



muswellbrook
shire council

Adopted estimates for
2020/21 Operating Budget
(including forward estimates until 2023/24)

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Muswellbrook Shire Council Estimates 2020/21 - 2023/24

Fund: All Funds
Business Unit: Consolidated General, Water, Sewer and Commercial Buildings Funds

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Revenues						
Rates and Charges	(26,575,767)	(26,575,767)	(27,853,105)	(28,559,076)	(29,272,356)	(30,012,158)
User Charges and Fees	(18,206,072)	(18,639,416)	(18,781,890)	(19,057,038)	(19,509,751)	(19,974,149)
Interest and Investments Revenues	(1,225,621)	(1,078,621)	(996,200)	(1,020,755)	(1,046,273)	(1,072,794)
Other Revenues	(2,681,394)	(2,615,539)	(2,851,125)	(2,951,294)	(3,099,026)	(3,248,388)
Operating Grants and Contributions	(5,698,775)	(5,807,778)	(7,442,136)	(6,580,220)	(6,621,137)	(6,664,581)
Internal Revenue	(4,401,052)	(6,041,812)	(4,619,838)	(4,610,457)	(4,703,165)	(4,798,551)
Total Operating Revenues	(58,788,681)	(60,758,933)	(62,544,294)	(62,778,840)	(64,251,708)	(65,770,621)
	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Expenses						
Wages and Salaries	13,784,462	13,827,965	14,392,340	14,857,348	15,226,016	15,606,666
Materials and Contracts	16,002,302	16,980,329	17,223,864	16,782,439	17,188,328	17,589,440
Other Costs	4,820,623	5,852,907	4,622,960	4,821,771	4,942,739	5,075,924
Borrowing Costs	2,797,769	2,587,244	3,121,396	2,889,026	2,748,712	2,558,569
Overheads	4,329,469	4,367,469	4,550,591	4,643,603	4,738,765	4,836,667
Depreciation	13,327,242	12,830,543	13,984,835	14,638,204	15,263,734	15,857,144
Total Operating Expenses	55,061,866	56,446,456	57,895,986	58,632,391	60,108,294	61,524,410
Total Operating Result Before Capital	(3,726,815)	(4,312,477)	(4,648,308)	(4,146,449)	(4,143,414)	(4,246,211)

Fund:
Business Unit:

General
Consolidated General Fund

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Revenues						
Rates and Charges	(20,458,503)	(20,458,503)	(21,576,792)	(22,128,614)	(22,681,791)	(23,250,729)
User Charges and Fees	(7,208,811)	(7,235,489)	(7,379,255)	(7,528,072)	(7,696,527)	(7,869,545)
Interest and Investments Revenues	(738,569)	(761,569)	(626,971)	(642,296)	(658,353)	(675,176)
Other Revenues	(2,681,394)	(2,615,539)	(2,851,125)	(2,951,294)	(3,099,026)	(3,248,388)
Operating Grants and Contributions	(5,627,882)	(5,737,430)	(7,369,471)	(6,506,105)	(6,545,356)	(6,587,097)
Internal Revenue	(4,401,052)	(6,041,812)	(4,619,838)	(4,610,457)	(4,703,165)	(4,798,551)
Total Operating Revenues	(41,116,211)	(42,850,342)	(44,423,452)	(44,366,838)	(45,384,218)	(46,429,486)
	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Expenses						
Wages and Salaries	11,687,374	11,730,877	12,326,459	12,634,620	12,950,307	13,274,250
Materials and Contracts	12,152,692	12,963,887	13,572,107	13,094,931	13,409,582	13,715,004
Other Costs	3,425,626	4,426,432	3,277,466	3,351,800	3,436,195	3,524,909
Borrowing Costs	509,227	509,227	1,365,639	1,345,300	1,323,622	1,305,376
Overheads	1,953,399	1,953,399	2,241,734	2,031,027	2,071,303	2,112,585
Depreciation	8,866,513	9,023,245	9,563,617	9,953,605	10,322,394	10,667,827
Total Operating Expenses	38,594,830	40,607,066	42,347,022	42,411,283	43,513,403	44,599,951
Total Operating Result Before Capital	(2,521,381)	(2,243,276)	(2,076,430)	(1,955,555)	(1,870,815)	(1,829,535)

Fund:

Business Unit:

Future Funds

Education Division and Commercial Division Fund

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Revenues						
User Charges and Fees	(6,469,775)	(6,688,890)	(6,729,959)	(6,781,617)	(6,947,764)	(7,118,093)
Interest and Investments Revenues	0	0	0	0	0	0
Other Revenues	0	0	0	0	0	0
Total Operating Revenues	(6,469,775)	(6,688,890)	(6,729,959)	(6,781,617)	(6,947,764)	(7,118,093)
	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Expenses						
Wages and Salaries	226,748	226,748	232,417	343,427	349,246	357,976
Materials and Contracts	1,577,449	1,729,401	1,634,401	1,620,619	1,660,635	1,701,650
Other Costs	738,947	768,299	710,835	728,489	746,704	765,326
Borrowing Costs	1,415,591	1,205,066	945,748	784,722	722,402	610,173
Overheads	250,000	288,000	0	250,000	250,000	250,000
Depreciation	827,200	619,200	634,680	648,648	663,589	680,178
Total Operating Expenses	5,035,935	4,836,714	4,158,081	4,375,905	4,392,576	4,365,303
Total Operating Result Before Capital	(1,433,840)	(1,852,176)	(2,571,878)	(2,405,712)	(2,555,188)	(2,752,790)

General Fund Principal Activities - Use of General Revenues

		2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Fleet Operations							
	Revenue	(2,419,409)	(2,310,320)	(2,532,622)	(2,601,876)	(2,740,872)	(2,880,845)
	Expenses	2,419,409	2,310,320	2,532,622	2,601,876	2,740,872	2,880,845
Total Fleet Operations		0	0	0	0	0	0
Recreation							
	Revenue	0	0	0	0	0	0
	Expenses	1,394,701	1,410,501	1,430,900	1,463,777	1,500,876	1,538,175
Total Recreation		1,394,701	1,410,501	1,430,900	1,463,777	1,500,876	1,538,175
Aquatic Centres							
	Revenue	(740,890)	(740,890)	(759,384)	(778,406)	(797,891)	(817,838)
	Expenses	1,283,965	1,327,562	1,321,319	1,420,363	1,455,832	1,492,189
Total Aquatic Centres		543,075	586,672	561,935	641,957	657,941	674,351
Roads and Drainage - Works							
	Revenue	(3,455,203)	(3,396,033)	(3,479,816)	(3,505,369)	(3,531,550)	(3,557,872)
	Expenses	9,996,936	10,026,876	10,295,263	10,549,728	10,813,976	11,037,156
Total Roads and Drainage - Works		6,541,733	6,630,843	6,815,447	7,044,359	7,282,426	7,479,284
Technical Services							
	Revenue	0	0	0	0	0	0
	Expenses	431,859	431,859	444,079	455,431	467,067	478,744
Total Technical Services		431,859	431,859	444,079	455,431	467,067	478,744
Domestic Waste							
	Revenue	(2,703,729)	(2,703,729)	(2,784,612)	(2,868,185)	(2,939,890)	(3,013,388)
	Expenses	2,703,729	2,703,729	2,784,612	2,868,185	2,939,890	3,013,388
Total Domestic Waste		0	0	0	0	0	0
Waste Management Facility							
	Revenue	(5,378,963)	(5,443,069)	(5,528,903)	(5,667,126)	(5,808,805)	(5,954,023)
	Expenses	4,564,134	4,865,342	4,635,823	4,742,211	4,850,670	4,961,435
Total Waste Management Facility		(814,829)	(577,727)	(893,080)	(924,915)	(958,135)	(992,588)
Community Services							
	Revenue	(69,615)	(70,365)	(71,057)	(73,005)	(74,794)	(76,628)
	Expenses	563,188	659,455	607,659	623,010	638,575	654,699
Total Community Services		493,573	589,090	536,602	550,005	563,781	578,071

		2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Human Resources							
	Revenue	0	0	0	0	0	0
	Expenses	494,604	494,604	506,984	519,180	532,410	546,486
Total Human Resources		494,604	494,604	506,984	519,180	532,410	546,486
Property and Building Services							
	Revenue	(280,193)	(283,129)	(290,697)	(297,559)	(304,999)	(313,048)
	Expenses	2,708,705	2,985,042	3,064,481	3,152,338	3,246,877	3,346,753
Total Property and Building Services		2,428,512	2,701,913	2,773,784	2,854,779	2,941,878	3,033,705
Financial Services							
	Revenue	(22,158,935)	(23,824,131)	(23,204,920)	(23,604,213)	(24,116,741)	(24,643,564)
	Expenses	1,445,059	1,445,059	1,787,827	1,889,912	1,938,462	1,990,846
Total Financial Services		(20,713,876)	(22,379,072)	(21,417,093)	(21,714,301)	(22,178,279)	(22,652,718)
Cultural							
	Revenue	(27,777)	(27,777)	(28,471)	(29,264)	(29,995)	(30,661)
	Expenses	348,379	357,555	381,183	390,253	400,011	410,623
Total Cultural		320,602	329,778	352,712	360,989	370,016	379,962
Libraries							
	Revenue	(185,371)	(185,371)	(190,004)	(194,351)	(199,210)	(204,615)
	Expenses	829,616	837,592	867,788	891,257	913,703	936,816
Total Libraries		644,245	652,221	677,784	696,906	714,493	732,201
Information Services							
	Expenses	924,717	922,637	945,714	969,161	993,289	1,018,275
Total Information Services		924,717	922,637	945,714	969,161	993,289	1,018,275
Customer Service and Administration							
	Expenses	873,792	873,792	982,475	1,006,730	1,031,717	1,058,012
Total Customer Service and Administration		873,792	873,792	982,475	1,006,730	1,031,717	1,058,012
Emergency Services							
	Revenue	(202,878)	(193,000)	(207,950)	(211,884)	(217,181)	(223,939)
	Expenses	1,021,234	1,020,704	1,065,432	1,097,958	1,125,965	1,155,548
Total Emergency Services		818,356	827,704	857,482	886,074	908,784	931,609
Hospitality							
	Revenue	0	0	(50,000)	(75,000)	(76,875)	(78,797)
	Expenses	0	38,000	200,000	205,000	210,125	215,379
Total Hospitality		0	38,000	150,000	130,000	133,250	136,582

		2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Environmental Planning							
	Revenue	(541,342)	(541,342)	(564,751)	(568,496)	(582,583)	(597,022)
	Expenses	953,442	1,110,820	1,164,432	1,193,679	1,223,661	1,254,388
Total Environmental Planning		412,100	569,478	599,681	625,183	641,078	657,366
Regulatory Services							
	Revenue	(97,795)	(97,795)	(105,239)	(102,746)	(105,315)	(107,947)
	Expenses	317,669	317,669	341,360	349,757	358,362	367,184
Total Regulatory Services		219,874	219,874	236,121	247,011	253,047	259,237
Water							
	Revenue	(6,124,415)	(6,141,210)	(6,149,122)	(6,299,771)	(6,456,535)	(6,617,200)
	Expenses	6,052,821	6,011,925	6,149,122	6,243,477	6,408,135	6,565,088
Total Water		(71,594)	(129,285)	0	(56,294)	(48,400)	(52,112)
Sewer							
	Revenue	(5,078,280)	(5,078,491)	(5,241,761)	(5,330,614)	(5,463,191)	(5,605,842)
	Expenses	5,378,280	4,990,751	5,241,761	5,601,726	5,794,180	5,994,068
Total Sewer		300,000	(87,740)	0	271,112	330,989	388,226
Integrated Planning							
	Revenue	(74,908)	(97,043)	(76,780)	(78,316)	(80,274)	(82,280)
	Expenses	659,021	681,156	675,501	737,007	755,433	774,317
Total Integrated Planning		584,113	584,113	598,721	658,691	675,159	692,037
Executive Services							
	Revenue	0	0	0	0	0	0
	Expenses	940,484	1,016,180	1,125,879	1,010,258	1,034,764	1,059,347
Total Executive Services		940,484	1,016,180	1,125,879	1,010,258	1,034,764	1,059,347
Corporate Services Management							
	Revenue	0	(840)	0	0	0	0
	Expenses	1,891,633	2,704,359	1,635,044	1,694,290	1,733,090	1,772,630
Total Corporate Services Management		1,891,633	2,703,519	1,482,600	1,541,846	1,580,646	1,620,186
Special Rate Variation							
	Revenue	(1,755,715)	(1,755,715)	(1,801,364)	(1,844,533)	(1,890,613)	(1,939,768)
	Expenses	521,034	521,034	784,059	547,411	561,098	575,124
Total Special Rate Variation		(1,234,681)	(1,234,681)	(1,017,305)	(1,297,122)	(1,329,515)	(1,364,644)

		2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Sustainability							
	Revenue	(2,279,203)	(2,362,508)	(2,337,752)	(2,394,142)	(2,453,776)	(2,516,822)
	Expenses	926,660	1,035,965	1,183,642	956,985	980,911	1,005,430
Total Sustainability		(1,352,543)	(1,326,543)	(1,154,110)	(1,437,157)	(1,472,865)	(1,511,392)
Economic Development and Innovation Upper Hunter							
	Revenue	(500,000)	(573,000)	(1,406,250)	(512,656)	(519,223)	(525,953)
	Expenses	901,895	1,030,289	1,562,759	818,693	822,621	827,042
Total Economic Development and Innovation Upper Hunter		401,895	457,289	156,509	306,037	303,398	301,089
Ethtec							
	Revenue	0	0	(804,244)	(804,244)	(804,244)	(804,244)
	Expenses	0	0	804,244	804,244	804,244	804,244
Total Ethtec		0	0	0	0	0	0
Education Division							
	Revenue	(550,641)	(762,027)	(662,846)	(566,208)	(580,362)	(594,870)
	Expenses	1,441,075	1,168,938	1,175,591	1,141,951	1,169,221	1,198,449
Total Education Division		890,434	406,911	512,745	575,743	588,859	603,579
Commercial Division							
	Revenue	(5,919,134)	(5,926,863)	(6,067,113)	(6,215,409)	(6,367,402)	(6,523,223)
	Expenses	3,594,860	3,667,776	2,982,490	3,233,954	3,223,355	3,166,854
Total Commercial Division		(2,324,274)	(2,259,087)	(3,084,623)	(2,981,455)	(3,144,047)	(3,356,369)

Community Infrastructure

Estimates for 2020/21 to 2023/24

Operating Budget

Muswellbrook Shire Council Estimates 2020/21 to 2023/24

Fund:
Principal Activity:
Business Unit:

General Fund
Community Infrastructure
Fleet Operations

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Revenues						
Other Revenues	(2,419,409)	(2,310,320)	(2,532,622)	(2,601,876)	(2,740,872)	(2,880,845)
Total Operating Revenues	(2,419,409)	(2,310,320)	(2,532,622)	(2,601,876)	(2,740,872)	(2,880,845)
	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Expenses						
Wages and Salaries	270,533	270,533	277,296	284,229	291,334	298,618
Materials and Contracts	962,603	962,603	982,103	1,006,657	1,031,823	1,057,618
Other Costs	256,148	256,148	262,430	268,990	275,715	282,609
Depreciation	930,125	821,036	1,010,793	1,042,000	1,142,000	1,242,000
Total Operating Expenses	2,419,409	2,310,320	2,532,622	2,601,876	2,740,872	2,880,845
Total Operating Result Before Capital	0	0	0	0	0	0

Fund:
Principal Activity:
Business Unit:

General Fund
Community Infrastructure
Fleet Operations

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Revenue						
Other Revenues						
Plant Cost Recovery	(2,419,409)	(2,310,320)	(2,532,622)	(2,601,876)	(2,740,872)	(2,880,845)
Total Other Revenues	(2,419,409)	(2,310,320)	(2,532,622)	(2,601,876)	(2,740,872)	(2,880,845)

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Expenditure						
Depot Operating Costs	107,603	110,103	110,165	112,920	115,742	118,637
Depreciation	930,125	821,036	1,010,793	1,042,000	1,142,000	1,242,000
Plant Operating Costs	1,381,681	1,379,181	1,411,664	1,446,956	1,483,130	1,520,208
Total Operating Expenditure	2,419,409	2,310,320	2,532,622	2,601,876	2,740,872	2,880,845

Muswellbrook Shire Council Estimates 2020/21 to 2023/24

Fund: General Fund
Principal Activity: Community Infrastructure
Business Unit: Recreation

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Revenues						
Total Operating Revenues	0	0	0	0	0	0
	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Expenses						
Wages and Salaries	815,899	815,899	836,296	857,204	878,635	900,600
Materials and Contracts	495,276	503,076	509,397	522,477	536,041	549,220
Other Costs	83,526	91,526	85,207	84,096	86,200	88,355
Total Operating Expenses	1,394,701	1,410,501	1,430,900	1,463,777	1,500,876	1,538,175
Total Operating Result Before Capital	1,394,701	1,410,501	1,430,900	1,463,777	1,500,876	1,538,175

Fund: General Fund
Principal Activity: Community Infrastructure
Business Unit: Recreation

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Revenue						
Total Internal Revenue	0	0	0	0	0	0

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Expenditure						
Denman Cemetery	29,377	29,377	30,199	30,829	31,599	32,388
Denman Indoor Sports Centres	7,354	7,354	7,538	7,727	7,920	8,117
Denman Parks and Playgrounds	45,276	45,276	48,020	49,220	50,451	51,713
Denman Passive Areas	29,460	32,460	30,295	31,049	31,825	32,621
Denman Sporting Fields	59,044	67,044	60,711	62,202	63,758	65,352
Denman Urban Areas	33,400	33,400	34,284	35,142	36,021	36,701
Graffiti Removal	86,482	102,482	89,040	91,766	94,561	96,924
Main Street (New Prog)	46,432	56,132	48,701	49,918	51,166	52,445
Mbk Cemetery	84,071	81,871	86,188	85,103	87,231	89,412
Mbk Indoor Sports Centre	4,161	4,161	4,244	4,350	4,459	4,570
Mbk Passive Rec Areas	297,221	245,721	306,137	313,791	321,637	329,678
Mbk Sporting Fields	174,140	194,140	178,365	182,824	187,396	192,081
Mbk Urban Area Maintenance	199,648	199,648	200,766	205,785	210,934	216,208
Parks Maintenance	222,445	235,245	228,059	233,759	239,598	245,587
Trees and Bird Control	76,190	76,190	78,353	80,312	82,320	84,378
Total Operating Expenditure	1,394,701	1,410,501	1,430,900	1,463,777	1,500,876	1,538,175

Muswellbrook Shire Council Estimates 2020/21 to 2023/24

Fund: General Fund
Principal Activity: Community Infrastructure
Business Unit: Roads and Drainage - Works

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Revenues						
User Charges and Fees	(925,211)	(925,211)	(928,228)	(931,658)	(935,175)	(938,779)
Operating Grants and Contributions	(2,529,992)	(2,470,822)	(2,551,588)	(2,573,711)	(2,596,375)	(2,619,093)
Total Operating Revenues	(3,455,203)	(3,396,033)	(3,479,816)	(3,505,369)	(3,531,550)	(3,557,872)
	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Expenses						
Wages and Salaries	1,732,917	1,622,917	1,776,239	1,820,648	1,866,162	1,912,817
Materials and Contracts	2,051,769	2,174,869	2,105,578	2,159,969	2,215,720	2,251,361
Other Costs	459,428	459,428	471,564	483,352	495,435	507,822
Borrowing Costs	245,255	245,255	208,160	181,797	153,915	130,344
Depreciation	5,507,567	5,524,407	5,733,722	5,903,962	6,082,744	6,234,812
Total Operating Expenses	9,996,936	10,026,876	10,295,263	10,549,728	10,813,976	11,037,156
Total Operating Result Before Capital	6,541,733	6,630,843	6,815,447	7,044,359	7,282,426	7,479,284

Fund:
Principal Activity:
Business Unit:

General Fund
Community Infrastructure
Roads and Drainage - Works

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Revenue						
User Charges and Fees						
Individually Priced Work Orders IPWOs	(780,000)	(780,000)	(780,000)	(780,000)	(780,000)	(780,000)
Over mass/over size vehicle permits	(31,212)	(31,212)	(31,836)	(32,632)	(33,448)	(34,284)
Private Works	(36,414)	(36,414)	(37,142)	(38,070)	(39,022)	(39,998)
Road Opening Permits	(62,424)	(62,424)	(63,985)	(65,584)	(67,224)	(68,904)
Road Pavement Consumption Charge	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)
Vehicle Contribution	(4,161)	(4,161)	(4,265)	(4,372)	(4,481)	(4,593)
Total User Charges and Fees	(925,211)	(925,211)	(928,228)	(931,658)	(935,175)	(938,779)
Operating Grants and Contributions						
Block Grant	(186,000)	(202,828)	(186,000)	(186,000)	(186,000)	(186,000)
Block Grant Traffic	(42,000)	(46,002)	(42,000)	(42,000)	(42,000)	(42,000)
Financial Assistance Grant	(922,156)	(922,156)	(922,156)	(922,156)	(922,156)	(922,156)
S94 Maintenance Conts.	(843,836)	(843,836)	(864,932)	(886,555)	(908,719)	(931,437)
SH27 Maintenance SIC	(478,000)	(398,000)	(478,000)	(478,000)	(478,000)	(478,000)
Street Light	(58,000)	(58,000)	(58,500)	(59,000)	(59,500)	(59,500)
Total Operating Grants and Contributions	(2,529,992)	(2,470,822)	(2,551,588)	(2,573,711)	(2,596,375)	(2,619,093)

Fund:
Principal Activity:
Business Unit:

General Fund
Community Infrastructure
Roads and Drainage - Works

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Expenditure						
Alcohol Prohibited Signage	3,359	3,359	3,451	3,538	3,626	3,717
Car Parking	153,724	128,724	158,330	162,287	166,345	170,503
Depreciation	5,507,567	5,524,407	5,733,722	5,903,962	6,082,744	6,234,812
Floodplain Management	8,715	8,715	9,166	9,394	9,629	9,870
Footpath Maintenance	97,624	92,624	100,201	102,706	105,274	107,906
Individually Priced Work Orders SH 27	680,000	680,000	680,000	680,000	680,000	680,000
Levee Banks	47,587	47,587	48,970	50,198	51,450	52,737
Loan Repayments	245,255	245,255	208,160	181,797	153,915	130,344
Private Works	8,487	8,487	8,742	8,961	9,185	9,415
Regional Roads Traffic Facilities	42,000	46,002	42,000	42,000	42,000	42,000
Road Closure	42,656	42,656	43,722	44,815	45,936	47,084
RTA Block Grant	186,000	202,828	186,000	186,000	186,000	186,000
RTA Road Maintenance Council Contract (RMCC)	478,000	398,000	478,000	478,000	478,000	478,000
Rural and Urban Bridges	80,935	80,935	83,186	85,266	87,397	89,582
Rural Roads	1,061,101	1,238,371	1,112,501	1,159,190	1,204,546	1,234,659
Special Variation Maintenance	180,590	120,590	185,543	191,934	198,483	203,445
Stormwater Management (GPT Clean Ups)	93,434	93,434	95,202	97,457	99,768	102,137
Street and Gutter Cleaning	234,610	234,610	239,302	245,284	251,416	257,701
Street Light	430,756	430,756	441,525	452,563	463,877	475,474
Urban Roads	414,536	399,536	437,540	464,376	494,385	521,770
Total Operating Expenditure	9,996,936	10,026,876	10,295,263	10,549,728	10,813,976	11,037,156

Muswellbrook Shire Council Estimates 2020/21 to 2023/24

Fund:
Principal Activity:
Business Unit:

General Fund
Community Infrastructure
Technical Services

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Revenues						
Total Operating Revenues	0	0	0	0	0	0
	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Expenses						
Wages and Salaries	255,235	255,235	261,616	268,156	274,860	281,732
Materials and Contracts	176,624	176,624	182,463	187,275	192,207	197,012
Total Operating Expenses	431,859	431,859	444,079	455,431	467,067	478,744
Total Operating Result Before Capital	431,859	431,859	444,079	455,431	467,067	478,744

Fund:
Principal Activity:
Business Unit:

General Fund
Community Infrastructure
Technical Services

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Total Revenue	0	0	0	0	0	0

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Expenditure						
Asset Management	200,380	200,380	206,317	211,726	217,269	222,701
Asset Valuation	31,212	31,212	31,836	32,632	33,448	34,284
Contract Engineer Development Assessment	37,454	37,454	38,203	39,158	40,137	41,140
Investigation and Design	162,813	162,813	167,723	171,915	176,213	180,619
Total Operating Expenditure	431,859	431,859	444,079	455,431	467,067	478,744

Muswellbrook Shire Council Estimates 2020/21 to 2023/24

Fund: General Fund
Principal Activity: Community Infrastructure
Business Unit: Domestic Waste

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Revenues						
Rates and Charges	(2,644,665)	(2,644,665)	(2,724,005)	(2,806,063)	(2,876,215)	(2,948,121)
User Charges and Fees	(10,404)	(10,404)	(10,612)	(10,877)	(11,149)	(11,428)
Interest and Investments Revenues	(12,484)	(12,484)	(12,734)	(13,052)	(13,378)	(13,712)
Operating Grants and Contributions	(36,176)	(36,176)	(37,261)	(38,193)	(39,148)	(40,127)
Total Operating Revenues	(2,703,729)	(2,703,729)	(2,784,612)	(2,868,185)	(2,939,890)	(3,013,388)

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Expenses						
Wages and Salaries	89,350	89,350	91,584	93,873	96,220	98,626
Materials and Contracts	1,159,219	1,159,219	1,204,606	1,248,679	1,279,897	1,311,894
Other Costs	171,761	171,761	172,938	177,262	181,693	186,236
Overheads	1,283,399	1,283,399	1,315,484	1,348,371	1,382,080	1,416,632
Total Operating Expenses	2,703,729	2,703,729	2,784,612	2,868,185	2,939,890	3,013,388
Total Operating Result Before Capital	0	0	0	0	0	0

Fund: General Fund
Principal Activity: Community Infrastructure
Business Unit: Domestic Waste

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Revenue						
Rates and Charges						
Annual Waste Service Fees	(2,644,665)	(2,644,665)	(2,724,005)	(2,806,063)	(2,876,215)	(2,948,121)
Total Rates and Charges	(2,644,665)	(2,644,665)	(2,724,005)	(2,806,063)	(2,876,215)	(2,948,121)
User Charges and Fees						
Garbage Bin Sales	(10,404)	(10,404)	(10,612)	(10,877)	(11,149)	(11,428)
Total User Charges and Fees	(10,404)	(10,404)	(10,612)	(10,877)	(11,149)	(11,428)
Interest and Investments Revenues						
Interest on Investments	(12,484)	(12,484)	(12,734)	(13,052)	(13,378)	(13,712)
Total Interest and Investments Revenues	(12,484)	(12,484)	(12,734)	(13,052)	(13,378)	(13,712)
Operating Grants and Contributions						
Contribution to Waste Tender	0	0	0	0	0	0
Pension Rebate Subsidy	(36,176)	(36,176)	(37,261)	(38,193)	(39,148)	(40,127)
Total Operating Grants and Contributions	(36,176)	(36,176)	(37,261)	(38,193)	(39,148)	(40,127)

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Expenditure						
Collect and Process Recycling	516,181	516,181	536,754	554,922	568,420	582,631
Collect Domestic Waste	454,508	454,508	473,597	490,188	502,067	514,619
Contribution to WMF Operations	955,326	955,326	979,209	1,003,689	1,028,781	1,054,501
Domestic Waste Administration and Overheads	589,184	589,184	600,797	615,817	631,212	646,993
Green Waste Collection	188,530	188,530	194,255	203,569	209,410	214,644
Total Operating Expenditure	2,703,729	2,703,729	2,784,612	2,868,185	2,939,890	3,013,388

Muswellbrook Shire Council Estimates 2020/21 to 2023/24

Fund: General Fund
Principal Activity: Community Infrastructure
Business Unit: Waste Management Facility

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Revenues						
User Charges and Fees	(4,712,398)	(4,713,898)	(4,845,703)	(4,966,846)	(5,091,018)	(5,218,292)
Other Revenues	(5,722)	(5,722)	(5,836)	(5,982)	(6,132)	(6,285)
Operating Grants and Contributions	0	(62,606)	0	0	0	0
Internal Revenue	(660,843)	(660,843)	(677,364)	(694,298)	(711,655)	(729,446)
Total Operating Revenues	(5,378,963)	(5,443,069)	(5,528,903)	(5,667,126)	(5,808,805)	(5,954,023)
	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Expenses						
Wages and Salaries	788,148	907,228	841,852	862,898	884,470	906,582
Materials and Contracts	2,966,724	3,145,930	3,040,906	3,116,930	3,194,854	3,274,723
Other Costs	28,090	28,090	28,652	29,368	30,102	30,855
Borrowing Costs	263,972	263,972	200,791	206,815	213,019	218,344
Overheads	420,000	420,000	420,000	420,000	420,000	420,000
Depreciation	97,200	100,122	103,622	106,200	108,225	110,931
Total Operating Expenses	4,564,134	4,865,342	4,635,823	4,742,211	4,850,670	4,961,435
Total Operating Result Before Capital	(814,829)	(577,727)	(893,080)	(924,915)	(958,135)	(992,588)

Fund:	General Fund						
Principal Activity:	Community Infrastructure						
Business Unit:	Waste Management Facility						
	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget	
Operating Revenue							
User Charges and Fees							
Builders Rubble Fees	(15,913)	(13,068)	(16,390)	(16,800)	(17,220)	(17,651)	
Buy Back Store Income	(5,722)	(9,730)	(5,836)	(5,982)	(6,132)	(6,285)	
DECCW Levy	(1,891,125)	(1,891,125)	(1,938,403)	(1,986,863)	(2,036,535)	(2,087,448)	
Green Waste Fees	(21,328)	(20,898)	(21,754)	(22,298)	(22,855)	(23,426)	
Mixed Waste Fees	(2,288,880)	(2,285,472)	(2,346,102)	(2,404,755)	(2,464,874)	(2,526,495)	
Mulch and Compost Sales	(6,242)	(7,322)	(26,367)	(27,026)	(27,702)	(28,394)	
Scrap Metal fees	(60,786)	(60,786)	(62,001)	(63,551)	(65,140)	(66,769)	
Timber Sales	0	(2,337)	0	0	0	0	
Upper Hunter Shire Council Fees	(416,160)	(416,160)	(422,483)	(433,045)	(443,871)	(454,968)	
Weighbridge Income	(6,242)	(7,000)	(6,367)	(6,526)	(6,689)	(6,856)	
Total User Charges and Fees	(4,712,398)	(4,713,898)	(4,845,703)	(4,966,846)	(5,091,018)	(5,218,292)	
Other Revenues							
Recycling Facilities	(5,722)	(5,722)	(5,836)	(5,982)	(6,132)	(6,285)	
Total Other Revenues	(5,722)	(5,722)	(5,836)	(5,982)	(6,132)	(6,285)	
Operating Grants and Contributions							
Better Waste and Recycling	0	(60,827)	0	0	0	0	
Waste Less Recycle More	0	(1,779)	0	0	0	0	
Total Operating Grants and Contributions	0	(62,606)	0	0	0	0	
Internal Revenue							
Charge to Domestic Waste	(660,843)	(660,843)	(677,364)	(694,298)	(711,655)	(729,446)	
Total Internal Revenue	(660,843)	(660,843)	(677,364)	(694,298)	(711,655)	(729,446)	

Fund: General Fund
Principal Activity: Community Infrastructure
Business Unit: Waste Management Facility

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Expenditure						
Better Waste and Recycling	0	170,527	0	0	0	0
Denman Waste Facility	77,799	77,799	82,137	84,545	86,658	88,824
Depreciation	97,200	100,122	103,622	106,200	108,225	110,931
Dumping and Waste Chemical Collection	3,151	3,151	3,230	3,311	3,394	3,479
Lease and Dividend	420,000	420,000	420,000	420,000	420,000	420,000
Mulching and Compost Production	58,678	58,678	59,852	61,348	62,882	64,454
Muswellbrook Waste Facility	3,342,450	3,461,530	3,388,986	3,473,762	3,561,640	3,650,679
Void Management	564,856	566,356	577,996	593,045	607,871	623,068
Waste Less Recycle More	0	7,179	0	0	0	0
Total Operating Expenditure	4,564,134	4,865,342	4,635,823	4,742,211	4,850,670	4,961,435

Planning, Community and Corporate Services

Estimates for 2020/21 to 2023/24

Operating Budget

Muswellbrook Shire Council Estimates 2020/21 to 2023/24

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Aquatic Centres

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Revenues						
User Charges and Fees	(740,890)	(740,890)	(759,384)	(778,406)	(797,891)	(817,838)
Total Operating Revenues	(740,890)	(740,890)	(759,384)	(778,406)	(797,891)	(817,838)
	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Expenses						
Wages and Salaries	673,862	673,862	690,709	707,976	725,676	743,818
Materials and Contracts	208,728	253,362	213,885	219,210	224,692	230,269
Other Costs	177,136	174,502	181,889	186,761	191,432	196,218
Depreciation	224,239	225,836	234,836	306,416	314,032	321,884
Total Operating Expenses	1,283,965	1,327,562	1,321,319	1,420,363	1,455,832	1,492,189
Total Operating Result Before Capital	543,075	586,672	561,935	641,957	657,941	674,351

Fund:
Principal Activity:
Business Unit:

General Fund
Planning, Community and Corporate Services
Aquatic Centres

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Revenue						
User Charges and Fees						
Aquatic Centre Gym Fees	(139,654)	(139,654)	(143,119)	(146,698)	(150,366)	(154,125)
Denman Entry Fees	(22,367)	(20,619)	(22,926)	(23,499)	(24,087)	(24,689)
Denman Kiosk	(10,404)	(9,150)	(10,664)	(10,931)	(11,204)	(11,484)
Denman Learn to Swim	(2,081)	(1,081)	(2,132)	(2,185)	(2,240)	(2,296)
Denman Season Passes	(10,404)	(11,658)	(10,664)	(10,930)	(11,204)	(11,484)
Mbk Aqua Aerobics	(9,363)	(8,463)	(9,597)	(9,837)	(10,083)	(10,335)
Mbk Concession Tickets	(10,500)	(10,500)	(10,763)	(11,032)	(11,307)	(11,590)
Mbk Entry Fees	(100,000)	(100,000)	(102,500)	(105,100)	(107,750)	(110,444)
Mbk Kiosk	(100,000)	(100,000)	(102,500)	(105,063)	(107,690)	(110,381)
Mbk Miscellaneous Income	(520)	(1,520)	(531)	(544)	(558)	(572)
Mbk Pool and Equipment Hire	(3,060)	(4,400)	(3,137)	(3,215)	(3,295)	(3,378)
Mbk Programmes	(300,712)	(300,712)	(308,230)	(315,936)	(323,834)	(331,930)
Mbk Season Passes	(13,000)	(15,882)	(13,325)	(13,658)	(14,000)	(14,350)
Mbk Yearly Passes	(13,000)	(11,426)	(13,325)	(13,658)	(14,000)	(14,350)
School Aqua Zumba/Aerobics	(2,080)	(2,080)	(2,132)	(2,185)	(2,240)	(2,296)
Vehicle Contribution	(3,745)	(3,745)	(3,839)	(3,935)	(4,033)	(4,134)
Total User Charges and Fees	(740,890)	(740,890)	(759,384)	(778,406)	(797,891)	(817,838)

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Aquatic Centres

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Expenditure						
Aquatic Centre Gym	34,738	37,372	35,585	36,471	37,384	38,279
Denman Administration	4,835	3,550	4,939	5,061	5,188	5,319
Denman Building and Grounds	12,484	12,484	12,796	13,116	13,444	13,780
Denman Kiosk	6,762	6,762	6,931	7,104	7,282	7,464
Denman Pool Operations	87,979	89,264	90,100	92,353	94,662	97,028
Denman Supervision and Life Guarding	88,489	88,489	90,704	92,972	95,296	97,678
Depreciation	224,239	225,836	234,836	306,416	314,032	321,884
Mbk Activities	163,923	163,923	168,021	172,222	176,528	180,941
Mbk Kiosk	28,823	28,823	29,519	30,232	30,962	31,711
Mbk Pool Administration Costs	35,391	32,757	36,347	37,252	38,184	39,139
Mbk Pool and Plant Maintenance	66,621	66,621	68,287	69,994	71,744	73,537
Mbk Pool Grounds	5,705	5,705	5,773	5,828	5,899	5,971
Mbk Pool Operations	115,000	157,000	118,250	121,531	124,570	127,684
Mbk Supervision and Life Guarding	408,976	408,976	419,231	429,811	440,657	451,774
Total Operating Expenditure	1,283,965	1,327,562	1,321,319	1,420,363	1,455,832	1,492,189

Muswellbrook Shire Council Estimates 2020/21 to 2023/24

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Community Services

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Revenues						
User Charges and Fees	(6,732)	(6,732)	(6,900)	(7,069)	(7,246)	(7,430)
Operating Grants and Contributions	(62,883)	(63,633)	(64,157)	(65,936)	(67,548)	(69,198)
Total Operating Revenues	(69,615)	(70,365)	(71,057)	(73,005)	(74,794)	(76,628)
	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Expenses						
Wages and Salaries	449,735	449,735	460,978	472,502	484,314	496,422
Materials and Contracts	113,453	209,720	146,681	150,508	154,261	158,277
Total Operating Expenses	563,188	659,455	607,659	623,010	638,575	654,699
Total Operating Result Before Capital	493,573	589,090	536,602	550,005	563,781	578,071

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Community Services

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Revenue						
User Charges and Fees						
Vehicle Contribution	(6,732)	(6,732)	(6,900)	(7,069)	(7,246)	(7,430)
Total User Charges and Fees	(6,732)	(6,732)	(6,900)	(7,069)	(7,246)	(7,430)
Operating Grants and Contributions						
Community Worker Subsidy	(50,979)	(50,979)	(52,253)	(53,559)	(54,899)	(56,271)
Graffiti Removal Grant	0	(750)	0	0	0	0
Screen Audience Development	(10,404)	(10,404)	(10,404)	(10,877)	(11,149)	(11,427)
Youth Week	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
Total Operating Grants and Contributions	(62,883)	(63,633)	(64,157)	(65,936)	(67,548)	(69,198)

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Expenditure						
Aboriginal Oral History Project	0	40,608	0	0	0	0
Aboriginal Treaty	0	27,000	0	0	0	0
Australia Day	18,726	25,000	19,194	19,673	20,165	20,669
Collaborative Community Development - Mt Arthur Coal	3,151	3,151	3,230	3,312	3,394	3,479
Community Workers	372,154	372,154	381,366	390,866	400,538	410,710
Graffiti Removal Grant	0	750	0	0	0	0
Hunter Park Family Centre Community Hub	0	20,000	0	0	0	0
Tourism and Events	169,157	170,792	203,869	209,159	214,478	219,841
Total Operating Expenditure	563,188	659,455	607,659	623,010	638,575	654,699

Muswellbrook Shire Council Estimates 2020/21 to 2023/24

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Human Resources

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Revenues						
Total Operating Revenues	0	0	0	0	0	0
Expenses						
Wages and Salaries	312,338	312,338	320,146	328,150	336,354	344,763
Materials and Contracts	77,186	77,186	79,131	81,170	83,449	85,735
Other Costs	105,080	105,080	107,707	109,860	112,607	115,988
Total Operating Expenses	494,604	494,604	506,984	519,180	532,410	546,486
Total Operating Result Before Capital	494,604	494,604	506,984	519,180	532,410	546,486

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Human Resources

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Revenue	0	0	0	0	0	0

General Fund

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Expenditure						
Human Services	494,604	494,604	506,984	519,180	532,410	546,486
Total Operating Expenditure	494,604	494,604	506,984	519,180	532,410	546,486

Muswellbrook Shire Council Estimates 2020/21 to 2023/24

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Property and Building Services

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Revenues						
User Charges and Fees	(145,961)	(155,299)	(153,110)	(156,873)	(160,795)	(164,882)
Other Revenues	(123,828)	(117,426)	(126,923)	(129,755)	(133,000)	(136,682)
Operating Grants and Contributions	(10,404)	(10,404)	(10,664)	(10,931)	(11,204)	(11,484)
Total Operating Revenues	(280,193)	(283,129)	(290,697)	(297,559)	(304,999)	(313,048)

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Expenses						
Wages and Salaries	289,182	289,182	296,412	303,822	311,417	319,203
Materials and Contracts	725,014	773,364	734,334	730,559	749,154	769,247
Other Costs	399,909	410,681	456,420	466,257	477,912	491,514
Depreciation	1,294,600	1,511,815	1,577,315	1,651,700	1,708,394	1,766,789
Total Operating Expenses	2,708,705	2,985,042	3,064,481	3,152,338	3,246,877	3,346,753
Total Operating Result Before Capital	2,428,512	2,701,913	2,773,784	2,854,779	2,941,878	3,033,705

Fund:	General Fund					
Principal Activity:	Planning, Community and Corporate Services					
Business Unit:	Property and Building Services					
	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Revenue						
User Charges and Fees						
Denman Cemetery	(12,484)	(15,000)	(12,796)	(13,052)	(13,378)	(13,780)
Denman Golf Course	(2,071)	(2,071)	(2,123)	(2,175)	(2,230)	(2,286)
Denman Indoor Sports Centres	(10,404)	(10,404)	(10,664)	(10,931)	(11,204)	(11,484)
Mbk Cemetery	(46,818)	(46,818)	(47,988)	(49,188)	(50,418)	(51,678)
Mbk Indoor Sports Centre	(28,090)	(25,000)	(28,792)	(29,512)	(30,250)	(31,006)
Other Sporting Facilities	(3,588)	(7,500)	(3,678)	(3,770)	(3,864)	(3,960)
Parks User Fees	(42,506)	(45,006)	(43,569)	(44,658)	(45,774)	(46,919)
Vehicle Contribution	0	(3,500)	(3,500)	(3,587)	(3,677)	(3,769)
Total User Charges and Fees	(145,961)	(155,299)	(153,110)	(156,873)	(160,795)	(164,882)
Other Revenues						
Building Rentals	(66,062)	(69,729)	(67,713)	(69,065)	(70,792)	(72,920)
Cafe Rental	(20,000)	(10,000)	(20,500)	(21,013)	(21,538)	(22,076)
Child Care Centre	(9,883)	(9,814)	(10,130)	(10,383)	(10,643)	(10,909)
Leases	(6,242)	(6,242)	(6,398)	(6,558)	(6,722)	(6,890)
Olympic Park Stadium	(18,000)	(18,000)	(18,450)	(18,911)	(19,384)	(19,868)
Stan Thiess Centre	(3,641)	(3,641)	(3,732)	(3,825)	(3,921)	(4,019)
Total Other Revenues	(123,828)	(117,426)	(126,923)	(129,755)	(133,000)	(136,682)
Operating Grants and Contributions						
Senior Citizens	(10,404)	(10,404)	(10,664)	(10,931)	(11,204)	(11,484)
Total Operating Grants and Contributions	(10,404)	(10,404)	(10,664)	(10,931)	(11,204)	(11,484)

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Property and Building Services

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Expenditure						
Administration Centre	257,295	256,795	223,734	229,057	234,783	241,093
Animal Shelter	9,432	9,432	9,668	9,909	10,157	10,411
Art Centre Building	45,316	74,888	80,864	82,958	85,031	87,157
Community Buildings	90,668	88,484	93,477	95,650	98,043	100,720
Cultural Buildings	4,983	5,660	5,109	5,207	5,337	5,501
Denman Aquatic Centre	3,121	6,000	3,199	3,265	3,347	3,445
Denman Cemetery	2,400	2,400	2,460	2,506	2,568	2,637
Denman Golf Course	30,202	35,202	30,957	31,704	32,497	33,337
Denman Indoor Sports Centres	20,922	19,509	21,445	21,918	22,465	23,104
Denman Parks and Playgrounds	23,831	20,925	24,430	24,935	25,559	26,309
Denman Passive Areas	2,482	2,482	2,547	2,608	2,673	2,742
Denman Sporting Fields	39,926	39,926	40,931	41,868	42,915	44,078
Denman Urban Areas	520	520	533	540	554	574
Denman/Sandy Hollow Public Conveniences	28,683	28,683	29,399	30,132	30,885	31,665
Depot Operating Costs	89,399	110,514	91,648	93,603	96,270	98,734
Depreciation	1,294,600	1,511,815	1,577,315	1,651,700	1,708,394	1,766,789
Library Building	106,738	128,832	132,052	135,043	138,418	142,252
Mbk Cemetery	8,652	9,910	8,871	9,057	9,284	9,553
Mbk Indoor Sports Centre	34,162	34,767	35,017	35,726	36,619	37,709
Mbk Passive Rec Areas	1,560	1,560	1,599	1,631	1,672	1,722
Mbk Public Conveniences	38,937	34,084	39,910	40,723	41,741	42,986
Mbk Sporting Fields	62,986	62,986	64,561	66,147	67,801	69,525
Muswellbrook Aquatic Centre	41,616	41,616	42,656	43,509	44,597	45,936
Other Land and Buildings	33,004	32,521	33,846	34,710	35,578	36,449
Parks Maintenance	143,966	132,291	147,606	150,833	154,605	158,956
Property and Building	239,900	239,900	245,900	251,522	257,810	264,412
Property and Building Valuations	10,404	10,404	10,664	10,877	11,149	11,484
QE11	27,394	27,330	28,087	28,684	29,401	30,247
Trees and Bird Control	15,606	15,606	15,996	16,316	16,724	17,226
UH Conservatorium of Music	0	0	20,000	0	0	0
Total Operating Expenditure	2,708,705	2,985,042	3,064,481	3,152,338	3,246,877	3,346,753

Muswellbrook Shire Council Estimates 2020/21 to 2023/24

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Financial Services

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Revenues						
Rates and Charges	(16,058,123)	(16,058,123)	(17,051,423)	(17,478,018)	(17,914,963)	(18,362,840)
User Charges and Fees	(134,417)	(146,417)	(114,201)	(116,580)	(119,495)	(122,786)
Interest and Investments Revenues	(726,085)	(749,085)	(614,237)	(629,244)	(644,975)	(661,464)
Other Revenues	0	(27,436)	0	0	0	0
Operating Grants and Contributions	(2,532,898)	(2,532,898)	(2,534,953)	(2,536,637)	(2,538,785)	(2,541,430)
Internal Revenue	(2,707,412)	(4,310,172)	(2,890,106)	(2,843,734)	(2,898,523)	(2,955,044)
Total Operating Revenues	(22,158,935)	(23,824,131)	(23,204,920)	(23,604,213)	(24,116,741)	(24,643,564)
	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Expenses						
Wages and Salaries	1,022,744	1,022,744	1,048,313	1,074,520	1,101,383	1,128,918
Materials and Contracts	354,689	354,689	659,318	733,192	752,824	775,567
Other Costs	67,626	67,626	80,196	82,200	84,255	86,361
Depreciation	0	0	0	0	0	0
Total Operating Expenses	1,445,059	1,445,059	1,787,827	1,889,912	1,938,462	1,990,846
Total Operating Result Before Capital	(20,713,876)	(22,379,072)	(21,417,093)	(21,714,301)	(22,178,279)	(22,652,718)

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Financial Services

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Revenue						
Rates and Charges						
General Fund Rates	(16,058,123)	(16,058,123)	(17,051,423)	(17,478,018)	(17,914,963)	(18,362,840)
Total Rates and Charges	(16,058,123)	(16,058,123)	(17,051,423)	(17,478,018)	(17,914,963)	(18,362,840)
User Charges and Fees						
Credit Card Recovery	(4,681)	(4,681)	(4,798)	(4,894)	(5,016)	(5,167)
Other Charges	(78,133)	(85,133)	(56,510)	(57,736)	(59,180)	(60,659)
Section 603 Certificates	(21,848)	(26,848)	(22,394)	(22,842)	(23,413)	(24,116)
Sundry Income	(26,010)	(26,010)	(26,660)	(27,193)	(27,873)	(28,710)
Vehicle Contribution	(3,745)	(3,745)	(3,839)	(3,915)	(4,013)	(4,134)
Total User Charges and Fees	(134,417)	(146,417)	(114,201)	(116,580)	(119,495)	(122,786)
Interest and Investments Revenues						
Interest on Investments	(618,161)	(641,161)	(503,615)	(516,183)	(529,088)	(542,337)
Interest on Overdue Rates	(63,465)	(63,465)	(65,052)	(66,351)	(68,010)	(70,053)
Interest Subsidies	(44,459)	(44,459)	(45,570)	(46,710)	(47,877)	(49,074)
Total Interest and Investments Revenues	(726,085)	(749,085)	(614,237)	(629,244)	(644,975)	(661,464)
Other Revenues						
Transfer from Unrestricted Cash Reserve	0	(27,436)	0	0	0	0
Total Other Revenues	0	(27,436)	0	0	0	0
Operating Grants and Contributions						
Financial Assistance Grant	(2,450,707)	(2,450,707)	(2,450,707)	(2,450,707)	(2,450,707)	(2,450,707)
Pension Rebate Subsidy	(82,191)	(82,191)	(84,246)	(85,930)	(88,078)	(90,723)
Total Operating Grants and Contributions	(2,532,898)	(2,532,898)	(2,534,953)	(2,536,637)	(2,538,785)	(2,541,430)
Internal Revenue						
Dividend and Lease from WMC	(420,000)	(420,000)	(420,000)	(420,000)	(420,000)	(420,000)
Dividend from Water Fund	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)
Overhead Charges to Domestic Waste	(328,073)	(328,073)	(336,274)	(344,682)	(353,299)	(362,131)
Overhead Charges to Sewer	(753,443)	(753,443)	(728,420)	(834,448)	(855,220)	(876,692)
Overhead Charges to Water	(880,896)	(880,896)	(1,080,412)	(1,019,604)	(1,045,004)	(1,071,221)
Transfer from Asset Renewable Reserve	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)
Transfer from Bio Valley Study Reserve	0	(35,000)	0	0	0	0
Transfer from Contingency Reserve	0	(1,019,000)	0	0	0	0
Transfer from Cultural Reserve	0	(39,516)	0	0	0	0
Transfer from Economic Development Reserve	0	(150,000)	0	0	0	0
Transfer from Operating Carryover Reserve	0	(42,501)	0	0	0	0
Transfer from Operating Unexpended Grants Reserve	0	(177,663)	0	0	0	0
Transfer from S94 Reserves	0	(20,000)	0	0	0	0
Transfer from VPA Reserve - Liddell	(100,000)	(100,000)	(100,000)	0	0	0
Transfer from Waste Management Reserve	0	(119,080)	0	0	0	0
Total Internal Revenue	(2,707,412)	(4,310,172)	(2,890,106)	(2,843,734)	(2,898,523)	(2,955,044)

Fund:
Principal Activity:
Business Unit:

General Fund
Planning, Community and Corporate Services
Financial Services

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Expenditure						
Administration Costs	1,022,744	1,022,744	1,048,313	1,074,520	1,101,383	1,128,918
Audit, bank Fees, Valuations and Debt Recovery	80,110	80,110	92,992	95,268	97,650	100,141
Operating Projects and Contingency	117,106	117,106	162,386	483,956	497,098	513,335
Other Costs	209,493	209,493	468,144	219,780	225,537	231,241
Protective Equipment	150	150	150	150	150	150
Staff Training	15,456	15,456	15,842	16,238	16,644	17,061
Total Operating Expenditure	1,445,059	1,445,059	1,787,827	1,889,912	1,938,462	1,990,846

Muswellbrook Shire Council Estimates 2020/21 to 2023/24

Fund:
Principal Activity:
Business Unit:

General Fund
Planning, Community and Corporate Services
Cultural

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Revenues						
Other Revenues	(27,777)	(27,777)	(28,471)	(29,264)	(29,995)	(30,661)
Total Operating Revenues	(27,777)	(27,777)	(28,471)	(29,264)	(29,995)	(30,661)

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Expenses						
Wages and Salaries	208,079	208,079	213,281	218,613	224,078	229,680
Materials and Contracts	98,113	100,569	100,566	102,629	105,196	108,299
Other Costs	36,934	34,478	37,857	38,613	39,579	40,707
Depreciation	5,253	14,429	29,479	30,398	31,158	31,937
Total Operating Expenses	348,379	357,555	381,183	390,253	400,011	410,623
Total Operating Result Before Capital	320,602	329,778	352,712	360,989	370,016	379,962

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Cultural

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Revenue						
Other Revenues						
Art Prize Entry Fees	(14,414)	(14,414)	(14,774)	(15,252)	(15,633)	(15,911)
Art Sales/Commissions	(4,000)	(8,682)	(4,100)	(4,203)	(4,308)	(4,415)
Donations/Fundraising	(4,681)	(4,681)	(4,798)	(4,915)	(5,038)	(5,167)
Gallery Hire	(4,682)	0	(4,799)	(4,894)	(5,016)	(5,168)
Total Other Revenues	(27,777)	(27,777)	(28,471)	(29,264)	(29,995)	(30,661)

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Expenditure						
Art Centre Building	26,010	26,010	26,660	27,193	27,873	28,710
Arts Programme	263,995	264,226	270,595	277,075	284,003	291,340
Depreciation	5,253	14,429	29,479	30,398	31,158	31,937
Exhibitions and Prizes	53,121	52,890	54,449	55,587	56,977	58,636
Total Operating Expenditure	348,379	357,555	381,183	390,253	400,011	410,623

Muswellbrook Shire Council Estimates 2020/21 to 2023/24

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Libraries

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Revenues						
User Charges and Fees	(3,723)	(3,723)	(3,816)	(3,902)	(4,000)	(4,110)
Other Revenues	(29,750)	(29,750)	(30,493)	(31,101)	(31,878)	(32,838)
Operating Grants and Contributions	(151,898)	(151,898)	(155,695)	(159,348)	(163,332)	(167,667)
Total Operating Revenues	(185,371)	(185,371)	(190,004)	(194,351)	(199,210)	(204,615)
	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Expenses						
Wages and Salaries	525,757	525,757	538,901	552,373	566,183	580,337
Materials and Contracts	120,576	120,399	123,589	126,270	129,592	133,094
Other Costs	1,560	1,737	1,599	1,631	1,672	1,722
Depreciation	181,723	189,699	203,699	210,983	216,256	221,663
Total Operating Expenses	829,616	837,592	867,788	891,257	913,703	936,816
Total Operating Result Before Capital	644,245	652,221	677,784	696,906	714,493	732,201

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Libraries

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Revenue						
User Charges and Fees						
Fines and Fees	(3,723)	(3,723)	(3,816)	(3,902)	(4,000)	(4,110)
Total User Charges and Fees	(3,723)	(3,723)	(3,816)	(3,902)	(4,000)	(4,110)
Other Revenues						
Libraries	(17,266)	(17,266)	(17,697)	(18,049)	(18,500)	(19,058)
Library Building	(12,484)	(12,484)	(12,796)	(13,052)	(13,378)	(13,780)
Total Other Revenues	(29,750)	(29,750)	(30,493)	(31,101)	(31,878)	(32,838)
Operating Grants and Contributions						
Contribution from Upper Hunter Shire	(105,080)	(105,080)	(107,707)	(110,400)	(113,160)	(115,989)
Library Subsidy	(46,818)	(46,818)	(47,988)	(48,948)	(50,172)	(51,678)
Total Operating Grants and Contributions	(151,898)	(151,898)	(155,695)	(159,348)	(163,332)	(167,667)

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Expenditure						
Libraries	790,082	798,058	827,266	849,892	871,140	893,178
Library Building	39,534	39,534	40,522	41,365	42,563	43,638
Total Operating Expenditure	829,616	837,592	867,788	891,257	913,703	936,816

Muswellbrook Shire Council Estimates 2020/21 to 2023/24

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Information Services

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Total Operating Revenues	0	0	0	0	0	0
	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Expenses						
Wages and Salaries	412,362	412,362	422,671	433,238	444,069	455,170
Materials and Contracts	431,116	431,116	441,894	452,793	464,114	475,871
Other Costs	81,239	79,159	81,149	83,130	85,106	87,234
Depreciation	0	0	0	0	0	0
Total Operating Expenses	924,717	922,637	945,714	969,161	993,289	1,018,275
Total Operating Result Before Capital	924,717	922,637	945,714	969,161	993,289	1,018,275

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Information Services

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Revenue	0	0	0	0	0	0

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Expenditure						
Information Services Operations	506,085	504,005	516,616	529,420	542,553	556,184
Office Equip, Computer Maint. And Operations	418,632	418,632	429,098	439,741	450,736	462,091
Total Operating Expenditure	924,717	922,637	945,714	969,161	993,289	1,018,275

Muswellbrook Shire Council Estimates 2020/21 to 2023/24

Fund:
Principal Activity:
Business Unit:

General Fund
Planning, Community and Corporate Services
Customer Service and Administration

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Revenues						
Total Operating Revenues	0	0	0	0	0	0
Expenses						
Wages and Salaries	790,385	790,385	896,980	919,404	942,210	965,949
Materials and Contracts	50,437	50,437	51,699	52,856	54,175	55,671
Other Costs	32,970	32,970	33,796	34,470	35,332	36,392
Total Operating Expenses	873,792	873,792	982,475	1,006,730	1,031,717	1,058,012
Total Operating Result Before Capital	873,792	873,792	982,475	1,006,730	1,031,717	1,058,012

Fund:
Principal Activity:
Business Unit:

General Fund
Planning, Community and Corporate Services
Customer Service and Administration

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Revenue	0	0	0	0	0	0

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Expenditure						
Administration Costs	806,755	808,455	913,760	936,550	959,784	984,018
Office Expenses	67,037	65,337	68,715	70,180	71,933	73,994
Total Operating Expenditure	873,792	873,792	982,475	1,006,730	1,031,717	1,058,012

Muswellbrook Shire Council Estimates 2020/21 to 2023/24

Fund:
Principal Activity:
Business Unit:

General Fund
Planning, Community and Corporate Services
Hospitality

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Revenues						
Other Revenues	0	0	(50,000)	(75,000)	(76,875)	(78,797)
Total Operating Revenues	0	0	(50,000)	(75,000)	(76,875)	(78,797)

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Expenses						
Wages and Salaries	0	38,000	170,000	174,250	178,606	183,072
Materials and Contracts	0	0	30,000	30,750	31,519	32,307
Total Operating Expenses	0	38,000	200,000	205,000	210,125	215,379
Total Operating Result Before Capital	0	38,000	150,000	130,000	133,250	136,582

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Hospitality

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Revenue						
Other Revenues						
Hospitality Revenue	0	0	(50,000)	(75,000)	(76,875)	(78,797)
Total Other Revenues	0	0	(50,000)	(75,000)	(76,875)	(78,797)

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Expenditure						
Hospitality Coordinator	0	38,000	170,000	174,250	178,606	183,072
Hospitality Expenses	0	0	30,000	30,750	31,519	32,307
Total Operating Expenditure	0	38,000	200,000	205,000	210,125	215,379

Muswellbrook Shire Council Estimates 2020/21 to 2023/24

Fund: General Fund
Principal Activity: Corporate Services Management
Business Unit: Corporate Services Management

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Revenues						
User Charges and Fees	0	(840)	0	0	0	0
Total Operating Revenues	0	(840)	0	0	0	0

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Expenses						
Wages and Salaries	735,988	571,610	597,300	612,232	627,539	643,227
Materials and Contracts	106,599	107,439	109,257	111,668	114,461	117,350
Other Costs	742,046	1,720,336	455,069	481,789	493,834	506,177
Borrowing Costs	0	0	152,444	152,444	152,444	152,444
Depreciation	307,000	304,974	320,974	336,157	344,812	353,432
Total Operating Expenses	1,891,633	2,704,359	1,635,044	1,694,290	1,733,090	1,772,630
Total Operating Result Before Capital	1,891,633	2,703,519	1,635,044	1,694,290	1,733,090	1,772,630

Fund: General Fund
Principal Activity: Corporate Services Management
Business Unit: Corporate Services Management

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Revenue						
User Charges and Fees						
Other Fees	0	(840)	0	0	0	0
Total User Charges and Fees	0	(840)	0	0	0	0

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Expenditure						
Corporate Services Management	597,943	433,565	552,242	562,070	572,311	582,839
Depreciation	307,000	304,974	320,974	336,157	344,812	353,432
Individual Work Plan (IWP)	0	0	56,000	57,400	58,835	60,306
Members Expenses	269,724	271,284	278,057	284,510	291,625	298,909
Miscellaneous (Lgov Sub and Legal Fees)	716,966	1,694,536	427,771	454,153	465,507	477,144
Total Operating Expenditure	1,891,633	2,704,359	1,635,044	1,694,290	1,733,090	1,772,630

Muswellbrook Shire Council Estimates 2020/21 to 2023/24

Fund: General Fund
Principal Activity: Corporate Services Management
Business Unit: Economic Development and Innovation Upper Hunter

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Revenues						
Operating Grants and Contributions	0	(35,000)	(900,000)	0	0	0
Internal Revenue	(500,000)	(538,000)	(506,250)	(512,656)	(519,223)	(525,953)
Total Operating Revenues	(500,000)	(573,000)	(1,406,250)	(512,656)	(519,223)	(525,953)
	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Expenses						
Wages and Salaries	135,564	135,564	138,953	142,427	145,988	149,637
Materials and Contracts	755,156	880,777	1,408,608	660,606	660,741	660,878
Depreciation	11,175	13,948	15,198	15,660	15,892	16,527
Total Operating Expenses	901,895	1,030,289	1,562,759	818,693	822,621	827,042
Total Operating Result Before Capital	401,895	457,289	156,509	306,037	303,398	301,089

Fund: General Fund
Principal Activity: Corporate Services Management
Business Unit: Economic Development and Innovation Upper Hunter

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Revenue						
Operating Grants and Contributions						
Farm Productivity Program	0	0	(900,000)	0	0	0
Upper Hunter Economic Development Corporation	0	(35,000)	0	0	0	0
Total Operating Grants and Contributions	0	(35,000)	(900,000)	0	0	0
Internal Revenue						
Contribution from Commercial Division	(250,000)	(288,000)	0	(250,000)	(250,000)	(250,000)
Contribution from Special Rate Variation	(250,000)	(250,000)	(506,250)	(262,656)	(269,223)	(275,953)
Total Internal Revenue	(500,000)	(538,000)	(506,250)	(512,656)	(519,223)	(525,953)

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Expenditure						
Economic Development and Innovation	135,564	135,564	138,953	142,427	145,988	149,637
Economic Development Initiatives	166,331	436,770	18,806	271,066	271,433	272,205
Farm Productivity Program	0	0	900,000	0	0	0
Upper Hunter Economic Development Corporation	600,000	457,955	505,000	405,200	405,200	405,200
Total Operating Expenditure	901,895	1,030,289	1,562,759	818,693	822,621	827,042

Muswellbrook Shire Council Estimates 2020/21 to 2023/24

Fund:
Principal Activity:
Business Unit:

General Fund
Corporate Services Management
Integrated Planning

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Revenues						
Other Revenues	(74,908)	(97,043)	(76,780)	(78,316)	(80,274)	(82,280)
Total Operating Revenues	(74,908)	(97,043)	(76,780)	(78,316)	(80,274)	(82,280)
	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Expenses						
Wages and Salaries	368,324	377,109	377,532	386,970	396,645	406,561
Materials and Contracts	145,042	158,392	148,673	197,754	202,698	207,765
Other Costs	145,655	145,655	149,296	152,283	156,090	159,991
Total Operating Expenses	659,021	681,156	675,501	737,007	755,433	774,317
Total Operating Result Before Capital	584,113	584,113	598,721	658,691	675,159	692,037

Fund: General Fund
Principal Activity: Corporate Services Management
Business Unit: Integrated Planning

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Revenue						
Other Revenues						
OH&S Incentive StateMutual	(43,696)	(65,831)	(44,788)	(45,684)	(46,826)	(47,996)
Risk Management Incentive (Statewide Mutual)	(31,212)	(31,212)	(31,992)	(32,632)	(33,448)	(34,284)
Total Other Revenues	(74,908)	(97,043)	(76,780)	(78,316)	(80,274)	(82,280)

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Expenditure						
Enterprise Risk Management	173,655	173,655	177,996	181,701	186,243	190,898
Integrated Planning	302,149	302,149	309,703	317,447	325,383	333,517
Integrated Planning and Reporting	6,242	6,242	6,400	6,560	6,724	6,892
Risk & Compliance	90,103	98,888	92,357	94,665	97,032	99,458
Safety	86,872	100,222	89,045	136,634	140,051	143,552
Total Operating Expenditure	659,021	681,156	675,501	737,007	755,433	774,317

Muswellbrook Shire Council Estimates 2020/21 to 2023/24

Fund: General Fund
Principal Activity: Corporate Services Management
Business Unit: Executive Services

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Revenues						
Total Operating Revenues	0	0	0	0	0	0
	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Expenses						
Wages and Salaries	511,141	523,779	523,920	537,018	550,444	564,205
Materials and Contracts	338,637	391,695	473,969	358,248	366,450	374,351
Other Costs	90,706	100,706	127,990	114,992	117,870	120,791
Total Operating Expenses	940,484	1,016,180	1,125,879	1,010,258	1,034,764	1,059,347
Total Operating Result Before Capital	940,484	1,016,180	1,125,879	1,010,258	1,034,764	1,059,347

Fund: General Fund
Principal Activity: Corporate Services Management
Business Unit: Executive Services

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Revenue	0	0	0	0	0	0

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Expenditure						
Administration Costs	43,498	71,844	44,200	46,011	47,655	48,843
Anzac Day	5,790	5,790	5,935	6,078	6,230	6,385
Civic Functions and Donations	152,150	164,150	189,720	176,957	180,134	183,361
Cultural Programme	11,502	10,592	11,789	12,025	12,326	12,634
Economic Research Programme	90,528	92,228	92,790	95,109	97,487	99,923
Elections	0	0	123,550	0	0	0
Executive Services	505,331	517,969	517,965	530,914	544,186	557,791
Music School - Education Strategy Development	0	25,622	0	0	0	0
Noxious Weeds	103,919	100,219	106,516	109,180	111,910	114,707
Town Band and Eisteddford	8,500	8,500	8,650	8,713	8,931	9,153
Vietnam Remembrance Day	1,580	1,580	1,636	1,656	1,699	1,740
Web and Publications	17,686	17,686	23,128	23,615	24,206	24,810
Total Operating Expenditure	940,484	1,016,180	1,125,879	1,010,258	1,034,764	1,059,347

Muswellbrook Shire Council Estimates 2020/21 to 2023/24

Fund: General Fund
Principal Activity: Corporate Services Management
Business Unit: Special Rate Variation

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Revenues						
Rates and Charges	(1,755,715)	(1,755,715)	(1,801,364)	(1,844,533)	(1,890,613)	(1,939,768)
Total Operating Revenues	(1,755,715)	(1,755,715)	(1,801,364)	(1,844,533)	(1,890,613)	(1,939,768)
	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Expenses						
Materials and Contracts	271,034	271,034	277,809	284,755	291,875	299,171
Overheads	250,000	250,000	506,250	262,656	269,223	275,953
Total Operating Expenses	521,034	521,034	784,059	547,411	561,098	575,124
Total Operating Result Before Capital	(1,234,681)	(1,234,681)	(1,017,305)	(1,297,122)	(1,329,515)	(1,364,644)

Fund:
Principal Activity:
Business Unit:

General Fund
Corporate Services Management
Special Rate Variation

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Revenue						
Rates and Charges						
Special Rate Variation	(1,755,715)	(1,755,715)	(1,801,364)	(1,844,533)	(1,890,613)	(1,939,768)
Total Rates and Charges	(1,755,715)	(1,755,715)	(1,801,364)	(1,844,533)	(1,890,613)	(1,939,768)

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Expenditure						
Contribution to Economic Development	250,000	250,000	506,250	262,656	269,223	275,953
Environmental Impact	171,034	171,034	175,309	179,692	184,185	188,789
Roads and Parks Expenses	100,000	100,000	102,500	105,063	107,690	110,382
Total Operating Expenditure	521,034	521,034	784,059	547,411	561,098	575,124

Muswellbrook Shire Council Estimates 2020/21 to 2023/24

Fund: General Fund
Principal Activity: Corporate Services Management
Business Unit: Ethtec

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Revenues						
Operating Grants and Contributions	0	0	(804,244)	(804,244)	(804,244)	(804,244)
Total Operating Revenues	0	0	(804,244)	(804,244)	(804,244)	(804,244)
	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Expenses						
Borrowing Costs	0	0	804,244	804,244	804,244	804,244
Total Operating Expenses	0	0	804,244	804,244	804,244	804,244
Total Operating Result Before Capital	0	0	0	0	0	0

Fund: General Fund
Principal Activity: Corporate Services Management
Business Unit: Ethtec

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Revenue						
Operating Grants and Contributions						
Ethtec Operating Contribution	0	0	(804,244)	(804,244)	(804,244)	(804,244)
Total Operating Grants and Contributions	0	0	(804,244)	(804,244)	(804,244)	(804,244)

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Expenditure						
Ethtec	0	0	804,244	804,244	804,244	804,244
Total Operating Expenditure	0	0	804,244	804,244	804,244	804,244

Muswellbrook Shire Council Estimates 2020/21 to 2023/24

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Emergency Services

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Revenues						
Operating Grants and Contributions	(202,878)	(193,000)	(207,950)	(211,884)	(217,181)	(223,939)
Total Operating Revenues	(202,878)	(193,000)	(207,950)	(211,884)	(217,181)	(223,939)

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Expenses						
Materials and Contracts	202,624	191,509	207,700	211,673	216,966	223,670
Other Costs	510,979	512,216	523,753	536,156	550,118	564,026
Depreciation	307,631	316,979	333,979	350,129	358,881	367,852
Total Operating Expenses	1,021,234	1,020,704	1,065,432	1,097,958	1,125,965	1,155,548
Total Operating Result Before Capital	818,356	827,704	857,482	886,074	908,784	931,609

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Emergency Services

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Revenue						
Operating Grants and Contributions						
Bushfire B and C Operational Grants	(202,878)	(193,000)	(207,950)	(211,884)	(217,181)	(223,939)
Total Operating Grants and Contributions	(202,878)	(193,000)	(207,950)	(211,884)	(217,181)	(223,939)

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Expenditure						
Claimable Items	202,878	193,000	207,950	211,884	217,181	223,939
Depreciation	307,631	316,979	333,979	350,129	358,881	367,852
Non Claimable Items	2,110	2,110	2,165	2,217	2,273	2,331
RFS Contributions	456,575	456,575	467,989	479,145	491,682	503,974
State Emergency Services	52,040	52,040	53,349	54,583	55,948	57,452
Total Operating Expenditure	1,021,234	1,020,704	1,065,432	1,097,958	1,125,965	1,155,548

Environmental Services

Estimates for 2020/21 to 2023/24

Operating Budget

Muswellbrook Shire Council Estimates 2020/21 to 2023/24

Fund:
Principal Activity:
Business Unit:

General Fund
Environmental Services
Environmental Planning

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Revenues						
User Charges and Fees	(431,280)	(431,280)	(452,062)	(453,115)	(464,443)	(476,053)
Operating Grants and Contributions	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Internal Revenue	(105,062)	(105,062)	(107,689)	(110,381)	(113,140)	(115,969)
Total Operating Revenues	(541,342)	(541,342)	(564,751)	(568,496)	(582,583)	(597,022)
	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Expenses						
Wages and Salaries	782,041	921,419	1,004,496	1,029,608	1,055,349	1,081,732
Materials and Contracts	136,568	155,068	139,982	143,481	147,069	150,745
Other Costs	34,833	34,333	19,954	20,590	21,243	21,911
Total Operating Expenses	953,442	1,110,820	1,164,432	1,193,679	1,223,661	1,254,388
Total Operating Result Before Capital	412,100	569,478	599,681	625,183	641,078	657,366

Fund: General Fund
Principal Activity: Environmental Services
Business Unit: Environmental Planning

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Revenue						
User Charges and Fees						
Advertising Fees	(20,808)	(19,308)	(21,328)	(21,861)	(22,408)	(22,968)
Caravan Parks Fees	(1,040)	(1,040)	(1,066)	(1,093)	(1,120)	(1,148)
Complying Development Fees	(3,121)	(15,000)	(18,199)	(3,279)	(3,361)	(3,445)
Construction Certificate and Inspections	(69,706)	(69,706)	(71,449)	(73,236)	(75,066)	(76,942)
Development Applications	(67,625)	(71,085)	(69,316)	(71,049)	(72,825)	(74,645)
Occupation Certificate	(1,248)	(1,248)	(1,279)	(1,311)	(1,344)	(1,378)
On-Site Sewerage	(85,833)	(85,833)	(82,979)	(90,178)	(92,433)	(94,744)
Other Building Fees	(60,331)	(56,406)	(61,839)	(63,386)	(64,970)	(66,595)
Other Town Planning Fees	(6,866)	(6,866)	(7,038)	(7,214)	(7,394)	(7,579)
Public Health	(42,656)	(34,702)	(43,722)	(44,815)	(45,936)	(47,084)
Section 149 Certificates	(43,956)	(43,956)	(45,055)	(46,181)	(47,336)	(48,519)
Trade Waste	(28,090)	(26,130)	(28,792)	(29,512)	(30,250)	(31,006)
Total User Charges and Fees	(431,280)	(431,280)	(452,062)	(453,115)	(464,443)	(476,053)
Operating Grants and Contributions						
Heritage Grants and Contributions	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Total Operating Grants and Contributions	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Internal Revenue						
Contribution from Domestic Waste-POEO Act Clean Up Notices	(105,062)	(105,062)	(107,689)	(110,381)	(113,140)	(115,969)
Total Internal Revenue	(105,062)	(105,062)	(107,689)	(110,381)	(113,140)	(115,969)

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Expenditure						
Application Tracking Software	3,121	3,121	3,199	3,279	3,361	3,445
Building and Environmental Regulation	89,103	228,481	215,942	221,340	226,874	232,546
Electronic Housing Code	500	0	513	525	538	552
Environmental Health	1,040	1,040	1,066	1,093	1,120	1,148
Environmental Officer	159,729	159,729	170,347	174,606	178,971	183,445
Illegal Dumping Surveillance	21,012	21,012	21,537	22,076	22,628	23,193
Strategic Land Use Planning	2,081	2,081	2,133	2,186	2,241	2,297
Town Planning	348,966	373,966	429,358	440,091	451,094	462,371
Town Planning Administration	327,890	321,390	320,337	328,483	336,834	345,391
Total Operating Expenditure	953,442	1,110,820	1,164,432	1,193,679	1,223,661	1,254,388

Muswellbrook Shire Council Estimates 2020/21 to 2023/24

Fund: General Fund
Principal Activity: Environmental Services
Business Unit: Sustainability

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Revenues						
User Charges and Fees	0	(3,000)	0	0	0	0
Other Revenues	0	(65)	0	0	0	0
Operating Grants and Contributions	(95,753)	(175,993)	(97,959)	(100,221)	(102,539)	(104,915)
Internal Revenue	(427,735)	(427,735)	(438,429)	(449,388)	(460,624)	(472,139)
Total Operating Revenues	(523,488)	(606,793)	(536,388)	(549,609)	(563,163)	(577,054)
	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Expenses						
Wages and Salaries	259,417	259,417	265,902	272,550	279,364	286,348
Materials and Contracts	146,209	255,514	133,681	137,024	140,449	143,958
Total Operating Expenses	405,626	514,931	399,583	409,574	419,813	430,306
Total Operating Result Before Capital	(117,862)	(91,862)	(136,805)	(140,035)	(143,350)	(146,748)

Fund: General Fund
Principal Activity: Environmental Services
Business Unit: Sustainability

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Revenue						
User Charges and Fees						
Vehicle Contribution	0	(3,000)	0	0	0	0
Total User Charges and Fees	0	(3,000)	0	0	0	0
Other Revenues						
Products	0	(65)	0	0	0	0
Total Other Revenues	0	(65)	0	0	0	0
Operating Grants and Contributions						
Fish Habitat Action Grant (Landcare project)	0	(11,400)	0	0	0	0
Flying Fox	0	(4,500)	0	0	0	0
Litter Prevention (Round 5)	0	(31,500)	0	0	0	0
Mbk Urban Riparian Restoration	0	(31,110)	0	0	0	0
National Tree Day Contributions	0	(1,730)	0	0	0	0
Natural Resource Management	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)
VPA Environmental Monitoring Contributions	(88,253)	(88,253)	(90,459)	(92,721)	(95,039)	(97,415)
Total Operating Grants and Contributions	(95,753)	(175,993)	(97,959)	(100,221)	(102,539)	(104,915)
Internal Revenue						
Contribution From Sewer Fund	(86,151)	(86,151)	(88,305)	(90,512)	(92,775)	(95,095)
Contribution From Water Fund	(245,580)	(245,580)	(251,720)	(258,012)	(264,463)	(271,074)
Transfer from DWM	(96,004)	(96,004)	(98,404)	(100,864)	(103,386)	(105,970)
Total Internal Revenue	(427,735)	(427,735)	(438,429)	(449,388)	(460,624)	(472,139)

Fund: General Fund
Principal Activity: Environmental Services
Business Unit: Sustainability

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Expenditure						
Community Engagement	4,691	4,691	4,808	4,929	5,052	5,178
Energy Minimisation	20,808	20,808	21,328	21,861	22,408	22,968
Environment	5,712	5,712	5,855	6,001	6,151	6,305
Environmental Monitoring	13,525	13,525	15,863	16,260	16,666	17,083
Fish Habitat Action Grant (Landcare project)	0	30,400	0	0	0	0
Flying Fox	0	4,500	5,000	5,125	5,253	5,384
Land Care	22,617	22,617	0	0	0	0
Litter Prevention (Round 5)	0	31,500	0	0	0	0
Mbk Urban Riparian Restoration	0	31,110	0	0	0	0
Natural Resource Management	1,560	1,560	1,599	1,639	1,680	1,722
Sustainability Unit	264,593	274,593	271,207	277,988	284,938	292,060
Tree Management	30,518	32,248	31,281	32,063	32,865	33,686
Waste Minimisation	20,801	20,866	21,321	21,854	22,400	22,960
Water Minimisation	20,801	20,801	21,321	21,854	22,400	22,960
Total Operating Expenditure	405,626	514,931	399,583	409,574	419,813	430,306

Muswellbrook Shire Council Estimates 2020/21 to 2023/24

Fund:
Principal Activity:
Business Unit:

General Fund
Environmental Services
Regulatory Services

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Revenues						
User Charges and Fees	(97,795)	(97,795)	(105,239)	(102,746)	(105,315)	(107,947)
Total Operating Revenues	(97,795)	(97,795)	(105,239)	(102,746)	(105,315)	(107,947)
	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Expenses						
Wages and Salaries	258,373	258,373	275,082	281,959	289,007	296,233
Materials and Contracts	59,296	59,296	66,278	67,798	69,355	70,951
Total Operating Expenses	317,669	317,669	341,360	349,757	358,362	367,184
Total Operating Result Before Capital	219,874	219,874	236,121	247,011	253,047	259,237

Fund:
Principal Activity:
Business Unit:

General Fund
Environmental Services
Regulatory Services

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Revenue						
User Charges and Fees						
Fines and Fees	(53,059)	(48,341)	(54,385)	(55,745)	(57,139)	(58,567)
Impounding	(44,736)	(49,454)	(50,854)	(47,001)	(48,176)	(49,380)
Total User Charges and Fees	(97,795)	(97,795)	(105,239)	(102,746)	(105,315)	(107,947)

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Expenditure						
Impounding	111,913	111,913	130,461	133,585	136,786	140,069
Rangers	184,950	184,950	189,573	194,313	199,171	204,150
Vehicles	20,806	20,806	21,326	21,859	22,405	22,965
Total Operating Expenditure	317,669	317,669	341,360	349,757	358,362	367,184

Minor Funds

Estimates for 2020/21 to 2023/24

Operating Budget

Muswellbrook Shire Council Estimates 2020/21 to 2023/24

Fund: Combined Water Fund
Principal Activity: Water
Business Unit: Water

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Revenues						
Rates and Charges	(1,595,684)	(1,595,684)	(1,637,172)	(1,676,466)	(1,718,377)	(1,761,336)
User Charges and Fees	(4,068,286)	(4,255,837)	(4,169,994)	(4,273,167)	(4,379,453)	(4,488,383)
Interest and Investments Revenues	(424,552)	(254,552)	(305,166)	(312,795)	(320,615)	(328,630)
Operating Grants and Contributions	(35,893)	(35,137)	(36,790)	(37,343)	(38,090)	(38,851)
Total Operating Revenues	(6,124,415)	(6,141,210)	(6,149,122)	(6,299,771)	(6,456,535)	(6,617,200)
	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Expenses						
Wages and Salaries	1,017,793	1,017,793	1,001,421	1,026,456	1,052,207	1,078,420
Materials and Contracts	1,472,661	1,477,546	1,327,849	1,359,418	1,393,282	1,429,557
Other Costs	331,081	342,991	310,292	323,351	331,435	339,719
Borrowing Costs	106,482	106,482	83,791	65,298	42,106	17,359
Overheads	1,286,476	1,286,476	1,492,132	1,437,616	1,469,467	1,502,295
Depreciation	1,838,328	1,780,637	1,933,637	2,031,338	2,119,638	2,197,738
Total Operating Expenses	6,052,821	6,011,925	6,149,122	6,243,477	6,408,135	6,565,088
Total Operating Result Before Capital	(71,594)	(129,285)	0	(56,294)	(48,400)	(52,112)

Fund: Combined Water Fund
 Principal Activity: Water
 Business Unit: Water

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Revenue						
Rates and Charges						
Water Fund Rates	(1,595,684)	(1,595,684)	(1,637,172)	(1,676,466)	(1,718,377)	(1,761,336)
Total Rates and Charges	(1,595,684)	(1,595,684)	(1,637,172)	(1,676,466)	(1,718,377)	(1,761,336)
User Charges and Fees						
Water Fund Sundry Income	(18,076)	(13,076)	(18,528)	(18,806)	(19,182)	(19,565)
Water Mains Pressure Test	0	(1,551)	0	0	0	0
Water Meter Test Fees	(10,400)	(20,400)	(10,660)	(10,812)	(11,028)	(11,248)
Water Private Works	(20,801)	(20,801)	(21,321)	(21,644)	(22,077)	(22,518)
Water Tanker Sales	(52,020)	(232,020)	(53,321)	(54,121)	(55,203)	(56,307)
Water Tapping Fees	(3,122)	(4,122)	(3,200)	(3,246)	(3,311)	(3,377)
Water Users Fees and Charges	(3,963,867)	(3,963,867)	(4,062,964)	(4,164,538)	(4,268,652)	(4,375,368)
Total User Charges and Fees	(4,068,286)	(4,255,837)	(4,169,994)	(4,273,167)	(4,379,453)	(4,488,383)
Interest and Investments Revenues						
Interest on Investments	(392,000)	(222,000)	(271,800)	(278,595)	(285,560)	(292,699)
Interest on Overdue Rates	(32,552)	(32,552)	(33,366)	(34,200)	(35,055)	(35,931)
Total Interest and Investments Revenues	(424,552)	(254,552)	(305,166)	(312,795)	(320,615)	(328,630)
Operating Grants and Contributions						
Pension Rebate Subsidy	(35,893)	(35,137)	(36,790)	(37,343)	(38,090)	(38,851)
Total Operating Grants and Contributions	(35,893)	(35,137)	(36,790)	(37,343)	(38,090)	(38,851)

Fund: Combined Water Fund
Principal Activity: Water
Business Unit: Water

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Expenditure						
Depreciation	1,838,328	1,780,637	1,933,637	2,031,338	2,119,638	2,197,738
Management/Supervision	343,358	343,358	310,124	317,518	325,549	333,596
Water Consultant Activities, Risk Assessments, IWCM other :	60,000	40,000	20,000	20,500	21,013	21,538
Water Fund Administration and Overheads (Inc Dividend to C	1,286,476	1,286,476	1,492,132	1,437,616	1,469,467	1,502,295
Water Fund Other Administration Costs	242,834	239,634	197,257	179,897	159,570	137,759
Water Mains	347,156	311,387	325,835	334,050	342,277	350,834
Water Meters, Private Works and water purchases	367,888	399,157	327,085	336,325	344,734	353,352
Water Miscellaneous Expenses	19,767	19,767	20,261	20,666	21,183	21,713
Water Pumping Expenses	337,911	338,572	332,361	348,191	356,894	365,819
Water Reservoirs	13,949	12,152	14,298	14,588	14,953	15,327
Water Treatment	1,195,154	1,240,785	1,176,132	1,202,788	1,232,857	1,265,117
Total Operating Expenditure	6,052,821	6,011,925	6,149,122	6,243,477	6,408,135	6,565,088

Muswellbrook Shire Council Estimates 2020/21 to 2023/24

Fund: Combined Sewer Fund
Principal Activity: Sewer
Business Unit: Sewer

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Revenues						
Rates and Charges	(4,521,580)	(4,521,580)	(4,639,141)	(4,753,996)	(4,872,188)	(5,000,093)
User Charges and Fees	(459,200)	(459,200)	(502,682)	(474,182)	(486,007)	(498,128)
Interest and Investments Revenues	(62,500)	(62,500)	(64,063)	(65,664)	(67,305)	(68,988)
Operating Grants and Contributions	(35,000)	(35,211)	(35,875)	(36,772)	(37,691)	(38,633)
Total Operating Revenues	(5,078,280)	(5,078,491)	(5,241,761)	(5,330,614)	(5,463,191)	(5,605,842)
Expenses						
Wages and Salaries	852,547	852,547	832,043	852,845	874,256	896,020
Materials and Contracts	799,500	809,495	689,507	707,471	724,829	743,229
Other Costs	324,969	315,185	324,367	418,131	428,405	445,970
Borrowing Costs	766,469	766,469	726,218	693,706	660,582	625,661
Overheads	839,594	839,594	816,725	924,960	947,995	971,787
Depreciation	1,795,201	1,407,461	1,852,901	2,004,613	2,158,113	2,311,401
Total Operating Expenses	5,378,280	4,990,751	5,241,761	5,601,726	5,794,180	5,994,068
Total Operating Result Before Capital	300,000	(87,740)	0	271,112	330,989	388,226

Fund:		Combined Sewer Fund				
Principal Activity:		Sewer				
Business Unit:		Sewer				
	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Revenue						
Rates and Charges						
Sewer Fund Rates	(4,521,580)	(4,521,580)	(4,639,141)	(4,753,996)	(4,872,188)	(5,000,093)
Total Rates and Charges	(4,521,580)	(4,521,580)	(4,639,141)	(4,753,996)	(4,872,188)	(5,000,093)
User Charges and Fees						
Sewer Connections	0	0	0	0	0	0
Sewer Effluent Reuse	(411,115)	(411,115)	(421,393)	(431,928)	(442,726)	(453,794)
Sewer Other Revenues	(15,085)	(15,085)	(47,464)	(7,584)	(7,744)	(7,909)
Sewer Plan Fees	0	0	0	0	0	0
Sewer Trade Waste Fees	(33,000)	(33,000)	(33,825)	(34,670)	(35,537)	(36,425)
Total User Charges and Fees	(459,200)	(459,200)	(502,682)	(474,182)	(486,007)	(498,128)
Interest and Investments Revenues						
Interest on Investments	(37,500)	(37,500)	(38,438)	(39,398)	(40,383)	(41,393)
Interest on Overdue Rates	(25,000)	(25,000)	(25,625)	(26,266)	(26,922)	(27,595)
Total Interest and Investments Revenues	(62,500)	(62,500)	(64,063)	(65,664)	(67,305)	(68,988)
Operating Grants and Contributions						
Pension Rebate Subsidy	(35,000)	(35,211)	(35,875)	(36,772)	(37,691)	(38,633)
Total Operating Grants and Contributions	(35,000)	(35,211)	(35,875)	(36,772)	(37,691)	(38,633)

Fund: Combined Sewer Fund
Principal Activity: Sewer
Business Unit: Sewer

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Expenditure						
Depreciation	1,795,201	1,407,461	1,852,901	2,004,613	2,158,113	2,311,401
Engineering/Supervision	417,251	419,179	372,797	380,489	388,162	404,630
Sewer Effluent Reuse	128,315	126,755	116,522	121,880	124,927	128,049
Sewer Fund Administration and Overheads (Inc Dividend to Gen F	839,594	839,594	816,725	924,960	947,995	971,787
Sewer Mains	338,137	347,368	296,592	303,753	311,217	318,997
Sewer Other Costs	4,515	4,515	4,628	4,837	4,830	4,951
Sewer Pumping Stations	296,566	294,609	253,984	261,771	267,906	274,885
Sewer Treatment	1,548,301	1,540,870	1,527,612	1,599,423	1,591,030	1,579,368
Temporary Offices - Rent of Buildings	10,400	10,400	0	0	0	0
Total Operating Expenditure	5,378,280	4,990,751	5,241,761	5,601,726	5,794,180	5,994,068

Future Fund

Estimates for 2020/21 to 2023/24

Operating Budget

Muswellbrook Shire Council Estimates 2020/21 to 2023/24

Fund: General Fund
Principal Activity: Future Fund
Business Unit: Education Division

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Revenues						
User Charges and Fees	(550,641)	(762,027)	(662,846)	(566,208)	(580,362)	(594,870)
Total Operating Revenues	(550,641)	(762,027)	(662,846)	(566,208)	(580,362)	(594,870)
	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Expenses						
Wages and Salaries	81,743	81,743	83,787	85,881	88,028	90,229
Materials and Contracts	237,049	242,043	260,991	215,965	221,364	226,897
Other Costs	149,420	137,154	106,765	109,058	111,783	114,577
Borrowing Costs	145,663	88,798	89,368	82,399	84,457	86,568
Depreciation	827,200	619,200	634,680	648,648	663,589	680,178
Total Operating Expenses	1,441,075	1,168,938	1,175,591	1,141,951	1,169,221	1,198,449
Total Operating Result Before Capital	890,434	406,911	512,745	575,743	588,859	603,579

Fund: General Fund
Principal Activity: Future Fund
Business Unit: Education Division

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Revenue						
User Charges and Fees						
Art Gallery	(11,279)	(743)	0	0	0	0
Campbell's Corner	(54,382)	(53,000)	(55,742)	(57,136)	(58,564)	(60,028)
Loxton House	(80,766)	(79,069)	(82,785)	(84,855)	(86,976)	(89,150)
Sam Adams College	(225,884)	(225,884)	(231,531)	(237,319)	(243,252)	(249,333)
Town Education Campus	(178,330)	(403,331)	(292,788)	(186,898)	(191,570)	(196,359)
Total User Charges and Fees	(550,641)	(762,027)	(662,846)	(566,208)	(580,362)	(594,870)

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Expenditure						
140 Bridge Street	2,672	2,672	2,742	2,808	2,878	2,950
Art Gallery	87,572	0	0	0	0	0
Campbell's Corner	169,475	148,357	148,625	146,854	149,249	152,980
Education Division	81,743	81,743	83,787	85,881	88,028	90,229
Fund Contingency	18,673	14,809	19,140	19,618	20,108	20,611
Legals/Leases	2,500	0	2,563	2,627	2,692	2,759
Library	196,894	5,000	0	0	0	0
Loxton House	47,336	42,336	48,519	49,669	50,912	52,185
Sam Adams College	489,634	474,173	489,090	496,459	508,870	521,590
Town Education Campus	344,576	399,848	381,125	338,035	346,484	355,145
Total Operating Expenditure	1,441,075	1,168,938	1,175,591	1,141,951	1,169,221	1,198,449

Muswellbrook Shire Council Estimates 2020/21 to 2023/24

Fund:
Principal Activity:
Business Unit:

General Fund
Future Fund
Commercial Division

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Revenues						
User Charges and Fees	(5,919,134)	(5,926,863)	(6,067,113)	(6,215,409)	(6,367,402)	(6,523,223)
Total Operating Revenues	(5,919,134)	(5,926,863)	(6,067,113)	(6,215,409)	(6,367,402)	(6,523,223)
	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Expenses						
Wages and Salaries	145,005	145,005	148,630	257,546	261,218	267,747
Materials and Contracts	1,340,400	1,487,358	1,373,410	1,404,654	1,439,271	1,474,753
Other Costs	589,527	631,145	604,070	619,431	634,921	650,749
Borrowing Costs	1,269,928	1,116,268	856,380	702,323	637,945	523,605
Overheads	250,000	288,000	0	250,000	250,000	250,000
Total Operating Expenses	3,594,860	3,667,776	2,982,490	3,233,954	3,223,355	3,166,854
Total Operating Result Before Capital	(2,324,274)	(2,259,087)	(3,084,623)	(2,981,455)	(3,144,047)	(3,356,369)

Fund: General Fund
Principal Activity: Future Fund
Business Unit: Commercial Division

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Revenue						
User Charges and Fees						
63 Palace Street	(12,565)	(12,565)	(12,879)	(13,202)	(13,532)	(13,870)
88 Bridge Street	(58,427)	(61,427)	(59,887)	(61,420)	(62,955)	(64,529)
93A Hill St	(8,194)	(2,600)	(8,399)	(8,609)	(8,824)	(9,045)
98 Bridge Street	(6,253)	(6,253)	(6,409)	(6,519)	(6,657)	(6,823)
Brook Street Mall	(84,050)	(110,462)	(116,602)	(88,305)	(90,513)	(92,776)
Campbell's Corner	(610,896)	(559,828)	(644,358)	(641,823)	(657,868)	(674,315)
HACC Building	(70,292)	(70,292)	(72,050)	(73,850)	(75,696)	(77,589)
Market House	(109,265)	(90,000)	(100,383)	(114,796)	(117,666)	(120,608)
Market Place	(3,941,036)	(3,941,036)	(3,941,036)	(4,140,551)	(4,244,064)	(4,350,166)
New England Highway	(34,460)	(35,960)	(35,322)	(36,205)	(37,110)	(38,038)
Seven Hills	(829,981)	(882,725)	(912,230)	(868,632)	(886,983)	(905,792)
Staff Housing	(153,715)	(153,715)	(157,558)	(161,497)	(165,534)	(169,672)
Total User Charges and Fees	(5,919,134)	(5,926,863)	(6,067,113)	(6,215,409)	(6,367,402)	(6,523,223)

Fund: General Fund
Principal Activity: Future Fund
Business Unit: Commercial Division

	2019/20 Original Budget	December Review Budget	2020/21 Total Estimate Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget
Operating Expenditure						
63 Palace Street	4,801	4,801	4,922	5,048	5,174	5,303
88 Bridge Street	30,759	44,042	42,652	40,024	41,024	42,054
93A Hill St	4,344	2,637	4,455	4,552	4,666	4,783
98 Bridge Street	3,462	3,190	3,550	3,635	3,726	3,820
Brook Street Mall	91,922	98,589	100,138	206,426	207,407	211,178
Campbell's Corner	415,564	286,976	288,787	282,193	289,272	296,504
Commercial and Education Building	0	94,940	0	0	0	0
Commercial Buildings Officer	81,743	81,743	83,786	85,882	88,029	90,229
Contribution to General Fund	0	38,000	0	0	0	0
Dividend to General Fund	250,000	250,000	0	250,000	250,000	250,000
Future Fund Board	25,000	25,000	25,625	26,266	26,922	27,595
Future Fund Development Applications	250,000	210,000	256,250	262,656	269,223	275,953
Glen Munro Estate	7,608	6,838	7,802	7,996	8,196	8,401
HACC Building	13,425	12,560	13,765	14,087	14,466	14,828
Job Creation	20,000	20,000	20,000	20,000	20,000	20,000
Land Development	3,447	3,447	3,537	3,625	3,716	3,809
Land Development Adams Street Muswellbrook	4,485	4,485	4,601	4,718	4,837	4,958
Land Development Industrial East Muswellbrook	3,693	3,449	3,789	3,884	3,981	4,080
Land Development Turner Street Denman	1,846	1,846	1,894	1,941	1,990	2,040
Market House	28,802	25,025	29,527	30,193	30,949	31,722
Market Place	1,759,724	1,931,374	1,695,736	1,610,484	1,570,902	1,481,977
New England Highway	11,996	11,263	12,298	12,553	12,867	13,190
Seven Hills	511,611	438,526	303,785	281,128	288,155	295,359
Staff Housing Denman	5,782	5,951	5,930	6,075	6,228	6,383
Staff Housing Muswellbrook	64,846	63,094	69,661	70,588	71,625	72,688
Total Operating Expenditure	3,594,860	3,667,776	2,982,490	3,233,954	3,223,355	3,166,854



muswellbrook
shire council

Adopted estimates for
2020/21 Capital Budget
(including forward estimates until 2023/24)

Capital Budget - 2020/21 - 2023/24

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Muswellbrook Shire Council Capital Budget 2020/21 - 2023/24

Fund: All Funds Consolidated
Business Unit: All Funds Consolidated

Capital Budget

Funding Sources	2019/20 Budget (Original)	2019/20 Budget (December Review)	2020/21 Planned	2021/22 Planned	2022/23 Planned	2023/24 Planned
Operating Result	-\$3,726,815	-\$4,312,477	-\$4,648,308	-\$4,146,449	-\$4,143,414	-\$4,246,211
Section 94	-\$4,279,751	-\$4,279,751	-\$2,955,770	-\$3,187,064	-\$3,271,615	-\$3,341,550
Capital Grants	-\$12,655,916	-\$20,053,245	-\$8,327,168	-\$5,658,898	-\$5,658,898	-\$5,658,898
Capital Contributions	-\$95,000	-\$137,995	-\$339,337	-\$95,000	-\$65,000	-\$95,000
Depreciation	-\$12,951,041	-\$12,830,543	-\$13,984,835	-\$14,638,204	-\$15,263,734	-\$15,857,144
Transfers from Reserve	-\$10,406,398	-\$26,891,848	-\$8,982,102	-\$1,839,072	-\$1,011,706	-\$532,332
Borrowed Funds	\$0	\$0	\$0	\$0	\$0	\$0
Sale of Assets	-\$70,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000
Total Capital Funds	-\$44,184,921	-\$68,575,859	-\$39,307,520	-\$29,634,687	-\$29,484,367	-\$29,801,135

Capital Expenditure	2019/20 Budget (Original)	2019/20 Budget (December Review)	2020/21 Planned	2021/22 Planned	2022/23 Planned	2023/24 Planned
Capital Works/Purchases	\$30,090,457	\$54,280,585	\$28,845,383	\$16,065,774	\$16,028,847	\$16,084,960
Loan Repayments	\$6,173,654	\$6,367,464	\$6,209,762	\$6,394,134	\$6,324,913	\$5,712,807
Transfers to Reserves	\$7,920,810	\$7,927,810	\$4,252,375	\$7,174,779	\$7,130,607	\$8,003,368
Total Capital Expenditure	\$44,184,921	\$68,575,859	\$39,307,520	\$29,634,687	\$29,484,367	\$29,801,135

Budgeted Result	\$0	\$0	\$0	\$0	\$0	\$0
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Muswellbrook Shire Council
General Fund
Capital Budget 2020/21 to 2023/24

Muswellbrook Shire Council Capital Budget 2020/21 - 2023/24

Capital Budget

Funding Sources	2019/20 Budget (Original)	2019/20 Budget (December Review)	2020/21 Planned	2021/22 Planned	2022/23 Planned	2023/24 Planned
Operating Result	-\$2,521,381	-\$2,243,276	-\$2,076,430	-\$1,955,555	-\$1,870,815	-\$1,829,535
Section 94	-\$3,396,751	-\$3,396,751	-\$2,051,770	-\$2,269,064	-\$2,332,665	-\$2,398,000
Capital Grants	-\$7,854,898	-\$13,809,381	-\$5,327,168	-\$2,658,898	-\$2,658,898	-\$2,658,898
Capital Contributions	-\$95,000	-\$137,995	-\$339,337	-\$95,000	-\$65,000	-\$95,000
Depreciation	-\$8,866,513	-\$9,023,245	-\$9,563,617	-\$9,953,605	-\$10,322,394	-\$10,667,827
Transfers from Reserve	-\$6,997,350	-\$14,078,299	-\$5,380,407	-\$1,245,968	-\$635,276	-\$323,067
Borrowed Funds	\$0	\$0	\$0	\$0	\$0	\$0
Sale of Assets	-\$70,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000
Total Capital Funds	-\$29,801,893	-\$42,758,947	-\$24,808,729	-\$18,248,090	-\$17,955,048	-\$18,042,327

Capital Expenditure	2019/20 Budget (Original)	2019/20 Budget (December Review)	2020/21 Planned	2021/22 Planned	2022/23 Planned	2023/24 Planned
Capital Works/Purchases	\$22,171,153	\$35,121,207	\$21,905,544	\$12,376,012	\$12,427,479	\$12,474,869
Loan Repayments	\$592,930	\$592,930	\$461,859	\$488,222	\$516,104	\$488,221
Transfers to Reserves	\$7,037,810	\$7,044,810	\$2,441,326	\$5,383,856	\$5,011,465	\$5,079,237
Total Capital Expenditure	\$29,801,893	\$42,758,947	\$24,808,729	\$18,248,090	\$17,955,048	\$18,042,327
Budgeted Result	\$0	\$0	\$0	\$0	\$0	\$0

Muswellbrook Shire Council
Community Infrastructure
2020/21 - 2023/24 Capital Budget

Account Group	2019/20 Budget (Original)	2019/20 Budget (December Review)	2020/21 Planned	2021/22 Planned	2022/23 Planned	2023/24 Planned
Capital Revenue						
Section 94	-\$156,000	-\$156,000	\$0	-\$156,000	-\$156,000	-\$156,000
Capital Grants	-\$5,407,898	-\$7,715,663	-\$4,086,168	-\$2,647,898	-\$2,647,898	-\$2,647,898
Capital Contributions	\$0	\$0	\$0	\$0	\$0	\$0
Depreciation	-\$6,534,892	-\$6,445,565	-\$6,848,137	-\$7,052,162	-\$7,332,969	-\$7,587,743
Transfers from Reserve	-\$3,545,000	-\$5,192,606	\$0	\$0	\$0	\$0
Sale of Assets	-\$70,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000
Borrowed Funds	\$0	\$0	\$0	\$0	\$0	\$0
Total Capital Revenue	-\$15,713,790	-\$19,579,834	-\$11,004,305	-\$9,926,060	-\$10,206,867	-\$10,461,641

Capital Expenses	2019/20 Budget (Original)	2019/20 Budget (December Review)	2020/21 Planned	2021/22 Planned	2022/23 Planned	2023/24 Planned
Roads Capital Works	\$10,674,035	\$13,413,887	\$7,515,709	\$6,415,506	\$6,427,582	\$6,587,149
Plant Item Acquisitions	\$979,000	\$1,863,612	\$1,000,000	\$995,194	\$1,013,824	\$995,194
Stormwater	\$0	\$0	\$0	\$0	\$0	\$0
Waste Management Capital Works	\$560,000	\$805,292	\$60,000	\$52,608	\$52,608	\$52,608
Loan Repayments	\$592,930	\$592,930	\$461,859	\$488,222	\$516,104	\$488,221
Transfer to Reserves	\$2,562,378	\$2,562,378	\$389,556	\$752,280	\$283,019	\$1,471,858
Total Capital Expenses	\$15,368,343	\$19,238,099	\$9,427,124	\$8,703,810	\$8,293,137	\$9,595,030

Fund: Capital Revenues
 General Fund
 Business Unit: Roads and Drainage and Other Community Infrastructure

	2019/20 Budget (Original)	2019/20 Budget (December Review)	2020/21 Planned	2021/22 Planned	2022/23 Planned	2023/24 Planned
Section 94 Contributions						
Contributions - Muswellbrook	-\$156,000	-\$156,000	\$0	-\$156,000	-\$156,000	-\$156,000
Total Contributions	-\$156,000	-\$156,000	\$0	-\$156,000	-\$156,000	-\$156,000
Capital Grants						
RTA Block Grant	-\$70,000	-\$69,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000
Bylong Valley Way - REPAIR RMS	\$0	-\$205,000	\$0	\$0	\$0	\$0
RTA - Cycling Towns	\$0	-\$134,640	\$0	\$0	\$0	\$0
Bylong Valley Way - RMS Curve Improve	\$0	-\$254,150	\$0	\$0	\$0	\$0
Resources for Regions Roadworks	-\$1,189,000	-\$1,436,528	\$0	\$0	\$0	\$0
Resources for Regions Round 5	-\$2,271,000	-\$4,338,447	\$0	-\$2,000,000	-\$2,000,000	-\$2,000,000
Resources for Regions - Round 6	\$0	\$0	-\$3,018,750	\$0	\$0	\$0
Sandy Creek Road - NSW Safer Roads	\$0	\$0	-\$419,520	\$0	\$0	\$0
Williams Bridge - Better Country Roads	-\$650,000	-\$650,000	\$0	\$0	\$0	\$0
Williams Bridge	-\$650,000	-\$50,000	\$0	\$0	\$0	\$0
Roads to Recovery	-\$577,898	-\$577,898	-\$577,898	-\$577,898	-\$577,898	-\$577,898
Total Grants	-\$5,407,898	-\$7,715,663	-\$4,086,168	-\$2,647,898	-\$2,647,898	-\$2,647,898
Capital Contributions						
BHP Thomas Mitchell Drive	\$0	\$0	\$0	\$0	\$0	\$0
Road Closures - Mangoola	\$0	\$0	\$0	\$0	\$0	\$0
Total Contributions	\$0	\$0	\$0	\$0	\$0	\$0
Depreciation						
Roads	-\$5,507,567	-\$5,524,407	-\$5,733,722	-\$5,903,962	-\$6,082,744	-\$6,234,812
Works Fleet	-\$743,125	-\$634,036	-\$820,793	-\$850,000	-\$947,000	-\$1,045,000
Vehicles	-\$187,000	-\$187,000	-\$190,000	-\$192,000	-\$195,000	-\$197,000
Waste Management Centre	-\$97,200	-\$100,122	-\$103,622	-\$106,200	-\$108,225	-\$110,931
Total Depreciation	-\$6,534,892	-\$6,445,565	-\$6,848,137	-\$7,052,162	-\$7,332,969	-\$7,587,743
Transfer from Reserve						
Road Contingency Reserve	-\$425,000	-\$425,000	\$0	\$0	\$0	\$0
Plant and Vehicle Reserve	\$0	-\$263,299	\$0	\$0	\$0	\$0
Asset Renewal Reserve	-\$1,147,000	-\$1,147,000	\$0	\$0	\$0	\$0
SRV Reserve	\$0	-\$134,640	\$0	\$0	\$0	\$0
Waste Reserves	\$0	-\$245,292	\$0	\$0	\$0	\$0
Contingency Reserve	-\$160,000	-\$160,000	\$0	\$0	\$0	\$0
Carryover Works 2018-19	\$0	-\$891,549	\$0	\$0	\$0	\$0
VPA Funds - Denman Design	\$0	-\$65,554	\$0	\$0	\$0	\$0
VPA Funds - Safety Audit	\$0	-\$47,272	\$0	\$0	\$0	\$0
VPA Funds - Wybong Road	-\$110,000	-\$110,000	\$0	\$0	\$0	\$0
VPA Funds- Bylong Valley Way	-\$200,000	-\$200,000	\$0	\$0	\$0	\$0
VPA Funds - CBD Project (Denman)	-\$905,000	-\$905,000	\$0	\$0	\$0	\$0
VPA Funds - CBD (Muswellbrook)	-\$598,000	-\$598,000	\$0	\$0	\$0	\$0
Total Transfers from Reserve	-\$3,545,000	-\$5,192,606	\$0	\$0	\$0	\$0
Borrowings						
Total Borrowings	\$0	\$0	\$0	\$0	\$0	\$0
Sale of Assets						
Works Fleet Items	-\$70,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000
Total Sale of Assets	-\$70,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000
Transfer to Reserves						
Infrastructure Reserve	\$19,917	\$19,917	\$118,765	\$475,465	\$0	\$583,514
Unrestricted Cash	\$0	\$0	\$0	\$0	\$0	\$600,000
Plant Reserve	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000
Contingency Reserve	\$1,516,239	\$1,516,239	\$0	\$0	\$0	\$0
Waste Management Reserve	\$956,222	\$956,222	\$200,791	\$206,815	\$213,019	\$218,344
Total Sale of Assets	\$2,562,378	\$2,562,378	\$389,556	\$752,280	\$283,019	\$1,471,858

**Muswellbrook Shire Council
Roads and Drainage**

Capital Works and Purchases Budget 2020/21

Program	2019/20 Budget (Original)	2019/20 Budget (December Review)	Proposed 2020/21	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Restricted Reserves	Total Funding
Mine Affected Road Renewal Programme	\$430,000	\$430,000	\$343,750	\$343,750					\$343,750
Design and construction of Denman Street Scape	\$0	\$65,554	\$0						\$0
Bylong Valley Way - REPAIR RMS	\$0	\$205,000	\$0						\$0
Urban Road Renewal Programme	\$0	\$151,087	\$400,000	\$400,000					\$400,000
Rural Road Renewal Programme	\$0	\$0	\$375,000	\$375,000					\$375,000
Regional Road Renewal Programme	\$70,000	\$69,000	\$70,000		\$70,000				\$70,000
Road Resealing Programme	\$577,898	\$577,898	\$500,000	\$500,000					\$500,000
Rural Road Regravelling Programme	\$336,000	\$336,000	\$348,291	\$348,291					\$348,291
Road Heavy Patching Programme	\$200,000	\$200,000	\$287,500	\$287,500					\$287,500
Increased Renewal Programme	\$0	\$0	\$0	\$0					\$0
Bridges Renewal Programme	\$105,000	\$105,000	\$105,000	\$105,000					\$105,000
Carpark Renewal Programme	\$0	\$0	\$100,000	\$100,000					\$100,000
Kerb and Gutter Replacement Programme	\$130,000	\$130,000	\$130,000	\$130,000					\$130,000
Developer Coordinated Works Programme	\$25,000	\$19,241	\$25,000	\$25,000					\$25,000
Footpath and Cycleway Renewal Programme	\$160,000	\$160,000	\$150,000	\$150,000					\$150,000
New Footpath and Cycleway Programme	\$43,000	\$43,000	\$150,000	\$150,000					\$150,000
Capital Contingency	\$0	\$0	\$150,000	\$150,000					\$150,000
Safety Device Renewal Programme	\$138,137	\$138,137	\$135,000	\$135,000					\$135,000
Resources for Regions Projects - Round 6	\$1,221,000	\$1,221,000	\$3,018,750		\$3,018,750				\$3,018,750
Resources for Regions Projects - Round 5	\$0	\$2,067,447	\$0						\$0
Roads to Recovery Program	\$0	\$0	\$577,898		\$577,898				\$577,898
Drainage Devices Programme	\$100,000	\$0	\$140,000	\$140,000					\$140,000
Road Design Program	\$0	\$0	\$50,000	\$50,000					\$50,000
Olympic Park Precinct Cycleway	\$0	\$269,280	\$0						\$0
Drainage Channel - Lorne Street	\$0	\$125,000	\$0						\$0
Sandy Hollow Village Centre	\$40,000	\$54,293	\$40,000	\$40,000					\$40,000
Safety Audit Ridgeland Road	\$0	\$47,272	\$0						\$0
Wybong Road	\$1,900,000	\$1,900,000	\$0						\$0
Bylong Valley Way	\$1,400,000	\$1,654,150	\$0						\$0
Williams Bridge	\$1,300,000	\$700,000	\$0						\$0
Sandy Creek Road Curve Improvement	\$0	\$0	\$419,520		\$419,520				\$419,520
Denman Heritage Shed	\$120,000	\$120,000	\$0						\$0
Denman Business Precinct Masterplan	\$2,378,000	\$2,625,528	\$0						\$0
Business District Renewal Programme	\$0	\$0	\$0						\$0
Total Capital Expenses	\$10,674,035	\$13,413,887	\$7,515,709	\$3,429,541	\$4,086,168	\$0	\$0	\$0	\$7,515,709

Muswellbrook Shire Council
Roads and Drainage
Capital Works and Purchases Budget 2020/21

Plant Items
Capital Works and Purchases Budget 2020/21

Program	2019/20 Budget (Original)	2019/20 Budget (December Review)	Proposed 2020/21	Revenue	Reserve Funds	Sale of Assets	Total Funding
Capital Expenses							
Large Plant Items	\$614,000	\$1,391,309	\$635,000	\$635,000			\$635,000
Transport Vehicles	\$105,000	\$105,000	\$105,000	\$105,000			\$105,000
Vehicle Fleet	\$260,000	\$367,303	\$260,000	\$260,000		\$0	\$260,000
Remove Depot Fuel Tanks	\$0	\$0	\$0	\$0	\$0		\$0
Total Capital Expenses	\$979,000	\$1,863,612	\$1,000,000	\$1,000,000	\$0	\$0	\$1,000,000

Stormwater Capital Works
Capital Works and Purchases Budget 2020/21

Program	2019/20 Budget (Original)	2019/20 Budget (December Review)	Proposed 2020/21	Revenue	Reserve Funds	Capital Contributions	Total Funding
Capital Expenses							
West Denman Stormwater		\$0	\$0				\$0
Total Capital Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Miscellaneous Works
Capital Works and Purchases Budget 2020/21

Program	2019/20 Budget (Original)	2019/20 Budget (December Review)	Proposed 2020/21	Revenue	Reserve Funds	Capital Contributions	Total Funding
Capital Expenses							
Leachate Monitoring Bores	\$0	\$0	\$0	\$0			\$0
Weighbridge Software Upgrade	\$0	\$0	\$0	\$0			\$0
Surveillance Cameras	\$0	\$0	\$0	\$0			\$0
Investigation and Concept Design - Weighbridge and Office	\$0	\$0	\$0	\$0			\$0
FOGO - Design and EIS	\$0	\$245,292	\$0	\$0			\$0
Waste Management Facility	\$560,000	\$560,000	\$60,000	\$60,000			\$60,000
Total Capital Expenses	\$560,000	\$805,292	\$60,000	\$60,000	\$0	\$0	\$60,000

Muswellbrook Shire Council
Environmental, Community and Corporate Services Capital Expenditure Business Unit
Capital Budget 2020/201- 2023/24

Account Group	2019/20 Budget (Original)	2019/20 Budget (December Review)	2020/21 Planned	2021/22 Planned	2022/23 Planned	2023/24 Planned
Capital Revenue						
Section 94	-\$3,240,751	-\$3,240,751	-\$2,051,770	-\$2,113,064	-\$2,176,665	-\$2,242,000
Capital Grants	-\$2,447,000	-\$6,093,718	-\$1,241,000	-\$11,000	-\$11,000	-\$11,000
Capital Contributions	-\$95,000	-\$137,995	-\$339,337	-\$95,000	-\$65,000	-\$95,000
Depreciation	-\$2,331,621	-\$2,577,680	-\$2,715,480	-\$2,901,443	-\$2,989,425	-\$3,080,084
Transfers from Reserve	-\$2,702,350	-\$6,846,317	-\$5,130,407	-\$938,468	-\$320,089	\$0
Borrowed Funds	\$0	\$0	\$0	\$0	\$0	\$0
Sale of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Total Capital Revenue	-\$10,816,722	-\$18,896,461	-\$11,477,994	-\$6,058,975	-\$5,562,179	-\$5,428,084
Capital Expenses						
Capital Works and Purchases	\$9,208,118	\$16,999,040	\$12,312,530	\$4,605,204	\$4,618,278	\$4,516,851
Loan Repayments	\$0	\$0	\$0	\$0	\$0	\$0
Transfer to Reserve	\$3,240,751	\$3,247,751	\$2,051,770	\$3,332,768	\$3,396,369	\$2,242,000
Total Capital Expenses	\$12,448,869	\$20,246,791	\$14,364,300	\$7,937,972	\$8,014,647	\$6,758,851

Capital Revenues

Fund: General Fund
Business Unit: Environment and Corporate and Community Services

	2019/20 Budget (Original)	2019/20 Budget (December Review)	2020/21 Planned	2021/22 Planned	2022/23 Planned	2023/24 Planned
Section 94 Contributions						
Voluntary Planning Agreement	-\$3,240,751	-\$3,240,751	-\$2,051,770	-\$2,113,064	-\$2,176,665	-\$2,242,000
S94 A Contributions	\$0	\$0	\$0	\$0	\$0	\$0
Total Contributions	-\$3,240,751	-\$3,240,751	-\$2,051,770	-\$2,113,064	-\$2,176,665	-\$2,242,000
Capital Grants						
Local Priority - Library	-\$11,000	-\$11,000	-\$11,000	-\$11,000	-\$11,000	-\$11,000
Art Centre Lighting	\$0	-\$81,180	\$0	\$0	\$0	\$0
Laneway Project	\$0	-\$10,000	\$0	\$0	\$0	\$0
Animal Shelter (Federal Contribution)	\$0	\$0	-\$980,000	\$0	\$0	\$0
Bushfire Equipment from RFS	\$0	\$0	-\$250,000	\$0	\$0	\$0
Denman Walking Trail (drought funding)	\$0	-\$104,318	\$0	\$0	\$0	\$0
CBD Activation	\$0	-\$240,325	\$0	\$0	\$0	\$0
Building Stronger Regions Grant	\$0	-\$123,280	\$0	\$0	\$0	\$0
Stronger Communities Building Grant	\$0	-\$1,670,000	\$0	\$0	\$0	\$0
Restart NSW - Hunter Beach	-\$2,436,000	-\$2,436,000	\$0	\$0	\$0	\$0
Rail Noise Abatement Project	\$0	-\$1,417,615	\$0	\$0	\$0	\$0
Total Grants	-\$2,447,000	-\$6,093,718	-\$1,241,000	-\$11,000	-\$11,000	-\$11,000
Capital Contributions						
Upper Hunter Shire Council	-\$65,000	-\$65,000	-\$65,000	-\$65,000	-\$65,000	-\$65,000
Upper Hunter Youth Services - MSC	\$0	-\$15,000	\$0	\$0	\$0	\$0
Future Fund Contribution (TEC II)	\$0	\$0	-\$44,337	\$0	\$0	\$0
Future Fund Contribution (Special Dividend)	\$0	\$0	-\$200,000	\$0	\$0	\$0
Wybong Rural Fire Toilets Project	\$0	-\$16,677	\$0	\$0	\$0	\$0
Insurance Claim - Aquatic Centre	\$0	-\$11,318	\$0	\$0	\$0	\$0
Bengalla Art Contributions	-\$30,000	-\$30,000	-\$30,000	-\$30,000	\$0	-\$30,000
Total Contributions	-\$95,000	-\$137,995	-\$339,337	-\$95,000	-\$65,000	-\$95,000
Depreciation						
Economic Development and Community	-\$11,175	-\$13,948	-\$15,198	-\$15,660	-\$15,892	-\$16,527
Corporate Services Management	-\$307,000	-\$304,974	-\$320,974	-\$336,157	-\$344,812	-\$353,432
Cultural Assets	-\$5,253	-\$14,429	-\$29,479	-\$30,398	-\$31,158	-\$31,937
Bushfire Assets	-\$307,631	-\$316,979	-\$333,979	-\$350,129	-\$358,881	-\$367,852
Libraries	-\$181,723	-\$189,699	-\$203,699	-\$210,983	-\$216,256	-\$221,663
Aquatic Centres	-\$224,239	-\$225,836	-\$234,836	-\$306,416	-\$314,032	-\$321,884
Property and Buildings	-\$1,294,600	-\$1,511,815	-\$1,577,315	-\$1,651,700	-\$1,708,394	-\$1,766,789
Total Depreciation	-\$2,331,621	-\$2,577,680	-\$2,715,480	-\$2,901,443	-\$2,989,425	-\$3,080,084

Capital Revenues

Fund: General Fund
Business Unit: Environment and Corporate and Community Services

	2019/20 Budget (Original)	2019/20 Budget (December Review)	2020/21 Planned	2021/22 Planned	2022/23 Planned	2023/24 Planned
Transfer From Reserves						
Section 94 Tourism	\$0	-\$75,000	\$0	\$0	\$0	\$0
S94 - Open Space	\$0	-\$88,000	\$0	\$0	\$0	\$0
Mangoola Education	\$0	-\$30,000	\$0	\$0	\$0	\$0
SRV Reserves	\$0	-\$180,215	\$0	\$0	\$0	\$0
VPA Funds - Denman Childrens Centre	\$0	-\$470,000	\$0	\$0	\$0	\$0
VPA Funds - Animal Shelter	\$0	-\$296,095	-\$835,407	\$0	\$0	\$0
Unexpended Grants	\$0	-\$375,578	\$0	\$0	\$0	\$0
Carryover Reserve 18/19	\$0	-\$651,950	\$0	\$0	\$0	\$0
VPA Funds - Bengalla	-\$298,000	-\$298,000	\$0	\$0	\$0	\$0
VPA Funds - Racecourse Extension		-\$400,000	\$0	\$0	\$0	\$0
VPA Funds - Aquatic Centre	-\$1,335,000	-\$2,335,000	\$0	\$0	\$0	\$0
VPA Funds - 106 Bridge Street	\$0	-\$357,786	\$0	\$0	\$0	\$0
VPA Funds - Denman Thermal Baths	\$0	-\$35,928	\$0	\$0	\$0	\$0
VPA Funds - Outdoor Pool Refurbishment	\$0	\$0	-\$294,593	\$0	\$0	\$0
VPA Funds - Tertiary Education Centre II	\$0	\$0	-\$1,061,000	-\$938,468	-\$320,089	\$0
VPA Funds - Hunter 2050 Foundation	\$0	\$0	-\$500,000			
Contingency Reserve	-\$684,350	-\$684,350	\$0	\$0	\$0	\$0
Waste Reserve	-\$250,000	-\$318,613	-\$2,439,407	\$0	\$0	\$0
Sustainability Reserve	-\$135,000	-\$135,000	\$0	\$0	\$0	\$0
Environmental Reserve	\$0	-\$74,460	\$0	\$0	\$0	\$0
Recreation	\$0	-\$40,342	\$0	\$0	\$0	\$0
Total Transfers	-\$2,702,350	-\$6,846,317	-\$5,130,407	-\$938,468	-\$320,089	\$0
Borrowed Funds						
Aquatic Centre	\$0	\$0	0	\$0	\$0	\$0
Total Borrowed Funds	\$0	\$0	\$0	\$0	\$0	\$0
Sale of Assets						
Vehicles	\$0	\$0	\$0	\$0	\$0	\$0
Total Sales	\$0	\$0	\$0	\$0	\$0	\$0
Transfer to Reserves						
Voluntary Planning Agreement	\$3,240,751	\$3,240,751	\$2,051,770	\$2,113,064	\$2,176,665	\$2,242,000
Waste Reserve (Internal Loan)	\$0	\$0	\$0	\$1,219,704	\$1,219,704	\$0
Cultural Reserve	\$0	\$7,000	\$0	\$0	\$0	\$0
S94 A Contributions	\$0	\$0	\$0	\$0	\$0	\$0
Total Transfer to Reserves	\$3,240,751	\$3,247,751	\$2,051,770	\$3,332,768	\$3,396,369	\$2,242,000

Muswellbrook Shire Council
Corporate and Environmental Services
Capital Works
Capital Works and Purchases Budget 2020/21

Program	2019/20 Budget (Original)	2019/20 Budget (December Review)	Proposed 2020/21	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Unrestricted Cash	Restricted Reserves	Total Funding
Capital Expenses										
Bushfire Assets	\$0	\$0	\$250,000		\$250,000					\$250,000
Library Books	\$130,000	\$132,835	\$130,000	\$65,000		\$65,000				\$130,000
Art Gallery Acquisitive Programme	\$71,000	\$71,000	\$71,000	\$41,000		\$30,000				\$71,000
Contribution - Racecourse Extension	\$0	\$400,000	\$0							\$0
Environmental, Community and Corporate Services General Programme	\$150,000	\$149,242	\$100,000	\$100,000						\$100,000
Capital Works Contingency	\$189,750	\$105,750	\$230,000	\$230,000						\$230,000
Victoria Park Improvements	\$0	\$208,955	\$0							\$0
Public Art Installation	\$50,000	\$50,000	\$40,000	\$40,000						\$40,000
Library - Local Priority Grant	\$11,000	\$19,349	\$11,000	\$11,000	\$11,000					\$11,000
Aquatic Centres Programme	\$60,000	\$113,318	\$60,000	\$60,000						\$60,000
Richard Gill National Music Academy			\$350,000	\$350,000						\$350,000
Shire Relief Fund Contribution	\$0	\$0	\$50,000	\$50,000						\$50,000
Tertiary Education Centre II	\$0	\$0	\$1,140,000	\$34,663		\$44,337			\$1,061,000	\$1,140,000
Renewal Energy Target Works	\$300,000	\$300,000	\$0							\$0
Laneway Project	\$0	\$20,000	\$0							\$0
Denman Childrens Centre Extension (Contribution)	\$0	\$620,000	\$0							\$0
General Recreation Programme	\$150,000	\$574,007	\$150,000	\$150,000						\$150,000
Cemetery General Programme	\$100,000	\$100,000	\$100,000	\$100,000						\$100,000
Landscaping and Tree Management Programme	\$80,000	\$80,000	\$100,000	\$100,000						\$100,000
Major Landcare Projects	\$150,000	\$224,460	\$150,000	\$150,000						\$150,000
Sport and Recreation Small Capital Grants Programme	\$25,000	\$2,693	\$25,000	\$25,000						\$25,000
Sport and Recreation Large Capital Grants Programme			\$50,000	\$50,000						\$50,000
General Design Program	\$0	\$0	\$50,000	\$50,000						\$50,000
Investigation and Design - Aquatic Centre	\$1,335,000	\$4,225,648	\$2,400,000	\$200,000		\$200,000			\$2,000,000	\$2,400,000
Outdoor Pool refurbishment			\$800,000	\$66,000					\$734,000	\$800,000
Wybong Rural Fire Toilets Project	\$0	\$16,677	\$0							\$0
Lot 31 Brook Street	\$0	\$20,000	\$0							\$0
106 Bridge Street	\$0	\$357,786	\$0							\$0
Music Training Project	\$0	\$30,000	\$0							\$0
Hunter Beach	\$2,736,000	\$2,736,000	\$0							\$0
Job Creation	\$0	\$0	\$250,000						\$250,000	\$250,000
Future Fund Contribution second phase	\$1,286,700	\$1,286,700	\$0							\$0
Contribution to Future Fund (Objections)	\$0	\$0	\$1,320,154	\$1,320,154						\$1,320,154
Future Fund Contribution	\$1,364,318	\$1,364,318	\$1,679,846	\$1,679,846						\$1,679,846
Rail Noise Abatement Project	\$0	\$1,417,615	\$0							\$0
General Building Renewal Programme	\$250,000	\$372,795	\$250,000	\$250,000						\$250,000
Relocation Project	\$769,350	\$769,350	\$0							\$0
Companion Animals Impounding Facility	\$0	\$333,595	\$2,055,530	\$240,123	\$980,000				\$835,407	\$2,055,530
Denman Memorial Hall	\$0	\$75,000	\$0							\$0
Denman Walking Trail	\$0	\$208,635	\$0							\$0
Investigation and Design - Denman Tourist Park and Thermal Baths	\$0	\$35,928	\$0							\$0
Hunter 2050 Foundation	\$0	\$0	\$500,000	\$0	\$0	\$0			\$500,000	\$500,000
CBD Activation	\$0	\$397,169	\$0							\$0
Wilkinson Bridge	\$0	\$180,215	\$0							\$0
Total Capital Expenses	\$9,208,118	\$16,999,040	\$12,312,530	\$5,351,786	\$1,241,000	\$339,337	\$0	\$0	\$5,380,407	\$12,312,530

Muswellbrook Shire Council
Special Rate Variation Capital Expenditure Business Unit
Capital Budget 2020/21 - 2023/24

Account Group	2019/20 Budget (Original)	2019/20 Budget (December Review)	2020/21 Planned	2021/22 Planned	2022/23 Planned	2023/24 Planned
Capital Revenue						
Section 94	\$0	\$0	\$0	\$0	\$0	\$0
Capital Grants	\$0	\$0	\$0	\$0	\$0	\$0
Capital Contributions	\$0	\$0	\$0	\$0	\$0	\$0
Depreciation	\$0	\$0	\$0	\$0	\$0	\$0
Transfers from Reserve	-\$750,000	-\$2,039,376	-\$250,000	-\$307,500	-\$315,187	-\$323,067
Borrowed Funds	\$0	\$0	\$0	\$0	\$0	\$0
Sale of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Total Capital Revenue	-\$750,000	-\$2,039,376	-\$250,000	-\$307,500	-\$315,187	-\$323,067

	2019/20 Budget (Original)	2019/20 Budget (December Review)	2020/21 Planned	2021/22 Planned	2022/23 Planned	2023/24 Planned
Capital Expenses						
Capital Works and Purchases	\$750,000	\$2,039,376	\$1,017,305	\$307,500	\$315,187	\$323,067
Loan Repayments	\$0	\$0	\$0	\$0	\$0	\$0
Transfer to Reserve	\$1,234,681	\$1,234,681	\$0	\$1,298,808	\$1,332,077	\$1,365,379
Total Capital Expenses	\$1,984,681	\$3,274,057	\$1,017,305	\$1,606,308	\$1,647,264	\$1,688,446

Capital Revenues

Fund:
Business Unit:

General Fund
Special Rate Variation

	2019/20 Budget (Original)	2019/20 Budget (December Review)	2020/21 Planned	2021/22 Planned	2022/23 Planned	2023/24 Planned
Section 94 Contributions						
Voluntary Planning Agreement	\$0	\$0	\$0	\$0	\$0	\$0
Total Contributions	\$0	\$0	\$0	\$0	\$0	\$0
Capital Grants						
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
Total Grants	\$0	\$0	\$0	\$0	\$0	\$0
Capital Contributions						
	\$0	\$0	\$0	\$0	\$0	\$0
Total Contributions	\$0	\$0	\$0	\$0	\$0	\$0
Depreciation						
	\$0	\$0	\$0	\$0	\$0	\$0
Total Depreciation	\$0	\$0	\$0	\$0	\$0	\$0
Transfer From Reserves						
SRV Reserves	-\$750,000	-\$1,575,000	-\$250,000	-\$307,500	-\$315,187	-\$323,067
VPA Reserves	\$0	-\$458,901	\$0	\$0	\$0	\$0
Waste Reserves	\$0	\$0	\$0	\$0	\$0	\$0
Recreation Reserves	\$0	-\$5,475	\$0	\$0	\$0	\$0
Total Transfers	-\$750,000	-\$2,039,376	-\$250,000	-\$307,500	-\$315,187	-\$323,067
Borrowed Funds						
	\$0	\$0	0	\$0	\$0	\$0
Total Borrowed Funds	\$0	\$0	\$0	\$0	\$0	\$0
Transfer to Reserves						
SRV Reserve	\$1,234,681	\$1,234,681	\$0	\$1,298,808	\$1,332,077	\$1,365,379
Total Transfer to Reserves	\$1,234,681	\$1,234,681	\$0	\$1,298,808	\$1,332,077	\$1,365,379

Muswellbrook Shire Council
Special Rate Variation
Capital Works
Capital Works and Purchases Budget 2020/21

Program	2019/20 Budget (Original)	2019/20 Budget (December Review)	Proposed 2020/21	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Unrestricted Cash	Restricted Reserves	Total Funding
Capital Expenses										
Upper Hunter Performance Centre Investigation and Design	\$500,000	\$1,789,376	\$600,210	\$600,210	\$0				\$0	\$600,210
Drainage	\$0	\$0	\$0	\$0	\$0				\$0	\$0
Olympic Park Carpark and Masterplan	\$250,000	\$250,000	\$417,095	\$417,095	\$0	\$0			\$0	\$417,095
Total Capital Expenses	\$750,000	\$2,039,376	\$1,017,305	\$1,017,305	\$0	\$0	\$0	\$0	\$0	\$1,017,305

Proposed Capital Works Programmes Allocations 2021/22 - 2023/24

Capital Works Programme	Proposed 2021/22 Allocation	Proposed 2022/23 Allocation	Proposed 2023/24 Allocation
Roads			
- Regional Roads Renewal	\$70,000	\$70,000	\$70,000
- Roads Reseal Programme	\$869,657	\$899,917	\$1,210,412
- Urban Road Renewal Programme	\$530,000	\$530,000	\$530,000
- Rural Road Renewal Programme	\$498,027	\$510,478	\$420,000
- Rural Road Regravelling	\$330,000	\$330,000	\$330,000
- Increased Renewal Programmes	\$606,762	\$553,118	\$582,668
- Resources for Regions Project	\$2,000,000	\$2,000,000	\$2,000,000
- Heavy Patching Programme	\$576,991	\$600,000	\$510,000
- Sub total	\$5,481,437	\$5,493,513	\$5,653,080
Denman Business Precinct Masterplan	\$0	\$0	\$0
Bridges Programme	\$105,000	\$105,000	\$105,000
Kerb and gutter	\$130,000	\$130,000	\$130,000
Cycleways and footpaths	\$165,000	\$165,000	\$165,000
Sandy Hollow	\$40,000	\$40,000	\$40,000
Carparks	\$120,000	\$120,000	\$120,000
Capital Contingency	\$120,000	\$120,000	\$120,000
Drainage	\$160,000	\$160,000	\$160,000
Traffic safety / control devices	\$94,069	\$94,069	\$94,069
Total Roads and Ancillary Works	\$6,415,506	\$6,427,582	\$6,587,149
Works Fleet and Vehicles	\$745,194	\$763,824	\$745,194
Special Rate Variation			
- Drainage	\$307,500	\$315,187	\$323,067
- Sub total	\$307,500	\$315,187	\$323,067
Recreation and Buildings			
- Recreation Renewals	\$260,000	\$260,000	\$260,000
- Sporting Grants	\$25,000	\$25,000	\$25,000
- Aquatic Centres	\$0	\$0	\$0
- Cemeteries	\$90,000	\$90,000	\$90,000
- Tree Management	\$65,000	\$65,000	\$65,000
- Renewable Energy	\$80,000	\$80,000	\$80,000
- Buildings	\$383,325	\$385,583	\$294,972
- Sub total	\$903,325	\$905,583	\$814,972
Waste	\$52,608	\$52,608	\$52,608
Corporate services			
- Vehicles	\$250,000	\$250,000	\$250,000
- Public Art	\$25,000	\$25,000	\$25,000
- Art Acquisitions	\$71,000	\$71,000	\$71,000
- Library Books Programme	\$130,000	\$130,000	\$130,000
- Library Local Priority Grant	\$11,000	\$11,000	\$11,000
- Information Services Strategy	\$300,000	\$310,816	\$300,000
- Contribution to Future Fund	\$1,646,842	\$1,613,013	\$1,578,338
- Contribution to Future Fund (Objections)	\$1,353,158	\$1,386,987	\$1,421,662
- Corporate Services Programme	\$164,879	\$164,879	\$164,879
- Sub total	\$3,951,879	\$3,962,695	\$3,951,879
Emergency management	\$0	\$0	\$0
TOTALS	\$12,376,012	\$12,427,479	\$12,474,869

Muswellbrook Shire Council
Water Fund
Capital Budget 2020/21 to 2023/24

Muswellbrook Shire Council
Water Fund
Capital Budget 2020/21 - 2023/24

Account Group	2019/20 Budget (Original)	2019/20 Budget (December Review)	2020/21 Planned	2021/22 Planned	2022/23 Planned	2023/24 Planned
Capital Revenue						
Operating Result	-71,594	-129,285	0	-56,294	-48,400	-52,112
Section 94	-423,000	-423,000	-434,000	-438,000	-448,950	-453,550
Capital Grants	-900,000	-1,045,358	0	0	0	0
Depreciation	-1,838,328	-1,780,637	-1,933,637	-2,031,338	-2,119,638	-2,197,738
Borrowed Funds	0	0	0	0	0	0
Transfers from Reserve	-1,865,964	-5,201,004	-2,853,181	-186,767	-130,586	-24,551
Sale of Assets	0	0	0	0	0	0
Total Capital Revenue	-5,098,886	-8,579,284	-5,220,818	-2,712,399	-2,747,574	-2,727,951
Capital Expenses						
Capital Works and Purchases	4,365,680	7,846,078	4,456,657	1,923,000	1,923,000	1,923,000
Loan Repayments	310,206	310,206	330,161	351,399	375,624	351,401
Transfers to Reserve	423,000	423,000	434,000	438,000	448,950	453,550
Total Capital Expenses	\$5,098,886	\$8,579,284	\$5,220,818	\$2,712,399	\$2,747,574	\$2,727,951

Muswellbrook Shire Council
Water Fund
Capital Budget 2020/21 - 2023/24

Program	2019/20 Budget (Original)	2019/20 Budget (December Review)	2020/21 Planned	2021/22 Planned	2022/23 Planned	2023/24 Planned
Capital Revenue						
Section 64 Muswellbrook	-\$423,000	-\$423,000	-\$434,000	-\$438,000	-\$448,950	-\$453,550
Section 64 Denman	\$0	\$0	\$0	\$0	\$0	\$0
Capital Grants	-\$900,000	-\$1,045,358	\$0	\$0	\$0	\$0
Total Capital Revenue	-\$1,323,000	-\$1,468,358	-\$434,000	-\$438,000	-\$448,950	-\$453,550

**Muswellbrook Shire Council
Water Fund
Capital Works and Purchases Budget 2020/21**

Program	2019/20 Budget (Original)	2019/20 Budget (December Review)	Proposed 2020/21	Revenue	Capital Grants	Capital Contributions	Restricted Reserves	Total Funding
Capital Expenses								
Muswellbrook Mains Replacement	\$1,005,556	\$1,075,556	\$538,125	\$410,309			\$127,816	\$538,125
Railway Crossing Water Mains	\$0	\$991,996	\$0	\$0			\$0	\$0
South Muswellbrook Water Main	\$1,800,000	\$1,800,000	\$0	\$0			\$0	\$0
Water Distribution Points	\$0	\$354,448	\$0	\$0			\$0	\$0
System Plant asset renewals	\$509,500	\$509,500	\$201,474	\$201,474			\$0	\$201,474
Asbestos Removal	\$94,556	\$94,556	\$53,813	\$53,813			\$0	\$53,813
Balancing Tank - Woodlands Ridge	\$0	\$0	\$753,375	\$728,010			\$25,365	\$753,375
Reservoir Renewal and Replacements	\$0	\$1,194,575	\$0	\$0			\$0	\$0
Replacement of Water Meters Programme	\$73,544	\$73,544	\$75,338	\$75,338			\$0	\$75,338
Muswellbrook Water Treatment Plant Renewals and Replacements	\$250,000	\$914,679	\$0	\$0			\$0	\$0
Upgrade Fluoride Dosing System WTP	\$258,980	\$258,980	\$0	\$0			\$0	\$0
Water Fund Environmental Grants	\$52,531	\$52,531	\$53,813	\$53,813			\$0	\$53,813
Vehicle/Equipment Replacement	\$0	\$0	\$59,194	\$59,194			\$0	\$59,194
Depot - Investigation and Design	\$300,000	\$300,000	\$0	\$0			\$0	\$0
Depot Relocation	\$0	\$0	\$2,700,000	\$0			\$2,700,000	\$2,700,000
First Response Vehicle	\$0	\$204,700	\$0	\$0			\$0	\$0
Laboratory Equipment	\$21,013	\$21,013	\$21,525	\$21,525			\$0	\$21,525
Total Capital Expenses	\$4,365,680	\$7,846,078	\$4,456,657	\$1,603,476	\$0	\$0	\$2,853,181	\$4,456,657

**Muswellbrook Shire Council
Water Fund**

**Water Fund
Capital Works and Purchases Budget 2021/22**

Program	Proposed 2021/22 Allocation	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Unrestricted Cash	Restricted Reserves	Total Funding
Capital Expenses								
Mains Replacement and Renewal	\$550,000	\$515,575					\$34,425	\$550,000
Laboratory Equipment	\$25,000	\$25,000					\$0	\$25,000
Asbestos Removal	\$55,000	\$55,000					\$0	\$55,000
Plant and Equipment	\$60,000	\$60,000					\$0	\$60,000
Meter Replacement Programme	\$78,000	\$78,000					\$0	\$78,000
Environmental Grants	\$55,000	\$55,000					\$0	\$55,000
System Plant asset renewals	\$1,100,000	\$947,658					\$152,342	\$1,100,000
Total Capital Expenses	\$1,923,000	\$1,736,233	\$0	\$0	\$0	\$0	\$186,767	\$1,923,000

**Water Fund
Capital Works and Purchases Budget 2022/23**

Program	Proposed 2022/23 Allocation	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Unrestricted Cash	Restricted Reserves	Total Funding
Capital Expenses								
Mains Replacement and Renewal	\$550,000	\$513,338					\$36,662	\$550,000
Plant and Equipment	\$60,000	\$60,000					\$0	\$60,000
Laboratory Equipment	\$25,000	\$25,000					\$0	\$25,000
Meter Replacement Programme	\$78,000	\$78,000					\$0	\$78,000
Environmental Grants	\$55,000	\$55,000					\$0	\$55,000
Asbestos Removal	\$55,000	\$55,000					\$0	\$55,000
System Plant asset renewals	\$1,100,000	\$1,006,076					\$93,924	\$1,100,000
Total Capital Expenses	\$1,923,000	\$1,792,414	\$0	\$0	\$0	\$0	\$130,586	\$1,923,000

**Water Fund
Capital Works and Purchases Budget 2023/24**

Program	Proposed 2023/24 Allocation	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Unrestricted Cash	Restricted Reserves	Total Funding
Capital Expenses								
Mains Replacement and Renewal	\$550,000	\$550,000					\$0	\$550,000
Plant and Equipment	\$60,000	\$60,000					\$0	\$60,000
Laboratory Equipment	\$25,000	\$25,000					\$0	\$25,000
Meter Replacement Programme	\$78,000	\$78,000					\$0	\$78,000
Environmental Grants	\$55,000	\$55,000					\$0	\$55,000
Asbestos Removal	\$55,000	\$55,000					\$0	\$55,000
System Plant asset renewals	\$1,100,000	\$1,075,449					\$24,551	\$1,100,000
Total Capital Expenses	\$1,923,000	\$1,898,449	\$0	\$0	\$0	\$0	\$24,551	\$1,923,000

Muswellbrook Shire Council
Sewer Fund
Capital Budget 2020/21 to 2023/24

Muswellbrook Shire Council
Sewer Fund
Capital Budget 2020/21 - 2023/24

Account Group	2019/20 Budget (Original)	2019/20 Budget (December Review)	2020/21 Planned	2021/22 Planned	2022/23 Planned	2023/24 Planned
Capital Revenue						
Operating Budget	\$300,000	-\$87,740	\$0	\$271,112	\$330,989	\$388,226
Section 94	-\$460,000	-\$460,000	-\$470,000	-\$480,000	-\$490,000	-\$490,000
Capital Grants	-\$1,250,000	-\$1,250,000	\$0	\$0	\$0	\$0
Depreciation	-\$1,419,000	-\$1,407,461	-\$1,852,901	-\$2,004,613	-\$2,158,113	-\$2,311,401
Borrowed Funds	\$0	\$0	\$0	\$0	\$0	\$0
Transfer from Reserve	-\$1,500,751	-\$5,491,617	-\$748,514	-\$406,337	-\$245,844	-\$184,714
Sale of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Total Capital Revenue	-\$4,329,751	-\$8,696,818	-\$3,071,415	-\$2,619,838	-\$2,562,968	-\$2,597,889

	2019/20 Budget (Original)	2019/20 Budget (December Review)	2020/21 Planned	2021/22 Planned	2022/23 Planned	2023/24 Planned
Capital Expenses						
Capital Works and Purchases	\$3,227,495	\$7,594,562	\$1,923,542	\$1,429,453	\$1,329,459	\$1,329,459
Loan Repayments	\$642,256	\$642,256	\$677,873	\$710,385	\$743,509	\$778,430
Transfer to Reserve	\$460,000	\$460,000	\$470,000	\$480,000	\$490,000	\$490,000
Total Capital Expenses	\$4,329,751	\$8,696,818	\$3,071,415	\$2,619,838	\$2,562,968	\$2,597,889

Muswellbrook Shire Council
Sewer Fund
Capital Revenues 2020/21 - 2023/24

Program	2019/20 Budget (Original)	2019/20 Budget (December Review)	2020/21 Planned	2021/22 Planned	2022/23 Planned	2023/24 Planned
Capital Revenue						
Section 64 Muswellbrook	-\$460,000	-\$460,000	-\$470,000	-\$480,000	-\$490,000	-\$490,000
Liquidated Damages	-\$1,250,000	-\$1,250,000	\$0	\$0	\$0	\$0
Grant - Sewer Treatment Works	\$0	\$0	\$0	\$0	\$0	\$0
Total Capital Revenue	-\$1,710,000	-\$1,710,000	-\$470,000	-\$480,000	-\$490,000	-\$490,000

Muswellbrook Shire Council
Sewer Fund
Capital Works and Purchases Budget 2020/21

Program	2019/20 Budget (Original)	2019/20 Budget (December Review)	Proposed 2020/21	Revenue	Capital Grants	Borrowed Funds	Restricted Reserves	Total Funding
Grand Total								
Capital Expenses								
Construction - RWTW	\$0	\$2,969,856	\$0	\$0	\$0	\$0	\$0	\$0
Denman Treatment Plan Upgrade	\$0	\$110,428	\$0	\$0	\$0	\$0	\$0	\$0
Works Fleet Items	\$73,543	\$73,543	\$0	\$0	\$0	\$0	\$0	\$0
Jetter and Intra-sewage pipe camera	\$0	\$390,790	\$0	\$0	\$0	\$0	\$0	\$0
Plant & Equipment	\$0		\$47,986	\$21,602	\$0	\$0	\$26,384	\$47,986
Transportation System Improvement	\$1,025,000	\$1,193,872	\$1,000,000	\$915,729	\$0	\$0	\$84,271	\$1,000,000
Solar Array	\$1,250,000	\$1,250,000	\$0	\$0	\$0	\$0	\$0	\$0
Sewer Pump Station - Denman	\$0		\$107,625	\$1,851	\$0	\$0	\$105,774	\$107,625
Mains Renewal	\$0		\$471,316	\$0	\$0	\$0	\$471,316	\$471,316
Sewer Reticulation Rehabilitation	\$457,779	\$1,184,900	\$0	\$0	\$0	\$0	\$0	\$0
System Plant Asset renewals	\$400,161	\$400,161	\$275,090	\$235,846	\$0	\$0	\$39,244	\$275,090
Access and Security Improvements RWTW	\$21,012	\$21,012	\$21,525	\$0	\$0	\$0	\$21,525	\$21,525
Total Capital Expenses	\$3,227,495	\$7,594,562	\$1,923,542	\$1,175,028	\$0	\$0	\$748,514	\$1,923,542

Muswellbrook Shire Council

Sewer Fund
Capital Works and Purchases Budget 2021/22

Program	Proposed 2021/22 Allocation	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Unrestricted Cash	Restricted Reserves	Total Funding
Grand Total								
Capital Expenses								
Mains Renewal	\$458,459	\$458,459					\$0	\$458,459
Access and Security	\$23,000	\$0					\$23,000	\$23,000
Plant and Equipment	\$48,000	\$0					\$48,000	\$48,000
Transportation System Renewal	\$699,994	\$513,823			\$0		\$186,171	\$699,994
System Plant Asset renewals	\$200,000	\$50,834			\$0		\$149,166	\$200,000
Total Capital Expenses	\$1,429,453	\$1,023,116	\$0	\$0	\$0	\$0	\$406,337	\$1,429,453

Sewer Fund
Capital Works and Purchases Budget 2022/23

Program	Proposed 2022/23 Allocation	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Unrestricted Cash	Restricted Reserves	Total Funding
Grand Total								
Capital Expenses								
Mains Renewal	\$458,459	\$458,459					\$0	\$458,459
Access and Security	\$23,000	\$22,716					\$284	\$23,000
Plant and Equipment	\$48,000	\$0					\$48,000	\$48,000
Sewer Pump Station - Denman	\$0	\$0					\$0	\$0
System Plant Asset renewals	\$300,000	\$300,000					\$0	\$300,000
Transportation System Renewal	\$500,000	\$302,440			\$0		\$197,560	\$500,000
Total Capital Expenses	\$1,329,459	\$1,083,615	\$0	\$0	\$0	\$0	\$245,844	\$1,329,459

Sewer Fund
Capital Works and Purchases Budget 2023/24

Program	Proposed 2023/24 Allocation	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Unrestricted Cash	Restricted Reserves	Total Funding
Grand Total								
Capital Expenses								
Mains Renewal	\$458,459	\$458,459					\$0	\$458,459
Access and Security	\$23,000	\$22,716					\$284	\$23,000
Plant and Equipment	\$48,000	\$0					\$48,000	\$48,000
Transportation System Renewal	\$500,000	\$363,570			\$0		\$136,430	\$500,000
System Plant Asset renewals	\$300,000	\$300,000					\$0	\$300,000
Total Capital Expenses	\$1,329,459	\$1,144,745	\$0	\$0	\$0	\$0	\$184,714	\$1,329,459

Muswellbrook Shire Council
Future Fund
Capital Budget 2020/21 to 2023/24

Muswellbrook Shire Council
Future Fund
Capital Works Budget 2020/21 - 2023/24

Account Group	2019/20 Budget (Original)	2019/20 Budget (December Review)	2020/21 Planned	2021/22 Planned	2022/23 Planned	2023/24 Planned
Capital Revenue						
Operating Result	-\$1,433,840	-\$1,852,176	-\$2,571,878	-\$2,405,712	-\$2,555,188	-\$2,752,790
Depreciation	-\$827,200	-\$619,200	-\$634,680	-\$648,648	-\$663,589	-\$680,178
Capital Grants and Contributions	-\$2,651,018	-\$3,948,506	-\$3,000,000	-\$3,000,000	-\$3,000,000	-\$3,000,000
Borrowed Funds	\$0	\$0	\$0	\$0	\$0	\$0
Transfer from reserve	-\$42,333	-\$2,120,928	\$0	\$0	\$0	\$0
Sale of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Total Capital Revenue	-\$4,954,391	-\$8,540,810	-\$6,206,558	-\$6,054,360	-\$6,218,777	-\$6,432,968

	2019/20 Budget (Original)	2019/20 Budget (December Review)	2020/21 Planned	2021/22 Planned	2022/23 Planned	2023/24 Planned
Capital Expenses						
Capital Works and Purchases	\$326,129	\$3,718,738	\$559,640	\$337,309	\$348,909	\$357,632
Loan Repayments	\$4,628,262	\$4,822,072	\$4,739,869	\$4,844,128	\$4,689,676	\$4,094,755
Transfer to reserves	\$0	\$0	\$907,049	\$872,923	\$1,180,192	\$1,980,581
Total Capital Expenses	\$4,954,391	\$8,540,810	\$6,206,558	\$6,054,360	\$6,218,777	\$6,432,968

Muswellbrook Shire Council
Future Fund
Capital Revenues 2020/21 - 2023/24

Program	2019/20 Budget (Original)	2019/20 Budget (December Review)	2020/21 Planned	2021/22 Planned	2022/23 Planned	2023/24 Planned
Capital Revenues						
Depreciation	-\$827,200	-\$619,200	-\$634,680	-648,648	-663,589	-680,178
Capital Grant TEC 2	\$0	-\$1,297,488	\$0	\$0	\$0	\$0
Transfer from General Fund	\$0	\$0	\$0	\$0	\$0	\$0
Transfer from Reserve (VPA)	-\$42,333	-\$2,120,928	\$0	\$0	\$0	\$0
Unexpended Grants	\$0	\$0	\$0	\$0	\$0	\$0
Contribution from General Fund - Second Phase	-\$1,286,700	-\$1,286,700	-\$1,320,154	-\$1,353,158	-\$1,386,987	-\$1,421,662
Contribution from General Fund	-\$1,364,318	-\$1,364,318	-\$1,679,846	-1,646,842	-1,613,013	-1,578,338
Borrowed Funds		\$0	\$0	\$0	\$0	\$0
Total Capital Revenue	-\$3,520,551	-\$6,688,634	-\$3,634,680	-\$3,648,648	-\$3,663,589	-\$3,680,178

Muswellbrook Shire Council
Future Fund
Capital Works and Purchases Budget 2020/21

Program	2019/20 Budget (Original)	2019/20 Budget (December Review)	Proposed 2020/21	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Restricted Reserves	Total Funding
Grand Total									
Capital Expenses									
Renewal of Existing Assets/New Aquisitions	\$326,129	\$366,129	\$315,303	\$315,303				\$0	\$315,303
Bakery Set Up	\$0	\$150,000	\$0	\$0				\$0	\$0
Innovation Hub	\$0	\$900,000	\$0	\$0				\$0	\$0
Weidmann Cottage	\$0	\$500,000	\$0	\$0				\$0	\$0
Upper Hunter Innovation Precinct Stage 2	\$0	\$153,000	\$0	\$0				\$0	\$0
Capital Contribution to TEC II (General Fund)	\$0	\$0	\$44,337	\$44,337				\$0	\$44,337
Special Dividend Contribution to General Fund	\$0	\$0	\$200,000	\$200,000				\$0	\$200,000
Town Education Centre 2	\$0	\$1,649,609	\$0	\$0				\$0	\$0
Total Capital Expenses	\$326,129	\$3,718,738	\$559,640	\$559,640	\$0	\$0	\$0	\$0	\$559,640

MUSWELLBROOK SHIRE COUNCIL													
Estimates for 2020-21					Estimates for 2021-22			Estimates for 2022-23			Estimates for 2023-24		
RESERVES TRANSACTIONS													
Transactions As Listed in 2020/21 Estimates					Transactions As Listed in 2021/22 Estimates			Transactions As Listed in 2022/23 Estimates			Transactions As Listed in 2023/24 Estimates		
Estimated Balance Closing Balance (\$'000's) As at December2019	Transfer to (\$'000's)	Transfer From (\$'000's)	Closing Balance 30 June 2021 (\$'000's)	Transfer to (\$'000's)	Transfer From (\$'000's)	Closing Balance 30 June 2022 (\$'000's)	Transfer to (\$'000's)	Transfer From (\$'000's)	Closing Balance 30 June 2023 (\$'000's)	Transfer to (\$'000's)	Transfer From (\$'000's)	Closing Balance 30 June 2024 (\$'000's)	
Unrestricted	718		718			718	0		718	600		1,318	
Externally Restricted													
Section 94A Levies	0		0		0	0			0			0	
Section 94 - Drainage	200		200			200			200			200	
Section 94 - Roads	304	0	304			304			304			304	
Section 94 - Parking	2		2			2			2			2	
Section 94 - Open Space	292		292			292			292			292	
Section 94 - Community Facilities	0		0			0			0			0	
Section 94 - Tourism	37		37			37			37			37	
Section 94 - Bushfire	108		108			108			108			108	
Section 94 - Social Infrastructure	1		1			1			1			1	
Mt Arthur VPA	0	588	0	605	605	0	623		623	642		1,265	
Bengalla VPA	0	473	0	487	333	154	502	320	336	517	0	853	
Mangoola VPA	243	396	0	408	0	408	420		828	433		1,261	
Liddell VPA	123		23			23			23			23	
Mt Pleasant VPA	11	595	11	613	0	624	631	0	1,255	650	0	1,905	
Mangoola Denman Rec	0		0			0			0			0	
Mangoola Muswellbrook Rec	102		102			102			102			102	
Ridgeland (March Review)	500	0	500		0	500		0	500		0	500	
Muswellbrook Coal (March Review)	396		0			0			0		0	0	
Mangoola WULMS	0		0			0			0			0	
Mangoola Education	131		131			131			131			131	
VPA Reserves	1,506	2,052	767	2,113	938	1,942	2,176	320	3,798	2,242	0	6,040	
Environment	0		0			0			0			0	
Road Network Efficiency	2,700		2,700			2,700			2,700			2,700	
Section 64 (Water)	7,356	434	0	438	0	8,228	449	0	8,677	454	0	9,131	
Section 64 (Sewer)	1,445	470	0	1,915	480	278	2,117	490	2,361	490	185	2,666	
Unexpended Grants (G)	1,122		1,122			1,122			1,122			1,122	
Unexpended Grants (W)	0		0			0			0			0	
Unexpended Grants (S)	0		0			0			0			0	
Water	3,420		567		187	380		131	249		25	224	
Sewer	962		214		128	86		0	86		0	86	
Domestic Waste	345		345			345			345			345	
Total	19,800	2,956	6,392	16,364	3,031	1,531	17,864	3,115	697	20,282	3,186	210	23,258
Internally Restricted													
Plant and Vehicle	1,429	70	1,499	70		1,569	70		1,639	70		1,709	
Infrastructure Replacement	6	119	60	475	65	470		0	470	584	0	1,054	
Mine Affected Roads	426		426			426			426			426	
Road Reserve	912		912			912			912			912	
Employee Leave Entitlement	1,062		1,062			1,062			1,062			1,062	
Deposits Retentions and Bonds	2,652		2,652			2,652			2,652			2,652	
Carpark Replacement	113		113			113			113			113	
Road Works Contingency	45		45			45			45			45	
Land Bank Development	0		0			0			0			0	
Future Fund	74	907	981	873	0	1,854	1,180		3,034	1,980	0	5,014	
Building Replacement	45		45		0	45		0	45			45	
Art Gallery	0		0			0			0			0	
Culture	13		13			13			13			13	
Drainage Reserve	143		143			143			143			143	
Administrative	3		3			3			3			3	
Environmental	613	0	613			613			613			613	
Waste Management Centre	5,909	201	3,670	1,427	0	5,097	1,433		6,530	218		6,748	
Mbk Aquatic Centre-Water Activity Park	0		0			0			0			0	
Stormwater	594		594			594			594			594	
Sustainability Reserve	50		50			50			50			50	
Builders Rubble	61		61			61			61			61	
Road Pavement Consumption Charge	56		56			56			56			56	
Road Closure	109		109			109			109			109	
Contingency Reserve	0	0	0	0		0			0			0	
Heritage Reserve	0		0			0			0			0	
Legal Matters	0		0			0			0			0	
Waste Levy Aggregate (R&D)	61		61			61			61			61	
Recreation	300		300		0	300		0	300		0	300	
SRV Reserve	250	0	0	1,299	308	991	1,332	315	2,008	1,365	323	3,050	
Economic Reserve	0		0			0			0			0	
Bio Valley Study	0		0			0			0			0	
Infrastructure Works - Muswellbrook	125		125			125			125			125	
Total	15,051	1,297	2,755	13,593	4,144	373	17,364	4,015	315	21,064	4,217	323	24,958
Grand Totals	35,569	4,253	9,147	29,957	7,175	1,904	35,228	7,130	1,012	41,346	8,003	533	48,216

Details of Current Council Loan Balances, Purpose and Repayment Date

Loan Number	Original Amount	Purpose	Interest Rate	Balance at 30/06/2020	2020/21 Repayments	Year of Final Payment	
21	\$1,100,000	Water - South Muswellbrook Reservoir	6.03%	\$258,541	\$80,859	2022/23	
22	\$300,000	Water - Sandy Hollow Augmentation	6.09%	\$70,938	\$22,083	2022/23	
23	\$3,200,000	Water - South Muswellbrook Reservoir	6.61%	\$1,007,978	\$227,219	2023/24	
24	\$1,300,000	Sewer - Mains and Pump Stations	6.50%	\$574,177	\$81,074	2025/26	
Internal	\$1,750,000	Widden Bridge	6.00%	\$1,306,617	\$71,486	2034/35	
28	\$1,573,967	Smiths Bridge	4.28%	\$1,301,209	\$59,133	Ongoing	
29	\$3,000,000	Roads Infrastructure Backlog	5.90%	\$1,255,444	\$331,239	2023/24	LIFS interest rate subsidy applies
32	\$3,300,000	Future Fund - Brook St Mall, TEC, Staff Housing	1.80%	\$3,300,000	\$138,376	2030/31	
35	\$13,500,000	Future Fund - Seven Hills, Campbells Corner	2.32%	\$11,702,514	\$1,839,505	Ongoing	
Westpac	\$12,500,000	Future Fund -Muswellbrook Marketplace	2.34%	\$11,871,973	\$1,278,148	Ongoing	
CBA	\$15,000,000	Future Fund -Muswellbrook Marketplace	1.80%	\$13,425,482	\$560,902	Ongoing	
ANZ	\$5,000,000	Future Fund -Muswellbrook Marketplace	3.43%	\$2,616,843	\$922,939	2022/23	
CBA	\$10,000,000	Sewer - Sewer Treatment Plant - \$10,000,000	4.50%	\$9,156,533	\$355,772	2037/38	
New loan	\$7,000,000	Sewer - Sewer Treatment Plant - \$7,000,000	4.49%	\$6,567,163	\$241,027	2038/39	
New Loan	\$10,400,000	Ethtec	2.00%	\$10,400,000	\$631,000	2025/26	
New Loan	\$2,000,000	COVID-19	1.80%	\$1,987,394	\$50,995	Ongoing	
		TOTAL		\$76,802,806	\$6,891,757		

* These loans are interest only and no principle repayments are planned, however, the interest servicing repayments are set up in such a way that allows for some minor repayments to occur.