,677)
Other Revenues	(102,150)	(104,704)	(123,828)	(125,545)	(109,738)	(111,981)
Operating Grants and Contributions	(10,200)	(40,200)	(10,404)	(10,612)	(10,880)	(11,152)
<b>Total Operating Revenues</b>	<b>(231,900)</b>	<b>(320,557)</b>	<b>(280,193)</b>	<b>(285,276)</b>	<b>(273,472)</b>	<b>(279,810)</b>
	<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Expenses</b>						
Wages and Salaries	329,193	317,449	289,182	296,351	303,756	311,348
Materials and Contracts	736,851	800,284	725,014	740,313	758,745	777,717
Other Costs	401,926	425,608	399,909	408,500	418,706	429,173
Borrowing Costs	0	0	0	0	0	0
Depreciation	676,755	1,239,452	1,294,600	1,356,870	1,393,400	1,420,690
<b>Total Operating Expenses</b>	<b>2,144,725</b>	<b>2,782,793</b>	<b>2,708,705</b>	<b>2,802,034</b>	<b>2,874,607</b>	<b>2,938,928</b>
<b>Total Operating Result Before Capital</b>	<b>1,912,825</b>	<b>2,462,236</b>	<b>2,428,512</b>	<b>2,516,758</b>	<b>2,601,135</b>	<b>2,659,118</b>

General Fund

		2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Operating Revenue</b>							
<b>User Charges and Fees</b>							
	Denman Cemetery	(12,240)	(18,240)	(12,484)	(12,734)	(13,052)	(13,378)
	Denman Golf Course	0	(2,020)	(2,071)	(2,122)	(2,175)	(2,230)
	Denman Indoor Sports Centres	(10,200)	(10,200)	(10,404)	(10,612)	(10,880)	(11,152)
	Mbk Cemetery	(45,900)	(45,900)	(46,818)	(47,754)	(48,950)	(50,174)
	Mbk Indoor Sports Centre	(27,540)	(27,540)	(28,090)	(28,652)	(29,370)	(30,104)
	Other Sporting Facilities	(2,040)	(5,500)	(3,588)	(3,677)	(3,770)	(3,864)
	Parks User Fees	(21,630)	(63,753)	(42,506)	(43,568)	(44,657)	(45,775)
	Vehicle Contribution	0	(2,500)	0	0	0	0
<b>Total User Charges and Fees</b>		<b>(119,550)</b>	<b>(175,653)</b>	<b>(145,961)</b>	<b>(149,119)</b>	<b>(152,854)</b>	<b>(156,677)</b>
<b>Other Revenues</b>							
	98 Bridge Street	0	0	0	0	0	0
	Building Rentals	(64,770)	(62,324)	(66,062)	(67,383)	(69,065)	(70,792)
	Cafe Rental	0	0	(20,000)	(20,000)	(20,000)	(20,000)
	Child Care Centre	(9,690)	(9,690)	(9,883)	(10,081)	(10,333)	(10,591)
	Insurance Recovery Claim	0	0	0	0	0	0
	Leases	(6,120)	(6,120)	(6,242)	(6,367)	(6,530)	(6,693)
	Olympic Park Stadium	(18,000)	(18,000)	(18,000)	(18,000)	0	0
	Stan Thiess Centre	(3,570)	(8,570)	(3,641)	(3,714)	(3,810)	(3,905)
<b>Total Other Revenues</b>		<b>(102,150)</b>	<b>(104,704)</b>	<b>(123,828)</b>	<b>(125,545)</b>	<b>(109,738)</b>	<b>(111,981)</b>
<b>Operating Grants and Contributions</b>							
	Crown Land Plans of Management	0	(30,000)	0	0	0	0
	Senior Citizens	(10,200)	(10,200)	(10,404)	(10,612)	(10,880)	(11,152)
<b>Total Operating Grants and Contributions</b>		<b>(10,200)</b>	<b>(40,200)</b>	<b>(10,404)</b>	<b>(10,612)</b>	<b>(10,880)</b>	<b>(11,152)</b>

**General Fund**

	<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Operating Expenditure</b>						
Administration Centre	253,711	254,297	257,295	262,769	269,338	276,071
Animal Shelter	9,242	17,181	9,432	9,626	9,846	10,092
Art Centre Building	44,293	38,403	45,316	46,363	47,525	48,713
Community Buildings	90,200	96,788	90,668	92,647	94,959	97,334
Cultural Buildings	4,899	4,869	4,983	5,083	5,207	5,337
Denman Aquatic Centre	3,060	7,931	3,121	3,183	3,265	3,347
Denman Cemetery	2,543	2,484	2,400	2,449	2,506	2,568
Denman Golf Course	55,800	66,725	30,202	30,931	31,704	32,497
Denman Indoor Sports Centres	20,553	20,934	20,922	21,362	21,796	22,340
Denman Parks and Playgrounds	23,821	32,621	23,831	24,325	24,935	25,559
Denman Passive Areas	2,583	2,583	2,482	2,545	2,608	2,673
Denman Sporting Fields	40,586	41,508	39,926	40,846	41,868	42,915
Denman Urban Areas	510	495	520	530	540	554
Denman/Sandy Hollow Public Conveniences	28,111	23,761	28,683	29,266	30,000	30,750
Depot Operating Costs	87,924	112,431	89,399	91,325	93,603	95,943
Depreciation	676,755	1,239,452	1,294,600	1,356,870	1,393,400	1,420,690
Library Building	104,417	102,102	106,738	109,092	111,822	114,617
Mbk Cemetery	8,621	9,943	8,652	8,835	9,064	9,291
Mbk Indoor Sports Centre	33,559	33,053	34,162	34,850	35,726	36,619
Mbk Passive Rec Areas	1,530	1,485	1,560	1,591	1,631	1,672
Mbk Public Conveniences	38,159	56,165	38,937	39,730	40,723	41,741
Mbk Sporting Fields	61,475	59,834	62,986	64,534	66,147	67,801
Muswellbrook Aquatic Centre	40,800	41,203	41,616	42,448	43,509	44,597
Other Land and Buildings	33,506	39,364	33,004	33,827	34,710	35,578
Parks Maintenance (Includes all water, insurance and rates charges for recreati	142,224	145,443	143,966	147,161	150,833	154,605
Property and Building	283,612	283,411	239,900	245,333	251,465	257,750
Property and Building Valuations	10,200	11,903	10,404	10,612	10,877	11,149
QE11	26,731	21,571	27,394	27,983	28,684	29,401
Trees and Bird Control	15,300	14,855	15,606	15,918	16,316	16,724
<b>Total Operating Expenditure</b>	<b>2,144,725</b>	<b>2,782,793</b>	<b>2,708,705</b>	<b>2,802,034</b>	<b>2,874,607</b>	<b>2,938,928</b>

**Muswellbrook Shire Council Operating Budget Estimates 2019/20**

**Fund:** General Fund  
**Principal Activity:** Planning, Community and Corporate Services  
**Business Unit:** Financial Services

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Revenues</b>						
Rates and Charges	(14,889,532)	(14,318,310)	(16,058,123)	(16,459,575)	(16,871,065)	(17,292,842)
User Charges and Fees	(131,386)	(333,628)	(134,417)	(137,523)	(140,959)	(144,483)
Interest and Investments Revenues	(559,953)	(1,085,459)	(726,085)	(874,733)	(1,043,652)	(1,069,744)
Other Revenues	0	(30,000)	0	0	0	0
Operating Grants and Contributions	(2,483,233)	(2,483,233)	(2,532,898)	(2,583,556)	(2,615,647)	(2,681,038)
Internal Revenue	(2,563,768)	(3,909,039)	(2,707,412)	(2,752,148)	(2,633,003)	(2,698,827)
<b>Total Operating Revenues</b>	<b>(20,627,872)</b>	<b>(22,159,669)</b>	<b>(22,158,935)</b>	<b>(22,807,535)</b>	<b>(23,304,326)</b>	<b>(23,886,934)</b>
	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Expenses</b>						
Wages and Salaries	931,388	1,050,828	1,022,744	1,048,212	1,074,318	1,101,076
Materials and Contracts	397,500	295,195	354,689	362,041	370,614	380,130
Other Costs	66,300	66,300	67,626	68,978	70,702	72,470
Depreciation	0	0	0	0	0	0
<b>Total Operating Expenses</b>	<b>1,395,188</b>	<b>1,412,323</b>	<b>1,445,059</b>	<b>1,479,231</b>	<b>1,515,634</b>	<b>1,553,676</b>
<b>Total Operating Result Before Capital</b>	<b>(19,232,684)</b>	<b>(20,747,346)</b>	<b>(20,713,876)</b>	<b>(21,328,304)</b>	<b>(21,788,692)</b>	<b>(22,333,258)</b>

General Fund

		2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Operating Revenue</b>							
<b>Rates and Charges</b>							
	General Fund Rates	(14,889,532)	(14,318,310)	(16,058,123)	(16,459,575)	(16,871,065)	(17,292,842)
<b>Total Rates and Charges</b>		<b>(14,889,532)</b>	<b>(14,318,310)</b>	<b>(16,058,123)</b>	<b>(16,459,575)</b>	<b>(16,871,065)</b>	<b>(17,292,842)</b>
<b>User Charges and Fees</b>							
	Credit Card Recovery	(4,590)	(5,832)	(4,681)	(4,775)	(4,894)	(5,016)
	Other Charges	(76,204)	(277,204)	(78,133)	(80,113)	(82,115)	(84,168)
	Section 603 Certificates	(21,420)	(31,420)	(21,848)	(22,285)	(22,842)	(23,413)
	Sundry Income	(25,500)	(15,500)	(26,010)	(26,530)	(27,193)	(27,873)
	Vehicle Contribution	(3,672)	(3,672)	(3,745)	(3,820)	(3,915)	(4,013)
<b>Total User Charges and Fees</b>		<b>(131,386)</b>	<b>(333,628)</b>	<b>(134,417)</b>	<b>(137,523)</b>	<b>(140,959)</b>	<b>(144,483)</b>
<b>Interest and Investments Revenues</b>							
	Interest on Investments	(445,080)	(970,586)	(618,161)	(775,244)	(950,350)	(974,109)
	Interest on Overdue Debtors	0	0	0	0	0	0
	Interest on Overdue Rates	(62,220)	(62,220)	(63,465)	(64,734)	(66,351)	(68,010)
	Interest Subsidies	(52,653)	(52,653)	(44,459)	(34,755)	(26,951)	(27,625)
<b>Total Interest and Investments Revenues</b>		<b>(559,953)</b>	<b>(1,085,459)</b>	<b>(726,085)</b>	<b>(874,733)</b>	<b>(1,043,652)</b>	<b>(1,069,744)</b>
<b>Other Revenues</b>							
	Bank Recovery Claim	0	0	0	0	0	0
	Transfer from Unrestricted Cash Reserve	0	(30,000)	0	0	0	0
<b>Total Other Revenues</b>		<b>0</b>	<b>(30,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Grants and Contributions</b>							
	Financial Assistance Grant	(2,402,653)	(2,402,653)	(2,450,707)	(2,499,721)	(2,529,717)	(2,592,960)
	Pension Rebate Subsidy	(80,580)	(80,580)	(82,191)	(83,835)	(85,930)	(88,078)
<b>Total Operating Grants and Contributions</b>		<b>(2,483,233)</b>	<b>(2,483,233)</b>	<b>(2,532,898)</b>	<b>(2,583,556)</b>	<b>(2,615,647)</b>	<b>(2,681,038)</b>
<b>Internal Revenue</b>							
	Dividend and Lease from WMC	(420,000)	(420,000)	(420,000)	(420,000)	(420,000)	(430,500)
	Dividend from Commercial Buildings	0	0	0	0	0	0
	Dividend from Sewer Fund	(173,000)	(173,000)	0	0	0	0
	Dividend from Water Fund	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(164,000)
	Overhead Charges to Domestic Waste	(320,071)	(320,071)	(328,073)	(336,275)	(344,682)	(353,299)
	Overhead Charges to Sewer	(566,286)	(566,286)	(753,443)	(767,954)	(782,829)	(802,399)
	Overhead Charges to Water	(859,411)	(859,411)	(880,896)	(902,919)	(925,492)	(948,629)
	Transfer from Adminisiation Reserve	0	(60,000)	0	0	0	0
	Transfer from Asset Renewable Reserve	(65,000)	(65,000)	(65,000)	(65,000)	0	0
	Transfer from Finance Reserve	0	(68,000)	0	0	0	0
	Transfer from Mangoola Education Reserve	0	(20,000)	0	0	0	0
	Transfer from Operating Carryover Reserve	0	(122,133)	0	0	0	0
	Transfer from Operating Unexpended Grants Reserve	0	(361,396)	0	0	0	0
	Transfer from Recreation Reserve	0	(300,000)	0	0	0	0
	Transfer from Unexpended Contrutions	0	(50,000)	0	0	0	0
	Transfer from VPA Reserve - Liddell	0	(100,000)	(100,000)	(100,000)	0	0
	Transfer from Waste Management Reserve	0	(263,742)	0	0	0	0
<b>Total Internal Revenue</b>		<b>(2,563,768)</b>	<b>(3,909,039)</b>	<b>(2,707,412)</b>	<b>(2,752,148)</b>	<b>(2,633,003)</b>	<b>(2,698,827)</b>

**General Fund**

	<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Operating Expenditure</b>						
Administration Costs	931,388	1,050,828	1,022,744	1,048,212	1,074,318	1,101,076
Audit, bank Fees, Valuations and Debt Recovery	78,540	78,184	80,110	81,711	83,754	85,849
Depreciation	0	0	0	0	0	0
Operating Projects and Contingency	114,250	54,782	117,106	120,034	123,035	126,111
Other Costs	255,710	217,433	209,493	213,356	218,211	223,916
Protective Equipment	0	106	150	150	150	150
Staff Training	15,300	10,991	15,456	15,768	16,166	16,574
<b>Total Operating Expenditure</b>	<b>1,395,188</b>	<b>1,412,323</b>	<b>1,445,059</b>	<b>1,479,231</b>	<b>1,515,634</b>	<b>1,553,676</b>

**Muswellbrook Shire Council Operating Budget Estimates 2019/20**

**Fund:** General Fund  
**Principal Activity:** Planning, Community and Corporate Services  
**Business Unit:** Cultural

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
User Charges and Fees	0	0	0	0	0	0
Operating Grants and Contributions	0	0	0	0	0	0
<b>Total Operating Revenues</b>	<b>(27,234)</b>	<b>(37,434)</b>	<b>(27,777)</b>	<b>(28,352)</b>	<b>(29,061)</b>	<b>(29,787)</b>
	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Expenses</b>						
Wages and Salaries	193,340	293,340	208,079	213,656	219,348	225,157
Materials and Contracts	97,700	93,374	98,113	100,124	102,629	105,196
Other Costs	38,250	38,710	36,934	37,672	38,613	39,579
Depreciation	5,125	5,125	5,253	5,384	5,400	5,535
<b>Total Operating Expenses</b>	<b>334,415</b>	<b>430,549</b>	<b>348,379</b>	<b>356,836</b>	<b>365,990</b>	<b>375,467</b>
<b>Total Operating Result Before Capital</b>	<b>307,181</b>	<b>393,115</b>	<b>320,602</b>	<b>328,484</b>	<b>336,929</b>	<b>345,680</b>

**General Fund**

		<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Operating Revenue</b>							
<b>User Charges and Fees</b>							
	Performance and Convention Centre	0	0	0	0	0	0
<b>Total User Charges and Fees</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Revenues</b>							
	Art Prize Entry Fees	(14,054)	(21,754)	(14,414)	(14,782)	(15,252)	(15,633)
	Art Sales/Commissions	(4,000)	(6,500)	(4,000)	(4,000)	(4,000)	(4,100)
	Donations/Fundraising	(4,590)	(4,590)	(4,681)	(4,795)	(4,915)	(5,038)
	Gallery Hire	(4,590)	(4,590)	(4,682)	(4,775)	(4,894)	(5,016)
	UHRL Rental	0	0	0	0	0	0
<b>Total Other Revenues</b>		<b>(27,234)</b>	<b>(37,434)</b>	<b>(27,777)</b>	<b>(28,352)</b>	<b>(29,061)</b>	<b>(29,787)</b>
<b>Operating Grants and Contributions</b>							
	CASP Grant	0	0	0	0	0	0
<b>Total Operating Grants and Contributions</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**General Fund**

		<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Operating Expenditure</b>							
	Art Centre Building	25,500	28,000	26,010	26,530	27,193	27,873
	Arts Programme	251,735	345,764	263,995	270,692	277,810	285,082
	Depreciation	5,125	5,125	5,253	5,384	5,400	5,535
	Exhibitions and Prizes	52,055	51,659	53,121	54,230	55,587	56,977
	Performance and Convention Centre	0	0	0	0	0	0
<b>Total Operating Expenditure</b>		<b>334,415</b>	<b>430,549</b>	<b>348,379</b>	<b>356,836</b>	<b>365,990</b>	<b>375,467</b>



**k Shire Council Operating Budget Estimates 2019/20**

Fund: General Fund  
Principal Activity: Planning, Community and Corporate Services  
Business Unit: Libraries

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Revenues</b>						
User Charges and Fees	(3,721)	(3,721)	(3,723)	(3,868)	(3,965)	(4,064)
Other Revenues	(29,170)	(38,058)	(29,750)	(30,343)	(31,101)	(31,878)
Operating Grants and Contributions	(148,920)	(148,920)	(151,898)	(154,936)	(158,810)	(162,781)
<b>Total Operating Revenues</b>	<b>(181,811)</b>	<b>(190,699)</b>	<b>(185,371)</b>	<b>(189,147)</b>	<b>(193,876)</b>	<b>(198,723)</b>

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Expenses</b>						
Wages and Salaries	517,184	517,184	525,757	538,875	552,297	566,030
Materials and Contracts	142,091	149,571	120,576	123,406	126,744	130,163
Other Costs	9,890	1,855	1,560	1,591	1,631	1,672
Depreciation	174,440	173,868	181,723	184,225	186,075	189,079
<b>Total Operating Expenses</b>	<b>843,605</b>	<b>842,478</b>	<b>829,616</b>	<b>848,097</b>	<b>866,747</b>	<b>886,944</b>
<b>Total Operating Result Before Capital</b>	<b>661,794</b>	<b>651,779</b>	<b>644,245</b>	<b>658,950</b>	<b>672,871</b>	<b>688,221</b>

General Fund

		2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Operating Revenue</b>							
<b>User Charges and Fees</b>							
	Fines and Fees	(3,721)	(3,721)	(3,723)	(3,868)	(3,965)	(4,064)
<b>Total User Charges and Fees</b>		<b>(3,721)</b>	<b>(3,721)</b>	<b>(3,723)</b>	<b>(3,868)</b>	<b>(3,965)</b>	<b>(4,064)</b>
<b>Other Revenues</b>							
	Libraries	(16,930)	(17,493)	(17,266)	(17,609)	(18,049)	(18,500)
	Library Building	(12,240)	(20,565)	(12,484)	(12,734)	(13,052)	(13,378)
<b>Total Other Revenues</b>		<b>(29,170)</b>	<b>(38,058)</b>	<b>(29,750)</b>	<b>(30,343)</b>	<b>(31,101)</b>	<b>(31,878)</b>
<b>Operating Grants and Contributions</b>							
	Contribution from Upper Hunter Shire	(103,020)	(103,020)	(105,080)	(107,182)	(109,862)	(112,609)
	Energy & Water Efficiency	0	0	0	0	0	0
	Library Subsidy	(45,900)	(45,900)	(46,818)	(47,754)	(48,948)	(50,172)
	Tech Savvy Seniors Grant	0	0	0	0	0	0
<b>Total Operating Grants and Contributions</b>		<b>(148,920)</b>	<b>(148,920)</b>	<b>(151,898)</b>	<b>(154,936)</b>	<b>(158,810)</b>	<b>(162,781)</b>

General Fund

		2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Operating Expenditure</b>							
	Libraries	804,845	774,846	790,082	807,772	825,414	844,578
	Library Building	38,760	67,632	39,534	40,325	41,333	42,366
<b>Total Operating Expenditure</b>		<b>843,605</b>	<b>842,478</b>	<b>829,616</b>	<b>848,097</b>	<b>866,747</b>	<b>886,944</b>

**Muswellbrook Shire Council Operating Budget Estimates 2019/20**

**Fund:** General Fund  
**Principal Activity:** Planning, Community and Corporate Services  
**Business Unit:** Information Services

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Revenues</b>						
<b>Total Operating Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Expenses</b>						
Wages and Salaries	463,767	475,742	412,362	403,683	413,765	424,109
Materials and Contracts	374,215	365,200	431,116	440,327	450,714	461,058
Other Costs	35,700	75,635	81,239	82,905	84,969	87,093
Depreciation	0	0	0	0	0	0
<b>Total Operating Expenses</b>	<b>873,682</b>	<b>916,577</b>	<b>924,717</b>	<b>926,915</b>	<b>949,448</b>	<b>972,260</b>
<b>Total Operating Result Before Capital</b>	<b>873,682</b>	<b>916,577</b>	<b>924,717</b>	<b>926,915</b>	<b>949,448</b>	<b>972,260</b>

**General Fund**

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Operating Revenue</b>						

**General Fund**

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Operating Expenditure</b>						
Depreciation	0	0	0	0	0	0
Information Services Operations	519,042	563,260	506,085	499,322	511,786	524,580
Office Equip, Computer Maint. And Operations	354,640	353,317	418,632	427,593	437,662	447,680
<b>Total Operating Expenditure</b>	<b>873,682</b>	<b>916,577</b>	<b>924,717</b>	<b>926,915</b>	<b>949,448</b>	<b>972,260</b>

**Muswellbrook Shire Council Operating Budget Estimates 2019/20**

**Fund:** General Fund  
**Principal Activity:** Planning, Community and Corporate Services  
**Business Unit:** Customer Service and Administration

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Revenues</b>						
<b>Total Operating Revenues</b>	0	0	0	0	0	0
	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Expenses</b>						
Wages and Salaries	719,591	747,941	790,385	811,270	831,640	852,506
Materials and Contracts	50,560	48,689	50,437	51,537	52,825	54,144
Other Costs	31,127	31,528	32,970	33,629	34,470	35,332
<b>Total Operating Expenses</b>	<b>801,278</b>	<b>828,158</b>	<b>873,792</b>	<b>896,436</b>	<b>918,935</b>	<b>941,982</b>
<b>Total Operating Result Before Capital</b>	<b>801,278</b>	<b>828,158</b>	<b>873,792</b>	<b>896,436</b>	<b>918,935</b>	<b>941,982</b>

**General Fund**

	<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Operating Revenue</b>						

**General Fund**

	<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Operating Expenditure</b>						
Administration Costs	729,298	763,970	806,755	827,967	848,755	870,049
Office Expenses	71,980	64,188	67,037	68,469	70,180	71,933
<b>Total Operating Expenditure</b>	<b>801,278</b>	<b>828,158</b>	<b>873,792</b>	<b>896,436</b>	<b>918,935</b>	<b>941,982</b>

**Muswellbrook Shire Council Operating Budget Estimates 2019/20**

**Fund:** General Fund  
**Principal Activity:** Corporate Services Management  
**Business Unit:** Corporate Services Management

	<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Revenues</b>						
User Charges and Fees	0	(906)	0	0	0	0
Other Revenues	0	(4,545)	0	0	0	0
<b>Total Operating Revenues</b>	<b>0</b>	<b>(5,451)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Expenses</b>						
Wages and Salaries	695,615	522,195	731,637	750,568	769,133	788,162
Materials and Contracts	104,307	87,346	106,599	108,943	111,668	114,461
Other Costs	97,920	1,415,790	746,397	659,933	646,491	659,997
Depreciation	261,100	208,206	307,000	335,650	345,175	356,979
<b>Total Operating Expenses</b>	<b>1,158,942</b>	<b>2,233,538</b>	<b>1,891,633</b>	<b>1,855,094</b>	<b>1,872,467</b>	<b>1,919,599</b>
<b>Total Operating Result Before Capital</b>	<b>1,158,942</b>	<b>2,228,087</b>	<b>1,891,633</b>	<b>1,855,094</b>	<b>1,872,467</b>	<b>1,919,599</b>

**General Fund**

	2018/19 Original	March 2019 Review	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Operating Revenue</b>						
<b>User Charges and Fees</b>						
Business Paper	0	0	0	0	0	0
Local Government Charity Golf Day	0	0	0	0	0	0
Other Fees	0	(906)	0	0	0	0
Tender Documents	0	0	0	0	0	0
<b>Total User Charges and Fees</b>	<b>0</b>	<b>(906)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Revenues</b>						
Contributions - Insurance Claim	0	0	0	0	0	0
Reimbursement of Legal Costs	0	(4,545)	0	0	0	0
<b>Total Other Revenues</b>	<b>0</b>	<b>(4,545)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**General Fund**

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Operating Expenditure</b>						
Corporate Services Management	566,140	371,741	597,943	612,522	627,636	643,128
Depreciation	261,100	208,206	307,000	335,650	345,175	356,979
Members Expenses	260,102	261,162	265,373	272,360	279,170	286,150
Miscellaneous (Lgov Sub and Legal Fees)	71,600	1,392,429	721,317	634,562	620,486	633,342
<b>Total Operating Expenditure</b>	<b>1,158,942</b>	<b>2,233,538</b>	<b>1,891,633</b>	<b>1,855,094</b>	<b>1,872,467</b>	<b>1,919,599</b>



**Muswellbrook Shire Council Budget Review 2019/20**

**Fund:** General Fund  
**Principal Activity:** Corporate Services Management  
**Business Unit:** Economic Development and Innovation Upper Hunter

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Revenues</b>						
Operating Grants and Contributions	(48,200)	(92,272)	(10,404)	(10,612)	(10,877)	(11,149)
Internal Revenue	(500,000)	(500,000)	(500,000)	(506,250)	(512,656)	(519,223)
<b>Total Operating Revenues</b>	<b>(548,200)</b>	<b>(592,272)</b>	<b>(510,404)</b>	<b>(516,862)</b>	<b>(523,533)</b>	<b>(530,372)</b>

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Expenses</b>						
Wages and Salaries	0	265,004	240,455	246,466	252,616	258,905
Materials and Contracts	855,044	909,658	863,638	466,100	368,868	372,579
Other Costs	3,060	0	0	0	0	0
Depreciation	11,025	11,025	11,175	11,226	11,275	11,750
<b>Total Operating Expenses</b>	<b>869,129</b>	<b>1,185,687</b>	<b>1,115,268</b>	<b>723,792</b>	<b>632,759</b>	<b>643,234</b>
<b>Total Operating Result Before Capital</b>	<b>320,929</b>	<b>593,415</b>	<b>604,864</b>	<b>206,930</b>	<b>109,226</b>	<b>112,862</b>

**General Fund**

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Operating Revenue</b>						
<b>Operating Grants and Contributions</b>						
Upper Hunter Economic Development Corporation	(48,200)	(92,272)	(10,404)	(10,612)	(10,877)	(11,149)
<b>Total Operating Grants and Contributions</b>	<b>(48,200)</b>	<b>(92,272)</b>	<b>(10,404)</b>	<b>(10,612)</b>	<b>(10,877)</b>	<b>(11,149)</b>
<b>Internal Revenue</b>						
Contribution from Commercial Division	(500,000)	(500,000)	(250,000)	(250,000)	(250,000)	(250,000)
Contribution from Special Rate Variation	0	0	(250,000)	(256,250)	(262,656)	(269,223)
<b>Total Internal Revenue</b>	<b>(500,000)</b>	<b>(500,000)</b>	<b>(500,000)</b>	<b>(506,250)</b>	<b>(512,656)</b>	<b>(519,223)</b>

**General Fund**

	2018/19 Original	March 2019 Review	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Operating Expenditure</b>						
Craft Beer & Music Festival	0	0	0	0	0	0
Economic Development and Innovation	0	170,000	135,564	138,953	142,427	145,987
Economic Development Initiatives	358,335	259,044	274,813	377,326	380,143	384,329
Hunter Crops, Country Week	0	0	0			
Screen Audience Development	0	327	0			
Tourism	0	94,677	104,891	107,513	110,189	112,918
Upper Hunter Economic Development Corporation	510,794	661,639	600,000	100,000	0	0
<b>Total Operating Expenditure</b>	<b>869,129</b>	<b>1,185,687</b>	<b>1,115,268</b>	<b>723,792</b>	<b>632,759</b>	<b>643,234</b>

**Muswellbrook Shire Council Operating Budget Estimates 2019/20**

**Fund:** General Fund  
**Principal Activity:** Corporate Services Management  
**Business Unit:** Integrated Planning

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Revenues</b>						
User Charges and Fees	0	0	0	0	0	0
Other Revenues	(73,440)	(76,751)	(74,908)	(76,406)	(78,316)	(80,274)
Operating Grants and Contributions	0	0	0	0	0	0
<b>Total Operating Revenues</b>	<b>(73,440)</b>	<b>(76,751)</b>	<b>(74,908)</b>	<b>(76,406)</b>	<b>(78,316)</b>	<b>(80,274)</b>
	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Expenses</b>						
Wages and Salaries	383,821	489,682	368,324	377,533	386,971	396,646
Materials and Contracts	102,510	152,785	145,042	141,218	144,998	148,872
Other Costs	142,800	142,800	145,655	148,568	152,283	156,090
Depreciation	0	0	0	0	0	0
<b>Total Operating Expenses</b>	<b>629,131</b>	<b>785,267</b>	<b>659,021</b>	<b>667,319</b>	<b>684,252</b>	<b>701,608</b>
<b>Total Operating Result Before Capital</b>	<b>555,691</b>	<b>708,516</b>	<b>584,113</b>	<b>590,913</b>	<b>605,936</b>	<b>621,334</b>

**General Fund**

		<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Operating Revenue</b>							
<b>User Charges and Fees</b>							
	Vehicle Contribution	0	0	0	0	0	0
<b>Total User Charges and Fees</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Revenues</b>							
	OH&S Incentive StateMutual	(42,840)	(46,151)	(43,696)	(44,570)	(45,684)	(46,826)
	Risk Management Incentive (Statewide Mutual)	(30,600)	(30,600)	(31,212)	(31,836)	(32,632)	(33,448)
<b>Total Other Revenues</b>		<b>(73,440)</b>	<b>(76,751)</b>	<b>(74,908)</b>	<b>(76,406)</b>	<b>(78,316)</b>	<b>(80,274)</b>
<b>Operating Grants and Contributions</b>							
	Rutherford Road Precinct Plan	0	0	0	0	0	0
<b>Total Operating Grants and Contributions</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**General Fund**

		<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Operating Expenditure</b>							
Depreciation		0	0	0	0	0	0
Enterprise Risk Management		173,400	172,510	173,655	170,404	174,915	179,538
Integrated Planning		212,040	276,044	302,149	309,621	317,361	325,295
Integrated Planning and Reporting		6,120	58,254	6,242	6,367	6,526	6,689
Risk & Compliance		195,241	237,357	90,103	92,318	94,626	96,992
Safety		42,330	41,102	86,872	88,609	90,824	93,094
<b>Total Operating Expenditure</b>		<b>629,131</b>	<b>785,267</b>	<b>659,021</b>	<b>667,319</b>	<b>684,252</b>	<b>701,608</b>

**Muswellbrook Shire Council Operating Budget Estimates 2019/20**

**Fund:** General Fund  
**Principal Activity:** Corporate Services Management  
**Business Unit:** Executive Services

	<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Revenues</b>						
Operating Grants and Contributions	0	0	0	0	0	0
<b>Total Operating Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

	<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Expenses</b>						
Wages and Salaries	392,893	488,190	512,181	525,032	539,054	547,364
Materials and Contracts	324,882	366,060	312,107	417,659	325,681	334,285
Other Costs	88,725	95,221	90,706	92,659	94,680	97,051
<b>Total Operating Expenses</b>	<b>806,500</b>	<b>949,471</b>	<b>914,994</b>	<b>1,035,350</b>	<b>959,415</b>	<b>978,700</b>
<b>Total Operating Result Before Capital</b>	<b>806,500</b>	<b>949,471</b>	<b>914,994</b>	<b>1,035,350</b>	<b>959,415</b>	<b>978,700</b>

**General Fund**

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Operating Revenue</b>						
<b>Operating Grants and Contributions</b>						
Community Culture Programme	0	0	0	0	0	0
Community Grants Officer	0	0	0	0	0	0
Mangoola Coal Community VPA Funding	0	0	0	0	0	0
<b>Total Operating Grants and Contributions</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**General Fund**

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Operating Expenditure</b>						
Administration Costs	60,690	144,924	43,498	44,732	46,305	47,923
Anzac Day	5,655	5,139	5,790	5,977	6,127	1,114
Australia Day	18,360	18,105	18,726	19,100	19,571	20,060
Civic Functions and Donations	149,945	156,115	152,150	154,332	156,645	160,565
Community Culture Programme	0	0	0	0	0	0
Community Grants Officer	0	0	0	0	0	0
Cultural Programme	11,277	10,455	11,502	11,732	12,025	12,326
Economic Research Programme	45,600	4,500	46,312	46,836	48,882	50,104
Elections	0	0	0	100,000	0	0
Executive Services	386,208	481,505	505,331	517,965	530,914	544,186
Noxious Weeds	101,385	97,982	103,919	106,517	109,180	111,910
Reply to Response to Submissions - Bylong Coal Project	0	0	0	0	0	0
Tom Farrell Institute Mining Rehabilitation Conference	0	0	0	0	0	0
Town Band and Eisteddford	8,500	8,253	8,500	8,500	8,713	8,931
Vietnam Remembrance Day	1,540	1,761	1,580	1,620	2,563	2,628
Web and Publications	17,340	20,732	17,686	18,039	18,490	18,953
<b>Total Operating Expenditure</b>	<b>806,500</b>	<b>949,471</b>	<b>914,994</b>	<b>1,035,350</b>	<b>959,415</b>	<b>978,700</b>

**Fund:** General Fund  
**Principal Activity:** Corporate Services Management  
**Business Unit:** Special Rate Variation

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Revenues</b>						
Rates and Charges	(1,751,250)	(1,751,250)	(1,755,715)	(1,800,409)	(1,846,219)	(1,893,175)
<b>Total Operating Revenues</b>	<b>(1,751,250)</b>	<b>(1,751,250)</b>	<b>(1,755,715)</b>	<b>(1,800,409)</b>	<b>(1,846,219)</b>	<b>(1,893,175)</b>

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Expenses</b>						
Materials and Contracts	0	0	271,034	277,810	284,755	291,875
Overheads	0	0	250,000	256,250	262,656	269,223
<b>Total Operating Expenses</b>	<b>0</b>	<b>0</b>	<b>521,034</b>	<b>534,060</b>	<b>547,411</b>	<b>561,098</b>
<b>Total Operating Result Before Capital</b>	<b>(1,751,250)</b>	<b>(1,751,250)</b>	<b>(1,234,681)</b>	<b>(1,266,349)</b>	<b>(1,298,808)</b>	<b>(1,332,077)</b>

**General Fund**

		<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Operating Revenue</b>							
<b>Rates and Charges</b>							
	Special Rate Variation	(1,751,250)	(1,751,250)	(1,755,715)	(1,800,409)	(1,846,219)	(1,893,175)
<b>Total Rates and Charges</b>		<b>(1,751,250)</b>	<b>(1,751,250)</b>	<b>(1,755,715)</b>	<b>(1,800,409)</b>	<b>(1,846,219)</b>	<b>(1,893,175)</b>

**General Fund**

		<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Operating Expenditure</b>							
Contribution to Economic Development		0	0	250,000	256,250	262,656	269,223
Environmental Impact		0	0	171,034	175,310	179,692	184,185
Roads and Parks Expenses		0	0	100,000	102,500	105,063	107,690
<b>Total Operating Expenditure</b>		<b>0</b>	<b>0</b>	<b>521,034</b>	<b>534,060</b>	<b>547,411</b>	<b>561,098</b>



Muswellbrook Shire Council Operating Budget Estimates 2019/20

**Fund:** General Fund  
**Principal Activity:** Planning, Community and Corporate Services  
**Business Unit:** Emergency Services

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Revenues</b>						
Operating Grants and Contributions	(198,900)	(193,000)	(202,878)	(206,935)	(211,884)	(217,181)
<b>Total Operating Revenues</b>	<b>(198,900)</b>	<b>(193,000)</b>	<b>(202,878)</b>	<b>(206,935)</b>	<b>(211,884)</b>	<b>(217,181)</b>

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Expenses</b>						
Materials and Contracts	199,804	204,143	202,624	206,730	211,673	216,966
Other Costs	420,893	410,654	510,979	523,609	536,156	550,118
Depreciation	234,725	285,806	307,631	315,547	319,550	327,156
<b>Total Operating Expenses</b>	<b>855,422</b>	<b>900,603</b>	<b>1,021,234</b>	<b>1,045,886</b>	<b>1,067,379</b>	<b>1,094,240</b>
<b>Total Operating Result Before Capital</b>	<b>656,522</b>	<b>707,603</b>	<b>818,356</b>	<b>838,951</b>	<b>855,495</b>	<b>877,059</b>

**General Fund**

	<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Operating Revenue</b>						
<b>Operating Grants and Contributions</b>						
Bushfire B and C Operational Grants	(198,900)	(193,000)	(202,878)	(206,935)	(211,884)	(217,181)
Contribution Singleton Workshop	0	0	0	0	0	0
Contributions - SES Facility	0	0	0	0	0	0
Hazard Reduction/Fire Trail Grant	0	0	0	0	0	0
Sundry Bushfire Contributions	0	0	0	0	0	0
Sundry SES Contributions	0	0	0	0	0	0
<b>Total Operating Grants and Contributions</b>	<b>(198,900)</b>	<b>(193,000)</b>	<b>(202,878)</b>	<b>(206,935)</b>	<b>(211,884)</b>	<b>(217,181)</b>

**General Fund**

	<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Operating Expenditure</b>						
Claimable Items	198,900	193,000	202,878	206,935	211,884	217,181
Depreciation	234,725	285,806	307,631	315,547	319,550	327,156
Emergency Management	0	0	0	0	0	0
Non Claimable Items	2,808	2,808	2,110	2,163	2,217	2,273
RFS Contributions	370,268	370,268	456,575	467,989	479,145	491,682
Section 44	0	0	0	0	0	0
State Emergency Services	48,721	48,721	52,040	53,252	54,583	55,948
<b>Total Operating Expenditure</b>	<b>855,422</b>	<b>900,603</b>	<b>1,021,234</b>	<b>1,045,886</b>	<b>1,067,379</b>	<b>1,094,240</b>

# **Environmental Services**

**Estimates for 2019/20 to 2022/23**

**Operating Budget**

**Muswellbrook Shire Council Operating Budget Estimates 2019/20**

**Fund:** General Fund  
**Principal Activity:** Environmental Services  
**Business Unit:** Environmental Planning

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
User Charges and Fees	(436,941)	(476,841)	(431,280)	(439,902)	(450,903)	(462,179)
Other Revenues	0	0	0	0	0	0
Operating Grants and Contributions	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	0
Internal Revenue	(102,500)	(102,500)	(105,062)	(107,689)	(110,381)	(113,141)
<b>Total Operating Revenues</b>	<b>(544,441)</b>	<b>(584,341)</b>	<b>(541,342)</b>	<b>(552,591)</b>	<b>(566,284)</b>	<b>(575,320)</b>
	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Expenses</b>						
Wages and Salaries	920,990	845,898	782,041	796,722	816,540	836,854
Materials and Contracts	134,135	332,390	136,568	139,053	142,293	145,869
Other Costs	41,300	14,160	34,833	35,519	36,007	36,891
Depreciation	0	0	0	0	0	0
<b>Total Operating Expenses</b>	<b>1,096,425</b>	<b>1,192,448</b>	<b>953,442</b>	<b>971,294</b>	<b>994,840</b>	<b>1,019,614</b>
<b>Total Operating Result Before Capital</b>	<b>551,984</b>	<b>608,107</b>	<b>412,100</b>	<b>418,703</b>	<b>428,556</b>	<b>444,294</b>

**General Fund**

		<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Operating Revenue</b>							
<b>User Charges and Fees</b>							
	Advertising Fees	(20,400)	(20,400)	(20,808)	(21,224)	(21,755)	(22,299)
	Caravan Parks Fees	(1,020)	(1,020)	(1,040)	(1,061)	(1,088)	(1,115)
	Complying Development Fees	(3,060)	(10,060)	(3,121)	(3,183)	(3,263)	(3,345)
	Construction Certificate and Inspections	(68,340)	(73,340)	(69,706)	(71,100)	(72,878)	(74,700)
	Development Applications	(66,300)	(107,300)	(67,625)	(68,977)	(70,702)	(72,470)
	Occupation Certificate	(1,224)	(1,224)	(1,248)	(1,273)	(1,305)	(1,338)
	On-Site Sewerage	(84,150)	(84,150)	(85,833)	(87,549)	(89,738)	(91,982)
	Other Building Fees	(59,160)	(49,160)	(60,331)	(61,537)	(63,075)	(64,653)
	Other Town Planning Fees	(6,732)	(6,732)	(6,866)	(7,002)	(7,178)	(7,358)
	Public Health	(41,820)	(29,820)	(42,656)	(43,509)	(44,597)	(45,712)
	Section 149 Certificates	(43,095)	(66,095)	(43,956)	(44,835)	(45,956)	(47,105)
	Trade Waste	(27,540)	(27,540)	(28,090)	(28,652)	(29,368)	(30,102)
	Vehicle Contribution	(14,100)	0	0	0	0	0
<b>Total User Charges and Fees</b>		<b>(436,941)</b>	<b>(476,841)</b>	<b>(431,280)</b>	<b>(439,902)</b>	<b>(450,903)</b>	<b>(462,179)</b>
<b>Other Revenues</b>							
	Reimbursement of Legal Costs	0	0	0	0	0	0
<b>Total Other Revenues</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Grants and Contributions</b>							
	Application Tracking Software	0	0	0	0	0	0
	Electronic Housing Code	0	0	0	0	0	0
	Environmental Health	0	0	0	0	0	0
	Heritage Grants and Contributions	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	0
	Muswellbrook Rural Land Use Strategy	0	0	0	0	0	0
	Sodar Contributions	0	0	0	0	0	0
<b>Total Operating Grants and Contributions</b>		<b>(5,000)</b>	<b>(5,000)</b>	<b>(5,000)</b>	<b>(5,000)</b>	<b>(5,000)</b>	<b>0</b>
<b>Internal Revenue</b>							
	Contribution from Domestic Waste-POEO Act C	(102,500)	(102,500)	(105,062)	(107,689)	(110,381)	(113,141)
<b>Total Internal Revenue</b>		<b>(102,500)</b>	<b>(102,500)</b>	<b>(105,062)</b>	<b>(107,689)</b>	<b>(110,381)</b>	<b>(113,141)</b>

**General Fund**

		<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Operating Expenditure</b>							
	Application Tracking Software	3,060	3,060	3,121	3,183	3,263	3,345
	Building and Environmental Regulation	272,663	101,252	89,103	91,267	93,549	95,889
	Depreciation	0	0	0	0	0	0
	Electronic Housing Code	500	500	500	500	500	513
	Environmental Health	1,020	990	1,040	1,061	1,088	1,115
	Environmental Officer	99,082	99,082	159,729	163,722	167,815	172,011
	Illegal Dumping Surveillance	102,500	101,903	21,012	21,537	22,075	22,627
	Strategic Land Use Planning	2,040	1,981	2,081	2,122	2,175	2,229
	Town Planning	503,210	486,604	348,966	352,295	360,477	369,489
	Town Planning Administration	112,350	397,077	327,890	335,607	343,898	352,396
<b>Total Operating Expenditure</b>		<b>1,096,425</b>	<b>1,192,448</b>	<b>953,442</b>	<b>971,294</b>	<b>994,840</b>	<b>1,019,614</b>

**Muswellbrook Shire Council Operating Budget Estimates 2019/20**

**Fund:** General Fund  
**Principal Activity:** Environmental Services  
**Business Unit:** Sustainability

	<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Revenues</b>						
Other Revenues	0	0	0			
Operating Grants and Contributions	(163,600)	(211,205)	(95,753)	(97,959)	(100,220)	(102,538)
Internal Revenue	(441,330)	(441,330)	(427,735)	(438,709)	(450,571)	(461,836)
<b>Total Operating Revenues</b>	<b>(604,930)</b>	<b>(652,535)</b>	<b>(523,488)</b>	<b>(536,668)</b>	<b>(550,791)</b>	<b>(564,374)</b>
	<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Expenses</b>						
Wages and Salaries	422,555	313,345	259,417	265,903	272,550	279,364
Materials and Contracts	184,191	313,494	146,209	150,136	154,784	158,653
Depreciation	0	0	0	0	0	0
<b>Total Operating Expenses</b>	<b>606,746</b>	<b>626,839</b>	<b>405,626</b>	<b>416,039</b>	<b>427,334</b>	<b>438,017</b>
<b>Total Operating Result Before Capital</b>	<b>1,816</b>	<b>(25,696)</b>	<b>(117,862)</b>	<b>(120,629)</b>	<b>(123,457)</b>	<b>(126,357)</b>

**General Fund**

	<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Operating Revenue</b>						
<b>Other Revenues</b>						
Environmental Monitoring	0	0	0	0	0	0
Products	0	0	0	0	0	0
Repco TLE Fire	0	0	0	0	0	0
<b>Total Other Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Grants and Contributions</b>						
Club to Club Project	(40,000)	(40,000)	0	0	0	0
Fish Habitat Action Grant (Landcare p	0	(19,000)	0	0	0	0
Land Care	(30,000)	(30,000)	0	0	0	0
Litter Prevention	0	(12,960)	0	0	0	0
National Tree Day Contributions	0	(2,280)	0	0	0	0
Natural Resource Management	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)
Paddle and Plant Project	0	0	0	0	0	0
Stepping Stones	0	0	0	0	0	0
VPA Environmental Monitoring Contril	(86,100)	(86,100)	(88,253)	(90,459)	(92,720)	(95,038)
WASIP/Recycle More - Waste Less	0	0	0	0	0	0
Wood Smoke - Mt Arthur	0	0	0	0	0	0
Wood Smoke Reduction Program	0	(13,365)	0	0	0	0
<b>Total Operating Grants and Contributions</b>	<b>(163,600)</b>	<b>(211,205)</b>	<b>(95,753)</b>	<b>(97,959)</b>	<b>(100,220)</b>	<b>(102,538)</b>
<b>Internal Revenue</b>						
Contribution From Sewer Fund	(84,050)	(84,050)	(86,151)	(88,305)	(90,954)	(93,228)
Contribution From Water Fund	(262,656)	(262,656)	(245,580)	(253,006)	(261,235)	(267,766)
Transfer from DWM	(94,624)	(94,624)	(96,004)	(97,398)	(98,382)	(100,842)
Transfer from RET Reserve	0	0	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0	0	0
Transfer from WULMS	0	0	0	0	0	0
<b>Total Internal Revenue</b>	<b>(441,330)</b>	<b>(441,330)</b>	<b>(427,735)</b>	<b>(438,709)</b>	<b>(450,571)</b>	<b>(461,836)</b>

## General Fund

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Operating Expenditure</b>						
Club to Club Project	40,000	40,000	0	0	0	0
Community Engagement	4,595	4,461	4,691	4,789	5,806	5,951
Depreciation	0	0	0	0	0	0
Energy Minimisation	20,400	11,188	20,808	21,224	21,754	22,298
Environment	5,610	2,891	5,712	5,836	5,988	6,138
Environmental Assessment	0	0	0	0	0	0
Environmental Monitoring	13,260	13,430	13,525	13,795	14,139	14,492
Environmental Officer	0	0	0	0	0	0
Fish Habitat Action Grant (Landcare project)	0	19,000	0	0	0	0
Karoola Wetlands Maintenance	0	0	0	0	0	0
Land Care	22,173	21,528	22,617	23,069	23,645	24,236
Litter Prevention	0	24,742	0			
Natural Resource Management	1,530	1,485	1,560	1,591	1,631	1,672
Stepping Stones	0	0	0	0	0	0
Sustainability Unit	427,628	387,802	264,593	271,185	277,958	284,907
Tree Management	30,750	32,135	30,518	32,306	33,113	33,941
VPA Funded Enviro Works	0	0	0	0	0	0
Waste Minimisation	20,400	19,806	20,801	21,122	21,650	22,191
Water Minimisation	20,400	19,806	20,801	21,122	21,650	22,191
Wood Smoke Reduction Program	0	28,563	0	0	0	0
<b>Total Operating Expenditure</b>	<b>606,746</b>	<b>626,839</b>	<b>405,626</b>	<b>416,039</b>	<b>427,334</b>	<b>438,017</b>



**Muswellbrook Shire Council Operating Budget Estimates 2019/20**

**Fund:** General Fund  
**Principal Activity:** Environmental Services  
**Business Unit:** Regulatory Services

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Revenues</b>						
User Charges and Fees	(95,880)	(97,880)	(97,795)	(99,750)	(102,244)	(104,801)
Operating Grants and Contributions	0	0	0	0	0	0
<b>Total Operating Revenues</b>	<b>(95,880)</b>	<b>(97,880)</b>	<b>(97,795)</b>	<b>(99,750)</b>	<b>(102,244)</b>	<b>(104,801)</b>

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Expenses</b>						
Wages and Salaries	248,796	263,514	258,373	264,833	271,453	278,240
Materials and Contracts	92,000	61,325	59,296	60,488	62,000	63,552
Other Costs	3,060	0	0	0	0	0
Depreciation	0	0	0	0	0	0
<b>Total Operating Expenses</b>	<b>343,856</b>	<b>324,839</b>	<b>317,669</b>	<b>325,321</b>	<b>333,453</b>	<b>341,792</b>
<b>Total Operating Result Before Capital</b>	<b>247,976</b>	<b>226,959</b>	<b>219,874</b>	<b>225,571</b>	<b>231,209</b>	<b>236,991</b>

**General Fund**

		<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Operating Revenue</b>							
<b>User Charges and Fees</b>							
	Fines and Fees	(52,020)	(40,759)	(53,059)	(54,120)	(55,473)	(56,860)
	Impounding	(43,860)	(57,121)	(44,736)	(45,630)	(46,771)	(47,941)
<b>Total User Charges and Fees</b>		<b>(95,880)</b>	<b>(97,880)</b>	<b>(97,795)</b>	<b>(99,750)</b>	<b>(102,244)</b>	<b>(104,801)</b>
<b>Operating Grants and Contributions</b>							
	Responsible Pet Ownership	0	0	0	0	0	0
<b>Total Operating Grants and Contributions</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**General Fund**

		<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Operating Expenditure</b>							
	Depreciation	0	0	0	0	0	0
	Impounding	144,205	125,371	111,913	114,576	117,439	120,377
	Litter Control (including abandoned vehicles)	0	0	0	0	0	0
	Parvo Vaccine/ Public Education	0	0	0	0	0	0
	Rangers	179,251	178,662	184,950	189,525	194,263	199,120
	Responsible Pet Ownership	0	0	0	0	0	0
	Vehicles	20,400	20,806	20,806	21,220	21,751	22,295
<b>Total Operating Expenditure</b>		<b>343,856</b>	<b>324,839</b>	<b>317,669</b>	<b>325,321</b>	<b>333,453</b>	<b>341,792</b>

# **Minor Funds**

**Estimates for 2019/20 to 2022/23**

**Operating Budget**

**Muswellbrook Shire Council Budget Review 2019/20**

**Fund:** Combined Water Fund  
**Principal Activity:** Water  
**Business Unit:** Water

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Revenues</b>						
Rates and Charges	(1,556,765)	(1,563,343)	(1,595,684)	(1,635,576)	(1,676,466)	(1,718,377)
User Charges and Fees	(3,969,570)	(4,085,926)	(4,068,286)	(4,169,465)	(4,273,167)	(4,379,453)
Interest and Investments Revenues	(298,620)	(368,620)	(424,552)	(434,697)	(445,070)	(455,699)
Operating Grants and Contributions	(35,190)	(34,385)	(35,893)	(36,611)	(37,343)	(38,090)
<b>Total Operating Revenues</b>	<b>(5,860,145)</b>	<b>(6,052,274)</b>	<b>(6,124,415)</b>	<b>(6,276,349)</b>	<b>(6,432,046)</b>	<b>(6,591,619)</b>
	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Expenses</b>						
Wages and Salaries	970,000	1,028,823	982,793	1,007,364	1,032,547	1,058,360
Materials and Contracts	1,470,000	1,578,464	1,507,661	1,548,437	1,585,648	1,623,793
Other Costs	330,810	388,045	331,081	345,232	353,365	361,701
Borrowing Costs	125,238	125,238	106,482	86,537	65,298	42,106
Overheads	1,282,067	1,282,067	1,286,476	1,315,924	1,346,727	1,376,395
Depreciation	1,767,150	1,748,985	1,838,328	1,899,535	1,960,771	2,009,790
<b>Total Operating Expenses</b>	<b>5,945,265</b>	<b>6,151,622</b>	<b>6,052,821</b>	<b>6,203,029</b>	<b>6,344,356</b>	<b>6,472,145</b>
<b>Total Operating Result Before Capital</b>	<b>85,120</b>	<b>99,348</b>	<b>(71,594)</b>	<b>(73,320)</b>	<b>(87,690)</b>	<b>(119,474)</b>

**Combined Water Fund**

		2018/19 Original	March 2019	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Operating Revenue</b>							
<b>Rates and Charges</b>							
	Water Fund Rates	(1,556,765)	(1,563,343)	(1,595,684)	(1,635,576)	(1,676,466)	(1,718,377)
<b>Total Rates and Charges</b>		<b>(1,556,765)</b>	<b>(1,563,343)</b>	<b>(1,595,684)</b>	<b>(1,635,576)</b>	<b>(1,676,466)</b>	<b>(1,718,377)</b>
<b>User Charges and Fees</b>							
	Water Chemical Testing	0	0	0			
	Water Fund Sundry Income	(17,722)	(17,722)	(18,076)	(18,438)	(18,806)	(19,182)
	Water Mains Pressure Test	0	(2,356)	0			
	Water Meter Test Fees	(10,200)	(20,200)	(10,400)	(10,600)	(10,812)	(11,028)
	Water Private Works	(20,400)	(20,400)	(20,801)	(21,220)	(21,644)	(22,077)
	Water Service Repairs	0	0	0			
	Water Tanker Sales	(51,000)	(151,000)	(52,020)	(53,060)	(54,121)	(55,203)
	Water Tapping Fees	(3,060)	(7,060)	(3,122)	(3,183)	(3,246)	(3,311)
	Water Users Fees and Charges	(3,867,188)	(3,867,188)	(3,963,867)	(4,062,964)	(4,164,538)	(4,268,652)
<b>Total User Charges and Fees</b>		<b>(3,969,570)</b>	<b>(4,085,926)</b>	<b>(4,068,286)</b>	<b>(4,169,465)</b>	<b>(4,273,167)</b>	<b>(4,379,453)</b>
<b>Interest and Investments Revenues</b>							
	Interest on Investments	(267,000)	(337,000)	(392,000)	(401,800)	(411,845)	(422,141)
	Interest on Overdue Rates	(31,620)	(31,620)	(32,552)	(32,897)	(33,225)	(33,558)
<b>Total Interest and Investments Revenues</b>		<b>(298,620)</b>	<b>(368,620)</b>	<b>(424,552)</b>	<b>(434,697)</b>	<b>(445,070)</b>	<b>(455,699)</b>
<b>Operating Grants and Contributions</b>							
	DEEWR Contributions for Education/Training	0	0	0			
	Pension Rebate Subsidy	(35,190)	(34,385)	(35,893)	(36,611)	(37,343)	(38,090)
<b>Total Operating Grants and Contributions</b>		<b>(35,190)</b>	<b>(34,385)</b>	<b>(35,893)</b>	<b>(36,611)</b>	<b>(37,343)</b>	<b>(38,090)</b>

**Combined Water Fund**

	<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Operating Expenditure</b>						
Depreciation	1,767,150	1,748,985	1,838,328	1,899,535	1,960,771	2,009,790
Management/Supervision	393,565	375,672	343,358	351,591	360,381	369,394
Water Consultant Activities, Risk Assessments, IWCM other studies and asset Val	60,000	25,000	60,000	60,000	60,000	60,000
Water Fund Administration and Overheads (Inc Dividend to Gen Fund)	1,282,067	1,282,067	1,286,476	1,315,924	1,346,727	1,376,395
Water Fund Other Administration Costs	271,608	281,064	277,834	261,112	243,740	224,511
Water Mains	311,330	471,970	347,156	356,150	365,053	374,179
Water Meters, Private Works and water purchases	299,658	329,658	332,888	346,768	355,438	364,325
Water Miscellaneous Expenses	19,380	14,380	19,767	20,162	20,666	21,183
Water Pumping Expenses	322,519	413,288	337,911	355,193	364,073	373,173
Water Reservoirs	13,770	13,001	13,949	14,232	14,588	14,953
Water Treatment	1,204,218	1,196,537	1,195,154	1,222,362	1,252,919	1,284,242
<b>Total Operating Expenditure</b>	<b>5,945,265</b>	<b>6,151,622</b>	<b>6,052,821</b>	<b>6,203,029</b>	<b>6,344,356</b>	<b>6,472,145</b>

**Muswellbrook Shire Council Operating Budget Estimates 2019/20**

**Fund:** Combined Sewer Fund  
**Principal Activity:** Sewer  
**Business Unit:** Sewer

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Revenues</b>						
Rates and Charges	(4,305,336)	(4,305,336)	(4,521,580)	(4,636,404)	(4,750,484)	(4,869,246)
User Charges and Fees	(448,000)	(348,000)	(459,200)	(479,779)	(498,277)	(510,916)
Interest and Investments Revenues	(103,000)	(133,000)	(62,500)	(41,000)	(38,074)	(41,763)
Operating Grants and Contributions	(35,000)	(34,314)	(35,000)	(36,000)	(38,441)	(39,787)
<b>Total Operating Revenues</b>	<b>(4,891,336)</b>	<b>(4,820,650)</b>	<b>(5,078,280)</b>	<b>(5,193,183)</b>	<b>(5,325,276)</b>	<b>(5,461,712)</b>
<b>Expenses</b>						
Wages and Salaries	890,000	761,753	852,547	873,861	895,707	918,100
Materials and Contracts	780,000	783,479	799,500	815,825	839,973	860,973
Other Costs	343,733	301,343	324,969	432,785	469,932	481,249
Borrowing Costs	727,080	765,305	766,469	730,852	698,340	665,216
Overheads	823,336	823,336	839,594	856,259	873,783	891,302
Depreciation	1,419,000	1,393,504	1,795,201	1,783,601	1,847,541	1,944,872
<b>Total Operating Expenses</b>	<b>4,983,149</b>	<b>4,828,720</b>	<b>5,378,280</b>	<b>5,493,183</b>	<b>5,625,276</b>	<b>5,761,712</b>
<b>Total Operating Result Before Capital</b>	<b>91,813</b>	<b>8,070</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>

Combined Sewer Fund

		2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Operating Revenue</b>							
<b>Rates and Charges</b>							
	Sewer Fund Rates	(4,305,336)	(4,305,336)	(4,521,580)	(4,636,404)	(4,750,484)	(4,869,246)
<b>Total Rates and Charges</b>		<b>(4,305,336)</b>	<b>(4,305,336)</b>	<b>(4,521,580)</b>	<b>(4,636,404)</b>	<b>(4,750,484)</b>	<b>(4,869,246)</b>
<b>User Charges and Fees</b>							
	Sewer Connections	0	0	0	0	0	0
	Sewer Effluent Reuse	(402,210)	(302,210)	(411,115)	(431,393)	(431,928)	(442,726)
	Sewer Other Revenues	(14,790)	(14,790)	(15,085)	(15,386)	(15,702)	(16,024)
	Sewer Plan Fees	0	0	0	0	0	0
	Sewer Trade Waste Fees	(31,000)	(31,000)	(33,000)	(33,000)	(50,647)	(52,166)
<b>Total User Charges and Fees</b>		<b>(448,000)</b>	<b>(348,000)</b>	<b>(459,200)</b>	<b>(479,779)</b>	<b>(498,277)</b>	<b>(510,916)</b>
<b>Interest and Investments Revenues</b>							
	Interest on Investments	(79,000)	(109,000)	(37,500)	(15,000)	(9,800)	(12,500)
	Interest on Overdue Rates	(24,000)	(24,000)	(25,000)	(26,000)	(28,274)	(29,263)
<b>Total Interest and Investments Revenues</b>		<b>(103,000)</b>	<b>(133,000)</b>	<b>(62,500)</b>	<b>(41,000)</b>	<b>(38,074)</b>	<b>(41,763)</b>
<b>Operating Grants and Contributions</b>							
	DEEWR Contributions for Education/	0	0	0	0	0	0
	Pension Rebate Subsidy	(35,000)	(34,314)	(35,000)	(36,000)	(38,441)	(39,787)
<b>Total Operating Grants and Contributions</b>		<b>(35,000)</b>	<b>(34,314)</b>	<b>(35,000)</b>	<b>(36,000)</b>	<b>(38,441)</b>	<b>(39,787)</b>



**Combined Sewer Fund**

	<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Operating Expenditure</b>						
Depreciation	1,419,000	1,393,504	1,795,201	1,783,601	1,847,541	1,944,872
Engineering/Supervision	465,739	399,492	417,251	427,003	437,921	446,869
Sewer Effluent Reuse	126,021	131,021	128,315	142,169	146,998	150,955
Sewer Fund Administration and Overheads (Inc Dividend to Gen Fund)	823,336	823,336	839,594	856,259	873,783	891,302
Sewer Mains	329,890	346,369	338,137	342,928	353,977	362,546
Sewer Major Consultant Activities	0	0	0	0	0	0
Sewer Other Costs	4,080	4,080	4,515	4,750	4,837	4,830
Sewer Pumping Stations	284,260	294,260	296,566	312,222	319,063	326,899
Sewer Treatment	1,520,623	1,428,848	1,548,301	1,613,651	1,631,156	1,623,439
Temporary Offices - Rent of Buildings	10,200	7,810	10,400	10,600	10,000	10,000
<b>Total Operating Expenditure</b>	<b>4,983,149</b>	<b>4,828,720</b>	<b>5,378,280</b>	<b>5,493,183</b>	<b>5,625,276</b>	<b>5,761,712</b>

# **Future Fund**

**Estimates for 2019/20 to 2022/23**

**Operating Budget**

**Muswellbrook Shire Council Operating Budget Estimates 2019/20**

Fund: General Fund  
Principal Activity: Future Fund  
Business Unit: Education Division

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Revenues</b>						
User Charges and Fees	(547,685)	(610,142)	(550,641)	(574,209)	(588,564)	(603,277)
<b>Total Operating Revenues</b>	<b>(547,685)</b>	<b>(610,142)</b>	<b>(550,641)</b>	<b>(574,209)</b>	<b>(588,564)</b>	<b>(603,277)</b>
	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Expenses</b>						
Wages and Salaries	48,587	48,587	81,743	83,787	85,882	87,223
Materials and Contracts	234,363	237,559	237,049	241,132	245,757	251,902
Other Costs	145,983	198,482	149,420	152,534	156,285	160,191
Borrowing Costs	110,314	117,076	145,663	121,963	119,053	116,133
Depreciation	300,495	820,702	827,200	874,100	886,400	901,110
<b>Total Operating Expenses</b>	<b>839,742</b>	<b>1,422,406</b>	<b>1,441,075</b>	<b>1,473,516</b>	<b>1,493,377</b>	<b>1,516,559</b>
<b>Total Operating Result Before Capital</b>	<b>292,057</b>	<b>812,264</b>	<b>890,434</b>	<b>899,307</b>	<b>904,813</b>	<b>913,282</b>

General Fund

		2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Operating Revenue</b>							
<b>User Charges and Fees</b>							
	140 Bridge Street	0	(16,033)	0	0	0	0
	Art Gallery	(20,760)	0	(11,279)	(21,811)	(22,356)	(22,915)
	Campbell's Corner	(53,056)	(52,035)	(54,382)	(55,742)	(57,136)	(58,564)
	Loxton House	(78,976)	(78,976)	(80,766)	(82,785)	(84,855)	(86,976)
	Sam Adams College	(220,375)	(220,375)	(225,884)	(231,531)	(237,319)	(243,252)
	Town Education Campus	(174,518)	(242,723)	(178,330)	(182,340)	(186,898)	(191,570)
<b>Total User Charges and Fees</b>		<b>(547,685)</b>	<b>(610,142)</b>	<b>(550,641)</b>	<b>(574,209)</b>	<b>(588,564)</b>	<b>(603,277)</b>

General Fund

		2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Operating Expenditure</b>							
	140 Bridge Street	15,170	6,417	2,672	2,739	2,808	2,878
	Art Gallery	53,677	83,477	87,572	89,771	92,128	94,506
	Campbell's Corner	125,703	169,934	169,475	169,380	169,058	172,009
	Education Division	48,587	48,587	81,743	83,787	85,882	87,223
	Fund Contingency	20,000	6,000	18,673	18,640	18,609	19,075
	Legals/Leases	2,500	2,500	2,500	2,500	2,500	2,563
	Library	78,775	180,834	196,894	199,360	201,855	205,676
	Loxton House	46,261	42,521	47,336	47,853	48,436	49,647
	Sam Adams College	294,293	490,027	489,634	491,350	492,517	494,790
	Town Education Campus	154,776	392,109	344,576	368,136	379,584	388,192
<b>Total Operating Expenditure</b>		<b>839,742</b>	<b>1,422,406</b>	<b>1,441,075</b>	<b>1,473,516</b>	<b>1,493,377</b>	<b>1,516,559</b>

**Muswellbrook Shire Council Operating Budget Estimates 2019/20**

**Fund:**  
**Principal Activity:**  
**Business Unit:**

**General Fund**  
**Future Fund**  
**Commercial Division**

	<b>2018/19 Original Budget</b>	<b>March 2019 Review Budget</b>	<b>2019/20 Budget</b>	<b>2020/21 Budget</b>	<b>2021/22 Budget</b>	<b>2022/23 Budget</b>
<b>Revenues</b>						
User Charges and Fees	(5,853,733)	(5,804,201)	(5,909,671)	(6,057,419)	(6,187,807)	(6,317,412)
<b>Total Operating Revenues</b>	<b>(5,853,733)</b>	<b>(5,804,201)</b>	<b>(5,909,671)</b>	<b>(6,057,419)</b>	<b>(6,187,807)</b>	<b>(6,317,412)</b>
<b>Expenses</b>						
Wages and Salaries	122,741	122,741	145,005	148,630	152,346	155,349
Materials and Contracts	1,300,017	1,068,877	1,413,672	1,171,451	1,186,901	1,189,957
Other Costs	501,691	670,592	643,792	659,807	673,507	687,548
Borrowing Costs	1,432,739	1,445,446	1,269,928	1,156,101	1,029,120	894,885
Overheads	500,000	500,000	250,000	250,000	250,000	250,000
<b>Total Operating Expenses</b>	<b>3,857,188</b>	<b>3,807,656</b>	<b>3,722,397</b>	<b>3,385,989</b>	<b>3,291,874</b>	<b>3,177,739</b>
<b>Total Operating Result Before Capital</b>	<b>(1,996,545)</b>	<b>(1,996,545)</b>	<b>(2,187,274)</b>	<b>(2,671,430)</b>	<b>(2,895,933)</b>	<b>(3,139,673)</b>

General Fund

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Operating Revenue</b>						
<b>User Charges and Fees</b>						
63 Palace Street	(12,259)	(12,259)	(12,565)	(12,880)	(13,202)	(13,532)
88 Bridge Street	(51,250)	(57,029)	(58,427)	(59,919)	(61,420)	(62,955)
93A Hill St	(7,995)	(7,995)	(8,194)	(8,399)	(8,609)	(8,824)
98 Bridge Street	(6,125)	(6,125)	(6,253)	(6,384)	(6,519)	(6,657)
Brook Street Mall	(157,850)	(82,000)	(84,050)	(86,151)	(88,305)	(90,513)
Campbell's Corner	(615,000)	(615,000)	(610,896)	(626,169)	(641,823)	(657,868)
HACC Building	(67,650)	(67,650)	(70,292)	(72,049)	(73,850)	(75,696)
Market House	(106,600)	(73,360)	(109,265)	(111,996)	(114,796)	(117,666)
Market Place	(3,844,913)	(3,898,692)	(3,941,036)	(4,039,562)	(4,140,551)	(4,244,064)
New England Highway	(33,620)	(33,620)	(34,460)	(35,322)	(36,205)	(37,110)
Seven Hills	(800,505)	(800,505)	(820,518)	(841,030)	(841,030)	(841,030)
Staff Housing	(149,966)	(149,966)	(153,715)	(157,558)	(161,497)	(161,497)
<b>Total User Charges and Fees</b>	<b>(5,853,733)</b>	<b>(5,804,201)</b>	<b>(5,909,671)</b>	<b>(6,057,419)</b>	<b>(6,187,807)</b>	<b>(6,317,412)</b>

**General Fund**

	2018/19 Original Budget	March 2019 Review Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
<b>Operating Expenditure</b>						
63 Palace Street	4,795	5,202	4,801	4,921	5,045	5,171
98 Bridge Street	3,464	4,464	3,462	3,537	3,634	3,724
Brook Street Mall	89,435	96,580	91,922	108,844	109,934	111,050
Campbell's Corner	348,393	340,466	415,564	414,522	401,786	383,168
Commercial Buildings Officer	48,587	48,587	81,743	83,787	85,882	87,223
Dividend to General Fund	500,000	500,000	250,000	250,000	250,000	250,000
Future Fund Board	0	0	25,000	0	0	0
Future Fund Development Applications	0	0	250,000	0	0	0
Glen Munro Estate	19,241	7,435	7,608	7,776	7,864	7,955
HACC Building	13,213	13,213	13,425	13,740	14,084	14,463
Job Creation	0	0	20,000	20,000	20,000	20,000
Land Development	3,369	3,369	3,447	3,533	3,621	3,712
Land Development Adams Street Muswellbrook	4,267	4,367	4,485	4,598	4,714	4,833
Land Development Industrial East Muswellbrook	3,931	3,596	3,693	3,785	3,880	3,977
Land Development Turner Street Denman	2,246	1,797	1,846	1,892	1,939	1,987
Market House	28,285	28,285	28,802	29,453	30,188	30,944
Market Place	2,235,830	2,193,635	1,887,261	1,811,880	1,745,591	1,673,033
New England Highway	11,694	11,396	11,996	12,246	12,552	12,866
Seven Hills	412,080	412,080	511,611	501,381	479,214	449,787
Staff Housing Denman	5,360	5,754	5,782	5,924	6,072	6,225
Staff Housing Muswellbrook	65,418	68,927	64,846	76,474	77,485	78,522
<b>Total Operating Expenditure</b>	<b>3,857,188</b>	<b>3,807,656</b>	<b>3,722,397</b>	<b>3,385,989</b>	<b>3,291,874</b>	<b>3,177,739</b>

Muswellbrook Shire Council

Draft Estimates for **2019/20** to  
**2022/23 Capital Budget**



muswellbrook  
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## Capital Budget - 2019/20 - 2022/23

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**Muswellbrook Shire Council Capital Budget 2019/20 - 2022/23**

**Fund:** All Funds Consolidated  
**Business Unit:** All Funds Consolidated

**Capital Budget**

Funding Sources	2018/19 Budget (Original)	2018/19 Budget (March Review)	2019/20 Planned	2020/21 Planned	2021/22 Planned	2022/23 Planned
Operating Result	-\$3,976,659	-\$2,801,863	-\$3,589,815	-\$4,649,535	-\$4,983,633	-\$5,322,937
Section 94	-\$4,743,864	-\$4,588,533	-\$4,279,751	-\$3,151,770	-\$3,218,064	-\$3,292,615
Capital Grants	-\$4,978,644	-\$12,771,777	-\$12,655,916	-\$5,852,628	-\$5,940,061	-\$6,053,450
Capital Contributions	-\$1,005,000	-\$3,297,254	-\$95,000	-\$95,000	-\$95,000	-\$95,000
Depreciation	-\$11,426,804	-\$12,496,774	-\$12,951,041	-\$13,716,017	-\$14,078,475	-\$14,660,559
Transfers from Reserve	-\$14,791,486	-\$27,410,796	-\$9,897,418	-\$4,355,884	-\$1,254,176	-\$876,591
Borrowed Funds	-\$5,000,000	-\$7,000,000	\$0	\$0	\$0	\$0
Sale of Assets	-\$70,000	-\$170,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000
<b>Total Capital Funds</b>	<b>-\$45,992,457</b>	<b>-\$70,536,997</b>	<b>-\$43,538,941</b>	<b>-\$31,890,834</b>	<b>-\$29,639,409</b>	<b>-\$30,371,152</b>

Capital Expenditure	2018/19 Budget (Original)	2018/19 Budget (March Review)	2019/20 Planned	2020/21 Planned	2021/22 Planned	2022/23 Planned
Capital Works/Purchases	\$33,575,823	\$55,176,090	\$29,581,477	\$19,801,580	\$17,055,590	\$17,132,052
Loan Repayments	\$4,375,690	\$4,425,690	\$6,036,654	\$6,994,542	\$7,371,380	\$7,808,381
Transfers to Reserves	\$8,040,944	\$10,935,217	\$7,920,810	\$5,094,712	\$5,212,439	\$5,430,719
<b>Total Capital Expenditure</b>	<b>\$45,992,457</b>	<b>\$70,536,997</b>	<b>\$43,538,941</b>	<b>\$31,890,834</b>	<b>\$29,639,409</b>	<b>\$30,371,152</b>
<b>Budgeted Result</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**Muswellbrook Shire Council**  
**General Fund**  
**Capital Budget 2019/20 to 2022/23**

**Muswellbrook Shire Council Capital Budget 2019/20 - 2022/23**

**Capital Budget**

Funding Sources	2018/19 Budget (Original)	2018/19 Budget (March Review)	2019/20 Planned	2020/21 Planned	2021/22 Planned	2022/23 Planned
Operating Result	-\$2,449,104	-\$1,725,000	-\$2,521,381	-\$3,104,092	-\$3,204,823	-\$3,277,073
Section 94	-\$3,889,864	-\$3,734,533	-\$3,396,751	-\$2,247,770	-\$2,300,064	-\$2,353,665
Capital Grants	-\$3,645,000	-\$11,028,187	-\$7,854,898	-\$2,658,898	-\$2,658,898	-\$2,658,898
Capital Contributions	-\$1,005,000	-\$1,963,610	-\$95,000	-\$95,000	-\$95,000	-\$95,000
Depreciation	-\$7,940,159	-\$8,533,583	-\$8,866,513	-\$9,252,782	-\$9,512,204	-\$9,768,734
Transfers from Reserve	-\$7,978,832	-\$14,202,093	-\$6,747,350	-\$330,106	-\$307,500	-\$315,187
Borrowed Funds	\$0	\$0	\$0	\$0	\$0	\$0
Sale of Assets	-\$70,000	-\$170,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000
<b>Total Capital Funds</b>	<b>-\$26,977,959</b>	<b>-\$41,357,006</b>	<b>-\$29,551,893</b>	<b>-\$17,758,648</b>	<b>-\$18,148,489</b>	<b>-\$18,538,557</b>

Capital Expenditure	2018/19 Budget (Original)	2018/19 Budget (March Review)	2019/20 Planned	2020/21 Planned	2021/22 Planned	2022/23 Planned
Capital Works/Purchases	\$19,221,654	\$32,706,428	\$21,921,153	\$13,106,078	\$13,365,828	\$13,530,684
Loan Repayments	\$569,361	\$569,361	\$592,930	\$461,858	\$488,222	\$516,104
Transfers to Reserves	\$7,186,944	\$8,081,217	\$7,037,810	\$4,190,712	\$4,294,439	\$4,491,769
<b>Total Capital Expenditure</b>	<b>\$26,977,959</b>	<b>\$41,357,006</b>	<b>\$29,551,893</b>	<b>\$17,758,648</b>	<b>\$18,148,489</b>	<b>\$18,538,557</b>
<b>Budgeted Result</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**Muswellbrook Shire Council**  
**Community Infrastructure**  
**2019/20 - 2022/23 Capital Budget**

<b>Account Group</b>	<b>2018/19 Budget (Original)</b>	<b>2018/19 Budget (March Review)</b>	<b>2019/20 Planned</b>	<b>2020/21 Planned</b>	<b>2021/22 Planned</b>	<b>2022/23 Planned</b>
<b>Capital Revenue</b>						
Section 94	-\$156,000	-\$506,000	-\$156,000	-\$156,000	-\$156,000	-\$156,000
Capital Grants	-\$1,734,000	-\$5,925,000	-\$5,407,898	-\$2,647,898	-\$2,647,898	-\$2,647,898
Capital Contributions	\$0	-\$911,883	\$0	\$0	\$0	\$0
Depreciation	-\$6,419,342	-\$6,393,574	-\$6,534,892	-\$6,672,091	-\$6,868,039	-\$7,065,895
Transfers from Reserve	-\$1,305,331	-\$4,086,108	-\$3,545,000	-\$30,106	\$0	\$0
Sale of Assets	-\$70,000	-\$170,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000
Borrowed Funds	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Capital Revenue</b>	<b>-\$9,684,673</b>	<b>-\$17,992,565</b>	<b>-\$15,713,790</b>	<b>-\$9,576,095</b>	<b>-\$9,741,937</b>	<b>-\$9,939,793</b>

	<b>2018/19 Budget (Original)</b>	<b>2018/19 Budget (March Review)</b>	<b>2019/20 Planned</b>	<b>2020/21 Planned</b>	<b>2021/22 Planned</b>	<b>2022/23 Planned</b>
<b>Capital Expenses</b>						
Roads Capital Works	\$6,132,574	\$11,606,211	\$10,674,035	\$6,674,413	\$6,924,159	\$6,936,235
Plant Item Acquisitions	\$958,375	\$2,464,515	\$979,000	\$987,670	\$995,194	\$1,013,824
Stormwater	\$0	\$0	\$0	\$0	\$0	\$0
Waste Management Capital Works	\$62,474	\$62,474	\$560,000	\$52,608	\$52,608	\$52,608
Loan Repayments	\$569,361	\$569,361	\$592,930	\$461,858	\$488,222	\$516,104
Transfer to Reserves	\$775,080	\$1,686,963	\$2,562,378	\$832,593	\$851,567	\$962,027
<b>Total Capital Expenses</b>	<b>\$8,497,864</b>	<b>\$16,389,524</b>	<b>\$15,368,343</b>	<b>\$9,009,142</b>	<b>\$9,311,750</b>	<b>\$9,480,798</b>

Capital Revenues

Fund:  
Business Unit:

General Fund  
Roads and Drainage and Other Community Infrastructure

	2018/19 Budget (Original)	2018/19 Budget (March Review)	2019/20 Planned	2020/21 Planned	2021/22 Planned	2022/23 Planned
<b>Section 94 Contributions</b>						
Contributions - Muswellbrook	-\$156,000	-\$506,000	-\$156,000	-\$156,000	-\$156,000	-\$156,000
<b>Total Contributions</b>	<b>-\$156,000</b>	<b>-\$506,000</b>	<b>-\$156,000</b>	<b>-\$156,000</b>	<b>-\$156,000</b>	<b>-\$156,000</b>
<b>Capital Grants</b>						
RTA Block Grant	-\$70,000	-\$69,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000
NSW Environmental Trust	\$0	-\$525,000	\$0	\$0	\$0	\$0
Resources for Regions	-\$1,250,000	-\$1,250,000	-\$1,189,000	\$0	\$0	\$0
Resources for Regions - Round 5	\$0	-\$3,325,000	-\$2,271,000	-\$2,000,000	-\$2,000,000	-\$2,000,000
RMS Repair	\$0	-\$92,000	\$0	\$0	\$0	\$0
Bylong Valley Way Curve Improvement	\$0	-\$250,000	\$0	\$0	\$0	\$0
Better Country Roads	\$0	\$0	-\$650,000	\$0	\$0	\$0
Grant Funded	\$0	\$0	-\$650,000	\$0	\$0	\$0
Roads to Recovery	-\$414,000	-\$414,000	-\$577,898	-\$577,898	-\$577,898	-\$577,898
<b>Total Grants</b>	<b>-\$1,734,000</b>	<b>-\$5,925,000</b>	<b>-\$5,407,898</b>	<b>-\$2,647,898</b>	<b>-\$2,647,898</b>	<b>-\$2,647,898</b>
<b>Capital Contributions</b>						
BHP Thomas Mitchell Drive	\$0	-\$911,883	\$0	\$0	\$0	\$0
<b>Total Contributions</b>	<b>\$0</b>	<b>-\$911,883</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Depreciation</b>						
Roads	-\$5,380,500	-\$5,338,692	-\$5,507,567	-\$5,562,139	-\$5,742,240	-\$5,915,030
Works Fleet	-\$775,000	-\$775,000	-\$743,125	-\$821,332	-\$833,599	-\$853,790
Vehicles	-\$185,000	-\$185,000	-\$187,000	-\$190,000	-\$192,000	-\$195,000
Waste Management Centre	-\$78,842	-\$94,882	-\$97,200	-\$98,620	-\$100,200	-\$102,075
<b>Total Depreciation</b>	<b>-\$6,419,342</b>	<b>-\$6,393,574</b>	<b>-\$6,534,892</b>	<b>-\$6,672,091</b>	<b>-\$6,868,039</b>	<b>-\$7,065,895</b>
<b>Transfer from Reserve</b>						
Carryover Works 18/19	\$0	-\$673,731	\$0	\$0	\$0	\$0
Carryover Works 16/17	\$0	-\$27,944	\$0	\$0	\$0	\$0
Infrastructure Reserve	\$0	-\$472,731	-\$1,147,000	-\$30,106	\$0	\$0
Waste Reserves	\$0	-\$534,465	\$0	\$0	\$0	\$0
Plant and Vehicle Reserve		-\$170,000	\$0	\$0	\$0	\$0
Section 94	\$0	-\$500,000	\$0	\$0	\$0	\$0
Contingency Reserve	\$0	\$0	-\$160,000	\$0	\$0	\$0
Aggregate levy (R&D)	\$0	-\$67,237	\$0	\$0	\$0	\$0
VPA Funds - Denman Heritage Village	-\$155,331	\$0	0	\$0	\$0	\$0
VPA Funds - Wybong Road	\$0	\$0	-\$110,000	\$0	\$0	\$0
VPA Funds - Bylong Valley Way	\$0	\$0	-\$200,000	\$0	\$0	\$0
Road Works Contingency Reserve	\$0	\$0	-\$425,000	\$0	\$0	\$0
VPA Funds	\$0	-\$490,000	-\$598,000	\$0	\$0	\$0
VPA Funds - CBD Project (Denman)	-\$1,150,000	-\$1,150,000	-\$905,000	0	\$0	\$0
<b>Total Transfers from Reserve</b>	<b>-\$1,305,331</b>	<b>-\$4,086,108</b>	<b>-\$3,545,000</b>	<b>-\$30,106</b>	<b>\$0</b>	<b>\$0</b>
<b>Borrowings</b>						
<b>Total Borrowings</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Sale of Assets</b>						
Works Fleet Items	-\$70,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000
Waste Fleet	\$0	-\$100,000	\$0	\$0	\$0	\$0
<b>Total Sale of Assets</b>	<b>-\$70,000</b>	<b>-\$170,000</b>	<b>-\$70,000</b>	<b>-\$70,000</b>	<b>-\$70,000</b>	<b>-\$70,000</b>
<b>Transfer to Reserves</b>						
Infrastructure Reserve	\$437,663	\$1,349,546	\$19,917	\$462,515	\$475,465	0
Unrestricted Cash	\$0	\$0	\$0	\$0	\$0	\$579,720
Contingency Reserve	\$0	\$0	\$1,516,239	\$169,287	\$169,287	\$169,288
Plant Reserve	\$0	\$0	\$70,000	\$0	\$0	\$0
Waste Management Reserve	\$337,417	\$337,417	\$956,222	\$200,791	\$206,815	\$213,019
<b>Total Sale of Assets</b>	<b>\$775,080</b>	<b>\$1,686,963</b>	<b>\$2,562,378</b>	<b>\$832,593</b>	<b>\$851,567</b>	<b>\$962,027</b>

**Muswellbrook Shire Council  
Roads and Drainage**

**2019/20 - 2022/23 Capital Budget**

Program	2018/19 Budget (Original)	2018/19 Budget (March Review)	2019/20 Planned	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Unrestricted Cash	Restricted Reserves	Total Funding
Mine Affected Roads Programme	\$0	\$0	\$430,000	\$430,000	\$0	\$0	\$0	\$0	\$0	\$430,000
Urban Road Renewal Programme	\$565,087	\$565,087	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Rural Road Renewal Programme	\$411,250	\$36,250	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Regional Road Renewal Programme	\$70,000	\$69,000	\$70,000	\$0	\$70,000	\$0	\$0	\$0	\$0	\$70,000
Road Resealing Programme	\$706,700	\$706,700	\$577,898	\$0	\$577,898	\$0	\$0	\$0	\$0	\$577,898
Rural Road Regravelling Programme	\$336,200	\$336,200	\$336,000	\$0	\$0	\$0	\$0	\$0	\$336,000	\$336,000
Road Heavy Patching Programme	\$389,525	\$0	\$200,000	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000
Bridges Renewal Programme	\$102,500	\$627,500	\$105,000	\$105,000	\$0	\$0	\$0	\$0	\$0	\$105,000
Carpark Renewal Programme	\$105,575	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Kerb and Gutter Replacement Programme	\$128,125	\$128,125	\$130,000	\$130,000	\$0	\$0	\$0	\$0	\$0	\$130,000
Developer Coordinated Works Programme	\$25,625	\$25,625	\$25,000	\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000
Footpath and Cycleway Renewal Programme	\$159,900	\$159,900	\$160,000	\$160,000	\$0	\$0	\$0	\$0	\$0	\$160,000
New Footpath and Cycleway Programme	\$102,500	\$102,500	\$43,000	\$43,000	\$0	\$0	\$0	\$0	\$0	\$43,000
Capital Contingency	\$120,000	\$120,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Safety Device Renewal Programme	\$152,306	\$152,306	\$138,137	\$138,137	\$0	\$0	\$0	\$0	\$0	\$138,137
Resources for Regions - Round 6	\$0	\$5,550,000	\$1,221,000	\$2,000	\$621,000	\$0	\$0	\$0	\$598,000	\$1,221,000
Drainage Devices Programme	\$161,950	\$161,950	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Design and Construction of Denman Street Scape Works	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Wybong Road	\$0	\$0	\$1,900,000	\$104,000	\$950,000	\$0	\$0	\$0	\$846,000	\$1,900,000
Bylong Valley Way	\$0	\$250,000	\$1,400,000	\$0	\$700,000	\$0	\$0	\$0	\$700,000	\$1,400,000
Williams Bridge	\$0	\$0	\$1,300,000	\$0	\$1,300,000	\$0	\$0	\$0	\$0	\$1,300,000
Sandy Hollow Village Centre	\$40,000	\$40,000	\$40,000	\$0	\$0	\$0	\$0	\$0	\$40,000	\$40,000
Safety Audit Ridgeland Road	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Denman Heritage Shed	\$0	\$0	\$120,000	\$0	\$0	\$0	\$0	\$0	\$120,000	\$120,000
Denman Main St Stage 2	\$0	\$35,068	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Denman and District Heritage Village Expansion	\$155,331	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Denman Business Precinct Masterplan	\$2,400,000	\$2,400,000	\$2,378,000	\$284,000	\$1,189,000	\$0	\$0	\$0	\$905,000	\$2,378,000
<b>Total Capital Expenses</b>	<b>\$6,132,574</b>	<b>\$11,606,211</b>	<b>\$10,674,035</b>	<b>\$1,721,137</b>	<b>\$5,407,898</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,545,000</b>	<b>\$10,674,035</b>

**Muswellbrook Shire Council  
Roads and Drainage**

**Plant Items**

**Capital Works and Purchases Budget 2019/20**

Program	2018/19 Budget (Original)	2018/19 Budget (March Review)	2019/20 Planned	Revenue	Reserve Funds	Sale of Assets	Total Funding
<b>Capital Expenses</b>							
Large Plant Items	\$599,625	\$1,212,569	\$614,000	\$614,000	\$0	\$0	\$614,000
Transport Vehicles	\$102,500	\$191,231	\$105,000	\$105,000	\$0	\$0	\$105,000
Vehicle Fleet	\$256,250	\$256,250	\$260,000	\$260,000	\$0	\$0	\$260,000
Waste Depot Large Plant	\$0	\$804,465	\$0	\$0	\$0	\$0	\$0
<b>Total Capital Expenses</b>	<b>\$958,375</b>	<b>\$2,464,515</b>	<b>\$979,000</b>	<b>\$979,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$979,000</b>

**Stormwater Capital Works**

**Capital Works and Purchases Budget 2019/20**

Program	2018/19 Budget (Original)	2018/19 Budget (March Review)	2019/20 Planned	Revenue	Reserve Funds	Capital Contributions	Total Funding
<b>Capital Expenses</b>							
West Denman Stormwater		\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Capital Expenses</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**Miscellaneous Works**

**Capital Works and Purchases Budget 2019/20**

Program	2018/19 Budget (Original)	2018/19 Budget (March Review)	2019/20 Planned	Revenue	Reserve Funds	Capital Contributions	Total Funding
<b>Capital Expenses</b>							
Leachate Monitoring Bores	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Weighbridge Software Upgrade	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Surveillance Cameras	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Investigation and Concept Design - Weighbridge and Office	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Landfill Closure Plan	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Waste Management Facility	\$62,474	\$62,474	\$560,000	\$ 560,000	\$0	\$0	\$ 560,000
<b>Total Capital Expenses</b>	<b>\$62,474</b>	<b>\$62,474</b>	<b>\$560,000</b>	<b>\$560,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$560,000</b>



**Muswellbrook Shire Council**  
**Environmental, Community and Corporate Services Capital Expenditure Business Unit**  
**2019/20 - 2022/23 Capital Budget**

<b>Account Group</b>	<b>2018/19 Budget (Original)</b>	<b>2018/19 Budget (March Review)</b>	<b>2019/20 Planned</b>	<b>2020/21 Planned</b>	<b>2021/22 Planned</b>	<b>2022/23 Planned</b>
<b>Capital Revenue</b>						
Section 94	-\$3,733,864	-\$3,228,533	-\$3,240,751	-\$2,091,770	-\$2,144,064	-\$2,197,665
Capital Grants	-\$1,911,000	-\$5,103,187	-\$2,447,000	-\$11,000	-\$11,000	-\$11,000
Capital Contributions	-\$1,005,000	-\$1,051,727	-\$95,000	-\$95,000	-\$95,000	-\$95,000
Depreciation	-\$1,520,817	-\$2,140,009	-\$2,331,621	-\$2,580,691	-\$2,644,165	-\$2,702,839
Transfers from Reserve	-\$4,914,501	-\$8,054,420	-\$2,452,350	\$0	\$0	\$0
Borrowed Funds	\$0	\$0	\$0	\$0	\$0	\$0
Sale of Assets	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Capital Revenue</b>	<b>-\$13,085,182</b>	<b>-\$19,577,876</b>	<b>-\$10,566,722</b>	<b>-\$4,778,461</b>	<b>-\$4,894,229</b>	<b>-\$5,006,504</b>

	<b>2018/19 Budget (Original)</b>	<b>2018/19 Budget (March Review)</b>	<b>2019/20 Planned</b>	<b>2020/21 Planned</b>	<b>2021/22 Planned</b>	<b>2022/23 Planned</b>
<b>Capital Expenses</b>						
Capital Works and Purchases	\$10,309,231	\$16,511,663	\$8,958,118	\$5,091,387	\$5,086,367	\$5,212,830
Loan Repayments	\$0	\$0	\$0	\$0	\$0	\$0
Transfer to Reserve	\$4,686,864	\$4,669,254	\$3,240,751	\$2,091,770	\$2,144,064	\$2,197,665
<b>Total Capital Expenses</b>	<b>\$14,996,095</b>	<b>\$21,180,917</b>	<b>\$12,198,869</b>	<b>\$7,183,157</b>	<b>\$7,230,431</b>	<b>\$7,410,495</b>

**Capital Revenues**

**Fund:**

**General Fund**

**Business Unit:**

**Environment and Corporate and Community Services**

	2018/19 Budget (Original)	2018/19 Budget (March Review)	2019/20 Planned	2020/21 Planned	2021/22 Planned	2022/23 Planned
<b>Section 94 Contributions</b>						
Voluntary Planning Agreement	-\$3,733,864	-\$3,228,533	-\$3,240,751	-\$2,091,770	-\$2,144,064	-\$2,197,665
<b>Total Contributions</b>	<b>-\$3,733,864</b>	<b>-\$3,228,533</b>	<b>-\$3,240,751</b>	<b>-\$2,091,770</b>	<b>-\$2,144,064</b>	<b>-\$2,197,665</b>
<b>Capital Grants</b>						
Local Priority - Library	-\$11,000	-\$11,000	-\$11,000	-\$11,000	-\$11,000	-\$11,000
Restart NSW - Hunter Beach	\$0	\$0	-\$2,436,000	\$0	\$0	\$0
Building Stronger Regions Grant	-\$900,000	-\$1,514,792	\$0	\$0	\$0	\$0
Stronger Communities Building Grant	-\$1,000,000	-\$1,000,000	\$0	\$0	\$0	\$0
Regional Cultural Fund	\$0	-\$135,300	\$0	\$0	\$0	\$0
Denman Walking Trail	\$0	-\$208,635	\$0	\$0	\$0	\$0
CBD Activation - Muswellbrook	\$0	-\$480,650	\$0	\$0	\$0	\$0
Laneway Project	\$0	-\$20,000	\$0	\$0	\$0	\$0
Rail Noise Abatement Project	\$0	-\$1,732,810	\$0	\$0	\$0	\$0
<b>Total Grants</b>	<b>-\$1,911,000</b>	<b>-\$5,103,187</b>	<b>-\$2,447,000</b>	<b>-\$11,000</b>	<b>-\$11,000</b>	<b>-\$11,000</b>
<b>Capital Contributions</b>						
Upper Hunter Shire Council	-\$65,000	-\$65,000	-\$65,000	-\$65,000	-\$65,000	-\$65,000
Bushfire Contribution	\$0	-\$16,727	\$0	\$0	\$0	\$0
Denman Hall Insurance Claim	-\$940,000	-\$940,000	\$0	\$0	\$0	\$0
Bengalla Art Contributions	\$0	-\$30,000	-\$30,000	-\$30,000	-\$30,000	-\$30,000
<b>Total Contributions</b>	<b>-\$1,005,000</b>	<b>-\$1,051,727</b>	<b>-\$95,000</b>	<b>-\$95,000</b>	<b>-\$95,000</b>	<b>-\$95,000</b>
<b>Depreciation</b>						
Economic Development and Community	-\$11,025	-\$11,025	-\$11,175	-\$11,226	-\$11,275	-\$11,750
Corporate Services Management	-\$261,100	-\$208,206	-\$307,000	-\$335,650	-\$345,175	-\$356,979
Cultural Assets	-\$5,125	-\$5,125	-\$5,253	-\$5,384	-\$5,400	-\$5,535
Bushfire Assets	-\$234,725	-\$285,806	-\$307,631	-\$315,547	-\$319,550	-\$327,156
Libraries	-\$174,440	-\$173,868	-\$181,723	-\$184,225	-\$186,075	-\$189,079
Aquatic Centres	-\$157,647	-\$216,527	-\$224,239	-\$371,789	-\$383,290	-\$391,650
Property and Buildings	-\$676,755	-\$1,239,452	-\$1,294,600	-\$1,356,870	-\$1,393,400	-\$1,420,690
<b>Total Depreciation</b>	<b>-\$1,520,817</b>	<b>-\$2,140,009</b>	<b>-\$2,331,621</b>	<b>-\$2,580,691</b>	<b>-\$2,644,165</b>	<b>-\$2,702,839</b>

**Capital Revenues**

**Fund:**

**General Fund**

**Business Unit:**

**Environment and Corporate and Community Services**

	2018/19 Budget (Original)	2018/19 Budget (March Review)	2019/20 Planned	2020/21 Planned	2021/22 Planned	2022/23 Planned
<b>Transfer From Reserves</b>						
S94 Social Infrastructure	\$0	-\$242,281	\$0	\$0	\$0	\$0
S94 Open Space	\$0	-\$42,174	\$0	\$0	\$0	\$0
Section 94 Tourism	\$0	-\$18,277	\$0	\$0	\$0	\$0
Mangoola WULMS	-\$453,000	-\$453,000	\$0	\$0	\$0	\$0
VPA Funds - Bengalla	\$0	\$0	-\$298,000	\$0	\$0	\$0
VPA - Funds	-\$480,000	-\$580,000	\$0	\$0	\$0	\$0
Unexpended Grants	\$0	-\$1,437	\$0	\$0	\$0	\$0
Art Gallery Reserve	\$0	-\$28,000	\$0	\$0	\$0	\$0
Waste Reserve	\$0	-\$942,727	\$0	\$0	\$0	\$0
Contingency Reserve	\$0	-\$13,000	-\$684,350	\$0	\$0	\$0
Heritage Reserve	\$0	-\$18,000	\$0	\$0	\$0	\$0
Land Bank Reserve	\$0	-\$3,000	\$0	\$0	\$0	\$0
IT Strategy	\$0	-\$241,345	\$0	\$0	\$0	\$0
Sustainability Reserves	\$0	\$0	-\$135,000	\$0	\$0	\$0
Carryover Reserve 17/18	\$0	-\$605,260	\$0	\$0	\$0	\$0
Carryover Reserve 16/17	\$0	-\$156,185	\$0	\$0	\$0	\$0
VPA Funds - Animal Shelter	-\$760,000	-\$760,000	\$0	\$0	\$0	\$0
Building Reserve	-\$135,251	\$0	\$0	\$0	\$0	\$0
VPA Funds - Racecourse Extension	\$0	-\$400,000	\$0	\$0	\$0	\$0
VPA Funds - Aquatic Centre	-\$1,000,000	-\$1,000,000	-\$1,335,000	\$0	\$0	\$0
VPA Funds - Denman Hall/Tourist Park Design	-\$900,000	-\$931,945	\$0	\$0	\$0	\$0
Infrastructure Reserve	\$0	-\$132,539	\$0	\$0	\$0	\$0
SRV Reserves	-\$900,000	-\$900,000	\$0	\$0	\$0	\$0
Mangoola Education	-\$30,000	-\$30,000	\$0	\$0	\$0	\$0
Environmental Reserve	-\$256,250	-\$206,250	\$0	\$0	\$0	\$0
Recreation	\$0	-\$349,000	\$0	\$0	\$0	\$0
<b>Total Transfers</b>	<b>-\$4,914,501</b>	<b>-\$8,054,420</b>	<b>-\$2,452,350</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Borrowed Funds</b>						
<b>Total Borrowed Funds</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Sale of Assets</b>						
Vehicles	-\$70,000	-\$70,000	\$0	\$0	\$0	\$0
<b>Total Sales</b>	<b>-\$70,000</b>	<b>-\$70,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Transfer to Reserves</b>						
Voluntary Planning Agreement	\$3,733,864	\$3,578,533	\$3,240,751	\$2,091,770	\$2,144,064	\$2,197,665
Environmental Reserve	\$453,000	\$453,000	\$0	\$0	\$0	\$0
Waste Management Reserve	\$500,000	\$590,885	\$0	\$0	\$0	\$0
Sustainability Reserves	\$0	\$46,836	\$0	\$0	\$0	\$0
<b>Total Transfer to Reserves</b>	<b>\$4,686,864</b>	<b>\$4,669,254</b>	<b>\$3,240,751</b>	<b>\$2,091,770</b>	<b>\$2,144,064</b>	<b>\$2,197,665</b>

Muswellbrook Shire Council  
Corporate and Environmental Services  
Capital Works  
Capital Works and Purchases Budget 2019/20

Program	2018/19 Budget (Original)	2018/19 Budget (March Review)	2019/20 Planned	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Unrestricted Cash	Restricted Reserves	Total Funding
<b>Capital Expenses</b>										
Rural Fire Service Building	\$0	\$16,727	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Laneway project (drought funding)	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Library Books	\$130,000	\$143,497	\$130,000	\$65,000	\$0	\$65,000	\$0	\$0	\$0	\$130,000
Art Gallery Acquisitive Programme	\$0	\$71,000	\$71,000	\$41,000	\$0	\$30,000	\$0	\$0	\$0	\$71,000
Wilkinson Bridge	\$900,000	\$900,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Investigation and Design - Aquatic Centre	\$3,225,000	\$3,185,000	\$1,335,000	\$0	\$0	\$0	\$0	\$0	\$1,335,000	\$1,335,000
Contribution - Racecourse Extension	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Baths	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Investigation and Design Development	\$0	\$132,539	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Denman Walking trail	\$0	\$208,635	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Environmental, Community and Corporate Services General Programme	\$153,750	\$127,732	\$150,000	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
CBD Activation Muswellbrook	\$0	\$480,650	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Works Contingency	\$200,000	\$5,435	\$189,750	\$189,750	\$0	\$0	\$0	\$0	\$0	\$189,750
Queen Elizabeth 11 Square Landscape Improvements	\$0	\$42,174	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Public Art Programme	\$0	\$0	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Library - Local Priority Grant	\$11,000	\$12,437	\$11,000	\$0	\$11,000	\$0	\$0	\$0	\$0	\$11,000
Investment Property Upgrade/Acquisition	\$0	\$142,907	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Aquatic Centres Programme	\$0	\$42,249	\$60,000	\$60,000	\$0	\$0	\$0	\$0	\$0	\$60,000
Renewal Energy Target Works	\$182,087	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000	\$300,000
Denman Childrens Centre Extension (Contribution)	\$470,000	\$620,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Sandy Hollow Master Plan of Honey Lane Block (Contribution)	\$10,000	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
General Recreation Programme	\$200,000	\$809,342	\$150,000	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
Cemetery General Programme	\$100,000	\$25,000	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Landscaping and Tree Management Programme	\$75,000	\$75,000	\$80,000	\$80,000	\$0	\$0	\$0	\$0	\$0	\$80,000
Major Landcare Projects	\$256,250	\$206,250	\$150,000	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
Hunter Beach	\$0	\$0	\$2,736,000	\$2,000	\$2,436,000	\$0	\$0	\$0	\$298,000	\$2,736,000
Sport and Recreation Small Capital Grants Programme	\$25,000	\$5,450	\$25,000	\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000
Denman Memorial Hall	\$1,840,000	\$2,497,673	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Future Fund Contribution - Second Phase	\$0	\$0	\$1,286,700	\$1,286,700	\$0	\$0	\$0	\$0	\$0	\$1,286,700
Future Fund Contribution	\$1,333,644	\$1,333,644	\$1,364,318	\$1,364,318	\$0	\$0	\$0	\$0	\$0	\$1,364,318
Denman Destination Infrastructure - Concept Design	\$0	\$18,277	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Rail Noise Abatement Project	\$0	\$1,732,810	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
General Building Renewal Programme	\$207,500	\$421,610	\$250,000	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
Purchase of Lot 70 Wollombi Road	\$0	\$92,281	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Animal Shelter	\$760,000	\$797,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Relocation Project	\$0	\$0	\$519,350	\$0	\$0	\$0	\$0	\$0	\$519,350	\$519,350
Music Training Project	\$30,000	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Information Technology Strategy	\$200,000	\$1,038,231	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Relocation of Council Chambers	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Victoria Park/Cemetery Upgrade	\$0	\$517,613	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Capital Expenses</b>	<b>\$10,309,231</b>	<b>\$16,511,663</b>	<b>\$8,958,118</b>	<b>\$3,963,768</b>	<b>\$2,447,000</b>	<b>\$95,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,452,350</b>	<b>\$8,958,118</b>

**Muswellbrook Shire Council**  
**Special Rate Variation Capital Expenditure Business Unit**  
**2019/20 - 2022/23 Capital Budget**

<b>Account Group</b>	<b>2018/19 Budget (Original)</b>	<b>2018/19 Budget (March Review)</b>	<b>2019/20 Planned</b>	<b>2020/21 Planned</b>	<b>2021/22 Planned</b>	<b>2022/23 Planned</b>
<b>Capital Revenue</b>						
Section 94	\$0	\$0	\$0	\$0	\$0	\$0
Capital Grants	\$0	\$0	\$0	\$0	\$0	\$0
Capital Contributions	\$0	\$0	\$0	\$0	\$0	\$0
Depreciation	\$0	\$0	\$0	\$0	\$0	\$0
Transfers from Reserve	-\$1,759,000	-\$2,061,565	-\$750,000	-\$300,000	-\$307,500	-\$315,187
Borrowed Funds	\$0	\$0	\$0	\$0	\$0	\$0
Sale of Assets	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Capital Revenue</b>	<b>-\$1,759,000</b>	<b>-\$2,061,565</b>	<b>-\$750,000</b>	<b>-\$300,000</b>	<b>-\$307,500</b>	<b>-\$315,187</b>
<b>Capital Expenses</b>						
Capital Works and Purchases	\$1,759,000	\$2,061,565	\$750,000	\$300,000	\$307,500	\$315,187
Loan Repayments	\$0	\$0	\$0	\$0	\$0	\$0
Transfer to Reserve	\$1,725,000	\$1,725,000	\$1,234,681	\$1,266,349	\$1,298,808	\$1,332,077
<b>Total Capital Expenses</b>	<b>\$3,484,000</b>	<b>\$3,786,565</b>	<b>\$1,984,681</b>	<b>\$1,566,349</b>	<b>\$1,606,308</b>	<b>\$1,647,264</b>

## Capital Revenues

Fund:

Business Unit:

Section 94 Contributions	2018/19 Budget (Original)	2018/19 Budget (March Review)	2019/20 Planned	2020/21 Planned	2021/22 Planned	2022/23 Planned
	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Contributions</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

### Capital Grants

	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Grants</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

### Capital Contributions

	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Contributions</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

### Transfer From Reserves

VPA Funds-Entertainment & Conference Centre	-\$934,000	-\$934,000	\$0	\$0	\$0	\$0
VPA Funds-Olympic Park Carpark & Masterplan		-\$297,090	\$0	\$0	\$0	\$0
Recreation Reserve	\$0	-\$5,475	\$0	\$0	\$0	\$0
SRV Reserves	-\$825,000	-\$825,000	-\$750,000	-\$300,000	-\$307,500	-\$315,187
<b>Total Transfers</b>	<b>-\$1,759,000</b>	<b>-\$2,061,565</b>	<b>-\$750,000</b>	<b>-\$300,000</b>	<b>-\$307,500</b>	<b>-\$315,187</b>

### Transfer to Reserves

SRV Reserve	\$1,725,000	\$1,725,000	\$1,234,681	\$1,266,349	\$1,298,808	\$1,332,077
<b>Total Transfer to Reserves</b>	<b>\$1,725,000</b>	<b>\$1,725,000</b>	<b>\$1,234,681</b>	<b>\$1,266,349</b>	<b>\$1,298,808</b>	<b>\$1,332,077</b>

Muswellbrook Shire Council  
Special Rate Variation  
Capital Works  
Capital Works and Purchases Budget 2019/20

Program	2018/19 Budget (Original)	2018/19 Budget (March Review)	2019/20 Planned	2020/21 Planned	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Unrestricted Cash	Restricted Reserves	Total Funding
<b>Capital Expenses</b>											
Upper Hunter Performance Centre Investigation and Design	\$1,759,000	\$1,764,475	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	\$500,000
Olympic Park Carpark and Masterplan	\$0	\$297,090	\$250,000		\$0	\$0	\$0	\$0	\$0	\$250,000	\$250,000
<b>Total Capital Expenses</b>	<b>\$1,759,000</b>	<b>\$2,061,565</b>	<b>\$750,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$750,000</b>	<b>\$750,000</b>

**Proposed Capital Works Programmes Allocations 2020/21 - 2022/23**

<b>Capital Works Programme</b>	<b>Proposed 2020/21 Allocation</b>	<b>Proposed 2021/22 Allocation</b>	<b>Proposed 2022/23 Allocation</b>
<b>Roads</b>			
- Regional Roads Renewal	\$70,000	\$70,000	\$70,000
- Roads Reseal Programme	\$1,312,315	\$1,378,310	\$1,408,570
- Urban Road Renewal Programme	\$530,000	\$530,000	\$530,000
- Rural Road Renewal Programme	\$485,880	\$498,027	\$510,478
- Rural Road Regravelling	\$330,000	\$330,000	\$330,000
- Increased Renewal Programmes	\$447,082	\$606,762	\$553,118
- Resources for Regions Project	\$2,000,000	\$2,000,000	\$2,000,000
- Heavy Patching Programme	\$565,067	\$576,991	\$600,000
- Sub total	\$5,740,344	\$5,990,090	\$6,002,166
Denman Business Precinct Masterplan	\$0	\$0	\$0
Bridges Programme	\$105,000	\$105,000	\$105,000
Kerb and gutter	\$130,000	\$130,000	\$130,000
Cycleways and footpaths	\$165,000	\$165,000	\$165,000
Sandy Hollow	\$40,000	\$40,000	\$40,000
Carparks	\$120,000	\$120,000	\$120,000
Capital Contingency	\$120,000	\$120,000	\$120,000
Drainage	\$160,000	\$160,000	\$160,000
Traffic safety / control devices	\$94,069	\$94,069	\$94,069
<b>Total Roads and Ancillary Works</b>	<b>\$6,674,413</b>	<b>\$6,924,159</b>	<b>\$6,936,235</b>
<b>Works Fleet and Vehicles</b>	<b>\$737,670</b>	<b>\$745,194</b>	<b>763824</b>
<b>Special Rate Variation</b>			
- Drainage	\$300,000	\$307,500	315,187
- Sub total	\$300,000	\$307,500	\$315,187
<b>Recreation and Buildings</b>			
- Recreation Renewals	\$260,000	\$260,000	\$260,000
- Sporting Grants	\$25,000	\$25,000	\$25,000
- Aquatic Centres	\$0	\$0	\$0
- Cemeteries	\$90,000	\$90,000	\$90,000
- Tree Management	\$65,000	\$65,000	\$65,000
- Renewable Energy	\$80,000	\$80,000	\$80,000
- Buildings	\$341,739	\$383,325	\$385,583
- Sub total	\$861,739	\$903,325	\$905,583
<b>Waste</b>	<b>\$52,608</b>	<b>\$52,608</b>	<b>\$52,608</b>
<b>Corporate services</b>			
- Vehicles	\$250,000	\$250,000	\$250,000
- Public Art	\$25,000	\$25,000	\$25,000
- Art Acquisitions	\$71,000	\$71,000	\$71,000
- Muswellbrook Black Box	\$0	\$0	\$0
- Library Books Programme	\$130,000	\$130,000	\$130,000
- Major Landcare Projects	\$50,000	\$200,000	\$200,000
- Hunter Beach	\$300,000	\$0	\$0
- Information Services Strategy	\$284,039	\$300,000	\$310,816
- Contribution to Future Fund	\$1,874,863	\$1,929,324	\$2,008,917
- Contribution to Future Fund (Objections)	\$1,318,867	\$1,351,839	\$1,385,635
- Corporate Services Programme	\$175,879	\$175,879	\$175,879
- Sub total	\$4,479,648	\$4,433,042	\$4,557,247
<b>Emergency management</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTALS</b>	<b>\$13,106,078</b>	<b>\$13,365,828</b>	<b>\$13,530,684</b>



**Muswellbrook Shire Council**  
**Water Fund**  
**Capital Budget 2019/20 to 2022/23**

**Muswellbrook Shire Council**  
**Water Fund**  
**Capital Budget 2019/20 - 2022/23**

<b>Account Group</b>	<b>2018/19 Budget (Original)</b>	<b>2018/19 Budget (March Review)</b>	<b>2019/20 Planned</b>	<b>2020/21 Planned</b>	<b>2021/22 Planned</b>	<b>2022/23 Planned</b>
<b>Capital Revenue</b>						
Operating Result	85,120	99,348	-71,594	-73,320	-87,690	-119,473
Section 94	-405,000	-405,000	-423,000	-434,000	-438,000	-448,950
Capital Grants	0	-290,715	-900,000	0	0	0
Depreciation	-1,767,150	-1,748,985	-1,838,328	-1,899,535	-1,960,771	-2,009,790
Borrowed Funds	0	0	0	0	0	0
Transfers from Reserve	-4,466,320	-5,006,006	-1,606,984	-2,813,963	-225,938	-169,361
Sale of Assets	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>-6,553,350</b>	<b>-7,351,358</b>	<b>-4,839,906</b>	<b>-5,220,818</b>	<b>-2,712,399</b>	<b>-2,747,574</b>
<b>Capital Expenses</b>						
Capital Works and Purchases	5,856,891	6,654,899	4,106,700	4,456,657	1,923,000	1,923,000
Loan Repayments	291,459	291,459	310,206	330,161	351,399	375,624
Transfers to Reserve	405,000	405,000	423,000	434,000	438,000	448,950
<b>Total Capital Expenses</b>	<b>\$6,553,350</b>	<b>\$7,351,358</b>	<b>\$4,839,906</b>	<b>\$5,220,818</b>	<b>\$2,712,399</b>	<b>\$2,747,574</b>

**Muswellbrook Shire Council**  
**Water Fund**  
**Capital Budget 2018/19 - 2021/22**

<b>Program</b>	<b>2018/19 Budget (Original)</b>	<b>2018/19 Budget (March Review)</b>	<b>2019/20 Planned</b>	<b>2020/21 Planned</b>	<b>2021/22 Planned</b>	<b>2022/23 Planned</b>
<b>Capital Revenue</b>						
Section 64 Muswellbrook	-\$405,000	-\$405,000	-\$423,000	-\$434,000	-\$438,000	-\$448,950
Section 64 Denman	\$0	\$0	\$0	\$0	\$0	\$0
Grants- South Muswellbrook Water Main	\$0	-\$290,715	-\$900,000	\$0	\$0	\$0
<b>Total Capital Revenue</b>	<b>-\$405,000</b>	<b>-\$695,715</b>	<b>-\$1,323,000</b>	<b>-\$434,000</b>	<b>-\$438,000</b>	<b>-\$448,950</b>

**Muswellbrook Shire Council**  
**Water Fund**  
**Capital Works and Purchases Budget 2019/20**

<b>Program</b>	<b>2018/19 Budget (Original)</b>	<b>2018/19 Budget (March Review)</b>	<b>2019/20 Planned</b>	<b>Revenue</b>	<b>Capital Grants</b>	<b>Capital Contributions</b>	<b>Borrowed Funds</b>	<b>Restricted Reserves</b>	<b>Total Funding</b>
<b>Capital Expenses</b>									
Muswellbrook Mains Replacement	\$1,025,000	\$1,025,000	\$1,005,556	\$526,751	\$0	\$0	\$0	\$478,805	\$1,005,556
Communication Upgrade	\$61,500	\$321,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Water Distribution Points	\$0	\$290,715							
Safety & Quality risk improvements	\$51,250	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
System Plant asset renewals	\$1,352,016	\$1,352,016	\$509,500	\$509,500	\$0	\$0	\$0	\$0	\$509,500
Asbestos Removal	\$61,500	\$0	\$94,556	\$0	\$0	\$0	\$0	\$94,556	\$94,556
Reservoir Renewal and Replacements	\$1,537,500	\$1,537,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Replacement of Water Meters Programme	\$71,750	\$71,750	\$73,544	\$13,465	\$0	\$0	\$0	\$60,079	\$73,544
Muswellbrook Water Treatment Plant Renewals and Replacements	\$768,750	\$1,047,947	\$250,000	\$250,000	\$0	\$0	\$0	\$0	\$250,000
First Response vehicle	\$0	\$169,125	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Emergency Generator	\$768,750	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Renewable Energy Target Works	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Environmental Grants	\$51,250	\$0	\$52,531	\$0	\$0	\$0	\$0	\$52,531	\$52,531
Vehicle/Equipment Replacement	\$56,375	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Railway Crossing Water Mains	\$0	\$773,835	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Depot - Investigation and design	\$0	\$0	\$300,000	\$300,000	\$0	\$0	\$0	\$0	\$300,000
South Muswellbrook Water Main	\$0	\$0	\$1,800,000	\$0	\$900,000	\$0	\$0	\$900,000	\$1,800,000
Asset Management System Development	\$30,750	\$45,011	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Laboratory Equipment	\$20,500	\$20,500	\$21,013	\$0	\$0	\$0	\$0	\$21,013	\$21,013
<b>Total Capital Expenses</b>	<b>\$5,856,891</b>	<b>\$6,654,899</b>	<b>\$4,106,700</b>	<b>\$1,599,716</b>	<b>\$900,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,606,984</b>	<b>\$4,106,700</b>

Muswellbrook Shire Council

Water Fund

Capital Works and Purchases Budget 2020/21

Program	Proposed 2020/21	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Unrestricted Cash	Restricted Reserves	Total Funding
<b>Capital Expenses</b>								
Mains Replacement and Renewal	\$538,125	\$449,527	\$0	\$0	\$0	\$0	\$88,598	\$538,125
Plant and Equipment	\$59,194	\$59,194	\$0	\$0	\$0	\$0	\$0	\$59,194
Laboratory Equipment	\$21,525	\$21,525	\$0	\$0	\$0	\$0	\$0	\$21,525
Meter Replacement Programme	\$75,338	\$75,338	\$0	\$0	\$0	\$0	\$0	\$75,338
Environmental Grants	\$53,813	\$53,813	\$0	\$0	\$0	\$0	\$0	\$53,813
Asbestos Removal	\$53,813	\$53,813	\$0	\$0	\$0	\$0	\$0	\$53,813
System Plant asset renewals	\$201,474	\$201,474	\$0	\$0	\$0	\$0	\$0	\$201,474
Depot Relocation	\$2,700,000	\$0					\$2,700,000	\$2,700,000
Balancing Tank - Woolands Ridge	\$753,375	\$728,010	\$0	\$0	\$0	\$0	\$25,365	\$753,375
<b>Total Capital Expenses</b>	<b>\$4,456,657</b>	<b>\$1,642,694</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,813,963</b>	<b>\$4,456,657</b>

Water Fund

Capital Works and Purchases Budget 2021/22

Program	Proposed 2021/22 Allocation	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Unrestricted Cash	Restricted Reserves	Total Funding
<b>Capital Expenses</b>								
Mains Replacement and Renewal	\$550,000	\$550,000	\$0	\$0	\$0	\$0	\$0	\$550,000
Plant and Equipment	\$60,000	\$60,000	\$0	\$0	\$0	\$0	\$0	\$60,000
Laboratory Equipment	\$25,000	\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000
Meter Replacement Programme	\$78,000	\$78,000	\$0	\$0	\$0	\$0	\$0	\$78,000
Environmental Grants	\$55,000	\$55,000	\$0	\$0	\$0	\$0	\$0	\$55,000
Asbestos Removal	\$55,000	\$55,000	\$0	\$0	\$0	\$0	\$0	\$55,000
System Plant asset renewals	\$1,100,000	\$874,062	\$0	\$0	\$0	\$0	\$225,938	\$1,100,000
<b>Total Capital Expenses</b>	<b>\$1,923,000</b>	<b>\$1,697,062</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$225,938</b>	<b>\$1,923,000</b>

Water Fund

Capital Works and Purchases Budget 2022/23

Program	Proposed 2022/23 Allocation	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Unrestricted Cash	Restricted Reserves	Total Funding
<b>Capital Expenses</b>								
Mains Replacement and Renewal	\$550,000	\$550,000	\$0	\$0	\$0	\$0	\$0	\$550,000
Plant and Equipment	\$60,000	\$60,000	\$0	\$0	\$0	\$0	\$0	\$60,000
Laboratory Equipment	\$25,000	\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000
Meter Replacement Programme	\$78,000	\$78,000	\$0	\$0	\$0	\$0	\$0	\$78,000
Environmental Grants	\$55,000	\$55,000	\$0	\$0	\$0	\$0	\$0	\$55,000
Asbestos Removal	\$55,000	\$55,000	\$0	\$0	\$0	\$0	\$0	\$55,000
System Plant asset renewals	\$1,100,000	\$930,639	\$0	\$0	\$0	\$0	\$169,361	\$1,100,000
<b>Total Capital Expenses</b>	<b>\$1,923,000</b>	<b>\$1,753,639</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$169,361</b>	<b>\$1,923,000</b>

**Muswellbrook Shire Council**  
**Sewer Fund**  
**Capital Budget 2019/20 to 2022/23**

**Muswellbrook Shire Council**  
**Sewer Fund**  
**Capital Budget 2019/20 - 2022/23**

<b>Account Group</b>	<b>2018/19 Budget (Original)</b>	<b>2018/19 Budget (March Review)</b>	<b>2019/20 Planned</b>	<b>2020/21 Planned</b>	<b>2021/22 Planned</b>	<b>2022/23 Planned</b>
<b>Capital Revenue</b>						
Operating Budget	\$91,813	\$8,070	\$300,000	\$300,000	\$300,000	\$300,000
Section 94	-\$449,000	-\$449,000	-\$460,000	-\$470,000	-\$480,000	-\$490,000
Capital Grants and Contributions	\$0	\$0	-\$1,250,000	\$0	\$0	\$0
Depreciation	-\$1,419,000	-\$1,393,504	-\$1,419,000	-\$1,689,600	-\$1,719,100	-\$1,980,925
Borrowed Funds	-\$5,000,000	-\$7,000,000	\$0	\$0	\$0	\$0
Transfer from Reserve	-\$793,334	-\$6,213,137	-\$1,500,751	-\$1,211,815	-\$720,738	-\$392,043
Sale of Assets	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Capital Revenue</b>	<b>-\$7,569,521</b>	<b>-\$15,047,571</b>	<b>-\$4,329,751</b>	<b>-\$3,071,415</b>	<b>-\$2,619,838</b>	<b>-\$2,562,968</b>

<b>Capital Expenses</b>	<b>2018/19 Budget (Original)</b>	<b>2018/19 Budget (March Review)</b>	<b>2019/20 Planned</b>	<b>2020/21 Planned</b>	<b>2021/22 Planned</b>	<b>2022/23 Planned</b>
Capital Works and Purchases	\$6,572,231	\$12,000,281	\$3,227,495	\$1,923,542	\$1,429,453	\$1,329,459
Loan Repayments	\$548,290	\$598,290	\$642,256	\$677,873	\$710,385	\$743,509
Transfer to Reserve	\$449,000	\$2,449,000	\$460,000	\$470,000	\$480,000	\$490,000
<b>Total Capital Expenses</b>	<b>\$7,569,521</b>	<b>\$15,047,571</b>	<b>\$4,329,751</b>	<b>\$3,071,415</b>	<b>\$2,619,838</b>	<b>\$2,562,968</b>

**Muswellbrook Shire Council**  
**Sewer Fund**  
**Capital Budget 2019/20 - 2022/23**

<b>Program</b>	<b>2018/19 Budget (Original)</b>	<b>2018/19 Budget (March Review)</b>	<b>2019/20 Planned</b>	<b>2020/21 Planned</b>	<b>2021/22 Planned</b>	<b>2022/23 Planned</b>
<b>Capital Revenue</b>						
Section 64 Muswellbrook	-\$449,000	-\$449,000	-\$460,000	-\$470,000	-\$480,000	-\$490,000
'Liquidated Damages			-\$1,250,000	\$0	\$0	\$0
Grant - Sewer Treatment Works	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Capital Revenue</b>	<b>-\$449,000</b>	<b>-\$449,000</b>	<b>-\$1,710,000</b>	<b>-\$470,000</b>	<b>-\$480,000</b>	<b>-\$490,000</b>



Muswellbrook Shire Council  
Sewer Fund  
Capital Budget 2019/20 - 2022/23

Program	2018/19 Budget (Original)	2018/19 Budget (March Review)	2019/20 Planned	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Restricted Reserves	Total Funding
<b>Grand Total</b>									
<b>Capital Expenses</b>									
Muswellbrook Treatment Works	\$4,817,500	\$9,765,941	\$0	\$0	\$0		\$0	\$0	\$0
Denman Treatment Plan Upgrade	\$0	\$172,109	\$0	\$0	\$0		\$0	\$0	\$0
Sewer Pump Station 2	\$512,500	\$512,500	\$0	\$0	\$0		\$0	\$0	\$0
Plant & Equipment	\$46,125	\$46,125	\$73,543	\$73,543	\$0		\$0	\$0	\$73,543
Safety Improvements	\$25,624	\$25,624	\$0	\$0	\$0		\$0	\$0	\$0
Transportation System Improvement	\$0	\$307,500	\$1,025,000	\$187,899	\$0		\$0	\$837,101	\$1,025,000
Communications Upgrade (Telemetry)	\$61,500	\$61,500	\$0	\$0	\$0		\$0	\$0	\$0
Asset Management Planning/Levels of Service	\$30,750	\$30,750	\$0	\$0	\$0		\$0	\$0	\$0
Solar Array	\$0	\$0	\$1,250,000	\$0	\$0	\$1,250,000	\$0	\$0	\$1,250,000
Mains Renewal	\$852,732	\$852,732	\$457,779	\$41,595	\$0		\$0	\$416,184	\$457,779
Mains Relocation	\$205,000	\$205,000	\$0	\$0	\$0		\$0	\$0	\$0
System Plant Asset renewals	\$0	\$0	\$400,161	\$152,695	\$0		\$0	\$247,466	\$400,161
Access and Security Improvements RWTW	\$20,500	\$20,500	\$21,012	\$21,012	\$0		\$0	\$0	\$21,012
<b>Total Capital Expenses</b>	<b>\$6,572,231</b>	<b>\$12,000,281</b>	<b>\$3,227,495</b>	<b>\$476,744</b>	<b>\$0</b>	<b>\$1,250,000</b>	<b>\$0</b>	<b>\$1,500,751</b>	<b>\$3,227,495</b>

Muswellbrook Shire Council

Sewer Fund

Capital Works and Purchases Budget 2020/21

Program	Proposed 2020/21 Allocation	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Unrestricted Cash	Restricted Reserves	Total Funding
<b>Grand Total</b>								
<b>Capital Expenses</b>								
Mains Renewal	\$471,316	\$0	\$0	\$0	\$0	\$0	\$471,316	\$471,316
Access and Security	\$21,525	\$0	\$0	\$0	\$0	\$0	\$21,525	\$21,525
Plant and Equipment	\$47,986	\$21,602	\$0	\$0	\$0	\$0	\$26,384	\$47,986
Sewer Pump Station - Denman	\$107,625	\$1,851	\$0	\$0	\$0	\$0	\$105,774	\$107,625
System Plant Asset renewals	\$275,090	\$235,846	\$0	\$0	\$0	\$0	\$39,244	\$275,090
Transportation System Renewal	\$1,000,000	\$452,428	\$0	\$0	\$0	\$0	\$547,572	\$1,000,000
<b>Total Capital Expenses</b>	<b>\$1,923,542</b>	<b>\$711,727</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,211,815</b>	<b>\$1,923,542</b>

Sewer Fund

Capital Works and Purchases Budget 2021/22

Program	Proposed 2021/22 Allocation	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Unrestricted Cash	Restricted Reserves	Total Funding
<b>Grand Total</b>								
<b>Capital Expenses</b>								
Mains Renewal	\$458,459	\$458,459	\$0	\$0	\$0	\$0	\$0	\$458,459
Access and Security	\$23,000	\$0	\$0	\$0	\$0	\$0	\$23,000	\$23,000
Plant and Equipment	\$48,000	\$0	\$0	\$0	\$0	\$0	\$48,000	\$48,000
Transportation System Renewal	\$699,994	\$199,422	\$0	\$0	\$0	\$0	\$500,572	\$699,994
System Plant Asset renewals	\$200,000	\$50,834	\$0	\$0	\$0	\$0	\$149,166	\$200,000
<b>Total Capital Expenses</b>	<b>\$1,429,453</b>	<b>\$708,715</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$720,738</b>	<b>\$1,429,453</b>

Sewer Fund

Capital Works and Purchases Budget 2022/23

Program	Proposed 2022/23 Allocation	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Unrestricted Cash	Restricted Reserves	Total Funding
<b>Grand Total</b>								
<b>Capital Expenses</b>								
Mains Renewal	\$458,459	\$458,459	\$0	\$0	\$0	\$0	\$0	\$458,459
Access and Security	\$23,000	\$0	\$0	\$0	\$0	\$0	\$23,000	\$23,000
Plant and Equipment	\$48,000	\$0	\$0	\$0	\$0	\$0	\$48,000	\$48,000
Transportation System Renewal	\$500,000	\$156,241	\$0	\$0	\$0	\$0	\$343,759	\$500,000
System Plant Asset renewals	\$300,000	\$322,716	\$0	\$0	\$0	\$0	-\$22,716	\$300,000
<b>Total Capital Expenses</b>	<b>\$1,329,459</b>	<b>\$937,416</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$392,043</b>	<b>\$1,329,459</b>

**Muswellbrook Shire Council**  
**Future Fund**  
**Capital Budget 2019/20 to 2022/23**

**Muswellbrook Shire Council**  
**Future Fund**  
**Capital Budget 2019/20 - 2022/23**

<b>Account Group</b>	<b>2018/19 Budget (Original)</b>	<b>2018/19 Budget (March Review)</b>	<b>2019/20 Planned</b>	<b>2020/21 Planned</b>	<b>2021/22 Planned</b>	<b>2022/23 Planned</b>
<b>Capital Revenue</b>						
Operating Result	-\$1,704,488	-\$1,184,281	-\$1,296,840	-\$1,772,123	-\$1,991,120	-\$2,226,391
Depreciation	-\$300,495	-\$820,702	-\$827,200	-\$874,100	-\$886,400	-\$901,110
Capital Grants and Contributions	-\$1,333,644	-\$2,786,519	-\$2,651,018	-\$3,193,730	-\$3,281,163	-\$3,394,552
Borrowed Funds	\$0	\$0	\$0	\$0	\$0	\$0
Transfer from reserve	-\$1,553,000	-\$1,989,560	-\$42,333	\$0	\$0	\$0
Sale of Assets	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Capital Revenue</b>	<b>-\$4,891,627</b>	<b>-\$6,781,062</b>	<b>-\$4,817,391</b>	<b>-\$5,839,953</b>	<b>-\$6,158,683</b>	<b>-\$6,522,053</b>
<b>Capital Expenses</b>						
Capital Works and Purchases	\$1,925,047	\$3,814,482	\$326,129	\$315,303	\$337,309	\$348,909
Loan Repayments	\$2,966,580	\$2,966,580	\$4,491,262	\$5,524,650	\$5,821,374	\$6,173,144
Transfer to reserves	\$0	\$0	\$0			
<b>Total Capital Expenses</b>	<b>\$4,891,627</b>	<b>\$6,781,062</b>	<b>\$4,817,391</b>	<b>\$5,839,953</b>	<b>\$6,158,683</b>	<b>\$6,522,053</b>

**Muswellbrook Shire Council**  
**Future Fund**  
**Capital Budget 2019/20 - 2022/23**

<b>Program</b>	<b>2018/19 Budget (Original)</b>	<b>2018/19 Budget (March Review)</b>	<b>2019/20 Planned</b>	<b>2020/21 Planned</b>	<b>2021/22 Planned</b>	<b>2022/23 Planned</b>
<b>Capital Revenues</b>						
Depreciation	-\$300,495	-\$820,702	-827,200	-874,100	-886,400	-901,110
Capital Grant TEC 2	\$0	-\$1,452,875	\$0	\$0	\$0	\$0
Transfer from Reserve (VPA)	-\$1,553,000	-\$1,989,560	\$0	\$0	\$0	\$0
Unexpended Grants	\$0	\$0	\$0	\$0	\$0	\$0
Capital Carry Overs 2015-16	\$0	\$0	\$0	\$0	\$0	\$0
Contribution from General Fund - Second Phase	\$0	\$0	-\$1,286,700	-\$1,318,867	-\$1,351,839	-\$1,385,635
Contribution from General Fund	-\$1,333,644	-\$1,333,644	-1,364,318	-1,874,863	-1,929,324	-2,008,917
<b>Total Capital Revenue</b>	<b>-\$3,187,139</b>	<b>-\$5,596,781</b>	<b>-\$3,478,218</b>	<b>-\$4,067,830</b>	<b>-\$4,167,563</b>	<b>-\$4,295,662</b>

Muswellbrook Shire Council  
Future Fund  
Capital Works and Purchases Budget 2018/19

Program	2018/19 Budget (Original)	2018/19 Budget (March Review)	2019/20 Planned	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Restricted Reserves	Total Funding
<b>Grand Total</b>									
<b>Capital Expenses</b>									
Renewal of Existing Assets/New Aquisitions	\$372,047	\$372,047	\$326,129	\$326,129	\$0	\$0	\$0	\$0	\$326,129
Innovation Hub	\$900,000	\$900,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Weidmann Cottage	\$500,000	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Upper Hunter Innovation Precinct Stage 2	\$153,000	\$2,042,435	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Capital Expenses</b>	<b>\$1,925,047</b>	<b>\$3,814,482</b>	<b>\$326,129</b>	<b>\$326,129</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$326,129</b>

MUSWELLBROOK SHIRE COUNCIL  
Estimates for 2019-20

Estimates for 2020-21

Estimates for 2021-22

Estimates for 2022-23

RESERVES TRANSACTIONS  
Transactions As Listed in 2019/20 Estimates

	Estimated Balance Opening Balance (\$'000's) As at March 2019	Transfer to (\$'000's)	Transfer From (\$'000's)	Closing Balance 30 June 2019 (\$'000's)	Transfer to (\$'000's)	Transfer From (\$'000's)	Closing Balance 30 June 2020 (\$'000's)	Transfer to (\$'000's)	Transfer From (\$'000's)	Closing Balance 30 June 2021 (\$'000's)	Transfer to (\$'000's)	Transfer From (\$'000's)	Closing Balance 30 June 2022 (\$'000's)
Unrestricted	774		0	774			774			774	580		1,354
Externally Restricted													
Section 94A Levies	19			19		0	19			19			19
Section 94 - Drainage	196			196			196			196			196
Section 94 - Roads	363		0	363			363			363			363
Section 94 - Parking	2			2			2			2			2
Section 94 - Open Space	183			183			183			183			183
Section 94 - Community Facilities	75			75			75			75			75
Section 94 - Tourism	35			35			35			35			35
Section 94 - Bushfire	103			103			103			103			103
Section 94 - Social Infrastructure	15			15			15			15			15
VPA Reserves	2,262	3,240	3,546	1,956	2,091	100	3,947	2,144	0	6,091	2,198	0	8,289
Mangoola WULMS	1			1			1			1			1
Mangoola Education	131			131			131			131			131
Environment	0			0			0			0			0
Section 64 (Water)	7,386	423	212	7,597	434	2,700	5,331	438		5,769	448	0	6,217
Section 64 (Sewer)	2,431	460	1,501	1,390	470	1,212	648	480	721	407	490	392	505
Unexpended Grants (G)	959			959			959			959			959
Unexpended Grants (W)	0			0			0			0			0
Unexpended Grants (S)	0			0			0			0			0
Water	3,906		1,395	2,511		114	2,397		226	2,171		169	2,002
Sewer	232			232			232		0	232			232
Domestic Waste	237			237			237			237			237
Total	18,536	4,123	6,654	16,005	2,995	4,126	14,874	3,062	947	16,989	3,136	561	19,564
Internally Restricted													
Plant and Vehicle	650	70		720			720			720			720
Infrastructure Reserve	1,698	19	1,212	505	463	95	873	475	0	1,348		0	1,348
Employee Leave Entitlement	979			979			979			979			979
Deposits Retentions and Bonds	2,662			2,662			2,662			2,662			2,662
Carpark Replacement	113			113			113			113			113
Road Works Contingency	525		425	100			100			100			100
Land Bank Development	0			0			0			0			0
Future Fund	42	0	42	0	0	0	0	0	0	0	0	0	0
Building Replacement	45		0	45		0	45		0	45			45
Art Gallery	0			0			0			0			0
Culture	46			46			46			46			46
Drainage Reserve	143			143			143			143			143
Administrative	0			0			0			0			0
Environmental	612	0	0	612			612			612			612
Waste Management Centre	5,217	956	0	6,173	201	0	6,374	207	0	6,581	213	0	6,794
Mbk Aquatic Centre-Water Activity Park	0			0			0			0			0
Financial Assistance Grant	1,719			0			0			0			0
Stormwater	594			594			594			594			594
Builders Rubble	61			61			61			61			61
Sustainability	185		135	50			50			50			50
Road Pavement Consumption Charge	29			29			29			29			29
Road Closure	72			72			72			72			72
Denman Hall Insurance Claim	934			0			0			0			0
Heritage Reserve	0			0			0			0			0
Waste Levy Aggregate (R&D)	61			61			61			61			61
Recreation	0			0		0	0		0	0		0	0
SRV Reserve	0	1,235	750	485	1,266	300	1,451	1,299	308	2,442	1,332	315	3,459
Contingency Reserve	347	1,516	844	1,019	169		1,188	169		1,357	169		1,526
Infrastructure Works - Muswellbrook	125			125			125			125			125
Total	16,859	3,796	3,408	14,594	2,099	395	16,298	2,150	308	18,140	1,714	315	19,539
Grand Totals	36,169	7,919	10,062	30,599	5,094	4,521	31,172	5,212	1,255	35,129	5,430	876	39,103

### Details of Current Council Loan Balances, Purpose and Repayment Date

Loan Number	Original Amount	Purpose	Interest Rate	Balance at 30/06/2019	Year of Final Payment	
21	\$1,100,000	Water - South Muswellbrook Reservoir	6.03%	\$334,801	2022/23	
22	\$300,000	Water - Sandy Hollow Augmentation	6.09%	\$91,753	2022/23	
23	\$3,200,000	Water - South Muswellbrook Reservoir	6.61%	\$1,222,009	2023/24	
24	\$1,300,000	Sewer - Mains and Pump Stations	6.50%	\$650,303	2025/26	
27	\$1,560,000	Local Infrastructure Fund	7.80%	\$156,000	2019/20	
Internal	\$1,750,000	Widden Bridge	6.00%	\$1,374,057	2034/35	
28	\$1,680,000	Smiths Bridge	4.28%	\$1,357,915	2035/36	
29	\$3,000,000	Roads Infrastructure Backlog	5.90%	\$1,558,228	2023/24	LIFS interest rate subsidy applies
ANZ	\$1,800,000	Future Fund - Sam Adams College	3.06%	\$991,164	Ongoing	
32	\$3,300,000	Future Fund - Brook St Mall, TEC, Staff Housing	3.54%	\$3,300,000	Ongoing	
35	\$5,256,000	Future Fund - Seven Hills, Campbells Corner	3.10%	\$5,256,000	Ongoing	
36	\$8,244,000		3.15%	\$8,244,000	Ongoing	
CBA	\$15,000,000	Future Fund -Muswellbrook Marketplace	3.06%	\$14,012,302	Ongoing	
ANZ	\$5,000,000	Future Fund -Muswellbrook Marketplace	3.43%	\$3,509,146	2022/23	
ANZ	\$15,000,000	Future Fund -Muswellbrook Marketplace	3.06%	\$11,892,680	Ongoing	
CBA	\$10,000,000	Sewer - Sewer Treatment Plant - \$10,000,000	4.50%	\$9,492,200	Ongoing	
ANZ	\$7,000,000	Sewer - Sewer Treatment Plant -	4.49%	\$6,797,626	Ongoing	
<b>TOTAL</b>				<b>\$70,240,184</b>		

\* These loans are interest only and no principle repayments are planned, however, the interest servicing repayments are set up in such a way that allows for some minor repayments to occur.