



**muswellbrook
shire council**

Muswellbrook Shire Council

Operational Plan

2018-2019

Part of the Integrated Planning and Reporting Framework



For more details on the information provided in this document phone or email Muswellbrook Shire Council.

Muswellbrook Shire Council

Office: 157 Maitland Street, Muswellbrook
Post: PO Box 122, Muswellbrook NSW 2333
Phone: 02 6549 3700
Email: council@muswellbrook.nsw.gov.au
Website: muswellbrook.nsw.gov.au

Every effort has been made to ensure the information provided in this publication is accurate and as such Muswellbrook Shire Council is not responsible for inadvertent errors.

Cover image of Muscle Creek Nature Trail

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A Message from the Mayor and General Manager



The 2018/19 Muswellbrook Shire Council Operational Plan outlines the way forward for Council for the forthcoming financial year, setting the blueprint for how Council will deliver the priorities set by our Shire's communities as part of the ten year Muswellbrook Community Strategic Plan (CSP).

The 2018/19 Operational Plan includes a host of ambitious actions and performance measures Council will work towards in achieving the broader strategic goals identified by the community, which include six key priority areas:

- Economic prosperity
- Social equity and inclusion
- Environmental sustainability
- Cultural vitality
- Community infrastructure, and
- Community leadership.

This Operational Plan has been developed to integrate with Council's Delivery Program and CSP, the NSW Government's Hunter Regional Plan 2036, the Hunter Regional Implementation Program 2016-2018, the Shire Integrated Water Cycle Management Plan, Council's Long Term Financial Plan and the commitments made in Council's Fit for the Future Plan.

Challenges and opportunities

The 2018/19 Operational Plan – the second of this Council – builds on the work of the previous year, delivers a balanced budget, continuing Council's policy of sound financial management. Council has worked hard over the last number of years to implement its Fit for the Future Improvement Plan with improved service delivery all the while maintaining a strict discipline with respect to Council's finances.

The Operational Plan also contemplates the approval by the Independent Pricing and Regulatory Tribunal (IPART) of Council's application for a Special Variation to fund key projects and programs sought by the community:

- development of a Regional Entertainment and Conference Centre (RECC);
- development of Olympic Park Precinct Upgrade projects;
- an allocation of \$695,000 per annum for maintenance of new infrastructure associated with the RECC and Olympic Park Precinct Upgrade;
- an additional allocation of \$300,000 per year for stormwater drainage;
- an additional allocation of \$250,000 towards a job creation program;
- an additional allocation of \$100,000 per year for roads and parks asset maintenance; and
- fund mining category rates shortfall resulting from a change in NSW Government policy with respect to biodiversity offsets.

Should the application be approved, Council will move towards program implementation and the preparatory work, detailed designs and approvals prior to the commencement of project construction over the next few years.

Council will continue to maintain a high level of funding support towards the maintenance of the community's infrastructure, continue the expansion of the Shire's footpath and cycleway network, and continue with capital improvements to our road network.

This Operational Plan recognises that Council must concentrate its efforts on job creation, economic diversification and encouraging sustainable economic development within the Shire. It continues Council's support for local jobs with allocations to support enhanced economic development activities, events, and additional resources for our Shire's emerging innovation and research sector. These programs will continue Council's support for the transition to a more diverse and sustainable economy.

Council is pleased to commend the 2018/19 Operational Plan to the community.



Cr Martin Rush,
Mayor of Muswellbrook Shire Council

A handwritten signature in black ink, appearing to read 'Martin Rush'.



Fiona Plesman,
Acting General Manager

A handwritten signature in black ink, appearing to read 'Fiona Plesman'.

Councillors of Muswellbrook Shire

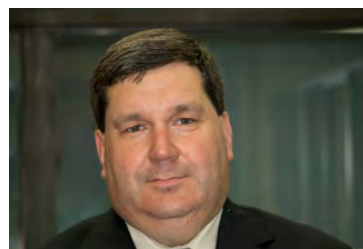
Councillors were elected on 10 September 2016



Cr Martin Rush - Mayor
Spokesperson for Innovation,
Land Use Planning & Heritage



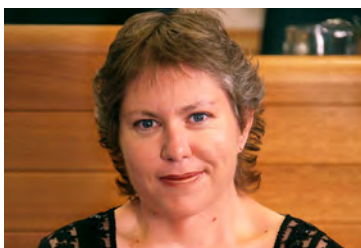
Cr Rod Scholes - Deputy Mayor
Spokesperson for Utilities &
Sustainability



Cr Scott Bailey
Spokesperson for Finance, Corporate
Services, Integrated Planning & Events



Cr Mark Bowditch
Spokesperson for Emergency Services



Cr Janelle Eades
Spokesperson for Social Inclusion



Cr Jason Foy
Spokesperson for Arts



Cr Michelle Green
Spokesperson for Recreation and
Wellbeing



Cr Jacinta Ledlin
Spokesperson for Aboriginal
Reconciliation



Cr Graeme McNeil
Spokesperson for Sport



Cr Steve Reynolds
Spokesperson for Community
Engagement

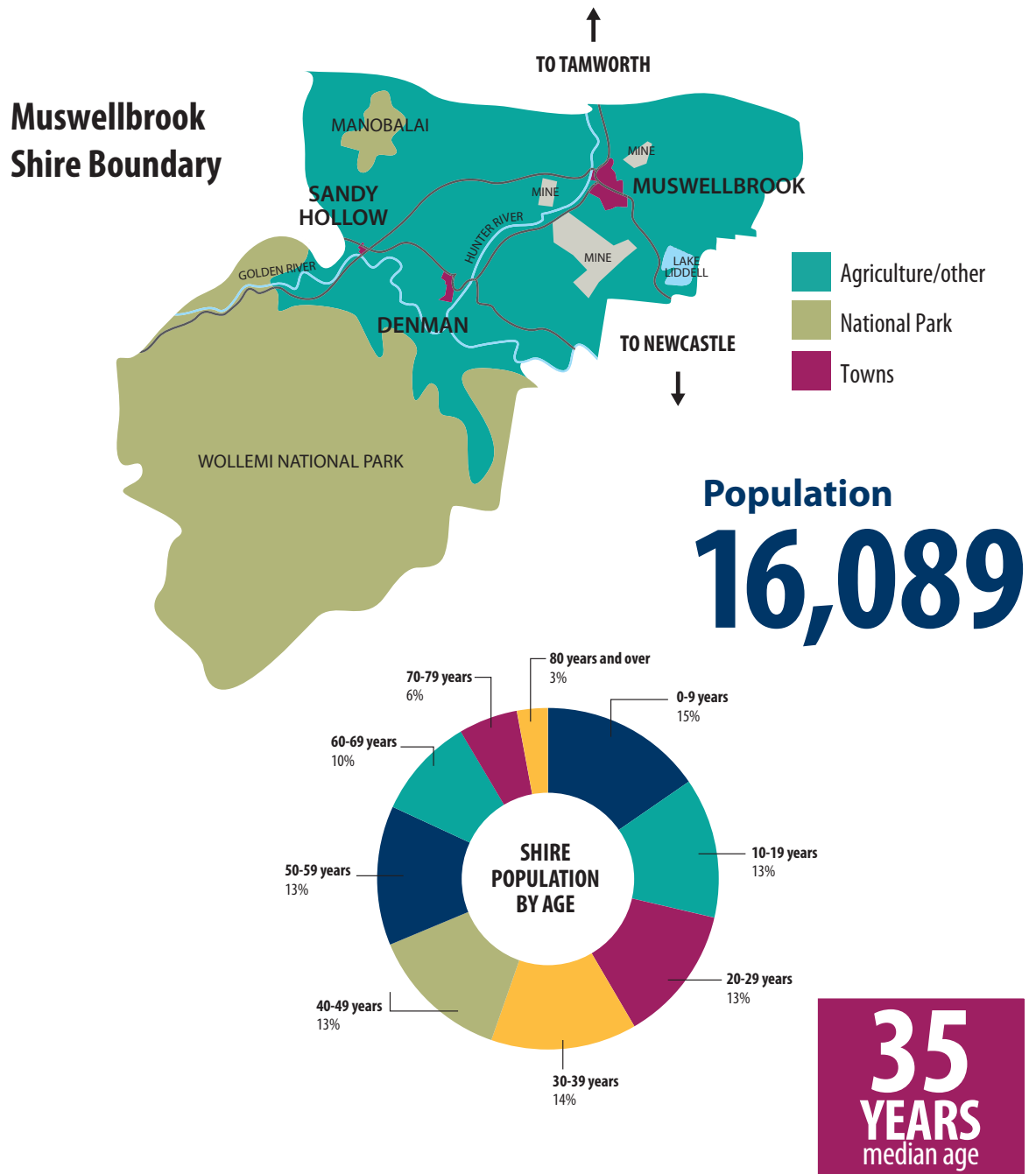


Cr Stephen Ward



Cr Brett Woodruff
Spokesperson for Infrastructure,
Development Assessment & Regulation

Snapshot of the Shire



Snapshot of the Shire

Muswellbrook Shire is centrally located in the Upper Hunter Valley, approximately 130km north-west of Newcastle. By road, Muswellbrook is approximately three hours from Sydney, two hours from Tamworth and 90 minutes from Newcastle.

The Shire's boundary is delineated by Lake Liddell to the east, Wollemi National Park to the west, Aberdeen to the north and Coricudgy State Forest to the south.

Muswellbrook Shire covers 3,402km², of which 1,455km (43%) is national park.

Census data (2016) records 16,086 people residing in the Muswellbrook Shire Local Government Area, with an expectation that the population will grow in the short to medium term.

The Traditional Owners of the land covered by the Muswellbrook Shire are the Wanaruah and the Kamilaroi peoples. Aboriginal peoples living in Muswellbrook Shire comprise 8.14% of the total population according to the most recent ABS census data. Muswellbrook Shire Council provides a range of resources that support Reconciliation in the community. The Muswellbrook Shire Council Aboriginal Reconciliation Committee was established in 1997.

The towns and villages of the Shire are welcoming communities offering all the cultural, recreational, educational and community facilities that you would expect to find in a city.

Muswellbrook and Denman are the largest towns in the Shire along with a number of outlying rural communities including Sandy Hollow, Wybong, Baerami, Martindale, McCullys Gap, Widden and Muscle Creek.

The population of Muswellbrook Shire tends to be a younger community, with the median age of people being 35 years (2016 ABS Census).

Of this population 7.7% are aged 0-4 years (pre-school age) compared with NSW at 6.2%, while 21% are aged 5-19 years (school age/dependants) compared with NSW at 18.3%. At the 2016 Census, the population was 51.3% male and 48.7% female.

To find out more about Muswellbrook Shire's Community Profile visit: www.communityprofile.com.au/muswellbrook

Economic Output

The total annual output in the Muswellbrook Shire LGA is estimated at \$6.9 billion. Output data represents the gross revenue generated by businesses/organisations in each of the industry sectors.

Mining

Coal mining commenced in Muswellbrook Shire in the late 1800s; initially underground mining and then, beginning in 1944, open cut mining.

The oldest mine is Muswellbrook Coal, which celebrated its centenary in 2006. The mining industry has recently experienced external economic factors that have resulted in a review of operations, however, the industry remains the biggest employer in the Shire.

There are currently three large mining operations in the Shire, BHP Billiton's Mount Arthur coal mine, New Hope Mining's Bengalla, and Glencore's Mangoola Coal mine are local employers who have also brought many new people and families

to the Muswellbrook Shire. MACH Energy has commenced preliminary work on its Mt Pleasant project just north of Muswellbrook township.

Power Generation

AGL Macquarie is Australia's largest electricity producer; Liddell (which is earmarked to close in 2022) and Bayswater power stations currently employ around 600 people. They generate the equivalent of 40% of the State's base-load electricity.

Education

Muswellbrook is developing as a centre of educational excellence in the Upper Hunter. It is particularly well positioned for the efficient and effective provision of vocational training for existing and emerging industries.

In 2016 the Upper Hunter Tertiary Education Centre was opened, bringing the University of Newcastle to the Upper Hunter. The Centre houses TAFE and the University of Newcastle, in partnership, contributing to the realisation of our goal for greater diversification over the life of

the Community Strategic Plan and new Delivery Program. In addition, the recently opened and now operational Sam Adams College, a joint TAFE, Council and Federal Government initiative, is providing a 63 bed student accommodation facility for the Shire.

Council aims to grow tertiary education further with the implementation of the new Muswellbrook Town Centre Strategy, which will see Muswellbrook become a Regional Centre with high quality community services.

Thoroughbred Industry

The equine industry origins in the Upper Hunter Valley date back over 150 years. This is a result of the Hunter Valley's unique topography, soil, air, and water availability, making it an ideal location for the horse breeding industry. Muswellbrook Shire is home to the largest critical mass of thoroughbred rearing in Australia, located in an arc from Widden Valley through Sandy Hollow to Jerry's Plains. The equine industry is a significant employer alongside other agriculture including dairy, beef and cropping.

Viticulture Industry

The Upper Hunter viticulture industry is small but internationally renowned for the quality and quantity of wine production and processing, and as a wine tourism destination. The earliest evidence of grape growing in the Upper Hunter dates back to 1860 when vines were planted at the meeting of Wybong Creek and the Goulburn River. The wine from these grapes gained international recognition and acclaim and established a tradition and consumer expectation of quality that continues today.

Government Services

A number of State Government Departments and Agencies have offices located in Muswellbrook Shire and have based regional and sub-regional operations to service the Upper Hunter; these include, Corrective Services, Juvenile Justice, Department of Human Services and the Area Command for NSW Police. Muswellbrook District Hospital recently completed a significantly larger and more suitable emergency department and planning is currently nearing completion for stage two of development on the site.

Centrally located between the New England and Lower Hunter, Muswellbrook Shire holds an excellent geographical advantage in servicing the surrounding areas through these government agencies.

To find out more about Muswellbrook Shire's Economic Profile visit:

www.economicprofile.com.au/muswellbrook

Integrated Planning and Reporting Framework

The Integrated Planning and Reporting (IP&R) framework was established in 2009 by the New South Wales state government. This legislation requires all Councils to have the following plans developed in consultation with the community:



Community Strategic Plan (10 years)

The Community Strategic Plan is an overview document that identifies the community's main priorities and goals for the future. It aims to describe what the community wants to see and feel in and around their area. It is based on community consultation undertaken by Council and covers at least 10 years.

Delivery Program (4 years)

The Delivery Program is the point of reference for all activities undertaken by the Council during its term of office. The Program details the goals Council proposes to undertake over a four year period, working towards achieving certain strategies in the Community Strategic Plan.

Operational Plan (Annual)

The Operational Plan directly addresses the goals outlined in the Delivery Program. It identifies the actions, programs and activities Council will undertake within the current financial year. The Operational Plan also allocates responsibility for each action, or set of actions, and identifies suitable performance measures for determining the effectiveness of the activities.

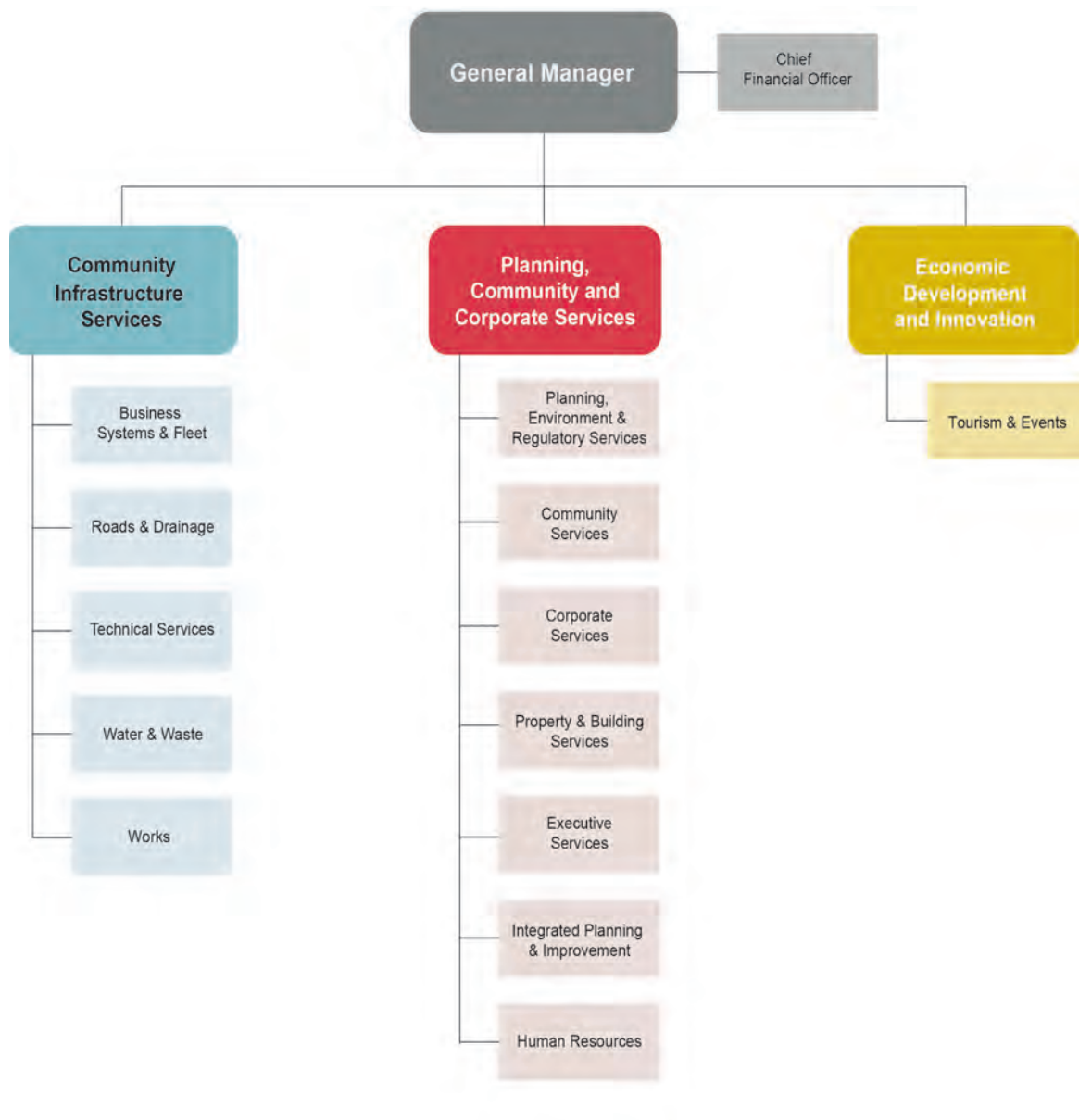
Resourcing Strategy

The Resourcing Strategy demonstrates how Council will resource achievement of the Community Strategic Plan and Delivery Program. Council does not have full responsibility for implementing or resourcing all the community aspirations. State agencies, non-government organisations, community groups and individuals also have a role to play in delivering these outcomes. Council's Long Term Financial Plan, Asset Management Plan and Workforce Management Plan have been developed to outline how Council intends to resource the actions identified in the Delivery Program and objectives of the Community Strategic Plan.

Muswellbrook Shire Council Organisational Chart

Council's leadership team comprises the General Manager, the Director Planning, Community and Corporate Services, the Director Community Infrastructure Services, Executive Manager of Water & Waste, Executive Manager Economic Development and Innovation, Chief Financial Officer and Manager Corporate Services and Executive Manager Planning, Environment and Regulatory Services.

The chart below shows the current organisational structure:





1. Economic Prosperity

Our plan for local economic prosperity is to continue our focus on supporting local jobs in the short term whilst facilitating the growth and development of innovative, sustainable and high value-add industries into the future.

We need to prepare our local economy for transition. In recent years, there has been a reversal in the long term projections for traded thermal coal and many associated local job losses. The closure of Drayton Coal in November 2016, and the planned closures of a number of other mining operations, will have a substantial impact on local employment.

Nonetheless, the Shire's largest thermal coal mines, Mt Arthur and Bengalla are relatively new and efficient operations, each operating within the first quartile of cost relative to global competitors, and will enjoy long futures even within a challenging international demand setting. Additionally, the new Mt Pleasant mine is widely regarded as the last high quality thermal coal asset in the Hunter.

For that reason, the Shire has time in which to transition to a more diverse and sustainable economy but it is important that we work towards that transition now. The volatility of the Shire's thermal coal industry is not without very human consequences in terms of job losses and unemployment as well as housing affordability and investment certainty.



Key Strategies for 2018/2019

- 1 Build on the region's competitive and comparative advantages to attract sustainable industries to the Muswellbrook Shire
- 2 Support business start ups
- 3 Work with the University of Newcastle to expand research and education opportunities that will assist development of industry and business innovation
- 4 Develop agricultural industry opportunities

Reporting Table

Principal activity	Organisational unit	Budget item	Committee
Economic Development	Economic Development and Innovation	Job Creation	Corporate Policy and Planning
Strategic Land Use Planning	Planning and Regulatory Services	Strategic Planning	Corporate Policy and Planning
Development Assessment	Planning and Regulatory Services	Planning	Corporate Policy and Planning

DELIVERY PROGRAM GOAL 1 (4 YEAR GOAL):
Support job growth

Delivery Program Objective (4 year objectives):	1.1 Facilitate the expansion of and establishment of new industries and business	
Operational Plan Action (18/19)	Performance Measure	Responsibility
1.1.1 Complete refurbishment work on the Innovation Hub	Innovation Hub is available to provide subsidised rent for innovative and new businesses by June, 2019	Planning, Corporate & Community Services
1.1.2 Support Economic Development and Innovation initiatives of Council through the local planning framework	Provide advice in relation to strategic land use planning and development controls to support Council's Economic Development and Innovation initiatives, as required and provide annual report to Council on related activities	Planning, Corporate & Community Services

DELIVERY PROGRAM GOAL 2 (4 YEAR GOAL):
Diversify the economy, facilitate the development of intensive agriculture and other growth industries, make the Shire a more attractive place to invest and do business

Delivery Program Objective (4 year objectives):	2.1 Facilitate the diversification of the Shire's economy and support growth of existing industry and business enterprise	
Operational Plan Action (18/19)	Performance Measure	Responsibility
2.1.1 Support Economic Development and Innovation initiatives of Council through the local planning framework	Provide advice in relation to strategic land use planning and development controls to support Council's Economic Development and Innovation initiatives, as required and provide annual report to Council on related activities	Planning, Corporate & Community Services

Delivery Program Objective (4 year objectives):	2.2 Work with University of Newcastle on research and innovation in areas where the Upper Hunter has a competitive or comparative advantage	
Operational Plan Action (18/19)	Performance Measure	Responsibility
2.2.1 Establish Upper Hunter Economic Development Corporation Board and deliver Strategic Plan to Council	Board established and strategic plan delivered in 2018/19	Economic Development and Innovation
2.2.2 Continue to work with the University of Newcastle on key projects aligned to Council's Economic Diversification strategy including the Open Access Pilot Bio-refinery, energy storage and rehab and remediation	i. Two projects delivered by Upper Hunter Regional Economist in 2018/19 ii. Findings from research projects disseminated and promoted as Upper Hunter Innovation activity in 2018/19	Economic Development and Innovation

Operational Plan Action (18/19)	Performance Measure	Responsibility
2.2.3 Continue to work with the Upper Hunter Regional Economist in partnership with University of Newcastle Hunter Research Foundation Centre	Three recommendations actioned from the Upper Hunter Tourism strategy in 2018/19	Economic Development and Innovation
2.2.4 Delivery of Job Creation Fund Projects	At least three job creation projects funded and delivered in 2018/19	Economic Development and Innovation
2.2.5 Development of investment prospectus	Investment prospectus delivered implemented and marketed in 2018/19	Economic Development and Innovation
2.2.6 Implementation of key recommendations in the Upper Hunter Tourism Strategy	Three recommendations actioned from the Upper Hunter Tourism strategy in 2018/19	Economic Development and Innovation

Delivery Program Objective (4 year objectives):	2.3 Review the Local Environmental Plan and Development Control Plan to improve investment certainty for industry	
Operational Plan Action (18/19)	Performance Measure	Responsibility
2.3.1 Finalise the Local Strategic Planning Statement (LSPS)	Develop an interim Local Strategic Planning Statement endorsed by Council, in consultation with the Department of Planning and Environment by June 2019	Planning, Corporate & Community Services

Delivery Program Objective (4 year objectives):	2.4 Implement the Muswellbrook, Denman Town Centre Masterplans and the Sandy Hollow Village Masterplan	
Operational Plan Action (18/19)	Performance Measure	Responsibility
2.4.1 Develop concept designs for buildings providing commercial opportunities within the Muswellbrook Town Centre	Designs are prepared with cost estimates by June, 2019	Planning, Corporate & Community Services

Delivery Program Objective (4 year objectives):	2.5 Develop agricultural industry opportunities in the Shire	
Operational Plan Action (18/19)	Performance Measure	Responsibility
2.5.1 Develop an Agribusiness Development Strategy for Upper Hunter	Agribusiness Development Strategy developed and reported to Council for endorsement by June 2019	Economic Development and Innovation

Delivery Program Objective (4 year objectives):	2.6 Develop a Local Strategic Plan in response to changes to the NSW Planning Act	
Operational Plan Action (18/19)	Performance Measure	Responsibility
2.5.1 Develop a Local Strategic Planning Statement to improve investment certainty for business, industries and developers	Prepare a Local Strategic Planning Statement for adoption by Council	Planning, Corporate & Community Services

DELIVERY PROGRAM GOAL 3 (4 YEAR GOAL):

Facilitate greater access to higher education and participation in the knowledge and creativity economy

Delivery Program Objective (4 year objectives):	3.1 Through the Future Fund invest in additional education infrastructure, in partnership with Hunter TAFE, the University of Newcastle and other providers	
Operational Plan Action (18/19)	Performance Measure	Responsibility
3.1.1 Construct the Upper Hunter Innovation Precinct - Stage 2	Construction completed by June, 2019	Planning, Corporate & Community Services

DELIVERY PROGRAM GOAL 4 (4 YEAR GOAL):

Develop Muswellbrook as a Regional Centre

Delivery Program Objective (4 year objectives):	4.1 Construct and maintain regionally significant infrastructure that facilitates regional service provision	
Operational Plan Action (18/19)	Performance Measure	Responsibility
4.1.1 Review Council's Parking Study 2010 and develop a comprehensive parking strategy for Muswellbrook and Denman taking into account Council's endorsed strategies for both town centres	Existing Parking Study reviewed and comprehensive parking strategy for Muswellbrook and Denman reported to Council for endorsement by June 2019	Planning, Corporate & Community Services
4.1.2 Construct Stage 1 of the Rail Noise Abatement Wall	Construction completed by December, 2018	Planning, Corporate & Community Services
4.1.3 Develop detail design for the Olympic Park Precinct upgrade	Design completed and ready for construction by 30 June 2019	Planning, Corporate & Community Services
4.1.4 Develop detail design for Muswellbrook Aquatic Centre upgrade	Design completed and ready for construction by 31 March 2019	Planning, Corporate & Community Services



2. Social Equity and Inclusion

Council has strong relationships with health, welfare and educational organisations from the government and non-government sectors with the aim of improving outcomes for individuals and our community. This occurs through liaison, advisory support, assistance with premises and provision of opportunities for networking.

During the 2018/19 financial year Council is committing to a range of programs and project that will support education, place making principles and community consultations on library, art gallery and aquatic centre services to ensure that community needs are being met.

Current early learning initiatives will be continued and there will be a continuing focus on improving the physical accessibility and inclusiveness that results in;

- The development of strong partnerships with our community groups and organisations;
- Liveable communities that are created through community engagement and consultation;
- Improved access to local and meaningful employment and education; and
- Access to services through better systems and processes are improved by Muswellbrook Shire Council.



Key continuing strategies for 2018/2019

1. Work with other stakeholders to improve Crisis and Community Housing options
2. Support the Health and Wellbeing of residents through a wider variety of programs and service deliveries that improve the liveability of Muswellbrook Shire
3. Increase the provision of Library Services and Lifelong Learning in the areas of physical and digital literacy
4. Review Youth Services deliveries and support outcomes that improve physical access and social equity
5. Improve the engagement levels in physical, social and learning opportunities for older people
6. Improve access to affordable entertainment, recreation and youth events
7. Support programs and projects that include Community Development Principles

Reporting Table

Principal activity	Organisational unit	Budget item	Committee
Community Services	Community Services	Community Services	Corporate Policy and Planning
Building Services	Property and Building Services	Building Services	Corporate Policy and Planning
Town Planning	Planning and Regulatory Services	Development Planning	Corporate Policy and Planning
Human Resource Management	Human Resources	Human Resources	Corporate Policy and Planning
Information Communication	Information Services	Information Services	Corporate Policy and Planning

DELIVERY PROGRAM GOAL 5 (4 YEAR GOAL):**Continue to improve the affordability, livability and amenity of the Shire's communities**

Delivery Program Objective (4 year objectives):	5.1 Implement the outcomes of the Recreation Needs Study	
Operational Plan Action (18/19)	Performance Measure	Responsibility
5.1.1 Recreation Needs and Management Study used for works planning and budget purposes	Recreation Capital Works Program reported to Council by September, 2018	Planning, Corporate and Community Services

Delivery Program Objective (4 year objectives):	5.2 Continue town centre revitalisation projects	
Operational Plan Action (18/19)	Performance Measure	Responsibility
5.2.1 Deliver at least one piece of permanent public art as a part of the revitalisation project	Installation of a permanent piece of public art as a part of the urban revitalisation project in 2018/19	Community Infrastructure

Delivery Program Objective (4 year objectives):	5.3 Facilitate investment in entertainment opportunities, particularly for young people	
Operational Plan Action (18/19)	Performance Measure	Responsibility
5.3.1 Library programs are developed that increase social engagement with young people in Council libraries	5% increase in youth memberships driven by library services and digital technologies in 2018/19	Planning, Corporate and Community Services
5.3.2 Aquatic Centre and Gym programs are developed that increase social engagement and wellbeing with young people in Council's pools and gym	5% increase in youth memberships driven by aquatic and gym programs during 2018/19	Planning, Corporate and Community Services
5.3.3 Support the Upper Hunter Youth Services Committee in the relocation and development of their facility at a new location	Report to Council on the progress of the Committee of Upper Hunter Youth Services in providing a new location for their service during 2018/19	Planning, Corporate and Community Services
5.3.4 Identify opportunities that provide affordable entertainment for young people in isolated communities	Seek funding through grants and partnerships which provides affordable entertainment for young people in isolated communities by 30 June 2019	Planning, Corporate and Community Services

Operational Plan Action (18/19)	Performance Measure	Responsibility
5.3.5 Deliver a Youth Week Event	Support Youth Week activities during 2019 in partnership with other organisations	Planning, Corporate and Community Services
5.3.6 Expand the home library service to include young people with mobility or accessibility issues	20% increase in home library recipients through Home Library and Mini Mobile Library Services during 2018/19	Planning, Corporate and Community Services
5.3.7 Explore opportunities to transform outcomes in line with Muswellbrook Urban Riparian Master Plan through local planning instruments	Report opportunities to Council by June 2019	Planning, Corporate and Community Services

Delivery Program Objective (4 year objectives):	5.5 Promote and facilitate increased participation in active and passive recreational activities.	
Operational Plan Action (18/19)	Performance Measure	Responsibility
5.5.1 Maintain the sporting and recreational facilities to standard	Continue local and industry benchmarking and report to Council in October, 2018	Planning, Corporate and Community Services
5.5.2 Continue matched funding Small Sport and Recreation Grants Programme	Open grants program in July 2018	Planning, Corporate and Community Services
5.5.3 Continue matched funding Large Sport and Recreation Grants Programme	Open grants program in July 2018	Planning, Corporate and Community Services
5.5.4 Continue user group consultation program and calendar	Respective Facility User Group meetings and Muswellbrook Shire Sport and Recreation User Group meetings held at least twice a year	Planning, Corporate and Community Services

Delivery Program Objective (4 year objectives):	5.6 Consider and deliver social inclusion principles across Council functions	
Operational Plan Action (18/19)	Performance Measure	Responsibility
5.6.1 Seek external grant funding opportunities to support the interests and aspirations of the Shire's communities	i. Applications lodged with funding programs by due dates. ii. Identify and prepare candidate projects for external grant funding and report to Council in March 2019. iii. Provide Council with quarterly reports of grant funding outcomes and publish on Council's website	Planning, Corporate and Community Services
5.6.2 Address the actions identified in accessibility audits	Deliver a prioritised capital works programme	Planning, Corporate and Community Services
5.6.3 Include responsive adaptive actions in the Information Services Strategy (Pending budget allocation)	Responsive adaptive support tools and systems are activated as required for both internal and external customers	Planning, Corporate and Community Services
5.6.4 Implementation of Disaster Recover infrastructure and the review of Disaster Recovery Plan (Pending budget allocation)	DR infrastructure and plan developed and meet Business Continuity Plan service levels	Planning, Corporate and Community Services
5.6.5 Continued implementation of Asset Management System phase 2 - financial components	Completion of phase 2. Financial asset management reporting completed through centralised system	Planning, Corporate and Community Services
5.6.6 Develop a style guide for Muswellbrook Shire Council that considers the communication needs of people with varying abilities	Provide draft style guide to the Accessibility Audit Committee by 31 December 2018	Planning, Corporate and Community Services
5.6.7 Continued implementation of Customer Request Management (CRM) and customer online transaction portal	All Service requests captured and reported through CRM module and online transactions functional and advertised	Planning, Corporate and Community Services

Operational Plan Action (18/19)	Performance Measure	Responsibility
5.6.8 That the needs of people with varying abilities are a constant consideration in Council's plans and strategies	i. Monitor and report annually on Council plans and strategies to ensure that the needs of people with varying abilities are considered; ii. Audit two Council plans/ strategies and make recommendations for improvement by June 2019	Planning, Corporate and Community Services
5.6.9 Continued implementation of Fibre optic network	Reliable and high bandwidth connectivity available between council offices	Planning, Corporate and Community Services

Delivery Program Objective (4 year objectives):	5.7 Facilitate the provision of affordable housing opportunities through development application process as encouraged through the Affordable Rental Housing SEPP 2009	
Operational Plan Action (18/19)	Performance Measure	Responsibility
5.7.1 Facilitate the provision of affordable housing opportunities through development application process as encouraged through the Affordable Rental Housing SEPP 2009	Local Environmental Plan and Development Control Plan to enable the provision of affordable housing opportunities	Planning, Corporate and Community Services

DELIVERY PROGRAM GOAL 6 (4 YEAR GOAL):

Stabilise the tenancy turnover in the Shire's social housing

Delivery Program Objective (4 year objectives):	6.1 Continue partnership with government and community housing services to reduce the turnover of tenants in the Shire's social housing	
Operational Plan Action (18/19)	Performance Measure	Responsibility
6.1.1 Support the final year of delivery of the Collaborative Impact Facilitators Project with respect to social housing tenants in partnership with other providers	Provide a report to the Corporate Policy and Planning Committee by June 2019 on the progress of the delivery of the Stronger Families Stronger Communities Strategy and efforts to reduce tenant turnover in social housing	Planning, Corporate and Community Services

DELIVERY PROGRAM GOAL 7 (4 YEAR GOAL):**Build social inclusion and improve the delivery of social services**

Delivery Program Objective (4 year objectives):	7.2 Facilitate and Implement improved disability access and inclusion across the Shire	
Operational Plan Action (18/19)	Performance Measure	Responsibility
7.2.1 Continue the internal oversight of the accessibility audit through the internal Accessibility Audit Committee	Quarterly meetings held internally to drive improvement in accessibility issues across the Shire based upon service requests and consultation	Planning, Corporate and Community Services
7.2.2 Apply Disability Access and BCA requirements to DA and CC applications across the Shire	Progress towards ensuring compliance with Disability access and BCA requirements through DA and CC applications for new buildings and change of use	Planning, Corporate and Community Services

DELIVERY PROGRAM GOAL 8 (4 YEAR GOAL):**Retention and expansion of quality and affordable child care services**

Delivery Program Objective (4 year objectives):	8.1 Facilitate investment in child care services across the Shire	
Operational Plan Action (18/19)	Performance Measure	Responsibility
8.1.1 Progress the design of Upper Hunter Early Learning Centre and prepare for funding opportunities	Progress the design and report to Council by December 2018	Planning, Corporate and Community Services
8.1.2 Seek funding to implement the review of the Children's Services Strategic Plan to identify areas or improved or increased childcare, early childhood education and preschool options	External Funding sought by June 2019 for a review of the Children's Services Strategic Plan	Planning, Corporate and Community Services
8.1.3 Collaborative Impact Facilitators Project considers the need for improved childcare, early childhood education and pre-school options	Work in partnership with Community Service providers on the delivery of a broader range of wellbeing initiatives in early children's programs during 2018/19	Planning, Corporate and Community Services
8.1.4 Construct suitable crèche as part of the Muswellbrook Aquatic and Fitness Centre renewal	Include a crèche facility in Muswellbrook Aquatic and Fitness Centre master plan.	Planning, Corporate and Community Services

DELIVERY PROGRAM GOAL 9 (4 YEAR GOAL):
Facilitate opportunities to expand seniors' living

Delivery Program Objective (4 year objectives):	9.2 Facilitate discussions with other levels of Government to enhance the delivery of services to support older people to live in the Muswellbrook Shire	
Operational Plan Action (18/19)	Performance Measure	Responsibility
9.2.1 Deliver the ageing strategy in consultation with residents of Muswellbrook Shire	Draft a priorities list of actions that support the delivery of services for older people who live in Muswellbrook Shire for endorsement by Council and inclusion in the Community Services Business Plan 2019/20	Planning, Corporate and Community Services
9.2.2 Partner with other community groups and organisations to deliver a directory of Seniors Week events	Seek external funding to develop and deliver a directory of Seniors Festival events in 2018/19	Planning, Corporate and Community Services
9.2.3 Increase the membership of older people at both Muswellbrook and Denman Aquatic Centres, gym and Upper Hunter Regional Library Service	5% of the Shire's older residents are members of and/or participating at libraries and aquatic centres	Planning, Corporate and Community Services

DELIVERY PROGRAM GOAL 10 (4 YEAR GOAL):
Further the process of reconciliation in the Shire

Delivery Program Objective (4 year objectives):	10.1 Collaborate with the local Aboriginal people on projects which enhance an appreciation for, and which develop the vitality of, Aboriginal culture	
Operational Plan Action (18/19)	Performance Measure	Responsibility
10.1.1 Facilitate and support the Aboriginal Culture and Heritage working group	Provide reports to Council on the activities of the Aboriginal Culture and Heritage working group during 2018/2019	Planning, Corporate and Community Services
10.1.2 Work with the Aboriginal community on the delivery of at least two events annually to celebrate and promote Aboriginal art and culture	Provide support as required to the delivery of two Aboriginal art and culture events during 2018/19	Planning, Corporate and Community Services
10.1.3 Deliver the second phase of the two year local Aboriginal Oral History project to provide elders and others with an opportunity to share their stories	The Aboriginal Oral History Project is delivered and promoted according to the agreed outcomes of the project	Planning, Corporate and Community Services
10.1.4 Monitor the conservation of the Aboriginal Reconciliation Mural and Aboriginal Artefacts project to ensure conservation occurs as required	Report of monitoring and maintenance of Simpson Park Mural provided quarterly as part of Directorate Report to Council	Planning, Corporate and Community Services

Delivery Program Objective (4 year objectives):	10.2 Raise awareness of the local Aboriginal community and an appreciation of their long traditions and culture	
Operational Plan Action (18/19)	Performance Measure	Responsibility
10.2.1 Work with the Aboriginal community to improve access to cultural and educational activities	i. Seek funding for the design and construction of a cultural space in partnership with the Aboriginal community during 2018/19 ii. Explore the development of an Aboriginal Development Action Plan in partnership with the Aboriginal Reconciliation Committee	Planning, Corporate and Community Services
10.2.2 Work with the Aboriginal Community on programs that support native tree plantings on Aboriginal Land that has been identified by the Wanaruah Lands Council as suitable	Report at least annually to the Aboriginal Culture and Heritage Working Group details of appropriate native tree plantings on identified Aboriginal Land in partnership with other organisations during the 2018/19 financial year	Planning, Corporate and Community Services



3. Environmental Sustainability

Our plan for environmental sustainability is to focus on the regeneration of mined land and urban riparian areas, increase our use of renewable energy and to monitor and manage our use of natural resources.

Muswellbrook Shire Council is committed to improve its environmental performance and to demonstrate good environmental practice. We are working towards a number of goals to reduce water and energy usage, improve waste management and promote awareness of environmental issues throughout the community.

Our sustainability goals are to:

Environmental Sustainability will be pursued by Muswellbrook Shire Council through the following principles;

- Operations that demonstrate sustainable environmental management.
- Provide leadership and actions for achieving environmental sustainability
- Pursue ecologically sustainable land use and development.
- Collaborate with the community and other stakeholder groups to protect and preserve the natural environment.

Support and regulate activities of others within its control to protect the environment.

Muswellbrook Shire Council supports the Principles of Environmentally Sustainable Development as defined in the Protection of the Environment Administration Act 1991 (NSW):

The precautionary principle - decisions should be guided by careful evaluation to avoid serious or irreversible damage to the environment.

Key Strategies for 2018/2019

1. Complete the Muscle Creek Rehabilitation Program
2. Improve mined land rehabilitation
3. Advance opportunities to achieve Council's renewable energy target
4. Promote environmental sustainability principles and practices in shire



Inter-generational equity - we ensure that the health, diversity and productivity of the environment are maintained or enhanced for the benefit of future generations,

Conservation of biological diversity and ecological integrity - biological diversity and ecological integrity should be a fundamental consideration in environmental planning and decision-making.

Improved valuation, pricing and incentive mechanisms - environmental factors should be included in the valuation of assets and services.

Reporting Table

Principal activity	Organisational unit	Budget item	Committee
Land and riparian area rehabilitation	Sustainability	Landcare	Corporate Policy and Planning
Community education and engagement	Sustainability	Projects	Corporate Policy and Planning
Renewable energy program	Sustainability	Energy	Corporate Policy and Planning
Environmental protection	Regulation	Regulation	Corporate Policy and Planning

DELIVERY PROGRAM GOAL 11 (4 YEAR GOAL):

Higher quality final landforms with shallower voids and more emphasis on progressive rehabilitation with local workforce participation

Delivery Program Objective (4 year objectives):	11.1 Work in partnership with industry and other levels of government to achieve improved rehabilitation outcomes for disused mining lands and ongoing employment for the local workforce	
Operational Plan Action (18/19)	Performance Measure	Responsibility
11.1.1 Review Council's Land Use Development Strategy and develop a Mining and Extraction Policy to inform Council's involvement in mining and extraction activity within the Shire	Policy adopted by Council	Planning, Corporate and Community Services
11.1.2 Review new and modified consent applications approved by Department of Planning & Environment to ensure they are consistent with Council's Mining Policy	Advice containing Council's policy on improved mine rehabilitation outcomes provided in a timely manner	Planning, Corporate and Community Services
11.1.3 Provide advice to Community Consultative Committees operated by the mines within the Shire	100% of Community Consultative Committees Meetings attended	Planning, Corporate and Community Services
11.1.4 Provide advice on Council's Mining Policy to the Upper Hunter Mining Dialogue	Attend 100% of Upper Hunter Mining Dialogue Steering Committee meetings	Planning, Corporate and Community Services
11.1.5 Review rehabilitation plans to ensure improved rehabilitation outcomes for disused mining lands	Report quarterly on the progress towards improved mine rehabilitation outcomes through approval compliance requirements	Planning, Corporate and Community Services

DELIVERY PROGRAM GOAL 12 (4 YEAR GOAL):**Enhance native vegetation connectivity across the Upper Hunter**

Delivery Program Objective (4 year objectives):	12.1 Support Landcare initiatives and programs to enhance native vegetation connectivity across the Upper Hunter	
Operational Plan Action (18/19)	Performance Measure	Responsibility
12.1.1 Support existing landcare groups and investigate the creation of new Landcare groups within Muswellbrook Shire	Annual Report of activities of existing Landcare groups and support establishment of new group in Denman	Planning, Corporate and Community Services
12.1.2 Create a resource that supports native vegetation connectivity across the Upper Hunter	Create the Muswellbrook Shire Council Vegetation Map in partnership with other Government Departments and agencies in 2018/19	Planning, Corporate and Community Services
12.1.3 Undertake rehabilitation works at Muscle Creek, Karoola Wetlands and Denman Wetlands to improve habitat quality and vegetation connectivity across the Upper Hunter	Demonstrated improvement of native vegetation measured by area weeded, number of trees planted, species diversity, area stabilized and pathways constructed	Planning, Corporate and Community Services
12.1.4 Maintain areas that have undergone rehabilitation activities to avoid degradation	Seek funding for weed management and infill planting activities to existing natural project areas. Measured by number of weed treatments, species diversity and survival rate of plantings	Planning, Corporate and Community Services
12.1.5 Continue Council's efforts running multiple National Tree Day planting events in Muswellbrook and Denman	Report the success of National Tree Day planting events measured through the number of planting sites and number of volunteers attending	Planning, Corporate and Community Services

DELIVERY PROGRAM GOAL 13 (4 YEAR GOAL):
Our local rivers and creeks are enhanced, utilised and valued

Delivery Program Objective (4 year objectives):	13.1 Adopt an Urban Riparian Masterplan and implement actions	
Operational Plan Action (18/19)	Performance Measure	Responsibility
13.1.1 Plan a staged program of works and seek funding for the implementation of the Council adopted Muswellbrook Urban Riparian Master Plan (MURMP)	Make funding applications in 2018/19 to support the staged program of works to 2020	Planning, Corporate and Community Services

DELIVERY PROGRAM GOAL 14 (4 YEAR GOAL):
Support initiatives which reduce the community's impact on the environment

Delivery Program Objective (4 year objectives):	14.1 Carry out actions under the Sustainability Action Plan	
Operational Plan Action (18/19)	Performance Measure	Responsibility
14.1.1 Work towards developing a Muswellbrook Shire Catchment Management Plan which prioritises areas for remediation and identifies current and potential water pollution threats	Consult with Hunter Local Land Services and participate in scheduled workshops and reviews for the development of the Hunter River Management Plan. Submit quarterly progress reports to Council	Planning, Corporate and Community Services
14.1.2 Monitor air quality for the Shire and advocate for improved quality, regulation and compliance	i. Provide quarterly presentations to Council on the outcomes of the Upper Hunter Air Quality Monitoring Network ii. Conduct and report weekly air quality monitoring at Water at Waste to inform policy improvements for external regulators	Planning, Corporate and Community Services
14.1.3 Continue energy audit program	Conduct a level three energy audit on Council's Administration Building and Stan Thiess Centre by 30 June 2019	Planning, Corporate and Community Services
14.1.4 Implement Energy Data Management program	Accurate energy use published in real time on Council's website	Planning, Corporate and Community Services

Operational Plan Action (18/19)	Performance Measure	Responsibility
14.1.5 Investigate opportunities for joint ventures with renewable energy innovators and power suppliers	Options paper reported to Council as opportunities present	Planning, Corporate and Community Services
14.1.6 Conduct a community education program to reduce the volume of food and green waste	Conduct an education program to facilitate community understanding of food and green waste that diverts waste from landfill. Measure by number of community groups and education providers targeted	Planning, Corporate and Community Services
14.1.7 Implement procurement procedures to minimise waste and improve sustainability outcomes	Establishment of a Sustainable Procurement Procedure and audit the implementation of it by council staff	Planning, Corporate and Community Services
14.1.8 Support business and engage with the community to promote waste minimisation and re-use	Report annually to Council education activities for schools and community groups	Planning, Corporate and Community Services
14.1.9 Encourage establishment, participation and maintenance of community gardens	i. Report annually to Council on activities for community groups at the Sustainability Hub ii. Identify a new site for the Sustainability Hub by 30 June 2019	Planning, Corporate and Community Services
14.1.10 Source funding and grant opportunities for energy, waste and water sustainability projects as applicable	Completion of the "Hey Tosser do you know where your litter ends up" grant funded project	Planning, Corporate and Community Services
14.1.11 Continue surveillance and regulation of illegal dumping on an ongoing basis through participation in the Hunter Central Coast Regional Illegal Dumping Squad	Provide annual report to Council of the number of illegal dumping sites reported, inspected and appropriate enforcement action taken	Planning, Corporate and Community Services
14.1.12 Implement the planned management actions outlined in the Flying Fox Management Plan	Seek funding from Council and other sources as required	Planning, Corporate and Community Services

Operational Plan Action (18/19)	Performance Measure	Responsibility
14.1.13 Advocate for a pilot project targeting the establishment of the Grey - headed Flying Fox habitat	Advocate and seek funding for habitat creation in appropriate areas as opportunities arise	Planning, Corporate and Community Services

Delivery Program Objective (4 year objectives):	14.2 Require all development proposals to avoid and mitigate against potential environmental impacts and facilitate improved environmental outcomes where possible	
Operational Plan Action (18/19)	Performance Measure	Responsibility
14.2.1 Update the Terrestrial Biodiversity mapping in the Local Environment Plan	Seek funding for Terrestrial Biodiversity maps endorsed by Council	Planning, Corporate and Community Services
14.2.2 Investigate offsetting options under the NSW Biodiversity Offset Scheme	For Information report to Council by June 2019	Planning, Corporate and Community Services

DELIVERY PROGRAM GOAL 15 (4 YEAR GOAL):

Support Federal and State initiatives to reduce the human impact on climate change

Delivery Program Objective (4 year objectives):	15.1 Increase the proportion of the energy used by Council from renewable sources	
Operational Plan Action (18/19)	Performance Measure	Responsibility
15.1.1 Implement measures from Council endorsed actions to meet renewable energy targets	Install 986kW of photovoltaics at Water and Waste facilities, including 800kW of photovoltaics by 30 June 2019	Community Infrastructure
15.1.2 Implement measures from Council endorsed actions to meet renewable energy targets	Undertake heating, ventilation and airconditioning project at key Council facilities	Planning, Corporate and Community Services
Delivery Program Objective (4 year objectives):	15.2 Increase the proportion of the energy used by the wider community from renewable sources	

Operational Plan Action (18/19)	Performance Measure	Responsibility
15.2.1 Conduct community engagement and educate the community to adopt New South Wales Government Renewable Energy Target	Work with Office of Environment and Heritage to deliver training, workshops and educational material to the community	Planning, Corporate and Community Services
15.2.2 Promote Council projects being undertaken as encouragement to the community	Establishment of a Renewable Energy Target communications plan to promote energy reductions projects	Planning, Corporate and Community Services



4. Cultural Vitality



Muswellbrook Shire Council's plan for cultural vitality is to increase the local variety, availability and access to the arts and cultural experiences for residents of the Upper Hunter.

As a region, the Upper Hunter aims to be culturally rich and diverse with communities that have strong identities and a shared sense of place. This will be achieved through events that provide opportunities to celebrate and recognise the unique assets of the Upper Hunter and growth of the art economy.

Muswellbrook Shire Council also places importance on the value of the arts and creative industries in all their forms as part of our everyday lives and recognises the value the arts in providing enrichment to our lived experience. The 2018/19 operation plan aims to support the:

- Provision of opportunities for cultural participation across multiple dimensions;
- Growth of creative industries;
- Development and delivery of systems and mechanisms that support and encourage cultural participation; and
- Opportunities for inclusive arts and cultural expression

Our communities look forward to encouraging and supporting continuing growth in non-profit, public, and commercial arts-related organisations, retail arts venues (bookshops, cinemas, craft and art suppliers), venues with

Key Strategies for 2018/2019

1. Commence Construction of a Regional Convention and Performance Centre
2. Expand key cultural events such as the Blue Heeler Festival, new and existing music festivals and events;
3. Implement a Upper Hunter Cultural Strategy in collaboration with Upper Hunter Shire Council
4. Strengthen and support stronger partnerships between existing and new providers of cultural endeavour(s).

arts and cultural programming (parks, libraries, multicultural associations, societies, and centres), festivals and parades, arts-focused media outlets (print and electronic, including web-based venues) and dance schools, art galleries, music education and appreciation.

Reporting Table

Principal activity	Organisational unit	Budget item	Committee
Heritage conservation	Planning and Development Assessment	Heritage	Corporate Policy and Planning
Festivals and events	Economic development	Economic development	Corporate Policy and Planning
Muswellbrook Regional Arts Centre and Collection	Community services	Regional Art Gallery	Corporate Policy and Planning
Community services	Community services	Community services	Corporate Policy and Planning

DELIVERY PROGRAM GOAL 16 (4 YEAR GOAL):**Conserve the heritage and history of the Shire**

Delivery Program Objective (4 year objectives):	16.1 Support the conservation and restoration of the Shire's heritage items	
Operational Plan Action (18/19)	Performance Measure	Responsibility
16.1.1 Complete the adaptive reuse works of Loxton House	Construction completed by June, 2019	Planning, Corporate and Community Services
16.1.2 Complete the restoration of Denman Memorial Hall	Construction completed by June, 2019.	Planning, Corporate and Community Services
16.1.3 Review Council's Heritage Inventory 1996	Deliver a revised thematic history and up-to-date inventories of the existing heritage items and amendments to Schedule 5 of the Muswellbrook LEP through Heritage Grant Funding by 30 June 2019	Planning, Corporate and Community Services

Delivery Program Objective (4 year objectives):	16.2 Ensure sites or artefacts of Aboriginal significance are protected where new development proposals are considered	
Operational Plan Action (18/19)	Performance Measure	Responsibility
16.2.1 Development assessments to include assessment of the potential impact on Aboriginal sites and artefacts and appropriate mitigation is applied as required	Implement relevant changes in Legislation that may affect the deliveries of the Aboriginal Cultural Heritage Working Group in regard to the potential impacts on Aboriginal Sites and artefacts as required.	Planning, Corporate and Community Services

Delivery Program Objective (4 year objectives):	16.3 New investment in heritage conservation and restoration made	
Operational Plan Action (18/19)	Performance Measure	Responsibility
16.3.1 Funding allocation for heritage conservation and restoration is made available annually through the Local Heritage Grants Fund	Report by June 2018 on the number of Local Heritage Grant applications received and approved	Planning, Corporate and Community Services

DELIVERY PROGRAM GOAL 17 (4 YEAR GOAL):
Facilitate options to improve cultural activities in the Shire

Delivery Program Objective (4 year objectives):	17.1 Construct a regional convention and performance space subject to a Special Rate Variation	
Operational Plan Action (18/19)	Performance Measure	Responsibility
17.1.1 Develop the detailed design of the Regional Entertainment and Conference Centre (RECC)	Complete detailed design by June 2019 and seek funding for the construction of the Regional Entertainment and Conference Centre (RECC) and report progress to Council as required	Planning, Corporate and Community Services

DELIVERY PROGRAM GOAL 18 (4 YEAR GOAL):
Facilitate cultural activities and events which engage the community and visitors, and which create a 'sense of place' and identity

Delivery Program Objective (4 year objectives):	18.1 Increase funding to the Blue Heeler Film Festival and the Noisy Heeler festival with a view to engaging more locals and visitors	
Operational Plan Action (18/19)	Performance Measure	Responsibility
18.1.1 Relaunch and rebrand of Bottoms Up Festival to Noisy Heeler Music Festival Muswellbrook	Festival launched and marketed Increased participation of 5% in Music Festival	Economic Development & Innovation
18.1.2 Support and grow the Blue Heeler Film Festival	Increased participation of 5% in Blue Heeler Festival	Economic Development & Innovation
18.1.3 Development and implementation of small scale low cost events to build interest in Muswellbrook's town centre and increase cultural activity	At least three events coordinated and consolidated into the UHEDC strategic plan	Economic Development & Innovation

Delivery Program Objective (4 year objectives):	18.2 Continue the provision of arts appreciated through the Muswellbrook Regional Arts Centre	
Operational Plan Action (18/19)	Performance Measure	Responsibility
18.2.1 Muswellbrook Regional Arts Centre to host a minimum of five exhibitions each year	A minimum of five exhibitions are hosted by Muswellbrook Regional Arts Centre in 2018/19 and reported to Council quarterly	Planning, Corporate and Community Services

Operational Plan Action (18/19)	Performance Measure	Responsibility
18.2.2 Work with sponsors to investigate the annual delivery of the Muswellbrook Art Prize	Deliver and report the outcomes of the Annual Muswellbrook Art Prize to Council before May, 2019	Planning, Corporate and Community Services
18.2.3 Seek funding for a Photography Prize to be showcased across the Upper Hunter in suitable exhibition space	Seek external funding for a Photography Prize in 2018/19	Planning, Corporate and Community Services
18.2.4 Partner with local education providers on enhancing the Muswellbrook Regional Arts Centre's exhibitions	Form two partnerships with education providers in the delivery of exhibitions at the MRAC during 2018/19	Planning, Corporate and Community Services
18.2.5 Muswellbrook Regional Arts Centre to host an Artist in Residence Program	MRAC hosts at least one Muswellbrook Shire Artist in Residency Program in 2018/19	Planning, Corporate and Community Services

Delivery Program Objective (4 year objectives):	18.4 Support Arts Upper Hunter as the peak organisation of arts and cultural endeavour	
Operational Plan Action (18/19)	Performance Measure	Responsibility
18.4.1 Maintain ongoing financial membership and provide management support to Arts Upper Hunter	i. Report to Council on the activities of Arts Upper Hunter following each meeting of the Board. ii. 100% attendance at all Board meetings.	Planning, Corporate and Community Services
18.4.2 Encourage local artist projects and grant applications through Arts Upper Hunter	Report the number of Local Artist through the Arts Upper Hunter website who have delivered grant funded projects	Planning, Corporate and Community Services
18.4.3 Deliver the Noisy Heeler and Blue Heeler Festivals	Report the number of participants involved in the Noisy Heeler and Blue Heeler Festivals and the economic and social benefits delivered by the festivals during 2018/19	Planning, Corporate and Community Services

5. Community Infrastructure

Council's transport and stormwater drainage infrastructure is valued at around \$360M, almost 70% of Council's total asset portfolio.

The average expenditure on these assets including building, operating, maintaining and renewing the assets, as well as accounting for their depreciation, is approximately \$14M per annum.

The way the community's infrastructure assets are managed is critical to maintaining Council's financial sustainability and to ensure its ability to meet the needs and expectations of the community. Key issues in relation to the major asset categories are discussed below.

Key Strategies for 2017/2018

1. Reduce waste from Council Infrastructure works activities going to landfill
2. Establish Roadside Vegetation Management Policy and Procedures
3. Subject to Council receiving grant funding, replace Williams bridge timber bridge with a concrete structure
4. Establish a staged construction plan for Denman CBD Stage 2 project, and commence construction works on site



Community Strategic Plan

Our plan for community infrastructure is to expand on the infrastructure required for Muswellbrook to realise Regional Centre status, improve community facilities and improve accessibility to community facilities.

Roads

Council's sealed road network is valued at over \$260M (half the value of all infrastructure).

The bulk of the network is 383km of rural roads, the remainder being 106km of urban streets and 39km of regional roads (Bylong Valley Way).

Council also maintains 68km of state roads (Golden Highway and Denman Rd) under contract to Roads and Maritime Services.

A systematic inspection program is implemented to identify and respond to defects (which are prioritised on the basis of risk and operational efficiency) as well as responding to requests from the public.

Resurfacing of these roads is vital to avoid costly premature failure, reduce maintenance (potholes) and improve performance. Council has invested heavily in resurfacing in recent years to address a previous backlog, and the Asset Management Plan system sets out the frequency for the various classes of roads and surfacing types.

Council also plans to continue the program of pavement reconstruction focused primarily on urban streets in poor condition as the rural network (where traffic speeds and so risk are higher) is generally sound.

The Mine Affected Road Network Plan is in place to plan for new and expanded mining developments as well as maintenance of these roads.

Council also maintains 92km of unsealed roads with a program to add gravel as required.

Footpaths and Cycleways

Council maintains around 43km of footpaths and cycleways. The Walk and Cycle Plan identifies key routes and prioritises works to close missing links, etc.

Most funds are devoted to repairing paths in poor condition, with around 500m p.a. being renewed.

Kerb and Guttering

Council maintains around 169km of kerb and guttering. While some new kerb works are undertaken, most funds are devoted to renewing kerb in poor condition, around 500m p.a.

Bridges

Council has replaced all but two of its remaining timber bridges in concrete. Subject to grant funds, Williams Bridge on Martindale Rd will be replaced in this Delivery Program. Works to repair some of the older concrete structures will also be undertaken.

Stormwater drainage

Council maintains a network of over 73km of stormwater pipes and pits, as well as channels, flood levees and gross pollutant traps.

Council has inspected (cameras) around 20% of the underground network to ascertain its condition and identify projects for renewal with a focus on areas of greatest risk.

Funding for stormwater is spread between addressing issues with aged infrastructure and projects to increase the capacity of pipes and pits at known problem areas to reduce impacts of flooding.

Reporting Table

Principal activity	Organisational unit	Budget item	Committee
Roads, drainage and footpath maintenance	Community infrastructure	Community infrastructure	Infrastructure committee
Asset management	Community infrastructure	Community infrastructure	Infrastructure committee
Implement comprehensive works program	Community infrastructure	Works	Infrastructure committee

DELIVERY PROGRAM GOAL 19 (4 YEAR GOAL):
Our community's infrastructure is planned well, is safe and reliable and provides required levels of service

Delivery Program Objective (4 year objectives):	19.1 Improve and maintain civic precincts	
Operational Plan Action (18/19)	Performance Measure	Responsibility
19.1.1 Deliver the capital program substantially on time, on budget and in accordance with relevant design and construction standards	Quarterly update reported to Council's Infrastructure Committee	Community Infrastructure
19.1.2 Implement program of street and footpath sweeping under contract	i. Program carried out within budget. ii. Contract performance to be monitored, and incidences of non-performance to be reported to Council's Infrastructure Committee.	Community Infrastructure
19.1.3 Carry out the management and removal of graffiti in compliance with Council's Graffiti Management Policy	i. 85% of approachable graffiti notified removed within 24 hours. ii. Program carried out within budget	Community Infrastructure

Delivery Program Objective (4 year objectives):	19.2 Maintain and continually improve asset management	
Operational Plan Action (18/19)	Performance Measure	Responsibility
19.2.1 Co-ordinate and facilitate implementation of the Asset Management Improvement Strategy	Report to Manex quarterly on the implementation of the Asset Management Improvement Strategy	Community Infrastructure
19.2.2 Implement and update Asset Management Plan and Improvement Strategy as it applies to Roads and Drainage Assets	Six monthly reports provided to Manex.	Community Infrastructure
19.2.3 Monitor service levels achieved compared to Level of Service targets in asset management plans and in funded levels of Precinct Specification Manual	Report to Manex annually	Community Infrastructure

Operational Plan Action (18/19)	Performance Measure	Responsibility
19.2.4 Progressively reduce passive mowing areas through the staged establishment of pockets of native vegetation as administered through the passive mowing and horticultural services contract	Report on implementation to the Infrastructure Committee in July 2019	Community Infrastructure
19.2.5 Clarify legal status of Denman levee.	Advocate for Denman and Muswellbrook levees to be included in Hunter Valley Flood Mitigation Scheme by June 2019	Community Infrastructure

Delivery Program Objective (4 year objectives):	19.3 Facilitate investment in high quality community infrastructure necessary to a regional centre	
Operational Plan Action (18/19)	Performance Measure	Responsibility
19.3.1 Design and construct the New Animal Care Facility	Construction completed by June, 2019	Planning, Corporate and Community Services
19.3.2 Provide to Council a list of works proposed for design	Annual Report provided to Infrastructure Committee in August 2018	Community Infrastructure
19.3.3 Provide to Council designs and associated estimates for the forward financial year	Designs and associated estimates provided to the Infrastructure Committee in March 2019	Community Infrastructure
19.3.4 Investigate and recommend appropriate management treatments for road safety and traffic management	Report Quarterly to the Local Traffic Committee and Council on the management treatments for road safety and traffic management	Community Infrastructure
19.3.5 Deliver the Capital Program substantially on time, on budget and in accordance with relevant design and construction standards	i. Quarterly update provided to Infrastructure Committee in capital project status report ii. Asset Registers updated upon project completion	Planning, Corporate and Community Services
19.3.6 Deliver timely, quality professional development engineering and assessment	i. Ensure new infrastructure provided by development meets specifications ii. Deliver professional development engineering and assessments that meet the reporting timeframes of the Planning team	Community Infrastructure

Operational Plan Action (18/19)	Performance Measure	Responsibility
19.3.7 Undertake a comprehensive review of Council's Development Contribution Plans	Review of Council Development Contribution Plans conducted and reported to Council by December, 2018	Planning, Corporate and Community Services
19.3.8 Seek support for the prioritisation of the Muswellbrook bypass	Support for the Muswellbrook Bypass sought and reported to Council at appropriate times and opportunities	Community Infrastructure
19.3.9 Advocate for a Denman bypass	Support for the Denman Bypass sought and reported to Council at appropriate times and opportunities	Community Infrastructure
19.3.10 Seek support for Council's infrastructure priorities for grant programs; e.g. Resources for Region	Seek funding through grant programs that supports Council's infrastructure priorities during 2018/19 and report success to Council	Community Infrastructure

Delivery Program Objective (4 year objectives):	19.4 Maintain and continually improve community infrastructure across the Shire	
Operational Plan Action (18/19)	Performance Measure	Responsibility
19.4.1 Seek funding to construct and operate a native vegetation propagation nursery at the Animal Care Facility site	Seek inclusion of funding as a budget item in the 2019-2020 budget	Community Infrastructure
19.4.2 Seek grant funding for projects which may arise out of the Floodplain Risk Management Plan	Report to Infrastructure Committee grant funding opportunities, including any requirements for matching Council funding, for projects enabling the staged implementation of projects arising from the Floodplain Risk Management Plan	Community Infrastructure
19.4.3 Inspect Muswellbrook and Denman levee systems.	Report of results of inspections provided to Infrastructure Committee by June 2019	Community Infrastructure
19.4.4 Review: Crown Land tenure in the LGA, Council's classification of public land, and plans of management	Report any recommendations to Council by August, 2018	Planning, Corporate and Community Services

19.4.5 Seek grant funding for replacement of Williams Bridge timber bridge, Martindale Road	Prepare Williams Bridge replacement project for grant funding and make application for grant funding in 2018-2019 subject to availability of grant funding opportunities	Community Infrastructure
19.4.6 Implement prioritised (in addition to responsive) rolling works program of maintenance	<ul style="list-style-type: none"> i. Program carried out within budget ii. Asset registers updated as works program is implemented 	Community Infrastructure
19.4.7 Carry out regular asset inspection	<ul style="list-style-type: none"> i. Programmed inspections carried out and works orders raised and prioritised within budget constraints ii. Matters that are extensive or require capital funding will be listed for consideration in future works programs 	Community Infrastructure
19.4.8 Effectively manage customer service requests.	Responses to customer service requests provided within agreed levels of service and budget constraints	Community Infrastructure
19.4.9 Implement construction waste avoidance and resource recovery strategy	Report on funded aspects of action plan provided to Council by June 2019	Community Infrastructure

DELIVERY PROGRAM GOAL 19 (4 YEAR GOAL):
A safe, secure and reliable water supply and sewerage services are provided to all residents that will ensure public health

Delivery Program Objective (4 year objectives):	20.1 Provide safe, secure, efficient and effective water, sewerage and waste services in compliance with regulatory requirements	
Operational Plan Action (18/19)	Performance Measure	Responsibility
20.1.1 Operate in accordance with New South Wales Environment Protection Agency (EPA) Licences	Submit Annual Return to the Environmental Protection Agency before June 2019	Community Infrastructure
20.1.2 Ensure substantial achievement of Best Practice Water Supply and Sewerage Guidelines	Internal reporting and formal report to Department of Industry and Water by June 2019	Community Infrastructure
20.1.3 Test and monitor water supply and sewerage system, including re-use systems, to ensure legislative compliance with health guideline and licence parameters	i. Quarterly Committee infrastructure Report on Water & Wastewater Services Review to Council ii. Annual Drinking Water Quality Report to NSW Department of Health	Community Infrastructure
20.1.4 Monitor higher risk zones and treatment works within the sewer system exposed to businesses with liquid trade waste discharges	i. Undertake appropriate and timely corrective actions to protect high risk zones and treatments works within the sewer system exposed by business with liquid trade waste discharges ii. Report quarterly on the corrective actions taken to protect Council infrastructure	Community Infrastructure
20.1.5 Undertake inspections and approvals of liquid trade waste premises and agreements	Report annually on the appropriate and timely corrective actions implemented to ensure liquid trade waste approvals currency and compliance	Planning, Corporate & Community Services
20.1.6 Implement and monitor effluent reuse arrangements with relevant stakeholders to ensure secure and cost effective effluent disposal	Ensure quality meets contractual requirements	Community Infrastructure

Operational Plan Action (18/19)	Performance Measure	Responsibility
20.1.7 Ensure all Infrastructure works activities undertake a competent Review of Environmental Factors (REF)	Quarterly report to Director Community Infrastructure	Community Infrastructure
20.1.8 Seek funding to implement a system that monitors the current waste collection contractor's Key Performance Indicators (KPIs) and regulatory requirements	i. Funding achieved to implement a system that monitors the current waste collection contractors KPIs ii. Quarterly report to Council	Community Infrastructure
20.1.9 Review and update the Landfill Environmental Management Plan	Reported annually to Council by June 2019	Community Infrastructure
20.1.10 Implement Council endorsed Waste Management actions	Quarterly report to Council	Community Infrastructure
20.1.11 Implement appropriate studies and planning approvals for Food Organics and Garden Organics management	Quarterly report to Council	Community Infrastructure
20.1.12 Inspect onsite wastewater sewerage systems to ensure they are installed and maintained in compliance with regulatory requirements	Report to Council each quarter the number of inspections of existing and new onsite wastewater treatment systems undertaken in accordance with regulatory requirements	Planning, Corporate & Community Services

DELIVERY PROGRAM GOAL 21 (4 YEAR GOAL):

The road, footpath and cycleway networks are integrated and allow for the safe movement of residents around the Shire

Delivery Program Objective (4 year objectives):	21.1 Maintain and continually improve the Shire's footpath and cycleway networks to improve connectivity	
Operational Plan Action (18/19)	Performance Measure	Responsibility
21.1.1 Provide a report to Council on options to be funded and the amounts necessary to achieve the Delivery Program priorities	Report on the program funded provided to Council by August 2018, or prior to construction for jobs not in the budget program	Community Infrastructure
21.1.2 Deliver the Capital Program substantially on time, on budget and in accordance with relevant design and construction standards	Provide update to Infrastructure Committee in the quarterly capital project status report	Community Infrastructure



6. Community Leadership

Our plan for community leadership is to improve the community's participation in decision making and implement business improvement initiatives to improve service delivery.

The Governing Body

The Governing Body of the Council consists of 12 councillors elected for four years. The Chair of Muswellbrook Shire Council (the Mayor of Muswellbrook) and the Deputy Chair are elected by all Councillors every two years.

The Mayor and Councillors

The Mayor holds a number of Council delegations and some statutory responsibilities to make determinations on behalf of the Governing Body of the Council between Council meetings. The Mayor is responsible to the Governing Body for the determinations he or she makes. The Governing Body has also provided certain delegations to Councillor Spokespersons for Council's principal activities to speak on behalf of Council and make policy determinations between Council meetings with respect to those specific principal activities

Council's Business Improvement Strategy

Local governments across the state (and around the world) have recognised the need to improve service delivery and the way assets are managed to ensure they are financially sustainable, particularly as large portfolios of long-lived assets deteriorate with age and need renewal. Council's Strategic Asset Management Plan, aligns with the Long Term Financial Plan and business improvement plans.

Council will implement a new Information Services Strategic and Business Improvement Plan. Key actions that will be undertaken across Council to

Key Strategies for 2018/2019

1. Improve Council's business processes, systems and customer service
2. Undertake a comprehensive community engagement program
3. Maintain robust financial management

improve delivery of all services over the next few years includes:

- **Introduction of a new Information Services Strategy:** Council has applied technology in a number of areas, but the functionality of some systems is limited and most do not integrate (this is a barrier to improving management and planning, it also makes it difficult to keep data updated)
- **Knowledge and data:** while Council has reasonable information on most asset classes (condition, expected service life, cost of renewal) there is a need to continue to refine this to improve confidence in reporting and to facilitate future planning
- **Lifecycle management strategies:** the way assets are operated, maintained and renewed improves performance and resilience and reduces cost and risk (strategies are in place, but these need to be refined / optimised as well as modelled long term)
- **Processes and documentation:** asset management can be technical and complex, but it must be simpler and clearer to facilitate community engagement, inform Council decision making and encourage active participation by relevant staff.

Council is also focused on ensuring the information it reports complies with the requirements of the NSW Auditor General.

Reporting Table

Principal activity	Organisational unit	Budget item	Committee
Community engagement	Integrated planning	Integrated planning	Corporate Policy and Planning
Integrated Planning and Reporting	Integrated planning	Integrated planning	Corporate Policy and Planning
Governance	Executive services	Executive services	Corporate Policy and Planning

DELIVERY PROGRAM GOAL 22 (4 YEAR GOAL):**Collaborative and responsive community leadership that meets the expectations and anticipates the needs of the community**

Delivery Program Objective (4 year objectives):	22.1 Enhanced collaboration with Council's community and stakeholders to ensure Council and its elected arm is best placed to make decisions in the best interests of the community	
Operational Plan Action (18/19)	Performance Measure	Responsibility
22.1.1 Carry out a desk based exercise to test preparedness for a severe weather event	Desk-based exercise carried out and report submitted to Local Emergency Management Committee by June 2019	Planning, Corporate and Community Services
22.1.2 Ensure currency of Bush Fire Risk Management Plan	Bush Fire Risk Management Plan to be reviewed and updated by 30 September 2018	Planning, Corporate and Community Services
22.1.3 Meetings of the Local Emergency Management Committee are held regularly	Meetings held on a six-monthly basis	Planning, Corporate and Community Services
22.1.4 Undertake strategic advocacy with government and industry leaders to further the interests and aspirations of the Shire's communities	Development of advocacy strategy by August 2018	Planning, Corporate and Community Services
22.1.5 Implement and maintain a diverse range of communication channels between Council and community stakeholders	i. Report to Council details of outcomes from consultation through the development of Community Consultation Plans for council projects. ii. Facilitate the development of community consultation plans for council projects iii. Increase the number of resident consulted with by 5% on 2017/18	Planning, Corporate and Community Services

DELIVERY PROGRAM GOAL 23 (4 YEAR GOAL):
Genuine and well informed community participation in decision making

Delivery Program Objective (4 year objectives):	23.1 Utilise best practice models of community engagement to ensure decision making is meeting the expectations of the community	
Operational Plan Action (18/19)	Performance Measure	Responsibility
23.1.1 Continue a comprehensive community consultation program as per the Community Engagement Strategy	Host four Community Listening Posts in 2018/19, with 50% of Listening Posts held in rural/remote locations	Planning, Corporate and Community Services

Delivery Program Objective (4 year objectives):	23.2 Enhance Council's consultation and communication with the community to build awareness and understanding of Council's activities and community needs	
Operational Plan Action (18/19)	Performance Measure	Responsibility
23.2.1 Continue the community panel engagement process	i. Recruit/reconvene a demographically representative community panel of 30 residents ii. At least one meeting held in 2018/19 and meeting outcomes and panel recommendations reported to Council	Planning, Corporate and Community Services
23.2.2 Promote Council's work to the community and provide timely responses to information requests	i. Review Council's Media and Communications Plan by December 2018 ii. 100% of formal GIPA requests to be responded to by due dates	Planning, Corporate and Community Services

DELIVERY PROGRAM GOAL 24 (4 YEAR GOAL):**A Council that is well managed, efficient and properly resourced and that is responsive to its communities and stakeholders**

Delivery Program Objective (4 year objectives):	24.1 Maintain a strong focus on financial discipline to enable Council to properly respond to the needs of the communities it serves.	
Operational Plan Action (18/19)	Performance Measure	Responsibility
24.1.1 Manage the Council's Future Fund	i. Develop concept designs for additional property development in Muswellbrook Shire by December 2018 ii. Investigate options for a second student accommodation campus in Muswellbrook CBD by December 2018	Planning, Corporate and Community Services
24.1.2 Provide efficient and effective Development Application, Construction Certificate and Occupational Certificate assessment services	Reduce the average number of days to complete assessments of DA, CC and OC's by 5% by 30 June 2019	Planning, Corporate and Community Services
24.1.3 Deliver high quality, cost effective and competitive PCA certification services	Report quarterly statistics to Council of PCA certification services retained by Council and private certifiers	Planning, Corporate and Community Services
24.1.4 Undertake site inspections of development sites subject to DA and CC in accordance with statutory requirements	Report quarterly statistics to Council on DA and CC compliance site inspections	Planning, Corporate and Community Services
24.1.5 Facilitate the registration and inspection of all regulated premises (caravan parks, food outlets, skin penetration premises, hairdressers, mortuaries, air handling systems) in accordance with regulatory requirements to ensure public health and safety is protected	Report to Council each quarter the number of regulated premises (caravan parks, food outlets, skin penetration, hairdressers, mortuaries, air handling systems) registered and inspected in accordance with relevant legislation and regulations	Planning, Corporate and Community Services
24.1.6 Facilitate the control of animals in accordance with the Companion Animals Regulations	Maintain statistics on incoming and outgoing animals, rescues, adoptions, return to owners and euthanasia's in accordance with regulations	Planning, Corporate and Community Services

Operational Plan Action (18/19)	Performance Measure	Responsibility
24.1.7 Ensure statutory requirements relating to fire safety measures are implemented	Provide annual report of statistics on the number of reminder letters issued to owners of buildings on Council's register of fire safety measures and number of annual fire safety statements received to Council	Planning, Corporate and Community Services
24.1.8 Ensure statutory requirements under the Private Swimming Pools Program (Swimming Pool Act 1992) are implemented	Report Quarterly on the number of private swimming pools inspected and number of appropriate enforcement actions taken	Planning, Corporate and Community Services

Delivery Program Objective (4 year objectives):	24.2 Implement a comprehensive and targeted business improvement program	
Operational Plan Action (18/19)	Performance Measure	Responsibility
24.2.1 Ensure compliance with Council's statutory reporting obligations	100% of compliance obligations met by due dates	Planning, Corporate and Community Services
24.2.2 Implement policy framework management strategy	Policy framework management strategy report to Council by 31 December 2018	Planning, Corporate and Community Services
24.2.3 Promote Council's work to the community and provide timely responses to information requests	Provide a quarterly report of media statistics	Planning, Corporate and Community Services
24.2.4 Provide support services for the elected Council and executive	Council business papers and agenda materials prepared by due dates and statutory obligations met, with reporting of related activities included in monthly Director's report to Council	Planning, Corporate and Community Services
24.2.5 Continue the implementation of the Information Services Strategy	Seek continuing funding to implement the Information Services Strategy in 2018/19	Planning, Corporate and Community Services
24.2.6 Provide continuous business improvement through service mapping	Conduct audits on two service areas and provide plans for improvement by June 2019	Planning, Corporate and Community Services

DELIVERY PROGRAM GOAL 25 (4 YEAR GOAL):**A sustainable Council that is best practice employer providing safe, happy and productive workplace**

Delivery Program Objective (4 year objectives):	25.1 Continue to prioritise safety and risk management initiatives, employee welfare initiatives, and upgrades to Council's works depot and waste management facility.	
Operational Plan Action (18/19)	Performance Measure	Responsibility
25.1.1 Design a new Works Depot with consideration of opportunities for operational efficiencies	Detailed design is completed by June, 2019	Planning, Corporate and Community Services
25.1.2 Monitor Council's WHS System and associated policies and procedures	Monitor and provide monthly reports to Manex on Council's new WHS System and associated policies and procedures	Planning, Corporate and Community Services
25.1.3 Implement the Muswellbrook Shire Council Workforce Plan 2017-2021	i. Provide quarterly report to Council on indicators against key deliverables in Council's Workforce Plan to Attract, Retain, Engage and Develop Council Staff ii. Explore accreditation to ensure that Muswellbrook Shire Council is supportive of LGBTI + communities	Planning, Corporate and Community Services

Financial Management in Council

Existing Environment and Past Influences

About Muswellbrook

Muswellbrook Shire covers 3,402km², of which 1,455km (43%) is national park. Approximately 17,209 people live in the Muswellbrook Shire Local Government Area (LGA), up around 4% from 2011.

Muswellbrook and Denman are the largest towns in the Shire along with a number of outlying rural communities including Sandy Hollow, Wybong, Baerami, Martindale, McCullys Gap, Widden and Muscle Creek.

By road, Muswellbrook is approximately three hours from Sydney, two hours from Tamworth and 90 minutes from Newcastle. The Shire's boundary is delineated by Lake Liddell Power Station to the east, Wollemi National Park to the west, Aberdeen to the north and Coricudgy State Forest to the south.

There are currently three large mining operations in the Shire, BHP Billiton's Mount Arthur coal mine, New Hope Mining's Bengalla, and Glencore's Mangoola Coal mine are local employers who have also brought many new people and families to the Muswellbrook Shire. MACH Energy has commenced preliminary work on its Mt Pleasant project just north of Muswellbrook township.

Regulatory Environment

Council operates in a highly regulated environment driven by legislation and state strategies such as:

The Local Government Act 1993

Defines the scope and boundaries of Council's role and the way it must conduct its business.

The NSW State Plan

The State Plan: A New direction for NSW defines the over-arching goals and outcomes that NSW Government has set for this state and which should shape public policy.

The Hunter Regional Plan 2036 sets Greater Hunter Region Financial Environment - Rate Pegging

Council's ability to align rating revenues with the increased cost of providing local government services has been restrained for a number of years by rate pegging, a legislative instrument whereby the maximum increase in rating revenues is set by IPART NSW.

Financial Environment – The State of the Council's Finances

Muswellbrook Shire Council has undertaken significant improvements that have seen financial growth for the organisation and opportunities for capacity building. In 2009, Council embarked upon a fundamental review of its services with a view to substantially improving its financial position and, particularly, the general fund revenue available to fund the renewal of infrastructure, new and upgraded assets, and to build capacity and efficiency within Council's operations. The first graph depicts the general fund operating result (as budgeted) since 2007/08 (adjusted so as to keep the methodological assessment of depreciation common over time). The second figure depicts general fund revenues available to fund the renewal of infrastructure and to build capacity and efficiency within Council's operations.

Over the last two financial years, Council has achieved around \$400,000 of further annual efficiencies as a result of a broad cross-section of operational improvements. The largest of these was an organisation wide review of the employment structure conducted in 2015/16 and 2016/17 which reduced the staffing by three net positions (the removal of seven positions and the creation of four new positions). Importantly, all the new positions are tasked with various aspects of improving organisational performance. These include sustainability positions to reduce the use of energy by Council, the use of reticulated water by the community, and positions related to business efficiency improvement and internal audit. The approximate savings are around \$250,000 per annum.

Additionally, Council has realised around \$50,000 of annual savings in the use of energy by the installation of energy efficiency measures – the installation of LEDs, solar PV, solar pumping, and the timing of energy use from peak to off – peak periods.

In line with its Fit for the Future submission, Council has continued with its review of its business units including Planning and Regulatory Services (with a modest increase in regulatory fees and a slight reduction in development planning expense allowances) and a review of its use of parks and recreation facilities – with one park converted

from community land to operational land through the statutory community consultation process for the purpose of re-developing the park for the provision of affordable and graduating aged care.

Council has prepared a budget based around the facilitation of the activities and targets outlined in its Delivery Program and these budgets have been projected out for 10 years based on a range of assumptions. The financial impacts, based on the scenario of the Special Rate Variation application being accepted (Scenario 2) and on the scenario of the application being refused (Scenario 1) are presented in this LTFP. A further scenario (3) looks at the potential impact for significant changes in revenues from mining within the Shire.

Financial Management Principles

In preparing the 2017-2027 Long Term Financial Plan, the following underpinning principles have been used:

- Council will maintain its existing services to residents
- Management will continually look for ways to improve service delivery
- Services and infrastructure in any new areas will be provided within reason and in consultation with the community
- Council will continue to improve its capacity to fund its recurrent operations and renew critical infrastructure through sustainable financial decision making
- Council will manage within the existing financial constraints as much as possible

In conjunction with these principles, Council's Long Term Financial Plan is guided by a number of policies and strategies which are outlined below.

Rating Income Strategy

Rating Income is generated by a levy on properties within the council area for the provision of local government services. Council continually reviews its rating system to ensure that it is fair and equitable, where each rating category and property will contribute to the rate levy according to the demands placed on Council's limited resources.

Council generates a significant portion of its rating base from the mining category. Ongoing uncertainty in relation to this industry has caused council to seek means by which it can diversify the local economy allowing revenues lost through further contraction of the mining industry to be replaced.

Domestic Waste Management Charges

In addition Council charges a Domestic Waste Management charge to owners of rateable properties. This covers the cost of kerbside collection recycling and household clean up and includes the full cost of administration, service provision, State Government charges and tipping fees.

Stormwater Management Service Charges

Council has a Stormwater Management Service fee charged to owners of rateable properties. This covers services including mainstream flood mitigation works, local drainage and overland flow path upgrades, urban drainage renewal, water quality infrastructure, stormwater maintenance and enhanced pipe drainage maintenance.

Investment Principles

Council has an Investment Policy that reinforces Council's ongoing commitment to maintain a conservative risk/return portfolio, an important component of its ongoing prudent financial management practices. The overall objectives of the policy are to ensure that Council invests its funds:

- In accordance with the requirements of the Local Government Act (1993) and Council's Investment Policy;
- In a conservative manner where preservation of capital is the principal objective;
- In a manner that seeks to ensure the security of Council's cash and investment portfolio, achieve appropriate earnings and manage cash resources to ensure that there is sufficient liquidity to meet Council's business objectives.

Loan Borrowings

Council's policy is that the use of debt (borrowings) is appropriate to fund the cost of major new community assets or to smooth the cost of major asset renewals. However any minor asset acquisitions and a normal level of asset renewals (up to the level of the annual depreciation charge) should be funded out of operating revenues. Council also recognises the need to address the issue of inter-generational equity and therefore seeks to match the term of the borrowing with the life of the asset to which the borrowing is related.

Cash Reserves and Restrictions

Council has a number of cash reserves which are either a legislative requirement (externally restricted) or through a Council decision (internally restricted). The establishment and funding of cash reserves is a financial management strategy to provide funds for future expenditure that could not otherwise be financed during a single year without having a material impact on the budget. The cash reserves are also held as an off-set against borrowing requirements. Separate Reserves are also maintained for the Water and Sewer funds.

Section 94 Developer Contributions

Section 94 of the Environmental Planning and Assessment Act 1979 enables Council to levy contributions for public amenities and services required as a consequence of development.

Discretionary and Regulatory Fees and Charges

Council has the ability to raise revenues through the adoption of a fee or a charge for services or facilities. Fees and charges are reviewed on an annual basis in conjunction with the preparation of the annual budget.

The fees and charges which Council can charge can be split into two categories:

1. **Regulatory Fees** – These fees are generally determined by State Government Legislation, and primarily relate to building, development or compliance activities. Council has no control over the calculation, and any annual increases of these fees and charges.
2. **Discretionary Fees** - Council has the capacity to determine the charge or fee for discretionary works or services such as the use of community facilities and access to community services. The general principles under which Council sets its fees and charges are that Council aims to maximize returns from of fees and charges. Fees are set to recover or partially recover the cost of services provided.

Asset Disposal & Investment Strategy

The majority of Council's property assets deliver on services such as:

- Transport Infrastructure
- Environmental Services, such as stormwater management

- Community Facilities
- Operational Assets, including administration buildings
- Waste management

Diversification of Revenue Streams

Council has established a Future Fund with the aim of creating a new, ongoing revenue stream to assist in the transition of the local economy from its dependence on coal to other industries. The fund mainly achieves this by the construction and acquisition of a range of commercial buildings in Muswellbrook, Denman and other parts of NSW.

The Future Fund has been established with the aim of being financially sustainable whilst still paying an ongoing and increasing dividend to the General Fund that assists in the funding of services and infrastructure replacement and renewal.

Muswellbrook Asset Management Strategy

Muswellbrook Shire Council is the custodian of infrastructure assets with a replacement value of \$740 million and a depreciated value of approximately \$526 million. Ensuring these assets are maintained and able to provide the services required of them is an important function of the Council.

The Asset Management Strategy provides a systematic way of accounting for these assets and planning for their operation, maintenance, rehabilitation, disposal and renewal. The strategy also helps Council to review its asset management practices to ensure they are being done in the most cost effective manner possible.

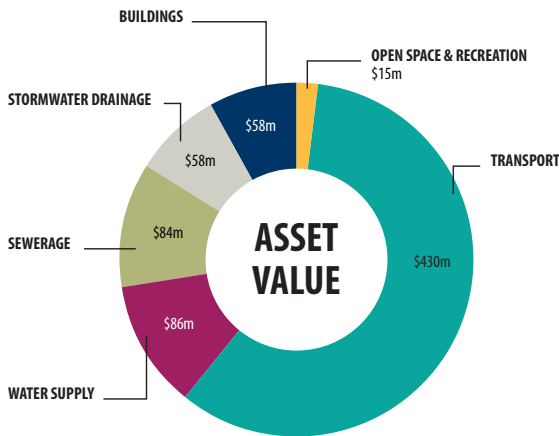
The broad purpose of the Asset Management Strategy is:

- To have proper plans and strategies that ensure the assets provided by previous generations continue to be available to provide the services required by future generations;
- To be able to plan for new assets confident of our understanding of their impact on Council's long term financial sustainability;
- To provide assurance that assets are being created, operated, maintained, rehabilitated and renewed in the most cost effective ways possible.

The Muswellbrook Asset Management Strategy includes revised estimates of the value and useful remaining life of Council's assets. The strategy

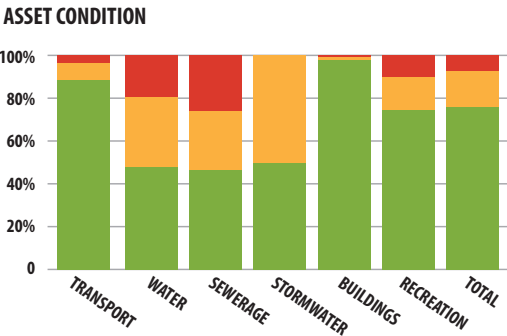
also includes a comprehensive program of actions to improve the quality of asset data and asset management systems and practices within Council.

Council’s infrastructure assets have a replacement value of just over \$740M. The chart below shows the value (\$M) of each of the six major asset classes.



Council is currently reviewing and updating its Asset Management Plans and expects that this process will provide Council with an improved understanding of asset conditions, useful life, expected levels of service and funding levels required to adequately maintain replacement and renew infrastructure and other assets.

The chart below shows the condition of assets in each class. Obviously, while transport and building assets are in generally good condition, a significant proportion of water and sewerage assets are near the end of their useful life. Council has engaged a contractor to replace the current ageing



Muswellbrook Reuse Water Treatment Plant and replace with the Recycle Water Treatment Works. This highlights the need for continued investment in asset renewal.

Investment is also required to operate and maintain existing assets, and also to build new assets to meet the needs and aspirations of the community.

REVENUE POLICY

Part 1 – Rates & Charges

A. Rating

1. Introduction

In accordance with Section 532 of the Local Government Act 1993, a Council must not make a rate or charge until it has given public notice of its draft Operational Plan for the year for which the rate is to be made and has considered any submissions received. In practice a Council should first adopt its final Operational Plan and then make rates and charges by resolution. (s535).

2. General Valuation

A new valuation of all land parcels in the Shire occurred in 2018, with a base date of 1 July 2017.

These valuations will be used for rating purposes from 1 July 2018. These valuations will continue to be used until revised through general and special re-valuations by the Valuer General.

3. Rating Method

In accordance with Section 514 of the Local Government Act 1993 Council has categorised all rateable land in the Council area as Residential, Farmland, Business or Mining.

Council determines that the ordinary rates will be applied across the following sub-categories:

Residential - General

Council determines the sub-category for the category “Residential” called “Residential – General” for each parcel of rateable land valued as one assessment and its dominant use is residential (other than hotel, motel, guesthouse, boarding house, lodging house or nursing home) and is not connected to Council’s sewer main.

Residential – Muswellbrook & Denman

Council determines a sub-category for the category “Residential” called “Residential – Muswellbrook and Denman” for each parcel of rateable land valued as one assessment and its dominant use is residential (other than hotel, motel, guesthouse, boarding house, lodging house or nursing home), and is within the urban area of Muswellbrook and Denman townships and is either connected to Council’s sewer main or is liable for a collection fee.

Farmland - General

Council determines the sub-category for the category “Farmland” called “Farmland – General” for each parcel of rateable land valued as one assessment, if its dominant use is for farming and which: –and which:

- a) has a significant and substantial commercial purpose or character, and
- b) is engaged in for the purpose of profit on a continuous or repetitive basis (whether or not a profit is actually made),

and cannot be sub-categorised as:

- Farmland – Offset
- Farmland – Affected by Mining
- Farmland – Irrigable

Farmland – Offset

Council determines a sub-category for the category “Farmland” called “Farmland - Offset” for each parcel of rateable land valued as one assessment (“the parcel”) if its dominant use is for farming and which:

- a) has a significant and substantial commercial purpose or character, and
- b) is engaged in for the purpose of profit on a continuous or repetitive basis (whether or not a profit is actually made),

and

by reason of a planning law or a condition of a planning approval,

- c) the intensity of land use as farmland on the parcel or any part of it is limited by reason of one or more of the factors described in the schedule; and/or
- d) the productive capacity of the land for use as farmland on the parcel or any part of it is limited by reason of one or more of the factors described in the schedule

THE SCHEDULE

- (i) The parcel is used as an offset, including but not limited to and environmental offset, agricultural offset or aboriginal heritage or cultural offset.
- (ii) The parcel is used for the establishment or re-establishment of:
 - (a) significant and/or threatened plant communities;
 - (b) significant and/or threatened plant species;
 - (c) significant and/or threatened animal species.
- (iii) The parcel is used for the generation or regeneration of grassland.
- (iv) The parcel is used for:
 - a. enhancing the quality of existing vegetation and fauna habitat;
 - b. creating native vegetation and fauna habitat and rehabilitation through focusing on assisted natural regeneration, targeted vegetation establishment and the introduction of naturally scarce fauna habitat features (where necessary);
 - c. maximising the salvage of resources – including vegetative and soil resources – for beneficial reuse;
 - d. minimising the risk of *Phytophthora cinnamomi* spread;
 - e. collecting and propagating seed;
 - f. protecting vegetation and fauna habitat;

- g. minimising the impacts on fauna, including undertaking pre-clearance surveys;
 - h. managing any potential conflicts enhancement works and any Aboriginal heritage values (both cultural and archaeological);
 - i. managing salinity;
 - j. controlling weeds and feral pests;
 - k. controlling erosion;
 - l. managing grazing and agriculture on site.
- (v) One or more parts of the parcel is not used for grazing or is only used for controlled stock movement to prevent incidental impacts to the cultural heritage values of the parcel or any part of it.
 - (vi) One or more parts of the parcel are used in such a way as to exclude all domestic stock.

Farmland – Affected by Mining

Council determines a sub-category for the category “Farmland” called “Farmland - Affected by Mining” for each parcel of rateable land valued as one assessment (“the parcel”) if its dominant use is for farming and:

- a) cannot be rated as “Farmland – Offset”; and
- b) on which the intensity of land use or productive capacity as farmland on the parcel or any part of it is limited by reason of one or more of the factors described in the schedule; and
- c) which has a significant and substantial commercial purpose or character, and
- d) which is engaged in for the purpose of profit on a continuous or repetitive basis (whether or not a profit is actually made),

THE SCHEDULE

- (i) The parcel's productive capacity as farmland and/or market value is affected by dust emanating from one or more coal mine whether or not such coal mine shares a boundary with the parcel. Such dust cumulatively more than:
 - A. 15µg/m³ a day (annual averaging applying) at any farm residence; or
 - B. 30µg/m³ a day (24-hour averaging applying) on any part of the farm.
- (ii) The parcel's productive capacity as farmland and/or market value is affected by noise emanating from one or more coal mine whether or not such coal mine shares a boundary with the parcel. Such noise being more than:
 - A. 3dB(A) above either:

- the project noise trigger level for the mine causing noise affectation, as described in the Noise Policy for Industry (EPA 2017); or
- the project specific noise level for the mine causing noise affectation, as described in the NSW Industrial Noise Policy (EPA 2000)

as is applicable to the nearest mine, at any farm residence; or

B. 5dB(A) above either:

- the project noise trigger level for the mine causing noise affectation, as described in the Noise Policy for Industry (EPA 2017); or
- the project specific noise level for the mine causing noise affectation, as described in the NSW Industrial Noise Policy (EPA 2000)

as is applicable to the nearest mine, on any part of the farm.

- (iii) The parcel's productive capacity as farmland and/or market value is affected by it being used to satisfy a condition of consent granted in respect of a mine; for example (but not necessarily) as an environmental offset, agricultural offset or aboriginal heritage or cultural offset.

Farmland – Irrigable

Council determines a sub-category for the category “Farmland” called “Farmland – Irrigable” for each parcel of rateable land valued as one assessment if its dominant use is for farming which:

- a) is not affected by the economic and/or intensity of land use factors rendering it rateable as “Farmland – Affected by Mining; and
- b) cannot be rated as “Farmland – Offset”; and
- c) has a significant and substantial commercial purpose or character, and
- d) is engaged in for the purpose of profit on a continuous or repetitive basis (whether or not a profit is actually made), and
- e) where the assessment or any part of the assessment:
 - (i) is irrigated for any farming purpose; or
 - (ii) has established irrigation reticulation capable of being used for any farming purpose; or
 - (iii) is wholly or partly within 100m of the Hunter River.

Mining - General

Council determines the sub-category for the category “Mining” called “Mining – General” for each parcel of rateable land valued as one assessment if its dominant use is for a coal mine or metalliferous mine and cannot be sub-categorised as:

- Mining – Underground Coal Mining

Mining – Underground Coal Mining

Council determines a sub-category for the category “Mining” called “Mining – Underground Coal Mining” for each parcel of rateable land valued as one assessment if its dominant use is for a coal mine and where the dominant kind of mining involved is longwall mining or board-and-pillar mining or both.

Business - General

Council determines the sub-category for the category of “Business” called “Business – General” for each parcel of rateable land valued as one assessment if it cannot be categorised as farmland, residential or mining and cannot be sub-categorised as:

- Business – Power Generation
- Business – Thomas Mitchell Drive Industrial Centre
- Business – Showground Release Area

Business – Power Generation

Council determines a sub-category for the category “Business” called “Business – Power Generation” for each parcel of rateable land valued as one assessment if it cannot be categorised as farmland, residential or mining and if its dominant use is as a centre for any of the following activities:

- a) the generation of, or capacity to generate, more than 5 megawatts of electricity;
- b) the storage of, or capacity to store, more than 50 megawatts of electricity.

Business – Thomas Mitchell Drive Industrial Centre

Council determines a sub-category for the category “Business” called “Business – Thomas Mitchell Drive Industrial Centre” for each parcel of rateable land valued as one assessment located wholly or partly within the Thomas Mitchell Drive Industrial Centre.

Business – Showground Release Area

Council determines a sub-category for the category “Business” called “Business – Showground Release Area” for each parcel of rateable land valued as one assessment if it cannot be categorised as farmland, residential or mining and is located wholly or partly within the Showground Release Area.

4. Structure of the Rate

In accordance with Section 497 of the Local Government Act 1993, Council has adopted the use of a base amount plus an ad valorem for all categories.

Council's reasons are as follows:-

- a base amount with an ad valorem ensures that the rate burden falls equitably on landowners for the cost and value of common services and facilities (from which all properties benefit) regardless of their rateable value.
- having given regard to the matters set out in Section 536(1) of the Local Government Act 1993, Council is of the opinion that a base amount charged per assessment is fair and equitable and reflects both the "benefit principle" and the "ability to pay principle".

5. Interest on Overdue Amounts

Councils are responsible for fixing, by formal resolution, the level of interest penalties to apply in respect of rate and charges arrears.

The maximum level of interest is determined each year and advised to Councils by the Department of Local Government. Section 566 (3) states the rate of interest is that set by the Council but must not exceed the rate specified for the time being by the Minister by notice published in the Gazette.

Council proposes to apply the maximum permissible rate of interest payable on outstanding rates and charges at a simple rate calculated daily.

The maximum interest rate that may be charged on overdue amounts for the 2018/19 period is 7.5%.

The discretion to write off extra charges in respect of rates and arrears in a range of appropriate circumstances is available to Councils and/or to enter into special agreements with any individual or any category of ratepayers to facilitate the discharge of the rating liability.

The discretion to write off extra charges can be exercised if special circumstances can be demonstrated by the ratepayers involved.

6. Summary of Rating Philosophy

- i) That Council sets its rates so as to obtain the maximum possible yield and comply with the Office of Local Government's advice in relation to rate-pegging limitation and catch up provisions.
- ii) That Council sets a base amount per assessment under Section 499(1) of the Local Government Act 1993 for the Residential, Farmland, Business and Mining categories.
- iii) That Council applies the maximum permissible rate for the interest payable on outstanding rates and charges at a simple rate calculated daily.
- iv) That Council utilise changes on the Base Rate amount with the aim of evening out the rates burden and smoothing the impact of possible rate increases that may occur as Land Values are reassessed. Council will not exceed the statutory minimum of 50% of total revenue from the Base Rate amount in each category.

B. CHARGES

Sections 501 and 502 permits a Council to make and levy an annual charge for the following services provided on an annual basis:

- * Water Supply Services
- * Sewerage Services

- * Drainage Services (through the Stormwater Levy)
- * Waste Management Services (other than domestic waste management)
- * Any services prescribed by the Regulations.

1. **Water Charges**

Pricing which reflects the costs incurred in the provision of potable water can help ensure conservation of scarce water resources and can promote more efficient investment in water infrastructure.

To achieve this, adequate cash flows are required to meet operating costs, to fund future necessary infrastructure and provide an acceptable rate of return – thereby ensuring the longer term financial sustainability of the service.

One of the key elements in cost-reflective pricing identified by the Department of Environment, Climate Change and Water is a cost-reflective two-part charge for water comprising a water service availability charge and a consumption tariff. Council's availability charge uses the Department's recommended method, which is based on the square of the diameter of the supply pipe. This reflects the true availability of water access by the user.

There are three tariffs for consumption. The Residential Consumption Tariff is a two-tier tariff charged for residential properties. The Tier 1 charge applies to water consumption up to 350KI and the Tier 2 charge applies to water consumption in excess of 350KI per annum. A Non-Residential Consumption Tariff is charged for all other properties connected to Council's water supply.

Method of Rendering Accounts

In accordance with Section 552 of the Local Government Act 1993, land that is supplied with water from a water main of the Council and land that is situated within 225 metres of a water main of Council (whether or not actually supplied with water from any water main of the Council) is charged an annual Water Service Availability Charge for each service to the property.

Each Annual Water Service Charge applicable is included in the Annual Rate Notice issued for the financial year. Water consumption charges are raised three times per year.

2. **Water and Sewerage Charges - General**

User charges are fees levied on the community for the use of the water and sewerage facilities provided by Council.

Income derived from water supply and sewerage charges can be used for either maintenance or capital expenditure. Unlike general rates, the water supply and sewerage charges are not subject to rate pegging in NSW.

It should be noted that funds raised through water and sewerage charges are explicitly expended on the operational, maintenance and capital expenditure needs related to those services and activities.

Best Practice Charging

Council has implemented charging guidelines recommended by the Department of Environment, Climate Change and Water for the charging of services in regard to water supply and sewerage services.

1. Residential Sewerage Charge

All residential properties are levied the same charge under the Guidelines mentioned above, with the usage charge based on the average residential water consumption.

The combination of availability charge and usage charge meets all the Best Practice Pricing criteria.

2. Non-Residential Sewerage Charge

The non-residential sewerage charge is levied based on a formula that includes a range of factors that include the size of the water connection, the amount of water used and the amount of water used that is expected to enter the sewage treatment processes.

3. Trade Waste Charges

Trade Waste, is currently defined as:

Any waters other than those used specifically for personal hygiene functions that may be contaminated with any substance as a direct or indirect result of a commercial activity.

The regulation of trade wastes is intended to:

- Prevent the biological capacity of the treatment works being exceeded resulting in the destabilising of the biological process and consequent odours emanating from the works;
- Ensure discharge of effluent from the treatment works is within the requirements of the Clean Waters Act 1970 and Regulations as amended.
- Protect the sewers and sewerage structures from corrosion, damage or blockage.
- Prevent overloading of the sewerage reticulation system.
- Ensure safe working conditions exist in the sewer reticulation system for the protection of Council staff.
- Ensure environmental protection of the local eco-systems, particularly those relating to the regional waterways.

Full details of the charges for Trade Waste are set out in the Fees and Charges Schedule.

4. Waste Management Service Charges

Council undertakes the management of the Muswellbrook Waste Management Facility and the Denman Waste Transfer Station. Council manages the daily operations of these depots in order to ensure the appropriate disposal and storage of waste received at the facilities.

Weekly services for kerbside collection of mixed solid waste (140 litre bins) and alternate fortnightly collections of recyclable and green waste (240 litre bins) are provided by Council to residential properties in Muswellbrook (including the Woodlands Ridge subdivision and Milperra Drive), Denman and Sandy Hollow.

There will be an annual bulky waste clean-up service for green waste. This is in addition to an annual bulky waste clean-up service for general bulky waste (excluding green waste). The dates and arrangements in relation to these activities will be advised at a time closer to the operation of the events.

Weekly services for kerbside collection of mixed solid waste (140 litre bins) and fortnightly collection of recyclable waste (240 litre bins) are provided to non-residential properties in Muswellbrook, Denman and Sandy Hollow. In addition to servicing the urban areas of Muswellbrook (including the Woodlands Ridge subdivision and Milperra Drive), Denman and Sandy Hollow, the following rural areas receive waste services:

- a) Golden Highway to Sandy Hollow
- b) Rosemount Road Loop
- c) Denman Road from Muswellbrook to Denman

Properties located on the above roads, or whose only access to Muswellbrook, Denman or Sandy Hollow is via these roads, are provided weekly services for collection of mixed solid waste (140 litre bins) and fortnightly collections of recyclable waste (240 litre bins). Alternate fortnightly collection of green waste for rural properties will be provided if requested and charged an annual charge for each service required.

Where new services are commenced throughout the year; charges are calculated as a proportion of the annual charge.

a) Domestic Waste Management Service

Under the Local Government Act, 1993 Section 504 (1) provides:

1. A Council must not apply income from an ordinary rate towards the cost of providing domestic waste management services.
2. Income to be applied by a Council towards the cost of providing domestic waste management services must be obtained from the making and levying of a charge.
3. Income obtained from charges for domestic waste management must be calculated so as to not exceed the reasonable cost to the Council of providing those services.

Council determines the Domestic Waste Charge carefully following these requirements. The charge is set at a rate that covers the cost of collecting and the disposal or recycling of the collected waste as well as

the administration of the service. The processes involved in determining the charge are audited by Council's independent auditor.

b) Waste Management Service Availability Charge.

Under Section 496 of the Act, Council is required to levy a charge on all rateable land that is situated within the area in which a domestic waste management service is available, whether occupied land or vacant land.

c) Waste Management Service (other than Domestic Waste Management Service)

Under Section 501 of the Act, Council may levy a charge for the provision of waste management services (other than domestic waste management services) which may be levied on each assessment for which the service is provided or proposed to be provided.

This charge applies to non-domestic premises.

What Criteria are Relevant in Determining the Amount of a Charge?

1. In determining the amount of a charge for a service, the Council may have regard to (but is not limited to) the following:
 - the purpose for which the service is provided
 - the nature, extent and frequency of the service
 - the cost of providing the service
 - the categorisation for rating purposes of the land to which the service is provided
 - the nature and use of premises to which the service is provided
 - the area of land to which the service is provided
2. The amount of a charge need not be limited to recovering the cost of providing the service, for which the charge is made, except as provided by Section 503(2) and 504 (3)
3. Council will continue with a recycling service. The cost of providing this service is included in the Domestic Waste Management Service charge and also the Waste Management Service Charge. These charges entitle ratepayers to a fortnightly recycling collection.
4. Council will continue the green waste service. The cost of providing this service is included in the Domestic Waste Management Service charge. These charges entitle ratepayers to a fortnightly green waste collection.

The charge for the collection of the green waste is not included in the Waste Management Service Charge or Rural Waste Charges. However, property owners to which these charges apply can elect to utilise and pay for the green waste service.

5. Stormwater Management Charge

Under Section 496A of the Act, Council may make or levy an annual charge for stormwater management services

In 2010/11 Council introduced an annual levy of \$25.00 for each assessment in the Residential and Business Rating categories and \$12.50 for each Residential Strata assessment within the urban areas of Muswellbrook and Denman. All funds raised from this source will be applied to the construction of new and/or upgraded stormwater management assets in those towns. The raising of the levy and the application of the funds collected will be in accordance with the *Stormwater Management Service Charges Guidelines* issued by the Division of Local Government. Since 2011/12 the charge on assessments in the Business Category has been based on the area of the impervious surfaces contained in the assessment as per the table below:

Area Sqm	Charge
0 - 1,199	\$25.00
1,200 - 4,999	\$100.00
5,000 - 9,999	\$375.00
>10,000	\$725.00

6. On-Site Sewer Management System – “Approval to Operate”

Under Section 68(1) of the Local Government Act 1993, Councils are the controlling authority for the monitoring and management of all on-site sewer management systems for public and environmental health risks.

From 2018/19, Council will now be issuing the annual fee for the Approval to Operate an Onsite Sewer Management System, as part of the Annual Rates and Charges Notice. This charge will also include the fee for the inspection of the system.

This charge will be displayed as a separate line on the notice. Please see Council's Fees and Charges document for the prescribed fees.

STATEMENT OF RATES PROPOSED TO BE LEVIED FOR 2018/19

Section 494(2) Local Government Act, 1993

ORDINARY RATES

Rates are assessed by levies on the value of the land. Land values are determined by the Valuer General. Increases in ordinary rate income are subject to the percentage variation as determined by the Independent Pricing and Regulatory Tribunal (IPART). This is referred to as the rate peg limit.

For the 2018/19 rating year, Council resolved to make application to IPART for a Special Rate Variation over the rate pegging limit set, under Section 508(2) of the Local Government Act 1993. The rate pegging limit set by IPART for the 2018-19 rating year is 2.3%

IPART has approved a Special Rate Variation for one year of an additional 12.43%, giving a total increase allowable of 14.73%.

Rate Type	Category	Sub-Category	Ad Valorem Cents in \$	Base/ Min \$	Base as % of Total Rate Levied
Ordinary	Residential	Residential – General	0.4467857	\$240	22.77%
Ordinary	Residential	Muswellbrook & Denman	0.5933775	\$290	38.66%
Ordinary	Farmland	Farmland – General	0.3496211	\$400	14.57%
Ordinary	Farmland	Affected by Mining	1.0223658	\$15,000	0%
Ordinary	Farmland	Irrigable	0.3788571	\$440	11.38%
Ordinary	Farmland	Offset	1.0223658	\$15,000	0%
Ordinary	Mining	Mining General	1.0223658	\$15,000	3.68%
Ordinary	Mining	Underground Coal Mining	26.9161393	\$15,000	3.37%
Ordinary	Business	Business – General	1.1686422	\$250	10.06%
Ordinary	Business	Power Generation	7.8095063	\$25,000	19.93%
Ordinary	Business	Thomas Mitchell Drive Industrial Centre	1.1765032	\$275	12.83%
Ordinary	Business	Showground Release Area	0.2182791	\$250	2.36%

WATER CHARGES

For 2018/19, Council is proposing to levy Water Service Availability Charges as set out below:

1. A Water Service Availability Charge is charged for each service to the property in respect of land that is supplied with water from a water pipe of the Council and land that is situated within 225 metres of a water pipe of the Council (whether or not actually supplied with water from any water pipe of the Council). The Water Service Availability Charge is based on the service size of the connection to the water supply line. The Water Service Availability Charges for the year commencing 1 July 2018 are:

Water Service Charge Category	Amount
Availability Charge (Not Connected)	\$186
Availability Charge (Connected)	
- 20mm service	\$186
- 25mm service	\$291
- 32mm service	\$476
- 40mm service	\$744
- 50mm service	\$1,163
- 65mm service	\$1,965
- 80mm service	\$2,976
- 100mm service	\$4,650
- 150mm service	\$10,463

2. A Consumption Tariff is to be charged per kilolitre for all water supplied. The water consumption tariffs proposed for the year commencing 1 July 2018 are:

<u>Consumption Tariff</u>	<u>(\$/Kl)</u>
Residential	Tier 1 (1-350Kl per annum) \$1.87 Tier 2 (>350Kl per annum) \$2.70
Non-Residential	\$2.35 per kilolitre

SEWERAGE CHARGES

For 2018/19, Council is proposing to levy Sewerage Service Availability Charges as set out below:

An annual charge for sewer is applicable to each rateable assessment except:

- a) Land which is more than 75 metres from a sewer of the Council and is not connected to the sewer; and
 - b) Land from which sewage could not be discharged into any sewer of the Council.
- 1) Residential Sewer Charges

A Sewer Service Availability Charge is charged in respect of each Residential assessment for which the service is provided or is proposed to be provided. The Sewer Service Availability Charges for the year commencing 1 July 2018 are:

Sewer Service Charge

Residential Sewer Availability Charge (Vacant)	\$270.00
Residential Sewer Charge (Occupied)	\$675.00

2) Non-Residential Sewerage Charges

Non-Residential Sewer Charges will be based on the following formula:

$SC = SDF \times (AC + (C \times UC))$ where:-
 SC = Sewerage Charge
 SDF = Sewerage Discharge Factor
 AC = Availability Charge
 C = Total water consumption for meter
 UC = Sewer Usage Charge

The Sewer Service Availability Charges for the year commencing 1 July 2018 are:

Sewer Service Charge Category	Amount
Availability Charge (Not Connected)	\$270.00
Availability Charge (Connected)	
20mm service	\$270.00
25mm service	\$421.89
32mm service	\$691.20
40mm service	\$1,080.00
50mm service	\$1,687.50
65mm service	\$2,851.89
80mm service	\$4,320.00
100mm service	\$6,750.00
150mm service	\$15187.50

The Sewer Usage Charge for the year commencing 1 July 2018 is:

<u>Sewer Usage Charge</u>	<u>(\$/kl)</u>
Non-Residential Sewer Usage Charge	\$2.35

Discharge Factors required for non-residential properties will be determined on an individual property basis.

DOMESTIC WASTE MANAGEMENT CHARGES

Domestic Waste Management Charges are levied in accordance with Section 496 of the Local Government Act 1993.

For 2018/19 Council is proposing to levy the following charges in regard to Domestic Waste Management Services:

Domestic Waste Management Service Charges

Urban Domestic Waste Management Availability Charge (1)	\$96.00
Urban Domestic Waste Management Service Charge (2)	\$390.00
Additional Urban Domestic Waste Management Service Charge	\$100.00
Additional Urban Domestic Waste Management Recycling Service Charge	\$70.00

Additional Urban Domestic Waste Management Green Waste Service Charge \$30.00

- (1) This charge applies to vacant rateable land categorised for rating purposes as Residential and situated within the urban area in which a Domestic Waste Management Service is able to be provided
- (2) Each habitable premises is entitled to one approved mobile waste bin service per week and one fortnightly collection of recyclable material and one fortnightly collection of green waste for each Urban Domestic Waste Management Service Charge.

For 2018/19, Council proposes to levy the following charges on assessments categorised for rating purposes as Residential or Farmland and situated within the rural area to which a Domestic Waste Management Service is able to be provided.

Rural Domestic Waste Management Service Charge

Rural Domestic Waste Management Availability Charge (1)	\$96.00
Rural Domestic Waste Management Service Charge (2)	\$360.00
Additional Rural Domestic Waste Management Service Charge	\$100.00
Additional Rural Domestic Waste Management Recycling Service Charge	\$70.00
Rural Domestic Waste Management Green Waste Service Charge	\$30.00

- (1) This charge applies to vacant rateable land categorised for rating purposes as Residential or Farmland and situated within the rural area in which a Rural Domestic Waste Management Service is able to be provided
- (2) Each habitable premises is entitled to one approved mobile waste bin service per week and one fortnightly collection of recyclable material for each Rural Domestic Waste Management Service Charge.

For 2018/19, Council proposes to levy the following charges on assessments not categorised for rating purposes as residential and situated within the urban area in which a Waste Management Service is able to be provided.

WASTE MANAGEMENT CHARGES

Waste Management Charges are levied in accordance with Section 501 of the Local Government Act 1993.

For 2018/19 Council is proposing to levy the following charges in regard to Domestic Waste Management Services:

Waste Management Service Charge

Urban Waste Management Availability Charge – Non-Domestic (1)	\$96.00
Waste Management Service Charge (2)	\$360.00
Additional Waste Management Service Charge	\$100.00

Additional Waste Management Recycling Service Charge \$70.00

Waste Management Green Waste Service Charge \$30.00

(1) This charge applies to vacant rateable land not categorised for rating purposes as Residential and situated within the urban area in which a Waste Management Service is able to be provided.

(2) Each premises is entitled to one approved mobile waste bin service per week and one fortnightly collection of recyclable material for each Waste Management Service Charge.

For 2018/19, Council proposes to levy the following charges on assessments land not categorised for rating purposes as residential or farmland and situated within the rural area in which a Waste Management Service is able to be provided.

Rural Waste Management Service Charge

Rural Waste Management Availability Charge – Non-Domestic (1) \$96.00

Rural Waste Management Service Charge (2) \$360.00

Additional Rural Waste Management Service Charge \$100.00

Additional Rural Waste Management Recycling Service Charge \$70.00

Rural Waste Management Green Waste Service Charge \$30.00

(1) This charge applies to vacant rateable land not categorised for rating purposes as Residential or Farmland and situated within the rural area in which a Rural Waste Management Service is able to be provided.

(2) Each premises is entitled to one approved mobile waste bin service per week and one fortnightly collection of recyclable material for each Rural Waste Management Service Charge.

STORMWATER MANAGEMENT CHARGE

Council proposes to levy Stormwater Management Charges in accordance with Section 496A of the *Local Government Act 1993* on land within the Muswellbrook and Denman urban areas and included in the Town Planning Zones of R1 General Residential, B2 Local Centre, SP2 Infrastructure, IN2 Light Industrial, IN1 General Industrial and RU5 Village, except where exemption or variation to the charge is provided in accordance with the document "Stormwater Management Service Charge Guidelines" issued by the Division of Local Government in July 2006, at a rate of \$25.00 per assessment and \$12.50 per residential strata unit.

Where a non-residential assessment exists with an impervious land area falling within the ranges outlined below the charge will be levied in accordance with table established below:-

Area Sqm	Charge
0 - 1,199	\$25.00
1,200 - 4,999	\$100.00
5,000 - 9,999	\$375.00

>10,000	\$725.00
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INTEREST ON OVERDUE ACCOUNTS

For the 2018/19 rating year Council proposes to set the interest rate at the maximum amount determined by the Minister of 7.5%.

HUNTER CATCHMENT CONTRIBUTION

The minister has determined the rate for the Hunter Catchment Contribution for 2018/19 to be 0.0111 (zero point zero one one one).

The rate is levied and collected in accordance with Clauses 36 and 40 of Local Land Services Regulation 2014. The rate is set by the Local Land Services on the current Land Value of the land within the Council area.

2018/19 **Fees and Charges**

Muswellbrook Shire Council



muswellbrook
shire council

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Explanation Table

Label Keys

Fee (excl. GST)	Fee (excl. GST) (19/20)
GST	GST Amount (19/20)
Fee (incl. GST)	Fee (incl. GST) (19/20)
Fee Unit	Fee Unit
GST	GST Flag (Y/N) (19/20)
Description	Description & Detail
Fee Type	Fee Types

Classifications Keys

Fee Types

A	This is a fee charged under relevant legislation. The details of the legislation and section are contained under the heading of the various types of fees. Council is unable to vary the amount of these fees. (Section 610)
B	Is generally an indicative fee which is recommended by the Local Government and Shires Association of NSW and Department of Local Government to maintain a comparative fee for all Councils (relates to property and zoning certificates). (Section 609)
C	These fees are for the hire of Council premises and facilities. They have generally been reviewed by Council Committees and also by Council's Consultant Valuer to gain the current market value for lease properties on the commercial market.
D	These are fees and charges generally for documents and minor services provided by the Council. In most cases, the amount fixed represents a minimal fee designed to cover the cost of materials and other fixed costs in providing the information.
E	This fee sets out to try and recover the full cost of the goods and services provided.
n/a	Not applicable

Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Muswellbrook Shire Council

Council's Annual Revenue Policy (Fees and Charges) provides a fee exemption for local registered charities for the casual use of Council's facilities subject to the discretion of the General Manager. The payment of deposit bonds and other charges are still required where applicable. To qualify, an organisation must provide evidence of its registration with the Australian Charities and Non-for-Profits Commission and operate in the Muswellbrook Local Government Area. Where a fee exemption is approved, the registered charity when requested should acknowledge Muswellbrook Shire Council's support

Administration

Administration Centre Room Hire

Councillors Room

Per Hour	\$46.36	\$4.64	\$51.00	per hour	Y	E
Per Day	\$324.55	\$32.45	\$357.00	within opening times	Y	E

Committee Room (each)

Per Hour	\$37.27	\$3.73	\$41.00	per hour	Y	E
Per Day	\$260.91	\$26.09	\$287.00	within opening times	Y	E

Both Committee Rooms

Per Hour	\$55.91	\$5.59	\$61.50		Y	E
Per Day	\$391.36	\$39.14	\$430.50		Y	E

Interview Room

Per Half-Day	\$70.00	\$7.00	\$77.00	Up to 4 hours	Y	E
Per Day	\$130.91	\$13.09	\$144.00	withing opening times	Y	E

Banners

Installation of Banners (not for profit)	\$307.50	\$0.00	\$307.50		N	E
Cleaning and Storage, installation & removal (once only payment)	\$512.50	\$0.00	\$512.50	per banner	N	E

Business Paper

Copy of Council Business Paper, Late Items & Minutes

12 Months Service	\$380.00	\$0.00	\$380.00		N	E
6 Months Service	\$193.50	\$0.00	\$193.50		N	E

Name	Year 19/20 Fee (excl. GST)	GST	Fee (incl. GST)	Fee Unit	GST	Fee Type
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Cemetery Fees

Right of Burial Fees

Council Policy C10/2

General Cemetery – Purchase of 2.4 x 1.2m plot	\$409.09	\$40.91	\$450.00		Y	E
Lawn Cemetery – Purchase of 2.4 x 1.2m plot	\$1,480.45	\$148.05	\$1,628.50		Y	E
Columbarium – Purchase of one niche	\$210.00	\$21.00	\$231.00		Y	E
Columbarium – Installation of plaque and ashes	\$104.55	\$10.45	\$115.00		Y	E
Memorial Wall – Installation of plaque	\$54.09	\$5.41	\$59.50		Y	E
Bronze Plaque	Charged separately at cost plus 10%				Y	E
Permission to erect structure (e.g. headstone, slab, and concrete kerbing etc.)	\$72.50	\$0.00	\$72.50		N	D

Certificates

Section 603 Certificate LGA 1993	\$80.00	\$0.00	\$80.00		N	A
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Credit Card Payments

Merchant Fee Recovery			0.75%		N	E
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Dishonoured Payments

Dishonoured Cheques, returned to Council	\$68.50	\$0.00	\$68.50		N	E
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Enquiry Fee

As provided in Section 608(2) of the LGA 1993 and subject to the provision of the LG Act and Privacy and Personal Information Protection Act

Giving information	\$16.00	\$0.00	\$16.00		N	E
Plus Hourly Charge	\$39.50	\$0.00	\$39.50		N	

Commercial Enquiry

Giving information – includes locating one (1) property	\$24.00	\$0.00	\$24.00		N	E
Giving information – more than one (1) property: Base Charge	\$40.00	\$0.00	\$40.00		N	E
plus per item of information (assessment details, sales, etc)	\$16.00	\$0.00	\$16.00		N	E
OR Base Charge	\$40.00	\$0.00	\$40.00		N	E
Plus Hourly Charge	\$86.00	\$0.00	\$86.00		N	E

Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Environmental Services Fees and Charges

For Health, Building, Planning, Environmental and Regulatory Issues please See Separate Section at End of Document

Event Equipment Hire

Stage

2.4m x 1.2m Panel

Includes: 60cm – 100cm height adjustable legs, black velvet stage skirting, staircase	\$150.00	\$15.00	\$165.00	per panel	Y	E
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Inflatable Outdoor Cinema Screen package

6m Inflatable Outdoor Cinema Screen Package	\$300.00	\$30.00	\$330.00		Y	
Includes: 6m inflatable outdoor cinema screen, HD digital projector, speakers (2), cordless microphones (2), ground tarp, all ground stakes, tie down rachets and electronic cabling/leads						

Sound Equipment Package

Sound Equipment	\$454.55	\$45.45	\$500.00		Y	E
Includes: QSC Touch Mixer, QSC KW153 speakers (2), QSC k10.2 active speakers (2), cordless microphones (2) and all power cords, electronic cabling/leads, speaker stands and microphone stands required						

Equipment Hire – Set Up/Pack Down

Labor fee – Monday to Friday	\$68.18	\$6.82	\$75.00	per hour per staff member	Y	E
Saturday	\$113.64	\$11.36	\$125.00	per hour per staff member	Y	
Sunday and Public Holidays	\$159.09	\$15.91	\$175.00		Y	E

Government Information (Public Access) Act 2009 (GIPA)

A 50% reduction in fees will be granted to holders of Pensioner Health Benefits Cards. Further details are set out in FOI Procedures Manual (Section 2.14)

Application Fee (includes 1 hour processing)	\$30.00	\$0.00	\$30.00		N	A
Processing Fee	\$30.00	\$0.00	\$30.00	per hour	N	A

Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Photocopying/Printing

Photocopying and Printing services also available at Upper Hunter Regional Library Service branches at Muswellbrook and Denman

B/W – A4	\$0.32	\$0.03	\$0.35	per copy	Y	E
Colour – A4	\$0.82	\$0.08	\$0.90	per copy	Y	
B/W – A3	\$0.91	\$0.09	\$1.00	per copy	Y	
Colour – A3	\$1.59	\$0.16	\$1.75	per copy	Y	E
B/W – A1	\$9.55	\$0.95	\$10.50	per copy	Y	E
Colour – A1	\$12.27	\$1.23	\$13.50	per copy	Y	E
B/W – A0	\$13.64	\$1.36	\$15.00	per copy	Y	E
Colour – A0	\$16.82	\$1.68	\$18.50	per copy	Y	E

Document Scanning

A1 and A0	\$3.64	\$0.36	\$4.00	per sheet	Y	
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All Council Properties

Bond (refunded after inspection). Except shows and events (see Shows & Events Listing)	\$500.00	\$0.00	\$500.00	as applicable	N	
Cleaning Charge – minimum (2 hours if not left clean)	\$90.91	\$9.09	\$100.00		Y	
Cleaning charge – per hour thereafter	\$45.45	\$4.55	\$50.00		Y	E

Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Hall Hire

Community or non profit organisations who book for a series of sessions and pay in advance receive a 25% discount.

Indoor Sports Centre Complex – Denman

Regular Group bookings available

Per Day (Whole Facility)	\$272.73	\$27.27	\$300.00	8 hours	Y	C
Per Half-Day (Whole Facility)	\$136.36	\$13.64	\$150.00	Up to 4 hours	Y	C
Up to 4 hours						
Basketball Court – Casual Hire	\$39.55	\$3.95	\$43.50	per hour	Y	C
Basketball Court – User Groups	\$28.18	\$2.82	\$31.00	per hour	Y	C
Squash Courts (per court) – Casual Hire	\$21.82	\$2.18	\$24.00	per hour	Y	C
Squash Courts (per court) – User Groups	\$14.55	\$1.45	\$16.00	per hour	Y	C
Tennis Courts (per court) – Day – Casual Hire	\$12.27	\$1.23	\$13.50	per hour	Y	C
Tennis Courts (per court) – Day – User Groups	\$9.55	\$0.95	\$10.50	per hour	Y	C
Tennis Courts (per court) – Night – Casual Hire	\$20.00	\$2.00	\$22.00	per hour	Y	C
Tennis Courts (per court) – Night – User Groups	\$14.55	\$1.45	\$16.00	per hour	Y	C
Mezzanine Floor Area – Day	\$14.55	\$1.45	\$16.00	per hour	Y	C
Mezzanine Floor Area – Night	\$21.82	\$2.18	\$24.00	per hour	Y	C
Playgroups & community groups (maximum 3 hours)	\$23.64	\$2.36	\$26.00	per week (conditions apply)	Y	C
Junior members of tennis & squash clubs, basketball playing club events and competitions – operating costs to be applied	\$2.73	\$0.27	\$3.00		Y	C

Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Indoor Sports Centre – Muswellbrook

Per Day (Whole Facility)	\$272.73	\$27.27	\$300.00	8 hours	Y	C
50% discount for local schools for whole centre day hire						
Per Half-Day (Whole Facility)	\$136.36	\$13.64	\$150.00	up to 4 hours	Y	C
School Groups (half day)	\$2.73	\$0.27	\$3.00	per student (up to 4 hours)	Y	E
Basketball Court – Casual Hire	\$39.55	\$3.95	\$43.50	per hour / per court	Y	C
Basketball Court – (two court) – Casual Hire	\$72.73	\$7.27	\$80.00	per hour	Y	C
Basketball Court – User Groups	\$28.18	\$2.82	\$31.00	per hour / per court	Y	C
Basketball Court – (two court) – Users Group	\$48.18	\$4.82	\$53.00	per hour	Y	C
Individual Practice – Casual Hire	\$5.00	\$0.50	\$5.50	per hour – subject to availability	Y	C
Gymnasium Only	\$14.55	\$1.45	\$16.00	per hour	Y	C
Junior members – operating costs to be applied	\$2.73	\$0.27	\$3.00		Y	C
Operating costs to be applied	\$14.55	\$1.45	\$16.00	Applicable to stand-alone bookings	Y	C
Meeting Room (small)	\$14.55	\$1.45	\$16.00	per hour	Y	C
Canteen Hire	\$5.00	\$0.50	\$5.50	per hour (in addition to any other hire)	Y	C
Table Hire	\$6.36	\$0.64	\$7.00	per booking	Y	C
Chair Hire	\$2.27	\$0.23	\$2.50	per booking	Y	C

Muswellbrook Regional Art Centre

During Art Centre Hours

School of Arts Gallery (up to 3 hours)	\$222.73	\$22.27	\$245.00		Y	C
Minimum hire 3 hours						
School of Arts Gallery (per hour after 3 hours)	\$70.00	\$7.00	\$77.00		Y	C
Bond (Prepaid and refundable)	\$225.00	\$0.00	\$225.00		N	C
School of Arts Rehang Required	\$190.91	\$19.09	\$210.00		Y	C
Small Gallery (up to 3 hours)	\$100.00	\$10.00	\$110.00		Y	C
Minimum hire 3 hours						
Small Gallery (per hour after 3 hours)	\$39.09	\$3.91	\$43.00		Y	C
Small Gallery Rehang required	\$54.55	\$5.45	\$60.00		Y	C

Name	Year 19/20 Fee (excl. GST)	GST	Fee (incl. GST)	Fee Unit	GST	Fee Type
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Outside Art Centre Hours

School of Arts Gallery (up to 3 hours)	\$468.18	\$46.82	\$515.00		Y	C
Minimum hire 3 hours						
School of Arts Gallery	\$145.45	\$14.55	\$160.00	per hour after 3 hours up till 11 pm	Y	C
School of Arts Rehang Required	\$190.91	\$19.09	\$210.00		Y	C
Small Gallery	\$190.91	\$19.09	\$210.00		Y	C
Minimum hire 3 hours						
Small Gallery (per hour after 3 hours)	\$65.45	\$6.55	\$72.00	per hour after 3 hours	Y	C
Small Gallery Rehang required	\$54.55	\$5.45	\$60.00		Y	C
Bond (Prepaid and refundable)	\$530.00	\$0.00	\$530.00		N	C

Equipment & Furniture

Table Hire	\$13.64	\$1.36	\$15.00	per day	Y	C
Chair Hire	\$1.82	\$0.18	\$2.00	per chair per day	Y	C
Bar	\$13.64	\$1.36	\$15.00	per day	Y	C
Card Table	\$9.09	\$0.91	\$10.00	per day	Y	C
Lectern hire	\$9.09	\$0.91	\$10.00	per day onsite	Y	C
PA Hire	\$145.45	\$14.55	\$160.00	per day	Y	C
Audio Visual Equipment Hire	\$52.73	\$5.27	\$58.00	per item per day	Y	C
RSA staff	\$36.36	\$3.64	\$40.00	per hour	Y	C
Photographer	\$32.73	\$3.27	\$36.00	per hour	Y	C

Prize Entry Fees

Open Prize – Section A	\$40.91	\$4.09	\$45.00		Y	D
Open Prize – Section B	\$22.73	\$2.27	\$25.00		Y	D
Local Prize	\$18.18	\$1.82	\$20.00		Y	D
National Photographic Prize	\$27.27	\$2.73	\$30.00		Y	D
Local Photographic Prize	\$18.18	\$1.82	\$20.00		Y	D
Bengalla Ceramic	\$22.73	\$2.27	\$25.00		Y	D
Ester Bellis Prize	\$13.64	\$1.36	\$15.00		Y	D
Commission on Sale of Works			30%		Y	D
NAIDOC Prize	\$13.64	\$1.36	\$15.00		Y	D

Senior Citizens Centre

Per Day	\$227.27	\$22.73	\$250.00	8 hours	Y	C
Per Half Day	\$136.36	\$13.64	\$150.00	up to 4 hours	Y	E

Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Stan Thiess Centre

Multi purpose Building including Public toilets and Kiosk Area

Community or non profit organisations who book for a series of sessions and pay in advance receive a 25% discount

Per Day	\$227.27	\$22.73	\$250.00	8 hours	Y	C
Per Half-Day	\$136.36	\$13.64	\$150.00	up to 4 hours	Y	C
Additional Hours	\$28.18	\$2.82	\$31.00	per hour (after 4 hours)	Y	C
Playgroups & community groups (maximum 3 hours)	\$23.64	\$2.36	\$26.00	per week (conditions apply)	Y	C

Upper Hunter Regional Library Service

Seminar Room

Per Hour	\$63.64	\$6.36	\$70.00		Y	C
Up to 3 hours	\$190.91	\$19.09	\$210.00		Y	C
1 day during Bus Hours	\$254.55	\$25.45	\$280.00		Y	C
Cancellations	\$50.00	\$5.00	\$55.00		Y	C

Meetings Rooms (upstairs)

Free for Members – up to 3 hours

Up to 3 hours – visitors	\$9.09	\$0.91	\$10.00		Y	C
Per day during Bus Hours	\$63.64	\$6.36	\$70.00		Y	C

Name	Year 19/20		Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST Fee (incl. GST)			

Private Works

Section 67 LGA 1993

Labour costs	Labour costs (including on-costs) plus 40% + 10% GST		Y	E
Plant costs	Plant costs (including on-costs) plus 40% + 10% GST		Y	E
Stores and materials costs	Stores and materials costs (including on-costs) plus 40% + 10% GST		Y	E

Name	Year 19/20 Fee (excl. GST)	GST	Fee (incl. GST)	Fee Unit	GST	Fee Type
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Property – Transfer Listing

Annual Listing	\$165.00	\$0.00	\$165.00		N	D
Monthly Listing	\$23.00	\$0.00	\$23.00		N	D

Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Public Gates/Grid

Application – Roads Act 1993 – Div. 2 Part 9	\$323.50	\$0.00	\$323.50		N	E
Inspection	\$323.50	\$0.00	\$323.50		N	E
2 inspections included						
Additional reinspection	\$165.00	\$0.00	\$165.00		N	E

Name	Year 19/20 Fee (excl. GST)	GST	Fee (incl. GST)	Fee Unit	GST	Fee Type
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Roads

Work Zones

Work zones and temporary structures within Road Reserves

Rural Areas

First 15 weeks	\$1.00	\$0.00	\$1.00	Weekly charge (per 20m2)	N	E
15 to 30 weeks	\$1.50	\$0.00	\$1.50	Weekly charge (per 20m2)	N	E
Over 30 weeks	\$3.00	\$0.00	\$3.00	Weekly charge (per 20m2)	N	E

Residential

First 15 weeks	\$1.50	\$0.00	\$1.50	Weekly charge (per 20m2)	N	E
15 to 30 weeks	\$3.00	\$0.00	\$3.00	Weekly charge (per 20m2)	N	E
Over 30 weeks	\$6.00	\$0.00	\$6.00	Weekly charge (per 20m2)	N	E

Tourist Area and/or Industrial Area

First 15 weeks	\$3.00	\$0.00	\$3.00	Weekly charge (per 20m2)	N	E
15 to 30 weeks	\$6.00	\$0.00	\$6.00	Weekly charge (per 20m2)	N	E
Over 30 weeks	\$11.50	\$0.00	\$11.50	Weekly charge (per 20m2)	N	E

CBD

First 15 weeks	\$6.00	\$0.00	\$6.00	Weekly charge (per 20m2)	N	E
15 to 30 weeks	\$9.00	\$0.00	\$9.00	Weekly charge (per 20m2)	N	E
Over 30 weeks	\$17.50	\$0.00	\$17.50	Weekly charge (per 20m2)	N	E

Other

Fee	Subject of quote				N	E
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Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Assessment fee further to above charges

Fee	\$533.00	\$0.00	\$533.00		N	E
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Works Enabling Deed

Major road projects where works are transferred to Council		As per quote			N	E
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Road Opening Permit

Footways	\$160.00	\$0.00	\$160.00		N	E
Residential Driveway Crossing with Existing K & G	\$160.00	\$0.00	\$160.00		N	E
Residential Driveway Crossing with no Existing K & G	\$330.00	\$0.00	\$330.00		N	E
Rural driveway crossing	\$390.00	\$0.00	\$390.00		N	E
Commercial Driveway Crossing	\$390.00	\$0.00	\$390.00		N	E
Activities on Road Reserves	\$160.00	\$0.00	\$160.00		N	E
Stock on Road Reserves (grazing)	\$70.00	\$0.00	\$70.00		N	E
Road Restoration – (Bitumen Surface)		As per quote		per square metre	N	E
Design by Council – Driveways or other Infrastructure		As per quote		per square metre	N	E
Works Enabling Deed		As per quote		per square metre	N	E

Closure of a Public Road

Additional Costs: All additional costs to Council such as but not limited to Fees to Land & Property Management Authority, Valuations, Survey, Legal, Search and other fees are to be paid by the applicant. Additional hours in excess of the maximum hours stated will be charged at \$60.00/hr (plus GST).

Preliminary Investigation Fee	\$835.50	\$0.00	\$835.50	N	E
Roads Act 1993, Section 138 Standard 9 hours					
Processing Fee for closure	\$1,700.00	\$0.00	\$1,700.00	N	E
Standard 20 hours					
Additional Costs	Additional hours in excess of the maximum hours stated will be charged at \$60.00/hr (plus GST)			N	E
All additional costs to Council such as but not limited to Fees to Land & Property Management Authority, Valuations, Survey, Legal, Search and other fees are to be paid by the applicant.					

Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Restricted Access (Over size/ Over mass) Vehicle Approval

Local Government Act 1993, Roads Act 1993, Div 2, Pt 3, Heavy Vehicle National Law

Permit fee	As prescribed by NHVR			N	n/a
Local Government Act 1993, Roads Act 1993, Div 2, Pt 3, Heavy Vehicle National Law					
Route assessment – as per 3rd party quote	As per quote			N	E
Plus administration fee	\$170.00	\$0.00	\$170.00	N	E
Review of route assessment	\$277.00	\$0.00	\$277.00	N	E
Observation if required (Additional fee apply for over 4 hours)	\$330.00	\$0.00	\$330.00	N	E

Contribution for new Kerb and Gutter/Footpaths (Policy – K 10/1)

Construction cost of Kerb & Gutter per 1.m	\$320.00	\$0.00	\$320.00	N	E
Construction cost of Footpath per sq.m	\$275.00	\$0.00	\$275.00	N	E

Shows and Events

Events on Council grounds – Day & Night	\$1,043.64	\$104.36	\$1,148.00	24 hours	Y	E
1 Day Hire						
Events on Council grounds – Day or Night	\$521.82	\$52.18	\$574.00	12 hours	Y	E
Subsequent hire per day						
Refundable deposit	\$909.09	\$90.91	\$1,000.00	as applicable	Y	E
*Subject to condition inspection						

Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Sporting Fees

Casual Hirer

Booking – minimum 2 hours	\$136.36	\$13.64	\$150.00		Y	E
Field Hire – Per Day	\$313.18	\$31.32	\$344.50	8 hours	Y	C
Field Hire – Per Day – Hire from outside Shire	\$521.82	\$52.18	\$574.00	8 hours	Y	C
Field Hire – Per Half-Day	\$260.91	\$26.09	\$287.00	4 hours	Y	C
Canteen Hire	\$104.55	\$10.45	\$115.00	per booking	Y	C
Change Rooms	\$104.55	\$10.45	\$115.00	per booking	Y	E

Regular Users – per registered player – per season

Seniors (18 years and over)	\$33.64	\$3.36	\$37.00	per season	Y	C
Use of Sporting Fields, Parks & Reserves by Fitness Trainers – 12 month Licence Agreement	\$454.55	\$45.45	\$500.00	annual	Y	C
Extra charge for lighting if used – \$50.00						
Use of Sporting Fields, Parks & Reserves by Fitness Trainers – 6 month Licence Agreement	\$272.73	\$27.27	\$300.00		Y	C

Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Aquatic Centres

** Refer Council Resolution 13.12.2004. Recreation Management authorised to promote special discounts and offers.

Muswellbrook and Denman

Turnstile

Single Entry (all)	\$4.55	\$0.45	\$5.00		Y	D
Five years and under (swimming)	\$1.82	\$0.18	\$2.00		Y	D
Service/Aged Concessional/Disabled	\$3.64	\$0.36	\$4.00		Y	D
Family Up to 2 adults and 5 Children	\$13.64	\$1.36	\$15.00		Y	D
Spectator Fee	\$1.82	\$0.18	\$2.00		Y	D

20 Visit Pass

Aquatic Centre (20 entries)	\$79.09	\$7.91	\$87.00		Y	D
Aquatic Centre Concessional (20 entries)	\$65.45	\$6.55	\$72.00		Y	D
Gym (20 entries)	\$200.00	\$20.00	\$220.00		Y	C
Gym Concessional (20 entries)	\$165.91	\$16.59	\$182.50		Y	C

Year Pass

Individual	\$281.82	\$28.18	\$310.00	Yearly pass	Y	D
Concessional (Service/Aged Concessional/Disabled) Individual	\$254.55	\$25.45	\$280.00	Yearly pass	Y	D
Family	\$577.27	\$57.73	\$635.00	Yearly pass	Y	D
Up to 2 adults and 5 children						
Family – payable by monthly instalments	\$48.18	\$4.82	\$53.00	Monthly	Y	E

Summer Pass

Individual	\$134.55	\$13.45	\$148.00		Y	D
Family	\$245.45	\$24.55	\$270.00		Y	D
Concessional (Service/Aged Concessional/Disabled) Individual	\$97.27	\$9.73	\$107.00		Y	D

Winter Pass

Individual	\$195.45	\$19.55	\$215.00		Y	D
Family	\$402.73	\$40.27	\$443.00		Y	D
Concessional (Service/Aged Concessional/Disabled)	\$154.55	\$15.45	\$170.00		Y	D

Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

School Groups

School Groups (>1 hour)	\$3.64	\$0.36	\$4.00		Y	D
School Groups (PE and LTS < 1 hour)	\$2.73	\$0.27	\$3.00		Y	D
Supervising staff, carers and trainers			No Charge		Y	D
Aqua Aerobics/Aqua Zumba	\$5.45	\$0.55	\$6.00		Y	D

Pool Space Hire

Hire of Pool Lane	\$23.64	\$2.36	\$26.00	per hour	Y	D
Exclusive Hire of Indoor Pool (8 hours)	\$2,781.82	\$278.18	\$3,060.00		Y	D
Each additional hour	\$259.55	\$25.95	\$285.50		Y	D
Exclusive hire of Outdoor Pool (8 hours)	\$1,568.18	\$156.82	\$1,725.00		Y	D
Each additional hour	\$259.55	\$25.95	\$285.50		Y	D
School booking fee for carnivals non refundable	\$57.27	\$5.73	\$63.00		Y	D

Swimming Club

Swim Club Juniors under 18 years old

Training nights and club events	\$3.18	\$0.32	\$3.50		Y	D
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Learn to Swim

Booked per term payable in advance – non refundable	\$15.50	\$0.00	\$15.50	per lesson	N	D
Booked per term payable in advance – non refundable – Member discount 15%	\$13.00	\$0.00	\$13.00	per lesson	N	D

School Learn to Swim

Group Booking – per child	\$8.00	\$0.00	\$8.00		N	E
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Private Lessons

Price vary depending on the number of weeks per term.

Class times and day are determined after your application has been received

Private Lessons – 1 person per class

Private Lessons – 1 person per class – 8 week term	\$46.00	\$0.00	\$46.00		N	D
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Private Lessons – 2 persons per class

Private Lessons – 2 person per class – 8 week term	\$60.00	\$0.00	\$60.00		N	D
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Private Lessons – 3 persons per class

Private Lessons – 3 person per class – 8 week term	\$83.00	\$0.00	\$83.00		N	D
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Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Swim Fitness

Adult – Non Member Single	\$14.09	\$1.41	\$15.50		Y	D
Adult – Member Single	\$10.91	\$1.09	\$12.00		Y	D
Child up to 16 years – Non Member Single	\$10.00	\$1.00	\$11.00		Y	D
Child up to 16 years – Member Single	\$6.82	\$0.68	\$7.50		Y	D

10 Visit Pass

Aqua Aerobics/Zumba – Member	\$77.27	\$7.73	\$85.00		Y	E
Aqua Aerobics/Zumba Non Member	\$95.45	\$9.55	\$105.00		Y	E
Active Over 50s	\$54.55	\$5.45	\$60.00		Y	E

20 Visit Pass

Adult Swim Fit – Member	\$165.45	\$16.55	\$182.00		Y	E
Adult Swim Fit – Non Member	\$225.45	\$22.55	\$248.00		Y	E
Child Swim Fit – Member	\$110.91	\$11.09	\$122.00		Y	E
Child Swim Fit – Non Member	\$174.55	\$17.45	\$192.00		Y	E

Aqua Aerobics

Non Member	\$10.00	\$1.00	\$11.00	Single	Y	D
Member	\$8.18	\$0.82	\$9.00	Single	Y	D

Other

Aqua Active Over 50	\$8.18	\$0.82	\$9.00		Y	E
Hosted Pool Party	\$32.73	\$3.27	\$36.00	per child – minimum 10	Y	D
Giant inflatable	\$132.73	\$13.27	\$146.00	per hour hire	Y	D
Pool Room Hire – per hour	\$36.36	\$3.64	\$40.00		Y	D
Pool Room Hire – per day	\$163.64	\$16.36	\$180.00		Y	D

Name	Year 19/20 Fee (excl. GST)	GST	Fee (incl. GST)	Fee Unit	GST	Fee Type
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Muswellbrook Fitness Centre

Gym

Gym Joining Fee	\$35.45	\$3.55	\$39.00		Y	
Gym single entry	\$15.00	\$1.50	\$16.50		Y	D
Gym concession/student	\$12.27	\$1.23	\$13.50		Y	D

Gym – 20 Visit Pass

All (20 entries)	\$181.82	\$18.18	\$200.00		Y	E
Pensioner (20 entries)	\$65.45	\$6.55	\$72.00		Y	E

Gym Direct Debit

This Fee is a fortnightly Direct Debit

Adult	\$30.91	\$3.09	\$34.00		Y	D
Concession/student/pensioner	\$24.55	\$2.45	\$27.00		Y	D
Family	\$51.36	\$5.14	\$56.50		Y	D

Gym & Swim Direct Debit

This Fee is a fortnightly Direct Debit

Adult	\$36.36	\$3.64	\$40.00		Y	D
Concession/student/pensioner	\$30.00	\$3.00	\$33.00		Y	D
Family	\$59.55	\$5.95	\$65.50		Y	D

Upfront 1 month Gym

Adult	\$62.27	\$6.23	\$68.50		Y	D
Concession/student	\$52.27	\$5.23	\$57.50		Y	D
Family	\$102.73	\$10.27	\$113.00		Y	D
Concession/student/pensioner	\$47.73	\$4.77	\$52.50		Y	D

Upfront 1 month Gym & Swim

Adult	\$72.73	\$7.27	\$80.00		Y	D
Concession/student/pensioner	\$54.55	\$5.45	\$60.00		Y	D
Family	\$163.64	\$16.36	\$180.00		Y	E

12 months Upfront Gym

Adult	\$721.82	\$72.18	\$794.00		Y	D
Concession/student/pensioner	\$572.73	\$57.27	\$630.00		Y	D
Family	\$1,323.64	\$132.36	\$1,456.00		Y	D

12 months Upfront Gym & Swim

Adult	\$801.82	\$80.18	\$882.00		Y	D
Family	\$1,800.00	\$180.00	\$1,980.00		Y	E

Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Other

Gym Rehab 3 month pass	\$190.00	\$19.00	\$209.00		Y	D
Gym School Group	\$46.36	\$4.64	\$51.00		Y	D
Personal Training	\$57.73	\$5.77	\$63.50		Y	D
Casual Group Fitness Class – per visit	\$13.64	\$1.36	\$15.00		Y	E
Boot Camp – 10 visits	\$136.36	\$13.64	\$150.00		Y	
Thai Chi – 10 visits	\$109.09	\$10.91	\$120.00		Y	E

Name	Year 19/20 Fee (excl. GST)	GST	Fee (incl. GST)	Fee Unit	GST	Fee Type
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Upper Hunter Regional Library Service

Borrowers

Membership			FREE		N	D
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Binding Documents (A4 only)

Up to 65 Sheets	\$6.36	\$0.64	\$7.00		Y	E
Up to 120 sheets	\$8.18	\$0.82	\$9.00		Y	E
Up to 240 sheets	\$10.91	\$1.09	\$12.00		Y	E

Holds and Reservations

Within UHLN			Nil	per request	N	E
Inter Library Loan Requests	\$5.91	\$0.59	\$6.50	per request	Y	E
Inter Library Loan Requests (pensioners and school students)	\$3.18	\$0.32	\$3.50	per request	Y	E
ILRS Charges passed on when Library charged per request	\$16.50	\$0.00	\$16.50	per request	N	E

Laminating

60 x 95mm pouch	\$1.36	\$0.14	\$1.50	per each	Y	E
216mm x 303mm pouch (A4)	\$2.73	\$0.27	\$3.00	per page	Y	E
203 x 426mm pouch (A3)	\$4.55	\$0.45	\$5.00	per page	Y	E

Digital Readers

Technology Hire (e-readers, tablets, Daisy readers)			FREE		Y	n/a
Replacement Fee	\$454.55	\$45.45	\$500.00		Y	E

Lost and Damaged Material

Processing Fee	\$7.00	\$0.00	\$7.00		N	E
Borrowers Card	\$2.50	\$0.00	\$2.50	per card	N	E
Barcode Labels	\$2.50	\$0.00	\$2.50	per item	N	E
CD/DVD Cases	\$2.50	\$0.00	\$2.50	per case	N	E

Overdues

1st Notice and Final Notice	\$4.00	\$0.00	\$4.00		N	E
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Photocopying

B/W – A4	\$0.18	\$0.02	\$0.20	per copy	Y	E
Colour – A4	\$0.55	\$0.05	\$0.60	per copy	Y	E
B/W – A3	\$0.45	\$0.05	\$0.50	per copy	Y	E
Colour – A3	\$0.91	\$0.09	\$1.00	per copy	Y	E

Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Scanning

Per Scan – 10 pages or less	\$0.91	\$0.09	\$1.00		Y	E
Per Scan – more than 10 pages	\$1.82	\$0.18	\$2.00		Y	E

Public Access Computers

Computers	1st hour FREE				Y	E
B/W Printing	\$0.18	\$0.02	\$0.20	per page	Y	E
Colour Printing	\$0.55	\$0.05	\$0.60	per page	Y	E

Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Waste Management Facilities

Muswellbrook Waste Management Facility, Denman Transfer Station.

Special Wheelie Bin Collection Fees

Collection of Wheelie Bin other than Scheduled Collection

If collected on same day as scheduled collection (per bin)	\$8.00	\$0.00	\$8.00		N	E
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Wheelie bins need to be placed at the kerbside by 6am for collection. If your bin is out late, you may request a special collection, the following fees apply.

If collected on day after scheduled collection (per bin)	\$20.00	\$0.00	\$20.00		N	E
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Wheelie bins need to be placed at the kerbside by 6am for collection. If your bin is out late, you may request a special collection, the following fees apply.

Replacement of Damaged/Lost Wheelie Bin

Red Lid Bin	\$58.18	\$5.82	\$64.00		Y	E
Yellow Lid Bin	\$70.91	\$7.09	\$78.00		Y	E
Green Lid Bin	\$70.91	\$7.09	\$78.00		Y	E
Reinstatement of Removed Bin Due to Contamination	\$40.00	\$0.00	\$40.00		N	E

Disposal Fees – Muswellbrook Waste and Recycling Facility

Mixed Waste

Pricing includes NSW Office of Environment & Heritage Levy of \$81.30/tonne on below

Cars, station wagons & wheelie bins. Minimum charge for weighed waste.	\$11.82	\$1.18	\$13.00		Y	E
Mixed waste per tonne or part thereof	\$281.82	\$28.18	\$310.00		Y	E

Recyclable Materials – Muswellbrook Shire Origin

Domestic quantities (plastic bottles, glass bottles, paper, cardboard, aluminium and steel cans)			FREE		Y	n/a
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Bricks & Concrete

Pricing includes NSW Office of Environment & Heritage Levy of \$81.30/tonne on below

Per tonne or part thereof	\$136.36	\$13.64	\$150.00		Y	E
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Green Waste

Pricing includes NSW Office of Environment & Heritage Levy of \$81.30/tonne on below

Cars, station wagons & wheelie bins. Minimum charge for weighed waste.	\$8.18	\$0.82	\$9.00		Y	E
Greenwaste per tonne or part thereof	\$136.36	\$13.64	\$150.00		Y	E

Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Whitegoods

Refrigerators, freezers & air conditioners	\$30.00	\$3.00	\$33.00		Y	E
Refrigerators, freezers & air conditioners with CFC degassing certificate			FREE		Y	E

Scrap Metal

Pricing includes NSW Office of Environment & Heritage Levy of \$81.30/tonne on below

Scrap Metal			FREE		Y	E
Batteries (Car & Truck)			FREE		Y	E
Car Bodies	\$30.91	\$3.09	\$34.00		Y	E

Waste Oil

Domestic quantities only			FREE		Y	E
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E-Waste

Domestic quantities only			FREE		Y	E
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Tyres – off Rims

Passenger Tyre (or smaller)	\$9.09	\$0.91	\$10.00		Y	E
Light Truck or 4WD Tyre	\$13.64	\$1.36	\$15.00		Y	E
Truck Tyre	\$22.73	\$2.27	\$25.00		Y	E
Tractor Tyre	\$36.36	\$3.64	\$40.00		Y	E
Earthmoving Tyre	\$140.91	\$14.09	\$155.00		Y	E

Tyres – on Rims

Pricing includes NSW Office of Environment & Heritage Levy of \$81.30/tonne on below

Passenger Tyre (or smaller)	\$13.64	\$1.36	\$15.00		Y	E
Light Truck or 4WD Tyre	\$18.18	\$1.82	\$20.00		Y	E
Truck Tyre	\$31.82	\$3.18	\$35.00		Y	E

Excavated Natural Material (Clean Soil)

Pricing includes NSW Office of Environment & Heritage Levy of \$81.30/tonne on below

Per tonne or part thereof	\$79.09	\$7.91	\$87.00		Y	E
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Timber, Timber Pallets

Pricing includes NSW Office of Environment & Heritage Levy of \$81.30/tonne on below

Treated timber – contaminated, painted or mixed with other materials (per tonne or part thereof)	\$281.82	\$28.18	\$310.00		Y	E
Clean untreated timber (per tonne or part thereof)	\$136.36	\$13.64	\$150.00		Y	E

Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Dead Animals (RSPCA Exempt)

Pricing includes NSW Office of Environment & Heritage Levy of \$81.30/tonne on below

Dog/Cat	\$13.64	\$1.36	\$15.00		Y	E
Sheep/Goat	\$27.27	\$2.73	\$30.00		Y	E
Horse/Cattle (by prior arrangement)	\$63.64	\$6.36	\$70.00		Y	E
Native Animals			FREE		Y	n/a

Asbestos

Pricing includes NSW Office of Environment & Heritage Levy of \$81.30/tonne on below

Asbestos wrapped and labelled – per tonne or part thereof (by prior arrangement)	\$227.27	\$22.73	\$250.00		Y	E
Burial fee (charge per load or per day)	\$195.45	\$19.55	\$215.00		Y	E

Mattress Recycling

Mattresses each	\$18.18	\$1.82	\$20.00		Y	E
Ensemble base each	\$18.18	\$1.82	\$20.00		Y	E

Products & Services

Issue of Weighbridge Certificate

Vehicles up to and including 3 Tonne	\$22.73	\$2.27	\$25.00		Y	E
Each Tonne over 3 Tonne	\$2.27	\$0.23	\$2.50		Y	E

Recovered Goods

Reuse Shop items	Prices as marked				Y	E
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Pasteurised Garden Mulch

Per tonne or part thereof	\$27.27	\$2.73	\$30.00		Y	E
Woodchip	\$127.27	\$12.73	\$140.00	per tonne	Y	E

Disposal Fees – Denman Transfer Station (Domestic Waste Only)

Domestic Mixed Waste

Pricing includes NSW Office of Environment & Heritage Levy of \$81.30/tonne on below

Cars, Station Wagons and wheelie bins	\$11.82	\$1.18	\$13.00		Y	E
Utilities, trailers	\$40.91	\$4.09	\$45.00		Y	E

Domestic Recyclable Materials – Muswellbrook Shire Origin

Domestic quantities (plastic bottles, glass bottles, paper, cardboard, aluminium and steel cans)			FREE		Y	n/a
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Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Domestic Green Waste

Pricing includes NSW Office of Environment & Heritage Levy of \$81.30/tonne on below

Cars, Station Wagons and wheelie bins	\$8.18	\$0.82	\$9.00		Y	E
Utilities, trailers	\$36.36	\$3.64	\$40.00		Y	E

Whitegoods

Refrigerators, freezers and air conditioners	\$30.00	\$3.00	\$33.00		Y	E
Refrigerators, freezers and air conditioners with CFC degassing certificate			FREE		Y	E

Scrap Metal

Scrap Metal, domestic quantities only			FREE		Y	E
Batteries (Car & Truck)			FREE		Y	E

Waste Oil

Domestic quantities only			FREE		Y	E
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E-Waste

Domestic quantities only			FREE		Y	E
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Tyres – off Rims

Denman – limit of 5 per transaction

Passenger Tyre (or smaller)	\$9.09	\$0.91	\$10.00		Y	E
Light Truck or 4WD Tyre	\$13.64	\$1.36	\$15.00		Y	E

Tyres – on Rims

Denman – limit of 5 per transaction

Pricing includes NSW Office of Environment & Heritage Levy of \$81.30/tonne on below

Passenger Tyre (or smaller)	\$13.64	\$1.36	\$15.00		Y	E
Light Truck or 4WD Tyre	\$18.18	\$1.82	\$20.00		Y	E

Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Water and Sewer Fees and Charges

Water Connection Fees

New Services (no existing service pipe)

New services (no existing service pipe)		Commercial Rate		N	E
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Provision of Testable Backflow Prevention Device (High Risk Properties)

20mm	\$604.50	\$0.00	\$604.50	N	E
25mm	\$769.50	\$0.00	\$769.50	N	E

New Services (connect to existing service pipe)

20mm water meter complete with dual check valve	\$391.00	\$0.00	\$391.00	N	E
25mm water meter complete with dual check valve	\$537.00	\$0.00	\$537.00	N	E
20/25mm service – surcharge for commercial/industrial testable backflow prevention		Commercial Rate		N	E
Services Greater than 25mm with meter and testable backflow prevention		Commercial Rate		N	E
Rural Water Connection (Conditions Apply)		Commercial Rate		N	E

Other Services

Replacement of water indicator posts	\$95.50	\$0.00	\$95.50	N	E
Disconnection of Water Meter at Service (service capped)	\$239.50	\$0.00	\$239.50	N	E
Disconnection of Water Service at Main	\$480.00	\$0.00	\$480.00	N	E

Reconnection (following disconnection) normal working hours

Reconnection (following disconnection)	\$239.50	\$0.00	\$239.50	N	E
Removal of water restriction device on water meters	\$82.50	\$0.00	\$82.50	N	E

Reconnection (following disconnection) outside working hours, removal of water restriction device on water meters outside working hours

Reconnection (following disconnection)	\$595.50	\$0.00	\$595.50	N	E
Removal of water restriction device on water meters	\$322.00	\$0.00	\$322.00	N	E

Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Water Service/Meter Replacement/Repairs/Backflow Replacement

Replacement of Water Meters due to Unauthorised removal, tampering, damage or negligence	\$518.00	\$0.00	\$518.00		N	E
Replacement of testable Backflow Prevention due to Unauthorised removal, tampering, damage or negligence	\$768.50	\$0.00	\$768.50		N	E
Replacement of Water Meter and testable Backflow Prevention due to Unauthorised removal, tampering, damage or negligence (20/25mm)	\$1,023.00	\$0.00	\$1,023.00		N	E
Minor private works on resident side of meter – emergency works only – normal working hours	\$89.50	\$0.00	\$89.50		N	E
Minor private works on resident side of meter – emergency works only – outside working hours	\$221.50	\$0.00	\$221.50		N	

Backflow Prevention

Backflow prevention devices on existing commercial/industrial services

Installation			Commercial Rate		N	E
Annual Inspection/Test Fee	\$142.00	\$0.00	\$142.00		N	E

Water Meter Testing

Local Government (General) Regulation 2005. Section 158

Special Reading Fee	\$75.50	\$0.00	\$75.50		N	E
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Test Fee

If meter not reading correctly – Test fee is refundable.

Test Fee – 20mm to 25mm service	\$176.00	\$0.00	\$176.00		N	E
Test Fee – 32mm to 40mm	\$190.00	\$0.00	\$190.00		N	E
Test Fee – 50mm and greater			Commercial Rate		N	E

Transfer location at owners request

Includes raising service

Transfer location at owners request (includes raising service) – Residential			Commercial Rate		N	E
Transfer location at owners request (includes raising service) – Industrial/Commercial			Commercial Rate		N	E

Water Flow/Pressure Investigation

Fire Flow Investigation	\$401.50	\$0.00	\$401.50		N	E
Testing Max/Min Pressure supplied (at property service line only)	\$188.00	\$0.00	\$188.00		N	E

Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Water Pipe Location

Hire of Equipment and Qualified Operator (/hr) (Emergencies Only – i.e. broken pipe/service requiring immediate repair)	\$131.00	\$0.00	\$131.00		N	E
Water Mains Location – Private Works		Commercial Rate			N	E

Water Sales

Tanker Sales (per kilolitre)

Muswellbrook	\$3.23	\$0.00	\$3.23	per KL	N	E
Denman (when available – discuss with Water & Waste Engineer)	\$3.23	\$0.00	\$3.23	per KL	N	E

Hire of Metered Hydrant

Security Deposit (refundable subject to payment of outstanding charges)	\$1,599.50	\$0.00	\$1,599.50		N	E
Hire charge (per month or part thereof)	\$63.18	\$6.32	\$69.50		Y	E
Water Consumption	\$4.56	\$0.00	\$4.56	per KL	N	E

Prepaid Standpipe

Muswellbrook and Denman – not available at Sandy Hollow

Provision of Electronic Card	\$52.50	\$0.00	\$52.50		N	E
100 KI Allowance	\$266.50	\$0.00	\$266.50		N	E
200 KI Allowance	\$512.00	\$0.00	\$512.00		N	E
500 KI Allowance	\$1,278.00	\$0.00	\$1,278.00		N	E
> 500 KI – Commercial Rates Apply		Commercial Rate			N	E

Water Sampling

Base hourly rate plus materials/plant	\$91.50	\$0.00	\$91.50		N	E
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Water Quality Testing

Physical (pH, TSS, TDS, Turbidity)	\$53.50	\$0.00	\$53.50		N	E
Hardness	\$53.50	\$0.00	\$53.50		N	E
Microbiological (E.coli, Total Coliforms)	\$106.50	\$0.00	\$106.50		N	E
External Testing by NATA Accredited Laboratory		Commercial Rate			N	E

Name	Year 19/20 Fee (excl. GST)	GST	Fee (incl. GST)	Fee Unit	GST	Fee Type
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Water Management Act Approval

Application for Notice of Requirement for single dwelling & dual occupancy	\$114.50	\$0.00	\$114.50		N	E
Application for Compliance Certificate for single dwelling & dual occupancy	\$114.50	\$0.00	\$114.50		N	E
Application for Notice of Requirement for all other developments	\$276.50	\$0.00	\$276.50		N	E
Application for Compliance Certificate for all other developments	\$276.50	\$0.00	\$276.50		N	E
Inspection of Works (determined in Notice of Requirement) per inspection	\$182.00	\$0.00	\$182.00		N	E

Sewerage Fees

Connection Fees

New applications to connect to sewer – 1 WC	\$139.00	\$0.00	\$139.00		N	E
Water Closet Fee (WC) is applied under Section 68 of the LGA to allow disposal into Councils asset based on the number of WC's.						
Each additional WC	\$48.50	\$0.00	\$48.50		N	E

Provision of New Sewer Junction

Provision of new sewer junction		Commercial Rate			N	E
Sewer Extension (Commercial)		Commercial Rate			N	E
Raising/Lowering Manhole (new development)		Commercial Rate			N	E
(No fee for raising manholes associated with residential landscaping work less than 500mm – commercial rates apply above 500mm)						
Sewer Junction Cut In (additional)		Commercial Rate			N	E
Sewer Junction or Sewer Mains Location – private works		Commercial Rate			Y	E

Sewer and Water Headworks

*Headworks (Developer) charges are required to supplement existing major infrastructure in order to meet the demands of new development and maintain existing levels of service.

Headworks infrastructure with regard to water and sewerage are as follows:

Water: Intakes, Treatment Plants, Reservoirs, Pumping Station and Trunk Mains.

Sewerage: Treatment Plants, Pump Stations, Rising Mains and Trunk Mains.

These charges are calculated according to a method specified by IPART and based on the Developer Servicing Plan for areas.

Local Government Act 1993 Section 404(1)

Water Headworks – all areas (per ET – equivalent tenement)	\$6,913.50	\$0.00	\$6,913.50		N	E
Sewer Headworks – all areas (per ET – equivalent tenement)	\$7,652.00	\$0.00	\$7,652.00		N	E

Name	Year 19/20 Fee (excl. GST)	GST Fee (incl. GST)	Fee Unit	GST	Fee Type
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Trade Waste Applications

See Environmental Services – Trade Waste Applications

Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Environmental Services Fees and Charges – Fees associated with development

Development Application

For land use & building activities – maximum determined under EP&A Regulation 2000

General Fees

Less than \$5,000	\$113.00	\$0.00	\$113.00		N	A
\$5,001 – \$50,000	\$170 plus an additional \$3 for each \$1,000 (or part of \$1,000) of the estimated cost				N	A
\$50,001 – \$250,000	\$352 plus an additional \$3.64 for each \$1,000 (or part of \$1,000) of the estimated cost over \$50,000				N	A
\$250,001 – \$500,000	\$1,160 plus an additional \$2.34 for each \$1,000 (or part of \$1,000) of the estimated cost exceeds \$250,000				N	A
\$500,001 – \$1,000,000	\$1,745 plus an additional \$1.64 for each \$1,000 (or part of \$1,000) of the estimated cost exceeds \$500,000				N	A
\$1,000,001 – \$10,000,000	\$2,615 plus an additional \$1.44 for each \$1,000 (or part of \$1,000) of the estimated cost exceeds \$1,000,000				N	A
More than \$10,000,000	\$15,875 plus an additional \$1.19 for each \$1,000 (or part of \$1,000) of the estimated cost exceeds \$10,000,000				N	A
Development involving the erection of a dwelling-house with an estimated construction cost of \$100,000 or less	\$455.00	\$0.00	\$455.00		N	A
Development not involving the erection of a building, the carrying out of a work, the subdivision of land or the demolition of a building or work	\$285.00	\$0.00	\$285.00		N	A
Approvals for places of public entertainment (not involving building work)	\$220.00	\$0.00	\$220.00		N	A

DA Subdivision Fees

No new Roads	\$330.00	\$0.00	\$330.00		N	A
No new Roads plus \$ per additional lot	\$53.00	\$0.00	\$53.00		N	A
New Roads	\$665.00	\$0.00	\$665.00		N	A
New Roads plus \$ per additional lot	\$65.00	\$0.00	\$65.00		N	A
Strata	\$330.00	\$0.00	\$330.00		N	A
Strata plus \$ per additional lot	\$65.00	\$0.00	\$65.00		N	A

Designated Developments (in addition to fees above)

Fee	\$920.00	\$0.00	\$920.00		N	A
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Prelodgement Meeting

Fee	\$300.00	\$0.00	\$300.00		N	B
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Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Construction Certificate

Construction Packages

For issuing Construction Certificate, undertaking principal certifying authority function and issuing Occupation Certificate

Carport / Deck / Retaining Wall	\$540.91	\$54.09	\$595.00		Y	E
Includes reinspections and the cost of the Occupation Certificate						
Garage / Pool / Patio & Awning	\$635.45	\$63.55	\$699.00		Y	E
Includes reinspections and the cost of the Occupation Certificate						
New Dwelling	\$1,370.91	\$137.09	\$1,508.00		Y	E
Includes reinspections and the cost of the Occupation Certificate. Does not include Mandatory Council Inspections for External Sewer Drainage, Stormwater, Driveway Crossover, Infrastructure.						
Relocate Dwelling	\$948.64	\$94.86	\$1,043.50		Y	E
Includes reinspections and the cost of the Occupation Certificate. Does not include Mandatory Council Inspections for External Sewer Drainage, Stormwater, Driveway Crossover, Infrastructure.						
Mandatory Council inspections for New Dwellings (in addition to the New Dwelling package above)	\$588.18	\$58.82	\$647.00		Y	E
These fees also apply when a private certifier has been appointed. Includes inspections for External Sewer Drainage, Stormwater, Driveway Crossover, Infrastructure						

Other Construction Certificates

Value of Development up to \$10,000	\$193.64	\$19.36	\$213.00	Y	E
Exceeding \$ 10,001 up to \$ 1,000,000	\$260 plus an additional \$2.00 for each \$1,000 (or part of \$1,000) o the estimated costs exceeding \$10,001			Y	E
Exceeding \$1,000,001	\$2750 plus an additional \$1.00 for each \$1,000 (or part of \$1,000) of the estimated costs exceeding \$1,000,001			Y	E
Quote to be confirmed by Executive Manager Planning, Environmental & Regulatory Services					

Subdivision/Roads and Drainage

Stormwater Drainage /m	\$5.91	\$0.59	\$6.50		Y	E
Roads per lane /m	\$4.09	\$0.41	\$4.50		Y	E
Special Infrastructure (eg Roundabouts, Detention Basin or Bridge etc)	Quotation				Y	E
OR Full cost recovery for service in addition to above fee where referred to external party for determination	Full Cost Recovery				Y	E

Name	Year 19/20 Fee (excl. GST)	GST	Fee (incl. GST)	Fee Unit	GST	Fee Type
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Modification of Construction Certificate

Minor* Modification (post determination)	50% original fee			Y	E
* to be considered minor a maximum of 3 elements of the construction works may be amended					
Minor* Modification of Application (prior to determination)	30% original fee			Y	E
* to be considered minor a maximum of 3 elements of the construction works may be amended. (This fee does not apply to situations where the modification is required due to a request for information.)					
Other Modification of Application (prior to determination)	50% original fee			Y	E
(This fee does not apply to situations where the modification is required due to a request for information.)					
Other Modification (post determination)	75% original fee			Y	E

Resubmission

Resubmission of Construction Certificate for Subdivision Roads and Drainage (following previous refusal) – no amendments	25% original fee			Y	E
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Other

The fee payable for the lodgement and recording of a certificate from a private certifier.	\$36.00	\$0.00	\$36.00	N	A
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Occupation Certificate

Certificate issued at final inspection of building	\$39.09	\$3.91	\$43.00	Y	E
Registration of certificate of private certifier.	\$36.00	\$0.00	\$36.00	N	A

Complying Development Fee

General Fees

Full cost recovery for service in addition to below fee where referred to external party for determination

Value of Development up to \$10,000 (incl. where no work proposed)	\$193.64	\$19.36	\$213.00	Y	E
Exceeding \$ 10,001 up to \$1,000,000	\$260 plus an additional \$2.00 for each \$1,000 (or part of \$1,000) of the estimated costs exceeding \$10,001			Y	E
Exceeding \$ 1,000,001	\$2750 plus an additional \$1.00 for each \$1,000 (or part of \$1,000) of the estimated costs exceeding \$1,000,001			Y	E
(Quote to be confirmed by Executive Manager Planning, Environmental & Regulatory Services)					
OR Full cost recovery for service in addition to above fee where referred to external party for determination	Full Cost Recovery			Y	E

Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Modification of Complying Development Certificate Application

Other Modification of Application (prior to determination)	50% original fee			Y	E
(This fee does not apply to situations where the modification is required due to a request for information.)					
Minor* Modification (post determination)	50% original fee			Y	E
* to be considered minor a maximum of 3 elements for the works may be amended					
Other Modification (post determination)	75% original fee			Y	E
(This fee does not apply to situations where the modification is required due to a request for information.)					
Minor* Modification of Application (prior to determination)	30% original fee			Y	E
* to be considered minor a maximum of 3 elements of the works may be amended (This fee does not apply to situations where the modification is required due to a request for information.)					

Resubmission

Resubmission of Complying Development (Following previous refusal) – no amendments	50% original fee			Y	E
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Other

Registration of Private Certifiers Complying Development Certificate	\$36.00	\$0.00	\$36.00	N	A
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Compliance Inspections (Construction Stages)

Cost Per Inspection (or re-inspection)	\$146.82	\$14.68	\$161.50	Y	E
Subdivision or Civil Infrastructure for Council ownership – For number of Inspection at \$155 per inspection			Quotation	Y	E
Based on Inspection Test Plan (ITP) for subdivision .	\$146.82	\$14.68	\$161.50	Y	E

Planning Reform Fund Fee

Section 256A of the Environmental Planning and Assessment Regulation 2000

Section 256A of the Environmental Planning and Assessment Reg 2000	64c/\$1,000 minus \$5.00			N	A
Component of DA fee where cost of development is greater than \$50,000					

Integrated Development and Concurrence Fee

Section 252A & 253 of the Environmental Planning and Assessment Regulation 2000

Council processing fee (for each integrated referral required)	\$140.00	\$0.00	\$140.00	N	A
Payable direct to each approval or concurrence body	\$320.00	\$0.00	\$320.00	N	A
Cheque to be made out to concurrence authority					

Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Long Service Levy

Payable prior to release of Construction Certificate

Long Service Levy (Payable prior to release of Construction Certificate)	0.35% of Cost of Development for building works over \$25,000 in value				N	A
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Planning Proposals

Stage 1: Lodgement

Category 1 – enabling clause (change to LEP text only) or land area affected by PP is less than 1000sqm	\$3,130.50	\$0.00	\$3,130.50		N	E
Category 2 – land area affected by PP is 1000sqm to 5 ha	\$5,217.00	\$0.00	\$5,217.00		N	E
Category 3 – land area affected by PP is over 5 ha	\$6,260.50	\$0.00	\$6,260.50		N	E

Stage 2: Gateway Determination

Category 1 – enabling clause (change to LEP text only) or land area affected by PP is less than 1000sqm	\$4,174.00	\$0.00	\$4,174.00		N	E
Category 2 – land area affected by PP is 1000sqm to 5 ha	\$5,217.00	\$0.00	\$5,217.00		N	E
Category 3 – land area affected by PP is over 5 ha	\$10,434.50	\$0.00	\$10,434.50		N	E

Other

Specialist studies required by Gateway Determination			At Cost		N	E
PP reconsideration or amendment fee – applicant request for reconsideration or for amendment of PP at any time	\$2,087.00	\$0.00	\$2,087.00		N	E
Public hearing	\$2,087.00	\$0.00	\$2,087.00		N	E

Variation to Development Consent

Section 4.55 (1) Modification

Correction of a minor error, misdescription or miscalculation	\$71.00	\$0.00	\$71.00		N	A
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Section 4.55 (1a) Modification

Minimal environmental impact (including Section 4.56)	\$645 or 50% of DA Fee	N	A
The maximum fee for an application under Section 4.55 (1A) of the Act, or under Section 4.56 (1) of the Act in respect of a modification which, in the opinion of the consent authority, is of minimal environmental impact is \$645 or 50% of the fee of the original DA, whichever is lesser.			

Name	Year 19/20 Fee (excl. GST)	GST	Fee (incl. GST)	Fee Unit	GST	Fee Type
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Section 4.55 (2) – other modifications

If the DA involved no building work			50% of DA Fee		N	A
if the original fee was less than \$100			50% of DA Fee		N	A
if the original application was for a dwelling house <\$100,000	\$190.00	\$0.00	\$190.00		N	A

If the original estimated cost of the development was:

Up to \$5,000	\$55.00	\$0.00	\$55.00		N	A
\$5,001 – \$250,000	\$85 plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost				N	A
\$250,001 – \$500,000	\$500 plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000				N	A
\$500,001 – \$1,000,000	\$712 plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000				N	A
\$1,000,001 – \$10,000,000	\$987 plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000				N	A
More than \$10,000,000	\$4,737 plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000				N	A

Request for Review of Determination of a DA

Does not apply to complying, integrated or designated development
Plus advertising fees (as determined below and in accordance with DCP requirements)

No building or demolition work proposed in DA			50% of DA Fee		N	A
DA involves erection of dwelling < \$100,000	\$190.00	\$0.00	\$190.00		N	A

If the original estimated cost on the DA was:

Up to \$5,000	\$55.00	\$0.00	\$55.00		N	A
\$5,001 – \$250,000	\$85 plus an additional \$1.50 for each \$1,000 (or part) of the original estimated cost				N	A
\$250,000 – \$500,000	\$500 plus an additional \$0.85 for each \$1,000 (or part) by which the estimated cost exceeds \$250,000				N	A
\$500,001 – \$1,000,000	\$712 plus an additional \$0.50 for each \$1,000 (or part) by which the estimated cost exceeds \$500,000				N	A
\$1,000,001 – \$10,000,000	\$987 plus an additional \$0.40 for each \$1,000 (or part) by which the estimated cost exceeds \$1,000,000				N	A
More than \$10,000,001	\$4,737 plus an additional \$0.40 for each \$1,000 (or part) by which the estimated cost exceeds \$10,000,000				N	A

Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Advertising Fees

Notification Fee – Development Applications and Modifications to Development Consents (letters to neighbours and newspaper publication)

Value of DA – estimated cost of works

Value up to \$10,000	\$82.50	\$0.00	\$82.50		N	E
Value \$10,001 – \$140,000	\$103.50	\$0.00	\$103.50		N	E
Value \$140,001 – \$250,000	\$229.00	\$0.00	\$229.00		N	E
Exceeding \$250,001	\$284.00	\$0.00	\$284.00		N	E

Other

Integrated (advertised) development	\$1,105.00	\$0.00	\$1,105.00		N	A
Clause 252 of EP&A Regulation 2000 – applies only to specific heritage, water and environmental DA's (full advertisement in paper)						
Designated development	\$2,220.00	\$0.00	\$2,220.00		N	A
Clause 252 of EP&A Regulation 2000 (full advertisement in paper)						
Notification of Complying Development Certificate (in addition to application fees)	\$82.50	\$0.00	\$82.50		N	E
Section 85A (11) of the EP&A Regulation (includes advertisement in paper)						

Subdivision Certificate Application Fees

Including strata subdivision – to recover the costs of assessing and endorsing linen plans of subdivision under the Environmental Planning & Assessment Act or Strata Titles Act

Subdivision of land (per lot)	\$70.00	\$0.00	\$70.00		N	A
Includes boundary adjustments						
Strata (per lot)	\$70.00	\$0.00	\$70.00		N	A
Consolidation to provide one (1) lot	\$70.00	\$0.00	\$70.00		N	A
Plan checking fee for works as executed (per lot)	\$197.00	\$0.00	\$197.00		N	E
Administration fee for legal documents requiring execution by Council	\$213.00	\$0.00	\$213.00		N	E
Registration of Subdivision Certificate issued by private certifier	\$36.00	\$0.00	\$36.00		N	A

Naming of New Roads

Associated with subdivisions	\$341.00	\$0.00	\$341.00		N	E
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Water and Sewerage Connection Fees

See under heading "WATER AND SEWER FEES AND CHARGES"

Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Planning Certificates

Certificate Section 10.7 (5) EP&A Act per allotment (approx 5 day turnaround)	\$133.00	\$0.00	\$133.00		N	A
Urgency Fee for Section 10.7 (5) in addition to above (approx. 2 day turnaround)	\$133.00	\$0.00	\$133.00		N	E
Certificate Section 10.7 (2) per allotment (approx 5 day turnaround)	\$53.00	\$0.00	\$53.00		N	A
Urgency Fee for Section 10.7 (2) in addition to above (approx 2 day turnaround)	\$53.00	\$0.00	\$53.00		N	E
Section 10.7 (2) (3 – Exempt & Complying Development SEPP only) – per allotment (approx 2 day turnaround)	\$53.00	\$0.00	\$53.00		N	A
Certificate of Outstanding Notices (Section 735(a) of the Local Government Act and Schedule 5 of the Environmental Planning and Assessment Act)	\$70.00	\$0.00	\$70.00		N	A

Sewer Drainage Plan

No charge for owners or contractors

Cost per plan	\$29.50	\$0.00	\$29.50		N	E
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Building Certificates

Building Certificate	\$250.00	\$0.00	\$250.00		N	A
Building Certificate not exceeding 200 Sq.M.	\$250.00	\$0.00	\$250.00		N	A
Building Certificate exceeding 200 Sq.M. but not exceeding 2000 Sq.M	\$250 plus an additional \$0.50 per Sq.M. for each Sq.M. over 200				N	A
Building Certificate exceeding 2,000 Sq.M.	\$1,165 plus additional \$0.075 per Sq.M. for each Sq.M. over 2000				N	A
Where unauthorised works have occurred	As per fees nominated under Section 260 of Environmental Planning & Assessment Regulation 2000s				N	A
Reinspection Fee	\$90.00	\$0.00	\$90.00		N	A
Copy of a building certificate	\$13.00	\$0.00	\$13.00		N	A

Fire Safety

Fire Safety Inspection – Owner requested	\$260 per hour (minimum 1 hour)				Y	E
Reinspection fee (Only applies if outstanding work has not been completed)	\$146.82	\$14.68	\$161.50		Y	E

Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Shows and Events

Show and Event Inspection fee – Amusement devices < 10 devices	\$313.00	\$0.00	\$313.00		N	E
Show and Event Inspection fee – Amusement devices 11-19 devices	\$407.00	\$0.00	\$407.00		N	E
Show and Event Inspection fee – Amusement devices 20 or more devices		\$155.00 per hour			N	E
Show and Event Inspection fee – Food stalls/vans <10 stalls	\$323.50	\$0.00	\$323.50		N	E
Show and Event Inspection fee – Food stalls/vans 11-14 stalls	\$396.50	\$0.00	\$396.50		N	E
Show and Event Inspection fee – Food stalls/vans 15 or more stalls		\$155.00 per hour			N	E

Request for Property Information

Fee for service responding to enquiries requiring search of records, analysis of information and/or a written response – Dwelling Permissibility	\$162.00	\$0.00	\$162.00		N	E
Fee for service responding to enquiries requiring search of records, analysis of information and/or a written response – Urgency Fee for Dwelling Permissibility in addition to the above	\$162.00	\$0.00	\$162.00		N	E
(approx 5 day turnaround)						
Fee for service responding to enquiries requiring search of records, analysis of information and/or a written response – Copy of consent for use of land or erection of a building issued prior to 1/7/1999	\$323.50	\$0.00	\$323.50		N	E
Fee for service responding to enquiries requiring search of records, analysis of information and/or a written response – Flood Levels and associated flooding information	\$162.00	\$0.00	\$162.00		N	E
Fee for service responding to enquiries requiring search of records, analysis of information and/or a written response – Copy of a certificate or information not included above.	\$85.50	\$0.00	\$85.50		N	E

Council Certificate Advice

Fee for council to certify satisfaction of a condition of consent or confirm construction plans are not inconsistent with DA approved plans	\$130.50	\$0.00	\$130.50		N	E
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Environmental Products

Compost Bins	\$50.45	\$5.05	\$55.50		Y	D
Worm Farms	\$85.00	\$8.50	\$93.50		Y	D

Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Rural Addressing

Supply of Rural Addressing Plates—per number (includes one inspection)	\$146.82	\$14.68	\$161.50		Y	E
Replacement or additional plates (same number)	\$48.18	\$4.82	\$53.00		Y	E
Reinspection Fee	\$146.82	\$14.68	\$161.50		Y	E

Swimming Pool Warning Signs

CPR Signs	\$23.64	\$2.36	\$26.00		Y	E
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Swimming Pool Certificates

Inspection and issue

Certificate of Compliance under Swimming Pools Act (including one inspection)	\$150.00	\$15.00	\$165.00		Y	A
Re-inspection fee	\$100.00	\$10.00	\$110.00		Y	A
Enter pool details into NSW Swimming Pool Register	\$10.00	\$1.00	\$11.00		Y	A
Application for exemption	\$73.00	\$0.00	\$73.00		N	E

Environmental Health Inspections

Maintaining register and reporting to Govt. agencies and inspections

Re-inspection Fees	\$162.00	\$0.00	\$162.00		N	E
Water Carters	See under heading "SECTION 68 of the LOCAL GOVERNMENT ACT"				N	n/a
Registration or update of details of business under the Public Health Act or Food Act (excluding caravan parks)	\$0.00	\$0.00	\$0.00		N	

Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Food Act

Annual Administration & Inspection Fee for Food Premises including Mobile Food Vending

Note: Definitions shown below fees

Annual Administration P3 Premises as classified in Food Authority (low risk)	\$180.00	\$0.00	\$180.00		N	E
Annual Administration P1 & P2 Premises as classified in Food Authority Guideline (Medium to High Risk) – Premises with 5 or less FTE staff	\$300.00	\$0.00	\$300.00		N	E
Annual Administration P1 & P2 Premises as classified in Food Authority Guideline (Medium to High Risk) – More than 5 but not more than 50 FTE staff	\$400.00	\$0.00	\$400.00		N	E
Annual Administration P1 & P2 Premises as classified in Food Authority Guideline (Medium to High Risk) – Premises with more than 50 FTE staff	\$800.00	\$0.00	\$800.00		N	E

Definition: Low risk, P3 businesses sell only foods that are non-potentially hazardous and pre packaged ie newsagents, confectionary stores, bottle shops

Definition: Medium P2 and High P1 risk businesses handle foods that support the growth of pathogenic micro-organisms and have the potential to cause illness ie cafes, takeaways, bistros

High Risk businesses are further characterised by risk increasing factors such as providing to vulnerable populations ie child care centres, or have a history of non-compliance with the Food Act and associated legislation

Note: Number of food handlers x hours each spends handling food per week divided by 38 hours = FTE

Eg 3 food handlers x 13 hours = 39 hours divided by 38 = approx. 1 FTE food handler

Inspection Fee (including Fixed Premises and Mobile Food Vending)	\$157.80	\$0.00	\$157.80		N	E
Re-inspection Fees following non-compliant inspection – satisfactory re-inspection	\$105.20	\$0.00	\$105.20		N	
Re-inspection Fees following non-compliant inspection – unsatisfactory re-inspection	\$157.80	\$0.00	\$157.80		N	
Complaint investigation fee	\$157.80	\$0.00	\$157.80		N	E
Only issued when non-conformities are found						
Pre Purchase or Inspection Request	\$157.80	\$0.00	\$157.80		N	
Fit Out and Construction Inspections	\$157.80	\$0.00	\$157.80		N	E

Public Health Act

Notification of skin penetration clients premises (for mobile businesses)			FREE		N	n/a
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Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Skin Penetration Premises

Such as Hairdressers and Barbers, Beauty and Nail Salons and Tattoo and Piercing Parlours

Pre purchase or inspection request	\$157.80	\$0.00	\$157.80	N	E
Inspection fee	\$157.80	\$0.00	\$157.80	N	E
Re-inspection following non-compliance – satisfactory re-inspection	\$105.20	\$0.00	\$105.20	N	E
Re-inspection fees following non-compliance – unsatisfactory re-inspection	\$157.80	\$0.00	\$157.80	N	E
Complaint investigation fee	\$157.80	\$0.00	\$157.80	N	E
Pre Purchase or Inspection Request	\$157.80	\$0.00	\$157.80	N	E
Fit Out & Construction Inspections	\$157.80	\$0.00	\$157.80	N	E

Regulated Premises, Public Swimming Pool and Spa Inspections (water quality)

Inspection	\$236.00	\$0.00	\$236.00	N	E
Reinspection following non-compliance – satisfactory reinspection	\$105.20	\$0.00	\$105.20	N	E
Reinspection following non-compliance – unsatisfactory reinspection	\$236.00	\$0.00	\$236.00	N	E
Complaint Investigation Fee	\$236.00	\$0.00	\$236.00	N	E

Only issued when non-conformities are found

Pre Purchase or Inspection Request	\$236.00	\$0.00	\$236.00	N	E
Fit Out and Construction Inspections	\$236.00	\$0.00	\$236.00	N	E
Registration of business under the Public Health Act (excluding caravan parks)	\$0.00	\$0.00	\$0.00	N	
Water Analysis Samples			At Cost	N	E
Inspection fee (as per Boarding Houses Act 2012)	\$203.60	\$0.00	\$203.60	N	E

Boarding Houses

Inspection fee (as per Boarding Houses Act 2012)	\$208.50	\$0.00	\$208.50	N	E
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Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Section 68 of the LOCAL GOVERNMENT ACT

Install manufactured home, moveable dwelling (includes inspections)	\$532.00	\$0.00	\$532.00		N	E
Install Oil or Solid Fuel Heating Appliance (includes inspections)	\$319.50	\$0.00	\$319.50		N	E
Use of Community Land (engaging in trade or business busking etc)	\$319.50	\$0.00	\$319.50		N	E
Swing or hoist goods over road	\$319.50	\$0.00	\$319.50		N	E
Water Supply, sewerage and stormwater drainage work	\$162.00	\$0.00	\$162.00		N	E

NB: Thomas Mitchell Industrial Estate is exempt regarding sewerage connection

Stormwater Drainage work (connection to Council drainage or new work for Council ownership)			Quotation		N	E
General approvals / application not specifically mentioned elsewhere	\$319.50	\$0.00	\$319.50		N	E

Approval To Burn

(Protection of the Environment Operations (Clean Air) Regulation 2010)

Approval to burn in the open or in an incinerator	\$50.00	\$0.00	\$50.00		N	E
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Water Carters

Application	\$319.50	\$0.00	\$319.50		N	E
Inspection	\$162.00	\$0.00	\$162.00		N	E

Caravan Parks

Application to Operate a Caravan Park or camping ground	\$319.50	\$0.00	\$319.50		N	E
Inspection Fee	\$208.50	\$0.00	\$208.50		N	E

On-site Sewage Management

Application Charges

Install & Construct On-site Sewage Management System	\$388.00	\$0.00	\$388.00		N	E
Install & Construct On-site Sewage Management System: Commercial Systems – Greater than 5000L/day	\$596.00	\$0.00	\$596.00		N	E

Name	Year 19/20 Fee (excl. GST)	GST	Fee (incl. GST)	Fee Unit	GST	Fee Type
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Modify On-site Sewage Management System

Domestic Systems – System and Disposal Area	\$345.50	\$0.00	\$345.50		N	E
Domestic Systems – System only	\$180.00	\$0.00	\$180.00		N	E
Domestic Systems – Disposal Area only	\$220.00	\$0.00	\$220.00		N	D
Modify Approval to install prior to any works commencing – no inspections necessary	\$106.50	\$0.00	\$106.50		N	E
Commercial Systems – System and Disposal Area	\$563.50	\$0.00	\$563.50		N	E
Commercial Systems – System only	\$261.00	\$0.00	\$261.00		N	E
Commercial Systmes – Disposal Area only	\$313.00	\$0.00	\$313.00		N	E

Approval to Operate

Invoiced in July for 12 months approval to operate – Domestic Systems		56.00/year			N	E
Inspection at the time of renewal of ATO		No Charge			N	n/a
Commercial Systems		100.00/year			N	E

Inspection of On-site Sewage Management

Any inspection not related to approval applications	\$162.00	\$0.00	\$162.00		N	E
Multiple System Inspection (per system)	\$104.50	\$0.00	\$104.50		N	E
Re-inspection	\$162.00	\$0.00	\$162.00		N	E
Pre Purchase Inspection on On-site Sewage Management System includes search of recorded and copies of ATO	\$208.50	\$0.00	\$208.50		N	E

Use of Footpaths and Road Reserves

Annual Permit Fee	\$115.00	\$0.00	\$115.00	per annum	N	E
A Frame Signage	\$78.50	\$0.00	\$78.50	per annum	N	E
Outdoor Seating (occupied area subject of permit)	\$12.50	\$0.00	\$12.50	per chair	N	E
Display of Goods (occupied area subject of permit)	\$12.50	\$0.00	\$12.50	per sq. m.	N	E

Approvals Under Section 125 Roads Act

New Footway Dining application	\$319.50	\$0.00	\$319.50		N	E
Application for renewal (lodged prior to expiry of existing approval)	\$167.00	\$0.00	\$167.00		N	E

Approvals Under Section 138 Roads Act

See under heading "ROADS"

Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Trade Waste Fees

Trade Waste Applications

Applications (Policy No. S15/2, adopted by Council on 12/12/2011, Minute 190)

Liquid Trade Waste Applications

Applications

Approval to Discharge Liquid Trade Waste (Classification A)	\$329.00	\$0.00	\$329.00		N	E
Approval to Discharge Liquid Trade Waste (Classification B & C)	\$779.50	\$0.00	\$779.50		N	E
Extend or renew an approval with no change in conditions	\$280.50	\$0.00	\$280.50		N	E
Transfer an approval to a new discharger with the same conditions at the same premises	\$119.50	\$0.00	\$119.50		N	

Annual Trade Waste Fee (annual inspections)

Category 1 Discharger	\$119.50	\$0.00	\$119.50		N	E
Category 2 Discharger	\$186.00	\$0.00	\$186.00		N	E
Category 3 Discharger	\$624.50	\$0.00	\$624.50		N	E
Re-Inspection Fee	\$171.00	\$0.00	\$171.00		N	E

Trade Waste Usage Charge

Applied with Trade Waste Discharge Factor

Category 1 Discharger without appropriate pre-treatment (\$/kL) (non compliant)	\$1.50	\$0.00	\$1.50		N	E
Category 2 Discharger with appropriate pre-treatment (\$/kL)	\$1.50	\$0.00	\$1.50		N	E
Category 2 Discharger without appropriate pre-treatment (\$/kL) (non compliant)	\$17.00	\$0.00	\$17.00		N	E
Annual food waste disposal charge – (\$/beds)	\$31.00	\$0.00	\$31.00		N	E
Chemical toilet waste (\$/kL) – Not available			NA		N	E
Attendance at site to carry out approval (\$/hr)	\$108.50	\$0.00	\$108.50		N	E

Excess Mass Charges for Category 3 Discharges – per kg

Refer to equation 1 in section 4.7.7 of the Policy

Aluminium	\$0.72	\$0.00	\$0.72	per kg	N	E
Ammonia (as N)	\$2.06	\$0.00	\$2.06	per kg	N	E
Arsenic	\$69.07	\$0.00	\$69.07	per kg	N	E
Barium	\$34.54	\$0.00	\$34.54	per kg	N	E

continued on next page ..

Name	Year 19/20 Fee (excl. GST)	GST	Fee (incl. GST)	Fee Unit	GST	Fee Type
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Excess Mass Charges for Category 3 Discharges – per kg [continued]

Biochemical Oxygen Demand (BOD) up to 600 mg/L)	\$0.67	\$0.00	\$0.67	per kg	N	E
Refer to equation 1 in section 4.7.7 and refer to equation 2 in section 4.7.7 for BOD>600mg/L. Note: equation 5 with equation 1 is used where the discharger has failed to meet their approval in two or more instances in one financial year.						
Boron	\$0.72	\$0.00	\$0.72	per kg	N	E
Bromine	\$13.66	\$0.00	\$13.66	per kg	N	E
Cadmium	\$316.46	\$0.00	\$316.46	per kg	N	E
Chloride	No Charge			per kg	N	E
Chlorinated Hydrocarbons	\$34.54	\$0.00	\$34.54	per kg	N	E
Chlorinated Phenolics	\$1,381.05	\$0.00	\$1,381.05	per kg	N	E
Chlorine	\$1.38	\$0.00	\$1.38	per kg	N	E
Chromium	\$23.04	\$0.00	\$23.04	per kg	N	E
Cobalt	\$14.04	\$0.00	\$14.04	per kg	N	E
Copper	\$14.04	\$0.00	\$14.04	per kg	N	E
Cyanide	\$68.96	\$0.00	\$68.96	per kg	N	E
Fluoride	\$3.44	\$0.00	\$3.44	per kg	N	E
Formaldehyde	\$1.38	\$0.00	\$1.38	per kg	N	E
Oil and Grease (Total O and G)	\$1.22	\$0.00	\$1.22	per kg	N	E
Herbicides/Defoliant	\$690.55	\$0.00	\$690.55	per kg	N	E
Iron	\$1.38	\$0.00	\$1.38	per kg	N	E
Lead	\$34.54	\$0.00	\$34.54	per kg	N	E
Lithium	\$6.89	\$0.00	\$6.89	per kg	N	E
Manganese	\$6.89	\$0.00	\$6.89	per kg	N	E
Mercaptans	\$68.96	\$0.00	\$68.96	per kg	N	E
Mercury	\$2,301.78	\$0.00	\$2,301.78	per kg	N	E
Methylene Blue Active Substances (MBAS)	\$0.72	\$0.00	\$0.72	per kg	N	E
Molybdenum	\$0.72	\$0.00	\$0.72	per kg	N	E
Nickel	\$23.04	\$0.00	\$23.04	per kg	N	E
Nitrogen (as TKN – Total Kjeldahl Nitrogen)	\$0.16	\$0.00	\$0.16	per kg	N	E
Organoarsenic Compounds	\$690.55	\$0.00	\$690.55	per kg	N	E
Pesticides General (excludes organochlorines and organophosphates)	\$690.55	\$0.00	\$690.55	per kg	N	E
Petroleum Hydrocarbons (non-flammable)	\$2.34	\$0.00	\$2.34	per kg	N	E
Phenolic Compounds (non-chlorinated)	\$6.89	\$0.00	\$6.89	per kg	N	E
Phosphorous (Total P)	\$1.38	\$0.00	\$1.38	per kg	N	E
Polynuclear Aromatic Hydrocarbons (PAHs)	\$14.04	\$0.00	\$14.04	per kg	N	E
Selenium	\$48.59	\$0.00	\$48.59	per kg	N	E
Silver	\$1.27	\$0.00	\$1.27	per kg	N	E
Sulphate (SO4)	\$0.11	\$0.00	\$0.11	per kg	N	E
Sulphide	\$1.38	\$0.00	\$1.38	per kg	N	E
Sulphite	\$1.56	\$0.00	\$1.56	per kg	N	E

continued on next page ..

Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Excess Mass Charges for Category 3 Discharges – per kg [continued]

Suspended Solids (SS)	\$0.89	\$0.00	\$0.89	per kg	N	E
Thiosulphate	\$0.28	\$0.00	\$0.28	per kg	N	E
Tin	\$6.89	\$0.00	\$6.89	per kg	N	E
Total Dissolved Solids (TDS)	\$0.05	\$0.00	\$0.05	per kg	N	E
Uranium	\$6.89	\$0.00	\$6.89	per kg	N	E
Zinc	\$14.04	\$0.00	\$14.04	per kg	N	E

Non-Compliance Excess Mass Charges

Refer to equations 4 & 5 in the Policy

Details	Refer to equations 4 & 5 in the Policy			N	n/a
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Non-Compliance pH Charge

Refer to equation 3 in the Policy

Details	Refer to equation 3 in the Policy			N	n/a
K for pH charge calculation (0.381 plus 3% from 2010/11)	\$0.45	\$0.00	\$0.45	N	E

Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Regulatory Services

Companion Animals

Lifetime registration

Fees prescribed by the State – NSW Companion Animals Act 1998

Non-desexed animals		Prescribed		N	A
De-sexed animals		Prescribed		N	A
De-sexed animals – pensioner concession		Prescribed		N	A
Breeder		Prescribed		N	A

Impounding Fees

Impounding fee	\$55.00	\$0.00	\$55.00	N	E
Additional Impound Fee (of same animal) in a calendar year	\$110.00	\$0.00	\$110.00	N	E
Maintenance and care per day thereafter/or part day	\$22.00	\$0.00	\$22.00	N	E
Microchipping (if applicable)	\$35.00	\$0.00	\$35.00	N	E
Vaccination (all dogs are vaccinated)	\$30.00	\$0.00	\$30.00	N	E
Veterinary Treatment		At Cost		N	E
Treatment incurred during impoundment (i.e. necessary grooming, worming, bathing)		At Cost		N	E

Animal Adoption

Adoption costs include a health check, desexing, vaccination, worming, microchipping and Lifetime Registration

Dogs

Puppies <12 months	\$318.18	\$31.82	\$350.00	Y	E
Adults – 1-6 years	\$272.73	\$27.27	\$300.00	Y	E
Seniors – 6+ years	\$181.82	\$18.18	\$200.00	Y	E

Cats

Discounts apply if an animal was previously microchipped, Lifetime Registered or desexed

Kittens <12 months	\$172.73	\$17.27	\$190.00	Y	E
Adults 1-6 years	\$136.36	\$13.64	\$150.00	Y	E
Seniors – 6+ years	\$90.91	\$9.09	\$100.00	Y	E

Rescue Agencies

Microchipping	\$9.09	\$0.91	\$10.00	Y	E
Vaccinations	\$18.18	\$1.82	\$20.00	Y	E

Surrender Fee

Surrender Fee	\$50.00	\$5.00	\$55.00	Y	E
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Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Declared Dangerous Dogs Fees

Dangerous Dog Enclosure Certificate of Compliance	\$154.00	\$0.00	\$154.00		N	A
Dangerous Dog Collar XL	\$53.18	\$5.32	\$58.50		Y	E
Dangerous Dog Collar L	\$48.18	\$4.82	\$53.00		Y	E
Dangerous Dog Collar M	\$41.82	\$4.18	\$46.00		Y	E
Dangerous Dog Collar SML	\$38.64	\$3.86	\$42.50		Y	E
Dangerous Dog Sign	\$34.09	\$3.41	\$37.50		Y	E

Stock Impounding

Impounding Act 1993

Impounding Fee	\$53.00	\$0.00	\$53.00		N	E
Feed per head per day	\$6.50	\$0.00	\$6.50		N	E
Maintenance per hour (includes Ranger feeding)	\$69.00	\$0.00	\$69.00		N	E
Transport using vehicle per hour (Ranger Vehicle)	\$26.50	\$0.00	\$26.50		N	E
Hired Transport			At Cost		N	E
Notification Fee	\$35.00	\$0.00	\$35.00		N	E

Impounded Vehicles

Impounding Fee	\$53.00	\$0.00	\$53.00		N	E
Towing Fee			At Cost		N	E
Notification Fee	\$35.00	\$0.00	\$35.00		N	E
Storage (per week)	\$30.00	\$0.00	\$30.00		N	E

General Impounding Fee (all other impoundments)

Impounding Fee	\$53.00	\$0.00	\$53.00		N	B
Notification Fee	\$35.00	\$0.00	\$35.00		N	E

Cat Trap Hire

Weekly hire fee (or part thereof)

Note: Pensioners exempt from deposit (pension card required as proof)

Weekly hire fee (or part thereof)	\$15.45	\$1.55	\$17.00		Y	C
Deposit (refunded upon return of undamaged trap)	\$106.50	\$0.00	\$106.50		N	C
Late Return Fee	\$24.09	\$2.41	\$26.50		Y	C

Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Development Contributions

(Under Section 7.11 of the Environmental Planning & Assessment Act 1979) – Developments approved under the Muswellbrook Section 94 Contributions Plan 2001
Urban Subdivision or Dwelling (Medium Density)

Urban Subdivision or Dwelling – Medium Density

Note: Contributions paid at subdivision stage for an additional lot will not be applied to a single dwelling erected on the lot created

Muswellbrook

a) Open Space and Community Facilities	\$1,934.00	\$0.00	\$1,934.00	Per additional lot for subdivisions	N	E
b) Roads and Drainage	\$1,042.00	\$0.00	\$1,042.00	Per additional lot for subdivisions	N	E
c) Open Space and Community Facilities	\$1,934.00	\$0.00	\$1,934.00	Per additional dwelling for an existing lot	N	E
d) Roads and Drainage	\$1,042.00	\$0.00	\$1,042.00	Per additional dwelling for an existing lot	N	E

Denman

a) Open Space and Community Facilities	\$1,487.50	\$0.00	\$1,487.50	Per additional lot for subdivisions	N	E
b) Roads and Drainage	\$1,042.00	\$0.00	\$1,042.00	Per additional lot for subdivisions	N	E
c) Open Space and Community Facilities	\$1,487.50	\$0.00	\$1,487.50	Per additional dwelling for an existing lot	N	E
d) Roads and Drainage	\$1,042.00	\$0.00	\$1,042.00	Per additional dwelling for an existing lot	N	E

Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Rural Lot or Dwelling

a) Bushfire Protection	\$2,890.00	\$0.00	\$2,890.00	Per additional lot for subdivisions	N	E
b) Rural Roads	\$2,972.00	\$0.00	\$2,972.00	Per additional lot for subdivisions	N	E
c) Open Space & Community Facilities	\$1,236.00	\$0.00	\$1,236.00	Per additional lot for subdivisions	N	E
d) Bushfire Protection	\$2,890.00	\$0.00	\$2,890.00	Per additional dwelling for an existing lot	N	E
e) Rural Roads	\$2,972.00	\$0.00	\$2,972.00	Per additional dwelling for an existing lot	N	E
f) Open Space & Community Facilities	\$1,236.00	\$0.00	\$1,236.00	Per additional dwelling for an existing lot	N	E

South Muswellbrook Commercial Development

Road Upgrading	16.64/m2			N	E
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Tourist Development

Tourism Facilities	1.35 per \$100 of investment			N	E
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West Denman

Open Space Recreational Sporting Facilities

Per Person	\$351.00	\$0.00	\$351.00	N	E
One Bedroom	\$526.00	\$0.00	\$526.00	N	E
Two Bedroom	\$702.00	\$0.00	\$702.00	N	E
Three or more Bedroom dwelling	\$876.50	\$0.00	\$876.50	N	E
Per lot	\$876.50	\$0.00	\$876.50	N	E

Community Facilities

Per Person	\$442.00	\$0.00	\$442.00	N	E
One Bedroom	\$663.00	\$0.00	\$663.00	N	E
Two Bedroom	\$883.50	\$0.00	\$883.50	N	E
Three or more Bedroom dwelling	\$1,105.00	\$0.00	\$1,105.00	N	E
Per lot	\$1,105.00	\$0.00	\$1,105.00	N	E

Name	Year 19/20			Fee Unit	GST	Fee Type
	Fee (excl. GST)	GST	Fee (incl. GST)			

Stormwater Management

Per Person	\$1,562.50	\$0.00	\$1,562.50		N	E
One Bedroom	\$2,344.00	\$0.00	\$2,344.00		N	E
Two Bedroom	\$3,125.00	\$0.00	\$3,125.00		N	E
Three or more Bedroom dwelling	\$3,906.50	\$0.00	\$3,906.50		N	E
Per lot	\$3,906.50	\$0.00	\$3,906.50		N	E

Transport Facilities

Per Person	\$3,038.00	\$0.00	\$3,038.00		N	E
One Bedroom	\$4,557.00	\$0.00	\$4,557.00		N	E
Two Bedroom	\$6,076.50	\$0.00	\$6,076.50		N	E
Three or more Bedroom dwelling	\$7,596.00	\$0.00	\$7,596.00		N	E
Per lot	\$7,596.00	\$0.00	\$7,596.00		N	E

Plan Management Administration

Per Person	\$104.00	\$0.00	\$104.00		N	E
One Bedroom	\$156.50	\$0.00	\$156.50		N	E
Two Bedroom	\$209.00	\$0.00	\$209.00		N	E
Three or more Bedroom dwelling	\$261.00	\$0.00	\$261.00		N	E
Per lot	\$261.00	\$0.00	\$261.00		N	E

Development Contributions (Section 7.12)

(Under Section 7.12 of the Environmental Planning & Assessment Act 1979) – Section 94A Development Contributions Plan 2009
– Subject to CPI Increase

Estimated cost of development

< \$100000	0.0%	N	A
\$100001 – \$200000	0.5%	N	A
>\$200000	1.0%	N	A

Development Contributions – Extractive Industries (Section 7.11)

Levy for material removed	As per agreement with Council	N	E
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Other

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Monthly Listing	[Property – Transfer Listing]	19
More than \$10,000,000	[General Fees]	41
More than \$10,000,000	[If the original estimated cost of the development was:]	46
More than \$10,000,001	[If the original estimated cost on the DA was:]	46
Multiple System Inspection (per system)	[Inspection of On-site Sewage Management]	54
Muswellbrook	[Tanker Sales (per kilolitre)]	38
N		
NAIDOC Prize	[Prize Entry Fees]	16
National Photographic Prize	[Prize Entry Fees]	16
Native Animals	[Dead Animals (RSPCA Exempt)]	34
New applications to connect to sewer – 1 WC	[Connection Fees]	39
New Dwelling	[Construction Packages]	42
New Footway Dining application	[Approvals Under Section 125 Roads Act]	54
New Roads	[DA Subdivision Fees]	41
New Roads plus \$ per additional lot	[DA Subdivision Fees]	41
New services (no existing service pipe)	[New Services (no existing service pipe)]	36
Nickel	[Excess Mass Charges for Category 3 Discharges – per kg]	56
Nitrogen (as TKN – Total Kjeldahl Nitrogen)	[Excess Mass Charges for Category 3 Discharges – per kg]	56
No building or demolition work proposed in DA	[Request for Review of Determination of a DA]	46
No new Roads	[DA Subdivision Fees]	41
No new Roads plus \$ per additional lot	[DA Subdivision Fees]	41
Non Member	[Aqua Aerobics]	27
Non-desexed animals	[Lifetime registration]	58
Notification Fee	[Stock Impounding]	59
Notification Fee	[Impounded Vehicles]	59
Notification Fee	[General Impounding Fee (all other impoundments)]	59
Notification of Complying Development Certificate (in addition to application fees)	[Other]	47
Notification of skin penetration clients premises (for mobile businesses)	[Public Health Act]	51

O

Observation if required (Additional fee apply for over 4 hours)	[Restricted Access (Over size/ Over mass) Vehicle Approval]	23
Oil and Grease (Total O and G)	[Excess Mass Charges for Category 3 Discharges – per kg]	56
One Bedroom	[Open Space Recreational Sporting Facilities]	61
One Bedroom	[Community Facilities]	61
One Bedroom	[Stormwater Management]	62
One Bedroom	[Transport Facilities]	62
One Bedroom	[Plan Management Administration]	62
Open Prize – Section A	[Prize Entry Fees]	16
Open Prize – Section B	[Prize Entry Fees]	16
Operating costs to be applied	[Indoor Sports Centre – Muswellbrook]	15
OR Base Charge	[Commercial Enquiry]	11
OR Full cost recovery for service in addition to above fee where referred to external party for determination	[Subdivision/Roads and Drainage]	42
OR Full cost recovery for service in addition to above fee where referred to external party for determination	[General Fees]	43
Organoarsenic Compounds	[Excess Mass Charges for Category 3 Discharges – per kg]	56
Other Modication (post determination)	[Modification of Construction Certificate]	43
Other Modification (post determination)	[Modification of Complying Development Certificate Application]	44
Other Modification of Application (prior to determination)	[Modification of Construction Certificate]	43
Other Modification of Application (prior to determination)	[Modification of Complying Development Certificate Application]	44
Outdoor Seating (occupied area subject of permit)	[Use of Footpaths and Road Reserves]	54
Over 30 weeks	[Rural Areas]	21
Over 30 weeks	[Residential]	21
Over 30 weeks	[Tourist Area and/or Industrial Area]	21
Over 30 weeks	[CBD]	21

P

PA Hire	[Equipment & Furniture]	16
Passenger Tyre (or smaller)	[Tyres – off Rims]	33
Passenger Tyre (or smaller)	[Tyres – on Rims]	33
Passenger Tyre (or smaller)	[Tyres – off Rims]	35
Passenger Tyre (or smaller)	[Tyres – on Rims]	35
Payable direct to each approval or concurrence body	[Integrated Development and Concurrence Fee]	44
Pensioner (20 entries)	[Gym – 20 Visit Pass]	28
Per Day	[Councillors Room]	10
Per Day	[Committee Room (each)]	10
Per Day	[Both Committee Rooms]	10
Per Day	[Interview Room]	10
Per Day	[Senior Citizens Centre]	16
Per Day	[Stan Thiess Centre]	17
Per Day (Whole Facility)	[Indoor Sports Centre Complex – Denman]	14
Per Day (Whole Facility)	[Indoor Sports Centre – Muswellbrook]	15
Per day during Bus Hours	[Meetings Rooms (upstairs)]	17
Per Half Day	[Senior Citizens Centre]	16
Per Half-Day	[Interview Room]	10
Per Half-Day	[Stan Thiess Centre]	17
Per Half-Day (Whole Facility)	[Indoor Sports Centre Complex – Denman]	14
Per Half-Day (Whole Facility)	[Indoor Sports Centre – Muswellbrook]	15
Per Hour	[Councillors Room]	10
Per Hour	[Committee Room (each)]	10
Per Hour	[Both Committee Rooms]	10
Per Hour	[Seminar Room]	17
Per lot	[Open Space Recreational Sporting Facilities]	61

Fee Name	Parent	Page
P [continued]		
Per lot	[Community Facilities]	61
Per lot	[Stormwater Management]	62
Per lot	[Transport Facilities]	62
Per lot	[Plan Management Administration]	62
Per Person	[Open Space Recreational Sporting Facilities]	61
Per Person	[Community Facilities]	61
Per Person	[Stormwater Management]	62
Per Person	[Transport Facilities]	62
Per Person	[Plan Management Administration]	62
Per Scan – 10 pages or less	[Scanning]	31
Per Scan – more than 10 pages	[Scanning]	31
Per tonne or part thereof	[Bricks & Concrete]	32
Per tonne or part thereof	[Excavated Natural Material (Clean Soil)]	33
Per tonne or part thereof	[Pasteurised Garden Mulch]	34
Permission to erect structure (e.g. headstone, slab, and concrete kerbing etc.)	[Right of Burial Fees]	11
Permit fee	[Restricted Access (Over size/ Over mass) Vehicle Approval]	23
Personal Training	[Other]	29
Pesticides General (excludes organochlorines and organophosphates)	[Excess Mass Charges for Category 3 Discharges – per kg]	56
Petroleum Hydrocarbons (non-flammable)	[Excess Mass Charges for Category 3 Discharges – per kg]	56
Phenolic Compounds (non-chlorinated)	[Excess Mass Charges for Category 3 Discharges – per kg]	56
Phosphorous (Total P)	[Excess Mass Charges for Category 3 Discharges – per kg]	56
Photographer	[Equipment & Furniture]	16
Physical (pH, TSS,TDS, Turbidity)	[Water Quality Testing]	38
Plan checking fee for works as executed (per lot)	[Subdivision Certificate Application Fees]	47
Plant costs	[Private Works]	18
Playgroups & community groups (maximum 3 hours)	[Indoor Sports Centre Complex – Denman]	14
Playgroups & community groups (maximum 3 hours)	[Stan Thiess Centre]	17
Plus administration fee	[Restricted Access (Over size/ Over mass) Vehicle Approval]	23
Plus Hourly Charge	[Enquiry Fee]	11
Plus Hourly Charge	[Commercial Enquiry]	11
plus per item of information (assessment details, sales, etc)	[Commercial Enquiry]	11
Polynuclear Aromatic Hydrocarbons (PAHs)	[Excess Mass Charges for Category 3 Discharges – per kg]	56
Pool Room Hire – per day	[Other]	27
Pool Room Hire – per hour	[Other]	27
PP reconsideration or amendment fee – applicant request for reconsideration or for amendment of PP at any time	[Other]	45
Pre Purchase Inspection on On-site Sewage Management System includes search of recorded and copies of ATO	[Inspection of On-site Sewage Management]	54
Pre purchase or inspection request	[Skin Penetration Premises]	52
Pre Purchase or Inspection Request	[Food Act]	51
Pre Purchase or Inspection Request	[Skin Penetration Premises]	52
Pre Purchase or Inspection Request	[Regulated Premises, Public Swimming Pool and Spa Inspections (water quality)]	52
Preliminary Investigation Fee	[Closure of a Public Road]	22
Private Lessons – 1 person per class – 8 week term	[Private Lessons – 1 person per class]	26
Private Lessons – 2 person per class – 8 week term	[Private Lessons – 2 persons per class]	26
Private Lessons – 3 person per class – 8 week term	[Private Lessons – 3 persons per class]	26
Processing Fee	[Government Information (Public Access) Act 2009 (GIPA)]	12
Processing Fee	[Lost and Damaged Material]	30

Fee Name	Parent	Page
P [continued]		
Processing Fee for closure	[Closure of a Public Road]	22
Provision of Electronic Card	[Prepaid Standpipe]	38
Provision of new sewer junction	[Provision of New Sewer Junction]	39
Public hearing	[Other]	45
Puppies <12 months	[Dogs]	58
R		
Raising/Lowering Manhole (new development)	[Provision of New Sewer Junction]	39
Reconnection (following disconnection)	[Reconnection (following disconnection) normal working hours]	36
Reconnection (following disconnection)	[Reconnection (following disconnection) outside working hours, removal of water restriction device on water meters outside working hours]	36
Red Lid Bin	[Replacement of Damaged/Lost Wheelie Bin]	32
Refrigerators, freezers & air conditioners	[Whitegoods]	33
Refrigerators, freezers & air conditioners with CFC degassing certificate	[Whitegoods]	33
Refrigerators, freezers and air conditioners	[Whitegoods]	35
Refrigerators, freezers and air conditioners with CFC degassing certificate	[Whitegoods]	35
Refundable deposit	[Shows and Events]	23
Registration of business under the Public Health Act (excluding caravan parks)	[Regulated Premises, Public Swimming Pool and Spa Inspections (water quality)]	52
Registration of certificate of private certifier.	[Occupation Certificate]	43
Registration of Private Certifiers Complying Development Certificate	[Other]	44
Registration of Subdivision Certificate issued by private certifier	[Subdivision Certificate Application Fees]	47
Registration or update of details of business under the Public Health Act or Food Act (excluding caravan parks)	[Environmental Health Inspections]	50
Re-inspection	[Inspection of On-site Sewage Management]	54
Re-inspection fee	[Swimming Pool Certificates]	50
Reinspection Fee	[Building Certificates]	48
Reinspection Fee	[Rural Addressing]	50
Re-Inspection Fee	[Annual Trade Waste Fee (annual inspections)]	55
Reinspection fee (Only applies if outstanding work has not been completed)	[Fire Safety]	48
Re-inspection Fees	[Environmental Health Inspections]	50
Re-inspection fees following non-compliance – unsatisfactory re-inspection	[Skin Penetration Premises]	52
Re-inspection Fees following non-compliant inspection – satisfactory re-inspection	[Food Act]	51
Re-inspection Fees following non-compliant inspection – unsatisfactory re-inspection	[Food Act]	51
Reinspection following non-compliance – satisfactory reinspection	[Regulated Premises, Public Swimming Pool and Spa Inspections (water quality)]	52
Re-inspection following non-compliance – satisfactory re-inspection	[Skin Penetration Premises]	52
Reinspection following non-compliance – unsatisfactory reinspection	[Regulated Premises, Public Swimming Pool and Spa Inspections (water quality)]	52
Reinstatement of Removed Bin Due to Contamination	[Replacement of Damaged/Lost Wheelie Bin]	32
Relocate Dwelling	[Construction Packages]	42
Removal of water restriction device on water meters	[Reconnection (following disconnection) normal working hours]	36
Removal of water restriction device on water meters	[Reconnection (following disconnection) outside working hours, removal of water restriction device on water meters outside working hours]	36
Replacement Fee	[Digital Readers]	30

Fee Name	Parent	Page
R [continued]		
Replacement of testable Backflow Prevention due to Unauthorised removal, tampering, damage or negligence	[Water Service/Meter Replacement/Repairs/Backflow Replacement]	37
Replacement of water indicator posts	[Other Services]	36
Replacement of Water Meter and testable Backflow Prevention due to Unauthorised removal, tampering, damage or negligence (20/25mm)	[Water Service/Meter Replacement/Repairs/Backflow Replacement]	37
Replacement of Water Meters due to Unauthorised removal, tampering, damage or negligence	[Water Service/Meter Replacement/Repairs/Backflow Replacement]	37
Replacement or additional plates (same number)	[Rural Addressing]	50
Residential Driveway Crossing with Existing K & G	[Road Opening Permit]	22
Residential Driveway Crossing with no Existing K & G	[Road Opening Permit]	22
Resubmission of Complying Development (Following previous refusal) – no amendments	[Resubmission]	44
Resubmission of Construction Certificate for Subdivision Roads and Drainage (following previous refusal) – no amendments	[Resubmission]	43
Reuse Shop items	[Recovered Goods]	34
Review of route assessment	[Restricted Access (Over size/ Over mass) Vehicle Approval]	23
Road Restoration – (Bitumen Surface)	[Road Opening Permit]	22
Road Upgrading	[South Muswellbrook Commercial Development]	61
Roads per lane /m	[Subdivision/Roads and Drainage]	42
Route assessment – as per 3rd party quote	[Restricted Access (Over size/ Over mass) Vehicle Approval]	23
RSA staff	[Equipment & Furniture]	16
Rural driveway crossing	[Road Opening Permit]	22
Rural Water Connection (Conditions Apply)	[New Services (connect to existing service pipe)]	36
S		
Saturday	[Equipment Hire – Set Up/Pack Down]	12
School booking fee for carnivals non refundable	[Pool Space Hire]	26
School Groups (>1 hour)	[School Groups]	26
School Groups (half day)	[Indoor Sports Centre – Muswellbrook]	15
School Groups (PE and LTS < 1 hour)	[School Groups]	26
School of Arts Gallery	[Outside Art Centre Hours]	16
School of Arts Gallery (per hour after 3 hours)	[During Art Centre Hours]	15
School of Arts Gallery (up to 3 hours)	[During Art Centre Hours]	15
School of Arts Gallery (up to 3 hours)	[Outside Art Centre Hours]	16
School of Arts Rehang Required	[During Art Centre Hours]	15
School of Arts Rehang Required	[Outside Art Centre Hours]	16
Scrap Metal	[Scrap Metal]	33
Scrap Metal, domestic quantities only	[Scrap Metal]	35
Section 10.7 (2) (3 – Exempt & Complying Development SEPP only) – per allotment	[Planning Certificates]	48
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Section 603 Certificate LGA 1993	[Certificates]	11
Security Deposit (refundable subject to payment of outstanding charges)	[Hire of Metered Hydrant]	38
Selenium	[Excess Mass Charges for Category 3 Discharges – per kg]	56
Seniors – 6+ years	[Cats]	58
Seniors – 6+ years	[Dogs]	58
Seniors (18 years and over)	[Regular Users – per registered player – per season]	24
Service/Aged Concessional/Disabled	[Turnstile]	25

Fee Name	Parent	Page
S [continued]		
Services Greater than 25mm with meter and testable backflow prevention	[New Services (connect to existing service pipe)]	36
Sewer Extension (Commercial)	[Provision of New Sewer Junction]	39
Sewer Headworks – all areas (per ET – equivalent tenement)	[Sewer and Water Headworks]	39
Sewer Junction Cut In (additional)	[Provision of New Sewer Junction]	39
Sewer Junction or Sewer Mains Location – private works	[Provision of New Sewer Junction]	39
Sheep/Goat	[Dead Animals (RSPCA Exempt)]	34
Show and Event Inspection fee – Amusement devices < 10 devices	[Shows and Events]	49
Show and Event Inspection fee – Amusement devices 11-19 devices	[Shows and Events]	49
Show and Event Inspection fee – Amusement devices 20 or more devices	[Shows and Events]	49
Show and Event Inspection fee – Food stalls/vans <10 stalls	[Shows and Events]	49
Show and Event Inspection fee – Food stalls/vans 11-14 stalls	[Shows and Events]	49
Show and Event Inspection fee – Food stalls/vans 15 or more stalls	[Shows and Events]	49
Silver	[Excess Mass Charges for Category 3 Discharges – per kg]	56
Single Entry (all)	[Turnstile]	25
Small Gallery	[Outside Art Centre Hours]	16
Small Gallery (per hour after 3 hours)	[During Art Centre Hours]	15
Small Gallery (per hour after 3 hours)	[Outside Art Centre Hours]	16
Small Gallery (up to 3 hours)	[During Art Centre Hours]	15
Small Gallery Rehang required	[During Art Centre Hours]	15
Small Gallery Rehang required	[Outside Art Centre Hours]	16
Sound Equipment	[Sound Equipment Package]	12
Special Infrastructure (eg Roundabouts, Detention Basin or Bridge etc)	[Subdivision/Roads and Drainage]	42
Special Reading Fee	[Water Meter Testing]	37
Specialist studies required by Gateway Determination	[Other]	45
Spectator Fee	[Turnstile]	25
Squash Courts (per court) – Casual Hire	[Indoor Sports Centre Complex – Denman]	14
Squash Courts (per court) – User Groups	[Indoor Sports Centre Complex – Denman]	14
Stock on Road Reserves (grazing)	[Road Opening Permit]	22
Storage (per week)	[Impounded Vehicles]	59
Stores and materials costs	[Private Works]	18
Stormwater Drainage /m	[Subdivision/Roads and Drainage]	42
Stormwater Drainage work (connection to Council drainage or new work for Council ownership)	[Section 68 of the LOCAL GOVERNMENT ACT]	53
Strata	[DA Subdivision Fees]	41
Strata (per lot)	[Subdivision Certificate Application Fees]	47
Strata plus \$ per additional lot	[DA Subdivision Fees]	41
Subdivision of land (per lot)	[Subdivision Certificate Application Fees]	47
Subdivision or Civil Infrastructure for Council ownership – For number of Inspection at \$155 per inspection	[Compliance Inspections (Construction Stages)]	44
Sulphate (SO4)	[Excess Mass Charges for Category 3 Discharges – per kg]	56
Sulphide	[Excess Mass Charges for Category 3 Discharges – per kg]	56
Sulphite	[Excess Mass Charges for Category 3 Discharges – per kg]	56
Sunday and Public Holidays	[Equipment Hire – Set Up/Pack Down]	12
Supervising staff, carers and trainers	[School Groups]	26
Supply of Rural Addressing Plates– per number (includes one inspection)	[Rural Addressing]	50
Surrender Fee	[Surrender Fee]	58

Fee Name	Parent	Page
S [continued]		
Suspended Solids (SS)	[Excess Mass Charges for Category 3 Discharges – per kg]	57
Swing or hoist goods over road	[Section 68 of the LOCAL GOVERNMENT ACT]	53
T		
Table Hire	[Indoor Sports Centre – Muswellbrook]	15
Table Hire	[Equipment & Furniture]	16
Technology Hire (e-readers, tablets, Daisy readers)	[Digital Readers]	30
Tennis Courts (per court) – Day – Casual Hire	[Indoor Sports Centre Complex – Denman]	14
Tennis Courts (per court) – Day – User Groups	[Indoor Sports Centre Complex – Denman]	14
Tennis Courts (per court) – Night – Casual Hire	[Indoor Sports Centre Complex – Denman]	14
Tennis Courts (per court) – Night – User Groups	[Indoor Sports Centre Complex – Denman]	14
Test Fee – 20mm to 25mm service	[Test Fee]	37
Test Fee – 32mm to 40mm	[Test Fee]	37
Test Fee – 50mm and greater	[Test Fee]	37
Testing Max/Min Pressure supplied (at property service line only)	[Water Flow/Pressure Investigation]	37
Thai Chi – 10 visits	[Other]	29
The fee payable for the lodgement and recording of a certificate from a private certifier.	[Other]	43
Thiosulphate	[Excess Mass Charges for Category 3 Discharges – per kg]	57
Three or more Bedroom dwelling	[Open Space Recreational Sporting Facilities]	61
Three or more Bedroom dwelling	[Community Facilities]	61
Three or more Bedroom dwelling	[Stormwater Management]	62
Three or more Bedroom dwelling	[Transport Facilities]	62
Three or more Bedroom dwelling	[Plan Management Administration]	62
Tin	[Excess Mass Charges for Category 3 Discharges – per kg]	57
Total Dissolved Solids (TDS)	[Excess Mass Charges for Category 3 Discharges – per kg]	57
Tourism Facilities	[Tourist Development]	61
Towing Fee	[Impounded Vehicles]	59
Tractor Tyre	[Tyres – off Rims]	33
Training nights and club events	[Swimming Club]	26
Transfer an approval to a new discharger with the same conditions at the same premises	[Applications]	55
Transfer location at owners request (includes raising service) – Industrial/Commercial	[Transfer location at owners request]	37
Transfer location at owners request (includes raising service) – Residential	[Transfer location at owners request]	37
Transport using vehicle per hour (Ranger Vehicle)	[Stock Impounding]	59
Treated timber – contaminated, painted or mixed with other materials (per tonne or part thereof)	[Timber, Timber Pallets]	33
Treatment incurred during impoundment (i.e. necessary grooming, worming, bathing)	[Impounding Fees]	58
Truck Tyre	[Tyres – off Rims]	33
Truck Tyre	[Tyres – on Rims]	33
Two Bedroom	[Open Space Recreational Sporting Facilities]	61
Two Bedroom	[Community Facilities]	61
Two Bedroom	[Stormwater Management]	62
Two Bedroom	[Transport Facilities]	62
Two Bedroom	[Plan Management Administration]	62
U		
Up to \$5,000	[If the original estimated cost of the development was:]	46

Fee Name	Parent	Page
U [continued]		
Up to \$5,000	[If the original estimated cost on the DA was:]	46
Up to 120 sheets	[Binding Documents (A4 only)]	30
Up to 240 sheets	[Binding Documents (A4 only)]	30
Up to 3 hours	[Seminar Room]	17
Up to 3 hours – visitors	[Meetings Rooms (upstairs)]	17
Up to 65 Sheets	[Binding Documents (A4 only)]	30
Uranium	[Excess Mass Charges for Category 3 Discharges – per kg]	57
Urgency Fee for Section 10.7 (2) in addition to above	[Planning Certificates]	48
Urgency Fee for Section 10.7 (5) in addition to above	[Planning Certificates]	48
Use of Community Land (engaging in trade or business busking etc)	[Section 68 of the LOCAL GOVERNMENT ACT]	53
Use of Sporting Fields, Parks & Reserves by Fitness Trainers – 12 month Licence Agreement	[Regular Users – per registered player – per season]	24
Use of Sporting Fields, Parks & Reserves by Fitness Trainers – 6 month Licence Agreement	[Regular Users – per registered player – per season]	24
Utilities, trailers	[Domestic Mixed Waste]	34
Utilities, trailers	[Domestic Green Waste]	35
V		
Vaccination (all dogs are vaccinated)	[Impounding Fees]	58
Vaccinations	[Rescue Agencies]	58
Value \$10,001 – \$140,000	[Value of DA – estimated cost of works]	47
Value \$140,001 – \$250,000	[Value of DA – estimated cost of works]	47
Value of Development up to \$10,000	[Other Construction Certificates]	42
Value of Development up to \$10,000 (incl. where no work proposed)	[General Fees]	43
Value up to \$10,000	[Value of DA – estimated cost of works]	47
Vehicles up to and including 3 Tonne	[Issue of Weighbridge Certificate]	34
Veterinary Treatment	[Impounding Fees]	58
W		
Water Analysis Samples	[Regulated Premises, Public Swimming Pool and Spa Inspections (water quality)]	52
Water Carters	[Environmental Health Inspections]	50
Water Consumption	[Hire of Metered Hydrant]	38
Water Headworks – all areas (per ET – equivalent tenement)	[Sewer and Water Headworks]	39
Water Mains Location – Private Works	[Water Pipe Location]	38
Water Supply, sewerage and stormwater drainage work	[Section 68 of the LOCAL GOVERNMENT ACT]	53
Weekly hire fee (or part thereof)	[Cat Trap Hire]	59
Where unauthorised works have occurred	[Building Certificates]	48
Within UHLN	[Holds and Reservations]	30
Woodchip	[Pasteurised Garden Mulch]	34
Works Enabling Deed	[Road Opening Permit]	22
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Y		
Yellow Lid Bin	[Replacement of Damaged/Lost Wheelie Bin]	32
Z		
Zinc	[Excess Mass Charges for Category 3 Discharges – per kg]	57

Muswellbrook Shire Council

Estimates for **2018/19** to
2021/22 Operating Budget



muswellbrook
shire council

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Muswellbrook Shire Council Budget Review 2018/19

Fund: All Funds
Business Unit: Consolidated General, Water, Sewer and Commercial Buildings Funds

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
Rates and Charges	(20,848,337)	(23,634,269)	(25,070,519)	(23,977,948)	(24,665,986)	(25,350,588)
User Charges and Fees	(17,306,141)	(17,085,614)	(17,842,869)	(18,639,571)	(19,147,842)	(19,653,022)
Interest and Investments Revenues	(1,597,209)	(1,602,203)	(973,813)	(1,145,121)	(1,281,364)	(1,420,203)
Other Revenues	(2,597,788)	(2,683,529)	(2,682,778)	(2,728,936)	(2,779,104)	(2,815,708)
Operating Grants and Contributions	(5,814,804)	(5,926,647)	(5,816,064)	(5,737,725)	(5,838,117)	(5,929,024)
Internal Revenue	(3,679,559)	(5,318,533)	(4,252,323)	(4,313,552)	(4,401,223)	(4,426,697)
Total Operating Revenues	(51,843,838)	(56,250,795)	(56,638,366)	(56,542,853)	(58,113,636)	(59,595,242)
Expenses						
Wages and Salaries	13,410,487	13,928,500	14,001,340	14,267,798	14,608,047	15,000,182
Materials and Contracts	15,957,261	17,203,738	15,929,401	16,258,159	16,723,420	17,171,106
Other Costs	3,591,581	4,175,989	3,819,432	3,812,018	4,001,444	4,096,495
Borrowing Costs	3,182,346	3,018,160	3,013,783	3,295,924	3,342,742	3,197,385
Overheads	3,897,352	4,158,266	4,474,623	4,543,035	4,638,067	4,737,540
Depreciation	10,652,737	10,852,847	11,426,804	12,124,186	12,445,419	12,733,796
Total Operating Expenses	50,691,764	53,337,500	52,665,383	54,301,120	55,759,139	56,936,504
Total Operating Result Before Capital	(1,152,074)	(2,913,295)	(3,972,983)	(2,241,733)	(2,354,497)	(2,658,738)

Muswellbrook Shire Council Budget Review 2018/19

Fund: General
Business Unit: Consolidated General Fund

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
Rates and Charges	(15,247,337)	(18,033,269)	(19,208,418)	(17,902,900)	(18,360,121)	(18,781,477)
User Charges and Fees	(6,938,725)	(7,065,917)	(7,023,881)	(7,238,497)	(7,395,526)	(7,542,556)
Interest and Investments Revenues	(938,209)	(941,203)	(572,193)	(738,569)	(887,467)	(1,056,704)
Other Revenues	(2,597,788)	(2,683,529)	(2,682,778)	(2,728,936)	(2,779,104)	(2,815,708)
Operating Grants and Contributions	(5,745,304)	(5,859,533)	(5,745,874)	(5,666,832)	(5,765,506)	(5,853,240)
Internal Revenue	(3,679,559)	(5,318,533)	(4,252,323)	(4,313,552)	(4,401,223)	(4,426,697)
Total Operating Revenues	(35,146,922)	(39,901,984)	(39,485,467)	(38,589,286)	(39,588,947)	(40,476,382)
	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Expenses						
Wages and Salaries	11,455,838	11,741,851	11,970,012	12,185,456	12,484,398	12,823,728
Materials and Contracts	11,456,676	13,129,840	12,141,500	12,343,737	12,727,025	13,038,797
Other Costs	2,433,131	2,948,447	2,497,060	2,529,441	2,596,308	2,657,335
Borrowing Costs	588,937	588,937	618,412	655,158	690,202	669,398
Overheads	1,835,177	1,835,177	1,869,220	1,904,465	1,940,571	1,978,585
Depreciation	7,326,050	7,538,250	7,940,159	8,290,803	8,512,715	8,712,778
Total Operating Expenses	35,095,809	37,782,502	37,036,363	37,909,060	38,951,219	39,880,621
Total Operating Result Before Capital	(51,113)	(2,119,482)	(2,449,104)	(680,226)	(637,728)	(595,761)

Muswellbrook Shire Council Budget Review 2018/19

Fund: Future Funds
Business Unit: Education Division and Commercial Division Fund

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
User Charges and Fees	(6,204,416)	(5,727,868)	(6,401,418)	(6,560,691)	(6,724,233)	(6,892,313)
Total Operating Revenues	(6,204,416)	(5,727,868)	(6,401,418)	(6,560,691)	(6,724,233)	(6,892,313)

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Expenses						
Wages and Salaries	81,424	153,424	171,328	176,468	181,986	187,216
Materials and Contracts	1,894,375	1,333,245	1,534,380	1,575,631	1,588,892	1,632,208
Other Costs	623,600	622,692	647,674	642,797	648,808	664,794
Borrowing Costs	1,633,869	1,480,597	1,543,053	1,830,804	1,895,440	1,821,831
Overheads	0	250,000	500,000	512,500	525,313	538,445
Depreciation	269,687	297,597	300,495	305,455	314,069	314,947
Total Operating Expenses	4,502,955	4,137,555	4,696,930	5,043,655	5,154,508	5,159,441
Total Operating Result Before Capital	(1,701,461)	(1,590,313)	(1,704,488)	(1,517,036)	(1,569,725)	(1,732,872)

Muswellbrook Shire Council Budget Review 2018/19

General Fund Principal Activities - Use of General Revenues

		2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Fleet Operations							
	Revenue	(2,335,062)	(2,235,062)	(2,445,174)	(2,486,951)	(2,532,622)	(2,581,510)
	Expenses	2,335,062	2,235,062	2,445,174	2,486,951	2,532,622	2,581,510
Total Fleet Operations		0	0	0	0	0	0
Recreation							
	Revenue	(20,000)	0	0	0	0	0
	Expenses	1,517,863	1,468,863	1,483,370	1,526,546	1,570,547	1,607,344
Total Recreation		1,497,863	1,468,863	1,483,370	1,526,546	1,570,547	1,607,344
Aquatic Centres							
	Revenue	(631,100)	(654,970)	(697,639)	(790,890)	(826,170)	(849,326)
	Expenses	1,215,308	1,336,961	1,225,537	1,428,478	1,525,381	1,554,664
Total Aquatic Centres		584,208	681,991	527,898	637,588	699,211	705,338
Roads and Drainage - Works							
	Revenue	(3,368,346)	(3,362,065)	(3,405,955)	(3,444,203)	(3,482,106)	(3,525,470)
	Expenses	9,925,126	10,166,013	10,331,928	10,510,681	10,707,208	10,952,047
Total Roads and Drainage - Works		6,556,780	6,803,948	6,925,973	7,066,478	7,225,102	7,426,577
Technical Services							
	Revenue	0	0	0	0	0	0
	Expenses	747,296	1,019,278	739,696	762,462	782,697	904,765
Total Technical Services		747,296	1,019,278	739,696	762,462	782,697	904,765
Domestic Waste							
	Revenue	(2,431,841)	(2,436,408)	(2,625,199)	(2,703,729)	(2,784,612)	(2,868,185)
	Expenses	2,431,841	2,436,408	2,625,199	2,703,729	2,784,612	2,868,185
Total Domestic Waste		0	0	0	0	0	0
Waste Management Facility							
	Revenue	(5,266,926)	(5,411,683)	(5,260,689)	(5,378,963)	(5,497,458)	(5,634,894)
	Expenses	4,423,607	4,762,670	4,489,226	4,640,758	4,755,148	4,862,873
Total Waste Management Facility		(843,319)	(649,013)	(771,463)	(738,205)	(742,310)	(772,021)

Muswellbrook Shire Council Budget Review 2018/19

General Fund Principal Activities - Use of General Revenues

		2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Community Services							
	Revenue	(205,415)	(96,000)	(164,953)	(59,241)	(60,396)	(61,868)
	Expenses	448,606	480,548	450,050	360,225	368,871	378,145
Total Community Services		243,191	384,548	285,097	300,984	308,475	316,277
Human Resources							
	Revenue	0	0	0	0	0	0
	Expenses	633,505	674,622	467,139	477,768	488,643	500,858
Total Human Resources		633,505	674,622	467,139	477,768	488,643	500,858
Property and Building Services							
	Revenue	(227,500)	(244,297)	(231,900)	(236,387)	(240,978)	(228,566)
	Expenses	1,927,548	2,043,056	2,144,725	2,191,265	2,263,787	2,333,358
Total Property and Building Services		1,700,048	1,798,759	1,912,825	1,954,878	2,022,809	2,104,792
Financial Services							
	Revenue	(18,877,723)	(23,052,629)	(22,379,122)	(21,259,047)	(21,884,076)	(22,408,674)
	Expenses	1,212,452	1,652,141	1,415,188	1,508,494	1,545,252	1,584,305
Total Financial Services		(17,665,271)	(21,400,488)	(20,963,934)	(19,750,553)	(20,338,824)	(20,824,369)
Cultural							
	Revenue	(26,700)	(42,866)	(27,234)	(27,777)	(28,352)	(29,061)
	Expenses	316,482	341,982	334,415	342,498	350,755	359,733
Total Cultural		289,782	299,116	307,181	314,721	322,403	330,672
Libraries							
	Revenue	(178,250)	(192,056)	(181,811)	(185,371)	(189,147)	(193,876)
	Expenses	807,872	827,872	843,605	861,685	879,058	896,729
Total Libraries		629,622	635,816	661,794	676,314	689,911	702,853
Information Services							
	Expenses	848,661	856,505	873,682	894,682	916,366	939,628
Total Information Services		848,661	856,505	873,682	894,682	916,366	939,628
Customer Service and Administration							
	Expenses	768,395	711,395	801,278	833,790	854,396	875,830
Total Customer Service and Administration		768,395	711,395	801,278	833,790	854,396	875,830

Muswellbrook Shire Council Budget Review 2018/19

General Fund Principal Activities - Use of General Revenues

		2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Emergency Services							
	Revenue	(195,000)	(192,038)	(198,900)	(202,878)	(206,935)	(211,884)
	Expenses	860,976	858,014	855,422	873,430	892,609	911,408
Total Emergency Services		665,976	665,976	656,522	670,552	685,674	699,524
Environmental Planning							
	Revenue	(282,050)	(436,050)	(283,331)	(288,961)	(294,717)	(282,450)
	Expenses	790,289	979,624	893,823	916,187	939,096	963,088
Total Environmental Planning		508,239	543,574	610,492	627,226	644,379	680,638
Regulatory Services							
	Revenue	(94,000)	(94,000)	(95,880)	(97,795)	(99,750)	(102,244)
	Expenses	296,360	313,863	343,856	352,177	360,700	369,719
Total Regulatory Services		202,360	219,863	247,976	254,382	260,950	267,475
Water							
	Revenue	(5,791,500)	(5,915,500)	(5,860,145)	(6,049,538)	(6,254,403)	(6,502,983)
	Expenses	6,103,000	6,497,000	5,946,749	6,044,285	6,194,771	6,370,121
Total Water		311,500	581,500	86,604	(5,253)	(59,632)	(132,862)
Sewer							
	Revenue	(4,701,000)	(4,705,443)	(4,891,336)	(5,343,338)	(5,546,053)	(5,723,564)
	Expenses	4,990,000	4,920,443	4,985,341	5,304,120	5,458,641	5,526,321
Total Sewer		289,000	215,000	94,005	(39,218)	(87,412)	(197,243)
Integrated Planning							
	Revenue	(75,500)	(77,472)	(73,440)	(74,908)	(76,406)	(78,316)
	Expenses	600,448	641,347	645,961	660,795	675,976	692,869
Total Integrated Planning		524,948	563,875	572,521	585,887	599,570	614,553
Executive Services							
	Revenue	(106,000)	(66,000)	0	0	0	0
	Expenses	856,411	968,388	789,670	806,786	924,085	844,964
Total Executive Services		750,411	902,388	789,670	806,786	924,085	844,964

Muswellbrook Shire Council Budget Review 2018/19

General Fund Principal Activities - Use of General Revenues

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Corporate Services Management						
Revenue	0	(150,000)	0	0	0	0
Expenses	1,065,256	1,486,576	1,158,942	1,185,445	1,211,435	1,237,921
Total Corporate Services Management	1,065,256	1,336,576	1,158,942	1,185,445	1,211,435	1,237,921
Environmental Services and Sustainability						
Revenue	(794,509)	(870,346)	(866,040)	(790,331)	(809,373)	(829,814)
Expenses	764,873	883,755	809,348	695,383	713,034	731,755
Total Environmental Services and Sustainability	(29,636)	13,409	(56,692)	(94,948)	(96,339)	(98,059)
Economic Development and Innovation Upper Hunter						
Revenue	(31,000)	(288,042)	(548,200)	(561,854)	(575,849)	(590,244)
Expenses	301,572	637,559	869,129	888,845	908,941	928,923
Total Economic Development and Innovation Upper Hunter	270,572	349,517	320,929	326,991	333,092	338,679
Education Division						
Revenue	(506,391)	(586,682)	(547,685)	(560,641)	(574,209)	(588,564)
Expenses	787,088	832,939	839,742	864,377	887,901	891,508
Total Education Division	280,697	246,257	292,057	303,736	313,692	302,944
Commercial Division						
Revenue	(5,698,025)	(5,141,186)	(5,853,733)	(6,000,050)	(6,150,024)	(6,303,749)
Expenses	3,715,867	3,304,616	3,857,188	4,179,278	4,266,607	4,267,933
Total Commercial Division	(1,982,158)	(1,836,570)	(1,996,545)	(1,820,772)	(1,883,417)	(2,035,816)

Community Infrastructure

Estimates for 2018/19 to 2021/22

Operating Budget

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Community Infrastructure
Business Unit: Fleet Operations

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
Other Revenues	(2,335,062)	(2,235,062)	(2,445,174)	(2,486,951)	(2,532,622)	(2,581,510)
Total Operating Revenues	(2,335,062)	(2,235,062)	(2,445,174)	(2,486,951)	(2,532,622)	(2,581,510)
	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Expenses						
Wages and Salaries	312,590	312,590	290,510	296,075	302,939	309,488
Materials and Contracts	924,472	900,574	943,204	962,603	982,103	1,006,657
Other Costs	233,000	256,898	251,460	256,148	262,430	268,990
Depreciation	865,000	765,000	960,000	972,125	985,150	996,375
Total Operating Expenses	2,335,062	2,235,062	2,445,174	2,486,951	2,532,622	2,581,510
Total Operating Result Before Capital	0	0	0	0	0	0

Fund: General Fund
Principal Activity: Community Infrastructure
Business Unit: Fleet Operations

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue						
Other Revenues						
Plant Cost Recovery	(2,335,062)	(2,235,062)	(2,445,174)	(2,486,951)	(2,532,622)	(2,581,510)
Total Other Revenues	(2,335,062)	(2,235,062)	(2,445,174)	(2,486,951)	(2,532,622)	(2,581,510)

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure						
Depot Operating Costs	107,667	122,367	104,738	105,529	107,502	109,165
Depreciation	865,000	765,000	960,000	972,125	985,150	996,375
Plant Operating Costs	1,362,395	1,347,695	1,380,436	1,409,297	1,439,970	1,475,970
Total Operating Expenditure	2,335,062	2,235,062	2,445,174	2,486,951	2,532,622	2,581,510

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Community Infrastructure
Business Unit: Recreation

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
Operating Grants and Contributions	(20,000)	0	0	0	0	0
Total Operating Revenues	(20,000)	0	0	0	0	0
	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Expenses						
Wages and Salaries	855,903	846,903	856,104	882,414	909,506	933,120
Materials and Contracts	583,160	543,160	546,708	560,606	575,834	590,128
Other Costs	78,800	78,800	80,558	83,526	85,207	84,096
Overheads	0	0	0			
Total Operating Expenses	1,517,863	1,468,863	1,483,370	1,526,546	1,570,547	1,607,344
Total Operating Result Before Capital	1,497,863	1,468,863	1,483,370	1,526,546	1,570,547	1,607,344

Fund: General Fund
Principal Activity: Community Infrastructure
Business Unit: Recreation

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue						
Operating Grants and Contributions						
Contribution - Graffiti Removal	(20,000)	0	0	0	0	0
Total Operating Grants and Contributions	(20,000)	0	0	0	0	0

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure						
Denman Cemetery	27,800	22,800	28,578	29,377	30,199	30,829
Denman Indoor Sports Centres	7,000	5,000	7,175	7,354	7,538	7,727
Denman Parks and Playgrounds	46,750	32,750	47,965	49,211	50,493	51,755
Denman Passive Areas	29,000	25,000	31,270	32,097	32,953	33,774
Denman Sporting Fields	55,850	70,850	57,424	59,044	60,711	62,202
Denman Urban Areas	31,700	31,700	32,539	33,400	34,284	35,142
Graffiti Removal	91,903	91,903	103,984	106,482	109,040	111,766
Main Street (New Prog)	44,000	42,000	45,200	46,432	48,701	49,918
Mbk Cemetery	80,000	65,000	80,510	84,071	86,188	85,103
Mbk Indoor Sports Centre	4,000	3,000	4,080	4,161	4,244	4,350
Mbk Passive Rec Areas	280,160	270,160	288,564	297,221	306,137	313,791
Mbk Sporting Fields	216,000	251,000	170,200	174,140	178,365	182,824
Mbk Urban Area Maintenance	189,000	183,000	194,250	199,648	205,200	210,331
Parks Maintenance (Includes all water, insurance and rates charges for)	337,700	297,700	312,631	322,855	333,382	342,590
Trees and Bird Control	77,000	77,000	79,000	81,053	83,112	85,242
Total Operating Expenditure	1,517,863	1,468,863	1,483,370	1,526,546	1,570,547	1,607,344

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Community Infrastructure
Business Unit: Roads and Drainage - Works

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
User Charges and Fees	(909,000)	(900,202)	(911,580)	(914,211)	(916,894)	(918,962)
Operating Grants and Contributions	(2,459,346)	(2,461,863)	(2,494,375)	(2,529,992)	(2,565,212)	(2,606,508)
Total Operating Revenues	(3,368,346)	(3,362,065)	(3,405,955)	(3,444,203)	(3,482,106)	(3,525,470)
	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Expenses						
Wages and Salaries	1,719,577	1,797,577	1,787,562	1,821,525	1,856,495	1,932,013
Materials and Contracts	2,366,430	2,423,317	2,427,644	2,466,608	2,506,603	2,552,266
Other Costs	438,500	438,500	455,227	460,406	471,767	483,559
Borrowing Costs	270,619	270,619	280,995	245,255	208,160	181,797
Overheads	0	0	0			
Depreciation	5,130,000	5,236,000	5,380,500	5,516,887	5,664,183	5,802,412
Total Operating Expenses	9,925,126	10,166,013	10,331,928	10,510,681	10,707,208	10,952,047
Total Operating Result Before Capital	6,556,780	6,803,948	6,925,973	7,066,478	7,225,102	7,426,577

Fund: General Fund
Principal Activity: Community Infrastructure
Business Unit: Roads and Drainage - Works

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue						
User Charges and Fees						
Individually Priced Work Orders IPWOs	(780,000)	(780,000)	(780,000)	(780,000)	(780,000)	(780,000)
Over mass/over size vehicle permits	(30,000)	(30,000)	(30,600)	(31,212)	(31,836)	(32,632)
Private Works	(35,000)	(16,000)	(35,700)	(36,414)	(37,142)	(38,050)
Road Opening Permits	(60,000)	(60,000)	(61,200)	(62,424)	(63,672)	(64,000)
Road Pavement Consumption Charge	0	(10,202)	0	0	0	0
Vehicle Contribution	(4,000)	(4,000)	(4,080)	(4,161)	(4,244)	(4,280)
Total User Charges and Fees	(909,000)	(900,202)	(911,580)	(914,211)	(916,894)	(918,962)
Operating Grants and Contributions						
Block Grant	(186,000)	(186,000)	(186,000)	(186,000)	(186,000)	(186,000)
Block Grant Traffic	(42,000)	(42,000)	(42,000)	(42,000)	(42,000)	(42,000)
Council Roads Maintenance - VPA Contributions	0	(17,062)	0	0	0	0
Financial Assistance Grant	(886,346)	(886,346)	(904,075)	(922,156)	(940,600)	(964,115)
Mine Affected Roads Strategy	0	(65,455)	0	0	0	0
S94 Maintenance Conts.	(810,000)	(810,000)	(826,800)	(843,836)	(860,112)	(877,393)
SH27 Maintenance SIC	(478,000)	(398,000)	(478,000)	(478,000)	(478,000)	(478,000)
Street Light	(57,000)	(57,000)	(57,500)	(58,000)	(58,500)	(59,000)
Total Operating Grants and Contributions	(2,459,346)	(2,461,863)	(2,494,375)	(2,529,992)	(2,565,212)	(2,606,508)

Fund: General Fund
Principal Activity: Community Infrastructure
Business Unit: Roads and Drainage - Works

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure						
Alcohol Prohibited Signage	3,200	2,200	3,279	3,359	3,443	3,529
Car Parking	146,375	146,375	151,405	153,853	157,740	161,682
Depreciation	5,130,000	5,236,000	5,380,500	5,516,887	5,664,183	5,802,412
Domestic Waste Collection Service	0	40,000	0	0	0	0
Floodplain Management	9,000	9,000	13,439	9,363	9,550	9,788
Footpath Maintenance	92,675	92,675	95,116	97,624	100,201	102,706
Individually Priced Work Orders SH 27	680,000	680,000	680,000	680,000	680,000	680,000
Levee Banks	45,500	45,500	46,939	47,788	48,976	50,200
Loan Repayments	270,619	270,619	280,995	245,255	208,160	181,797
Mine Affected Roads Strategy	0	81,003	0	0	0	0
Private Works	24,000	5,000	8,240	8,487	8,742	8,961
Regional Roads Traffic Facilities	42,000	42,000	42,000	42,000	42,000	42,000
Road Closure	41,000	41,000	41,820	42,656	43,509	44,596
Roads to Recovery	0	133,884	0	0	0	0
RTA Block Grant	186,000	186,000	186,000	186,000	186,000	186,000
RTA Road Maintenance Council Contract (RMCC)	478,000	398,000	478,000	478,000	478,000	478,000
Rural and Urban Bridges	77,630	77,630	78,880	80,935	83,046	85,122
Rural Roads	1,341,898	1,341,898	1,455,154	1,494,548	1,535,114	1,575,367
Special Variation Maintenance	240,988	240,988	245,739	250,590	255,543	261,934
Stormwater Management (GPT Clean Ups)	90,000	70,000	91,700	93,434	95,202	142,457
Street and Gutter Cleaning	225,500	225,500	230,010	234,610	239,302	245,284
Street Light	410,000	410,000	420,250	430,756	441,525	452,563
Urban Roads	390,741	390,741	402,462	414,536	426,972	437,649
Total Operating Expenditure	9,925,126	10,166,013	10,331,928	10,510,681	10,707,208	10,952,047

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Community Infrastructure
Business Unit: Technical Services

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
Total Operating Revenues	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Expenses						
Wages and Salaries	421,999	433,642	561,793	575,838	590,234	604,990
Materials and Contracts	325,297	585,636	177,903	186,624	192,463	299,775
Total Operating Expenses	<u>747,296</u>	<u>1,019,278</u>	<u>739,696</u>	<u>762,462</u>	<u>782,697</u>	<u>904,765</u>
Total Operating Result Before Capital	<u>747,296</u>	<u>1,019,278</u>	<u>739,696</u>	<u>762,462</u>	<u>782,697</u>	<u>904,765</u>

Fund: General Fund
Principal Activity: Community Infrastructure
Business Unit: Technical Services

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue						
Total Internal Revenue	0	0	0	0	0	0

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure						
Asset Management	336,244	301,244	482,751	494,794	507,138	519,817
Asset Management Planning	50,000	50,000	0	0	0	0
Asset Valuation	30,000	30,000	30,600	31,212	31,836	32,632
Contract Engineer Development Assessment	36,000	36,000	36,720	37,454	38,203	39,158
Hunter River Flood Plain Risk Management	0	152,875	0	0	0	0
Investigation and Design	295,052	449,159	189,625	199,002	205,520	313,158
Total Operating Expenditure	747,296	1,019,278	739,696	762,462	782,697	904,765

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Community Infrastructure
Business Unit: Domestic Waste

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
Rates and Charges	(2,377,841)	(2,377,841)	(2,567,636)	(2,644,665)	(2,724,005)	(2,806,063)
User Charges and Fees	(10,000)	(10,000)	(10,200)	(10,404)	(10,612)	(10,877)
Interest and Investments Revenues	(12,000)	(14,994)	(12,240)	(12,484)	(12,734)	(13,052)
Operating Grants and Contributions	(32,000)	(33,573)	(35,123)	(36,176)	(37,261)	(38,193)
Total Operating Revenues	(2,431,841)	(2,436,408)	(2,625,199)	(2,703,729)	(2,784,612)	(2,868,185)
	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Expenses						
Wages and Salaries	84,221	84,221	86,747	89,350	92,030	94,331
Materials and Contracts	929,443	934,010	1,086,172	1,126,793	1,168,828	1,212,006
Other Costs	3,000	3,000	3,060	3,121	3,183	3,263
Overheads	1,415,177	1,415,177	1,449,220	1,484,465	1,520,571	1,558,585
Total Operating Expenses	2,431,841	2,436,408	2,625,199	2,703,729	2,784,612	2,868,185
Total Operating Result Before Capital	0	0	0	0	0	0

Fund: General Fund
Principal Activity: Community Infrastructure
Business Unit: Domestic Waste

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue						
Rates and Charges						
Annual Waste Service Fees	(2,377,841)	(2,377,841)	(2,567,636)	(2,644,665)	(2,724,005)	(2,806,063)
Total Rates and Charges	(2,377,841)	(2,377,841)	(2,567,636)	(2,644,665)	(2,724,005)	(2,806,063)
User Charges and Fees						
Garbage Bin Sales	(10,000)	(10,000)	(10,200)	(10,404)	(10,612)	(10,877)
Total User Charges and Fees	(10,000)	(10,000)	(10,200)	(10,404)	(10,612)	(10,877)
Interest and Investments Revenues						
Interest on Investments	(12,000)	(14,994)	(12,240)	(12,484)	(12,734)	(13,052)
Total Interest and Investments Revenues	(12,000)	(14,994)	(12,240)	(12,484)	(12,734)	(13,052)
Operating Grants and Contributions						
Pension Rebate Subsidy	(32,000)	(33,573)	(35,123)	(36,176)	(37,261)	(38,193)
Total Operating Grants and Contributions	(32,000)	(33,573)	(35,123)	(36,176)	(37,261)	(38,193)

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure						
Collect and Process Recycling	357,832	357,832	398,169	406,132	414,254	424,610
Collect Domestic Waste	394,716	399,283	475,999	490,002	504,420	519,410
Contribution to WMF Operations	909,293	909,293	932,025	955,326	979,209	1,003,689
Domestic Waste Administration and Overheads	399,846	399,846	409,878	420,544	431,488	442,276
Education and Clean Ups	193,259	193,259	197,124	201,066	205,087	210,214
Green Waste Collection	176,895	176,895	212,004	230,659	250,154	267,986
Total Operating Expenditure	2,431,841	2,436,408	2,625,199	2,703,729	2,784,612	2,868,185

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Community Infrastructure
Business Unit: Waste Management Facility

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
User Charges and Fees	(4,603,000)	(4,648,120)	(4,610,354)	(4,712,398)	(4,814,258)	(4,934,614)
Other Revenues	(34,926)	(34,926)	(5,610)	(5,722)	(5,836)	(5,982)
Operating Grants and Contributions	0	(99,637)	0	0	0	0
Internal Revenue	(629,000)	(629,000)	(644,725)	(660,843)	(677,364)	(694,298)
Total Operating Revenues	(5,266,926)	(5,411,683)	(5,260,689)	(5,378,963)	(5,497,458)	(5,634,894)

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Expenses						
Wages and Salaries	834,739	834,739	799,863	863,038	884,561	906,623
Materials and Contracts	2,774,600	3,077,413	2,825,564	2,891,217	2,960,086	3,034,088
Other Costs	27,000	32,000	27,540	28,090	28,652	29,368
Borrowing Costs	318,318	318,318	337,417	357,653	379,122	388,000
Overheads	420,000	420,000	420,000	420,000	420,000	420,000
Depreciation	48,950	80,200	78,842	80,760	82,727	84,794
Total Operating Expenses	4,423,607	4,762,670	4,489,226	4,640,758	4,755,148	4,862,873
Total Operating Result Before Capital	(843,319)	(649,013)	(771,463)	(738,205)	(742,310)	(772,021)

Fund: General Fund
Principal Activity: Community Infrastructure
Business Unit: Waste Management Facility

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue						
User Charges and Fees						
Builders Rubble Fees	(15,000)	(15,000)	(15,000)	(15,913)	(16,390)	(16,800)
Buy Back Store Income	(5,500)	(5,500)	(5,610)	(5,722)	(5,836)	(5,982)
DECCW Levy	(1,920,000)	(1,920,000)	(1,845,000)	(1,891,125)	(1,938,403)	(1,986,863)
Drum Muster	0	(100)	0	0	0	0
Green Waste Fees	(20,500)	(20,500)	(20,910)	(21,328)	(21,754)	(22,298)
Mixed Waste Fees	(2,200,000)	(2,217,760)	(2,244,000)	(2,288,880)	(2,334,657)	(2,393,023)
Mulch and Compost Sales	(6,000)	(6,000)	(6,120)	(6,242)	(6,367)	(6,526)
Scrap Metal fees	(30,000)	(57,010)	(59,594)	(60,786)	(62,001)	(63,551)
Timber Sales	0	(250)	0	0	0	0
Upper Hunter Shire Council Fees	(400,000)	(400,000)	(408,000)	(416,160)	(422,483)	(433,045)
Weighbridge Income	(6,000)	(6,000)	(6,120)	(6,242)	(6,367)	(6,526)
Total User Charges and Fees	(4,603,000)	(4,648,120)	(4,610,354)	(4,712,398)	(4,814,258)	(4,934,614)
Other Revenues						
Lease of Land	(28,426)	(28,426)	0	0	0	0
Recycling Facilities	(5,500)	(5,500)	(5,610)	(5,722)	(5,836)	(5,982)
Sundry Income	(1,000)	(1,000)	0	0	0	0
Total Other Revenues	(34,926)	(34,926)	(5,610)	(5,722)	(5,836)	(5,982)
Operating Grants and Contributions						
Better Waste and Recycling	0	(61,877)	0	0	0	0
Waste Less Recycle More	0	(37,760)	0	0	0	0
Total Operating Grants and Contributions	0	(99,637)	0	0	0	0
Internal Revenue						
Charge to Domestic Waste	(629,000)	(629,000)	(644,725)	(660,843)	(677,364)	(694,298)
Total Internal Revenue	(629,000)	(629,000)	(644,725)	(660,843)	(677,364)	(694,298)

Fund: General Fund
Principal Activity: Community Infrastructure
Business Unit: Waste Management Facility

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure						
Better Waste and Recycling	50,000	283,276	0	0	0	0
Denman Waste Facility	77,000	77,000	79,567	81,580	83,962	86,061
Depreciation	48,950	80,200	78,842	80,760	82,727	84,794
Dumping and Waste Chemical Collection	3,000	3,000	3,075	3,151	3,230	3,311
Lease and Dividend	420,000	420,000	420,000	420,000	420,000	420,000
Mulching and Compost Production	56,400	56,400	57,528	58,678	59,852	61,348
Muswellbrook Waste Facility	3,225,485	3,261,807	3,294,809	3,428,249	3,523,791	3,611,233
Void Management	542,772	542,772	555,405	568,340	581,586	596,126
Waste & Recycling Facility - Feasibility Study	0	15,000	0	0	0	0
Waste Less Recycle More	0	23,215	0	0	0	0
Total Operating Expenditure	4,423,607	4,762,670	4,489,226	4,640,758	4,755,148	4,862,873

Planning, Community and Corporate Services

Estimates for 2018/19 to 2021/22

Operating Budget

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Aquatic Centres

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
User Charges and Fees	(631,100)	(654,970)	(697,639)	(790,890)	(826,170)	(849,326)
Total Operating Revenues	(631,100)	(654,970)	(697,639)	(790,890)	(826,170)	(849,326)

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Expenses						
Wages and Salaries	732,653	732,653	670,810	682,613	694,758	707,207
Materials and Contracts	185,225	270,378	218,871	220,605	228,496	232,956
Other Costs	177,030	180,530	178,209	184,784	200,497	205,835
Borrowing Costs	0	0	0	52,250	102,920	99,601
Depreciation	120,400	153,400	157,647	288,226	298,710	309,065
Total Operating Expenses	1,215,308	1,336,961	1,225,537	1,428,478	1,525,381	1,554,664
Total Operating Result Before Capital	584,208	681,991	527,898	637,588	699,211	705,338

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Aquatic Centres

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue						
User Charges and Fees						
Aquatic Centre Gym Fees	(87,500)	(90,000)	(136,633)	(139,654)	(142,689)	(146,257)
Denman Aqua Aerobics	0	(614)	0	0	0	0
Denman Entry Fees	(21,500)	(15,200)	(21,930)	(22,367)	(22,815)	(23,385)
Denman Kiosk	(10,000)	(9,000)	(10,200)	(10,404)	(10,612)	(10,877)
Denman Learn to Swim	(2,000)	(1,000)	(2,040)	(2,081)	(2,122)	(2,175)
Denman Season Passes	(10,000)	(16,717)	(10,200)	(10,404)	(10,612)	(10,878)
Mbk Aqua Aerobics	(9,000)	(10,500)	(9,180)	(9,363)	(9,550)	(9,789)
Mbk Concession Tickets	(10,000)	(10,000)	(10,000)	(10,500)	(12,000)	(12,300)
Mbk Entry Fees	(100,000)	(100,000)	(100,000)	(150,000)	(150,000)	(153,750)
Mbk Kiosk	(65,000)	(65,000)	(65,000)	(100,000)	(100,000)	(102,500)
Mbk Miscellaneous Income	(500)	(2,100)	(510)	(520)	(531)	(544)
Mbk Pool and Equipment Hire	(6,000)	(6,000)	(3,000)	(3,060)	(10,000)	(10,250)
Mbk Programmes	(275,000)	(292,239)	(297,306)	(300,712)	(309,298)	(319,531)
Mbk Season Passes	(16,000)	(17,500)	(13,000)	(13,000)	(20,000)	(20,500)
Mbk Yearly Passes	(13,000)	(13,000)	(13,000)	(13,000)	(20,000)	(20,500)
School Aqua Zumba/Aerobics	(2,000)	(2,500)	(2,040)	(2,080)	(2,121)	(2,174)
Vehicle Contribution	(3,600)	(3,600)	(3,600)	(3,745)	(3,820)	(3,916)
Total User Charges and Fees	(631,100)	(654,970)	(697,639)	(790,890)	(826,170)	(849,326)

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Aquatic Centres

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure						
Aquatic Centre Gym	42,000	44,000	60,673	62,128	63,612	65,201
Denman Administration	5,000	5,500	5,100	5,201	5,305	5,438
Denman Building and Grounds	12,000	9,000	12,240	12,484	12,734	13,052
Denman Kiosk	6,500	6,500	6,630	6,762	6,897	7,069
Denman Pool Operations	83,500	83,500	85,865	87,979	90,312	92,570
Denman Supervision and Life Guarding	85,628	85,628	86,328	88,489	90,705	92,972
Depreciation	120,400	153,400	157,647	288,226	298,710	309,065
Loan Upgrade Aquatic Centre	0	0	0	52,250	102,920	99,601
Mbk Activities	155,275	155,275	159,928	163,923	168,018	172,219
Mbk Kiosk	37,000	37,000	37,900	38,823	39,768	40,737
Mbk Pool Administration Costs	43,780	44,980	42,088	42,469	54,063	55,415
Mbk Pool and Plant Maintenance	66,625	76,578	66,625	66,621	72,241	74,047
Mbk Pool Grounds	4,100	4,600	5,652	5,705	5,759	5,828
Mbk Pool Operations	80,000	155,000	111,200	115,000	117,000	119,000
Mbk Supervision and Life Guarding	473,500	476,000	387,661	392,418	397,337	402,450
Total Operating Expenditure	1,215,308	1,336,961	1,225,537	1,428,478	1,525,381	1,554,664

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Community Services

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
User Charges and Fees	(6,500)	(6,500)	(6,630)	(6,762)	(6,897)	(7,069)
Operating Grants and Contributions	(198,915)	(89,500)	(158,323)	(52,479)	(53,499)	(54,799)
Total Operating Revenues	(205,415)	(96,000)	(164,953)	(59,241)	(60,396)	(61,868)
	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Expenses						
Wages and Salaries	401,106	376,745	418,951	328,514	336,534	344,754
Materials and Contracts	47,300	103,603	30,894	31,501	32,122	33,171
Other Costs	200	200	205	210	215	220
Total Operating Expenses	448,606	480,548	450,050	360,225	368,871	378,145
Total Operating Result Before Capital	243,191	384,548	285,097	300,984	308,475	316,277

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Community Services

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue						
User Charges and Fees						
Vehicle Contribution	(6,500)	(6,500)	(6,630)	(6,762)	(6,897)	(7,069)
Total User Charges and Fees	(6,500)	(6,500)	(6,630)	(6,762)	(6,897)	(7,069)
Operating Grants and Contributions						
Collaborative Community Development - Mt Arthur Coal	(110,415)	0	(106,843)	0	0	0
Community Worker Subsidy	(87,000)	(87,000)	(49,980)	(50,979)	(51,999)	(53,299)
Senior Festival Grant	0	(1,000)	0	0	0	0
Youth Week	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
Total Operating Grants and Contributions	(198,915)	(89,500)	(158,323)	(52,479)	(53,499)	(54,799)

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure						
Aboriginal Oral History Project	0	50,000	0	0	0	0
Collaborative Community Development - Mt Arthur Coal	110,401	128,783	109,918	3,151	3,230	3,312
Community Development	0	500	0	0	0	0
Community Workers	338,205	301,265	340,132	357,074	365,641	374,833
Total Operating Expenditure	448,606	480,548	450,050	360,225	368,871	378,145

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Human Resources

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
Total Operating Revenues	0	0	0	0	0	0
Expenses						
Wages and Salaries	448,505	315,878	278,539	285,502	292,640	299,956
Materials and Contracts	84,000	103,662	85,580	87,186	88,822	91,042
Other Costs	101,000	255,082	103,020	105,080	107,181	109,860
Total Operating Expenses	633,505	674,622	467,139	477,768	488,643	500,858
Total Operating Result Before Capital	633,505	674,622	467,139	477,768	488,643	500,858

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Human Resources

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue						
Total Operating Revenues	0	0	0	0	0	0

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure						
Human Services	633,505	674,622	467,139	477,768	488,643	500,858
Total Operating Expenditure	633,505	674,622	467,139	477,768	488,643	500,858

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Property and Building Services

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
User Charges and Fees	(117,000)	(130,000)	(119,550)	(122,155)	(124,821)	(127,948)
Other Revenues	(100,500)	(104,297)	(102,150)	(103,828)	(105,545)	(89,738)
Operating Grants and Contributions	(10,000)	(10,000)	(10,200)	(10,404)	(10,612)	(10,880)
Total Operating Revenues	(227,500)	(244,297)	(231,900)	(236,387)	(240,978)	(228,566)

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Expenses						
Wages and Salaries	285,598	285,598	329,193	339,035	349,170	357,906
Materials and Contracts	723,050	763,047	736,851	725,534	740,843	759,285
Other Costs	379,400	361,961	401,926	391,606	399,737	409,548
Borrowing Costs	0	0	0	0	0	0
Depreciation	539,500	632,450	676,755	735,090	774,037	806,619
Total Operating Expenses	1,927,548	2,043,056	2,144,725	2,191,265	2,263,787	2,333,358
Total Operating Result Before Capital	1,700,048	1,798,759	1,912,825	1,954,878	2,022,809	2,104,792

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Property and Building Services

		2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue							
User Charges and Fees							
	Denman Cemetery	(12,000)	(12,000)	(12,240)	(12,484)	(12,734)	(13,052)
	Denman Indoor Sports Centres	(10,000)	(10,000)	(10,200)	(10,404)	(10,612)	(10,880)
	Mbk Cemetery	(45,000)	(45,000)	(45,900)	(46,818)	(47,754)	(48,950)
	Mbk Indoor Sports Centre	(27,000)	(27,000)	(27,540)	(28,090)	(28,652)	(29,370)
	Other Sporting Facilities	(2,000)	(5,000)	(2,040)	(2,081)	(2,122)	(2,175)
	Parks User Fees	(21,000)	(31,000)	(21,630)	(22,278)	(22,947)	(23,521)
Total User Charges and Fees		(117,000)	(130,000)	(119,550)	(122,155)	(124,821)	(127,948)
Other Revenues							
	Building Rentals	(63,500)	(63,500)	(64,770)	(66,062)	(67,383)	(69,065)
	Child Care Centre	(9,500)	(9,500)	(9,690)	(9,883)	(10,081)	(10,333)
	Leases	(6,000)	(6,000)	(6,120)	(6,242)	(6,367)	(6,530)
	Olympic Park Stadium	(18,000)	(18,000)	(18,000)	(18,000)	(18,000)	0
	Stan Thiess Centre	(3,500)	(7,297)	(3,570)	(3,641)	(3,714)	(3,810)
Total Other Revenues		(100,500)	(104,297)	(102,150)	(103,828)	(105,545)	(89,738)
Operating Grants and Contributions							
	Senior Citizens	(10,000)	(10,000)	(10,200)	(10,404)	(10,612)	(10,880)
Total Operating Grants and Contributions		(10,000)	(10,000)	(10,200)	(10,404)	(10,612)	(10,880)

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Property and Building Services

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure						
98 Bridge Street	4,500	0	0	0	0	0
Administration Centre	247,612	247,873	253,711	258,170	263,621	270,211
Animal Shelter	8,000	10,797	9,242	9,432	9,626	9,846
Art Centre Building	43,295	49,295	44,293	45,316	46,363	47,525
Community Buildings	83,474	77,474	90,200	91,005	92,953	95,262
Cultural Buildings	4,750	4,750	4,899	4,945	5,043	5,166
Denman Aquatic Centre	3,000	3,000	3,060	3,121	3,183	3,265
Denman Cemetery	2,300	2,300	2,543	2,393	2,441	2,498
Denman Golf Course	55,000	105,000	55,800	30,202	30,931	31,704
Denman Indoor Sports Centres	20,034	23,034	20,553	20,855	21,292	21,722
Denman Parks and Playgrounds	23,000	23,000	23,821	23,627	24,110	24,716
Denman Passive Areas	2,000	2,300	2,583	1,993	2,038	2,085
Denman Sporting Fields	39,000	37,000	40,586	39,658	40,560	41,561
Denman Urban Areas	500	500	510	520	530	540
Denman/Sandy Hollow Public Conveniences	27,500	27,500	28,111	28,683	29,266	30,000
Depot Operating Costs	84,950	92,950	87,924	88,213	90,086	92,309
Depreciation	539,500	632,450	676,755	735,090	774,037	806,619
Library Building	102,158	93,158	104,417	106,728	109,092	111,822
Mbk Cemetery	8,250	8,250	8,621	8,562	8,742	8,964
Mbk Indoor Sports Centre	32,800	39,800	33,559	34,098	34,782	35,654
Mbk Passive Rec Areas	1,500	3,200	1,530	1,560	1,591	1,631
Mbk Public Conveniences	37,398	30,398	38,159	38,937	39,730	40,723
Mbk Sporting Fields	60,000	65,000	61,475	62,986	64,534	66,147
Muswellbrook Aquatic Centre	40,000	35,000	40,800	41,616	42,448	43,509
Other Land and Buildings	31,197	30,197	33,506	31,100	31,847	32,650
Parks Maintenance (Includes all water, insurance and rates cha	135,500	118,500	142,224	137,806	140,778	144,218
Property and Building	239,830	239,830	283,612	291,813	300,252	307,765
Property and Building Valuations	10,000	10,000	10,200	10,404	10,612	10,877
QE11	25,500	25,500	26,731	26,826	27,381	28,053
Trees and Bird Control	15,000	5,000	15,300	15,606	15,918	16,316
Total Operating Expenditure	1,927,548	2,043,056	2,144,725	2,191,265	2,263,787	2,333,358

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Financial Services

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
Rates and Charges	(12,869,496)	(15,655,428)	(16,640,782)	(15,258,235)	(15,636,116)	(15,975,414)
User Charges and Fees	(128,425)	(128,425)	(131,386)	(134,417)	(137,523)	(140,959)
Interest and Investments Revenues	(926,209)	(926,209)	(559,953)	(726,085)	(874,733)	(1,043,652)
Operating Grants and Contributions	(2,434,543)	(2,434,543)	(2,483,233)	(2,532,898)	(2,583,556)	(2,615,647)
Internal Revenue	(2,519,050)	(3,908,024)	(2,563,768)	(2,607,412)	(2,652,148)	(2,633,002)
Total Operating Revenues	(18,877,723)	(23,052,629)	(22,379,122)	(21,259,047)	(21,884,076)	(22,408,674)
	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Expenses						
Wages and Salaries	738,452	859,779	931,388	1,014,679	1,041,196	1,068,376
Materials and Contracts	409,000	727,362	417,500	426,189	435,078	445,227
Other Costs	65,000	65,000	66,300	67,626	68,978	70,702
Total Operating Expenses	1,212,452	1,652,141	1,415,188	1,508,494	1,545,252	1,584,305
Total Operating Result Before Capital	(17,665,271)	(21,400,488)	(20,963,934)	(19,750,553)	(20,338,824)	(20,824,369)

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Financial Services

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue						
Rates and Charges						
General Fund Rates	(12,869,496)	(15,655,428)	(16,640,782)	(15,258,235)	(15,636,116)	(15,975,414)
Total Rates and Charges	(12,869,496)	(15,655,428)	(16,640,782)	(15,258,235)	(15,636,116)	(15,975,414)
User Charges and Fees						
Credit Card Recovery	(4,500)	(4,500)	(4,590)	(4,681)	(4,775)	(4,894)
Other Charges	(74,325)	(74,325)	(76,204)	(78,133)	(80,113)	(82,115)
Section 603 Certificates	(21,000)	(28,000)	(21,420)	(21,848)	(22,285)	(22,842)
Sundry Income	(25,000)	(18,000)	(25,500)	(26,010)	(26,530)	(27,193)
Vehicle Contribution	(3,600)	(3,600)	(3,672)	(3,745)	(3,820)	(3,915)
Total User Charges and Fees	(128,425)	(128,425)	(131,386)	(134,417)	(137,523)	(140,959)
Interest and Investments Revenues						
Interest on Investments	(804,000)	(804,000)	(445,080)	(618,161)	(775,244)	(950,350)
Interest on Overdue Rates	(61,000)	(61,000)	(62,220)	(63,465)	(64,734)	(66,351)
Interest Subsidies	(61,209)	(61,209)	(52,653)	(44,459)	(34,755)	(26,951)
Total Interest and Investments Revenues	(926,209)	(926,209)	(559,953)	(726,085)	(874,733)	(1,043,652)
Operating Grants and Contributions						
Financial Assistance Grant	(2,355,543)	(2,355,543)	(2,402,653)	(2,450,707)	(2,499,721)	(2,529,717)
Pension Rebate Subsidy	(79,000)	(79,000)	(80,580)	(82,191)	(83,835)	(85,930)
Total Operating Grants and Contributions	(2,434,543)	(2,434,543)	(2,483,233)	(2,532,898)	(2,583,556)	(2,615,647)
Internal Revenue						
Dividend and Lease from WMC	(420,000)	(420,000)	(420,000)	(420,000)	(420,000)	(420,000)
Dividend from Sewer Fund	(173,000)	(173,000)	(173,000)	(173,000)	(173,000)	(173,000)
Dividend from Water Fund	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)
Overhead Charges to Domestic Waste	(312,625)	(312,625)	(320,071)	(328,073)	(336,275)	(344,682)
Overhead Charges to Sewer	(552,475)	(563,389)	(566,286)	(580,443)	(594,954)	(609,828)
Overhead Charges to Water	(838,450)	(838,450)	(859,411)	(880,896)	(902,919)	(925,492)
Transfer from Administration Reserve	0	(95,000)	0	0	0	0
Transfer from Aquatic Centre Reserve	0	(35,000)	0	0	0	0
Transfer from Asset Renewable Reserve	(62,500)	(62,500)	(65,000)	(65,000)	(65,000)	0
Transfer from Capacity Building Reserve	0	(67,635)	0	0	0	0
Transfer from DWM Reserve	0	(40,000)	0	0	0	0
Transfer from Environmental Reserve	0	(3,900)	0	0	0	0
Transfer from Legal Matters Reserve	0	(121,000)	0	0	0	0
Transfer from Mangoola WULMS Reserve	0	(1,452)	0	0	0	0
Transfer from Operating Carryover Reserve	0	(395,221)	0	0	0	0
Transfer from Operating Unexpended Grants	0	(533,926)	0	0	0	0
Transfer from Recreation Reserve	0	(10,915)	0	0	0	0
Transfer from Unexpended Contrutions	0	(59,011)	0	0	0	0
Transfer from Waste Management Reserve	0	(15,000)	0	0	0	0
Total Internal Revenue	(2,519,050)	(3,908,024)	(2,563,768)	(2,607,412)	(2,652,148)	(2,633,002)

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Financial Services

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure						
Administration Costs	738,452	858,095	931,388	1,014,679	1,041,196	1,068,376
Audit, bank Fees, Valuations and Debt Recovery	77,000	77,000	78,540	80,110	81,711	83,754
Mangoola Contingency Expenses	0	319,000	0	0	0	0
Operating Projects and Contingency	170,000	102,546	134,250	178,606	183,071	187,648
Other Costs	212,000	287,000	255,710	219,493	223,356	228,211
Protective Equipment	0	1,000	0	0	0	0
Staff Training	15,000	7,500	15,300	15,606	15,918	16,316
Total Operating Expenditure	1,212,452	1,652,141	1,415,188	1,508,494	1,545,252	1,584,305

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Cultural

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
Other Revenues	(26,700)	(42,866)	(27,234)	(27,777)	(28,352)	(29,061)
Total Operating Revenues	(26,700)	(42,866)	(27,234)	(27,777)	(28,352)	(29,061)
	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Expenses						
Wages and Salaries	182,632	182,632	193,340	198,549	203,862	209,284
Materials and Contracts	90,750	110,250	97,700	99,682	101,715	104,260
Other Costs	37,500	43,500	38,250	39,014	39,794	40,789
Depreciation	5,600	5,600	5,125	5,253	5,384	5,400
Total Operating Expenses	316,482	341,982	334,415	342,498	350,755	359,733
Total Operating Result Before Capital	289,782	299,116	307,181	314,721	322,403	330,672

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Cultural

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue						
Other Revenues						
Art Prize Entry Fees	(4,700)	(20,866)	(14,054)	(14,414)	(14,782)	(15,252)
Art Sales/Commissions	(13,000)	(13,000)	(4,000)	(4,000)	(4,000)	(4,000)
Donations/Fundraising	(4,500)	(4,500)	(4,590)	(4,681)	(4,795)	(4,915)
Gallery Hire	(4,500)	(4,500)	(4,590)	(4,682)	(4,775)	(4,894)
Total Other Revenues	(26,700)	(42,866)	(27,234)	(27,777)	(28,352)	(29,061)

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure						
Art Centre Building	25,000	31,000	25,500	26,010	26,530	27,193
Arts Programme	239,882	252,074	251,735	258,105	264,611	271,553
Depreciation	5,600	5,600	5,125	5,253	5,384	5,400
Exhibitions and Prizes	46,000	53,308	52,055	53,130	54,230	55,587
Total Operating Expenditure	316,482	341,982	334,415	342,498	350,755	359,733

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Libraries

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
User Charges and Fees	(3,650)	(3,650)	(3,721)	(3,723)	(3,868)	(3,965)
Other Revenues	(28,600)	(42,406)	(29,170)	(29,750)	(30,343)	(31,101)
Operating Grants and Contributions	(146,000)	(146,000)	(148,920)	(151,898)	(154,936)	(158,810)
Total Operating Revenues	(178,250)	(192,056)	(181,811)	(185,371)	(189,147)	(193,876)
	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Expenses						
Wages and Salaries	501,472	501,472	517,184	531,113	544,341	557,875
Materials and Contracts	139,100	146,100	142,091	145,141	148,262	151,972
Other Costs	9,700	9,700	9,890	10,083	10,280	10,532
Depreciation	157,600	170,600	174,440	175,348	176,175	176,350
Total Operating Expenses	807,872	827,872	843,605	861,685	879,058	896,729
Total Operating Result Before Capital	629,622	635,816	661,794	676,314	689,911	702,853

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Libraries

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue						
User Charges and Fees						
Fines and Fees	(3,650)	(3,650)	(3,721)	(3,723)	(3,868)	(3,965)
Total User Charges and Fees	(3,650)	(3,650)	(3,721)	(3,723)	(3,868)	(3,965)
Other Revenues						
Libraries	(16,600)	(17,600)	(16,930)	(17,266)	(17,609)	(18,049)
Library Building	(12,000)	(24,806)	(12,240)	(12,484)	(12,734)	(13,052)
Total Other Revenues	(28,600)	(42,406)	(29,170)	(29,750)	(30,343)	(31,101)
Operating Grants and Contributions						
Contribution from Upper Hunter Shire	(101,000)	(101,000)	(103,020)	(105,080)	(107,182)	(109,862)
Library Subsidy	(45,000)	(45,000)	(45,900)	(46,818)	(47,754)	(48,948)
Total Operating Grants and Contributions	(146,000)	(146,000)	(148,920)	(151,898)	(154,936)	(158,810)

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure						
Libraries	769,872	778,372	804,845	822,151	838,733	855,396
Library Building	38,000	49,500	38,760	39,534	40,325	41,333
Total Operating Expenditure	807,872	827,872	843,605	861,685	879,058	896,729

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Information Services

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
Total Operating Revenues	0	0	0	0	0	0
Expenses						
Wages and Salaries	455,845	455,845	463,767	475,360	487,291	499,522
Materials and Contracts	357,816	365,660	374,215	382,908	391,933	402,035
Other Costs	35,000	35,000	35,700	36,414	37,142	38,071
Total Operating Expenses	848,661	856,505	873,682	894,682	916,366	939,628
Total Operating Result Before Capital	848,661	856,505	873,682	894,682	916,366	939,628

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue						

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Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Customer Service and Administration

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
Total Operating Revenues	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Expenses						
Wages and Salaries	691,895	618,719	719,591	750,383	769,230	788,535
Materials and Contracts	49,500	59,176	50,560	51,642	52,747	54,066
Other Costs	27,000	33,500	31,127	31,765	32,419	33,229
Total Operating Expenses	<u>768,395</u>	<u>711,395</u>	<u>801,278</u>	<u>833,790</u>	<u>854,396</u>	<u>875,830</u>
Total Operating Result Before Capital	<u>768,395</u>	<u>711,395</u>	<u>801,278</u>	<u>833,790</u>	<u>854,396</u>	<u>875,830</u>

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Customer Service and Administration

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue						
	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure						
Administration Costs	697,895	643,895	729,298	760,302	779,366	798,924
Office Expenses	70,500	67,500	71,980	73,488	75,030	76,906
Total Operating Expenditure	768,395	711,395	801,278	833,790	854,396	875,830

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Corporate Services Management
Business Unit: Corporate Services Management

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
Other Revenues	0	(150,000)	0	0	0	0
Total Operating Revenues	0	(150,000)	0	0	0	0

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Expenses						
Wages and Salaries	658,756	644,576	695,615	713,622	732,102	750,205
Materials and Contracts	95,500	174,000	104,307	106,599	108,943	111,668
Other Costs	96,000	417,000	97,920	99,877	101,874	104,421
Depreciation	215,000	251,000	261,100	265,347	268,516	271,627
Total Operating Expenses	1,065,256	1,486,576	1,158,942	1,185,445	1,211,435	1,237,921
Total Operating Result Before Capital	1,065,256	1,336,576	1,158,942	1,185,445	1,211,435	1,237,921

Fund: General Fund
Principal Activity: Corporate Services Management
Business Unit: Corporate Services Management

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue						
Other Revenues						
Reimbursement of Legal Costs	0	(150,000)	0	0	0	0
Total Other Revenues	0	(150,000)	0	0	0	0

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure						
Corporate Services Management	532,986	513,942	566,140	579,928	594,056	608,708
Depreciation	215,000	251,000	261,100	265,347	268,516	271,627
Members Expenses	253,270	271,090	260,102	266,933	273,951	280,801
Miscellaneous (Lgov Sub and Legal Fees)	64,000	393,044	71,600	73,237	74,912	76,785
Special Rate Variation Expression	0	57,500	0	0	0	0
Total Operating Expenditure	1,065,256	1,486,576	1,158,942	1,185,445	1,211,435	1,237,921

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Corporate Services Management
Business Unit: Economic Development and Innovation Upper Hunter

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
Operating Grants and Contributions	(31,000)	(38,042)	(48,200)	(49,354)	(50,536)	(51,799)
Internal Revenue	0	(250,000)	(500,000)	(512,500)	(525,313)	(538,445)
Total Operating Revenues	(31,000)	(288,042)	(548,200)	(561,854)	(575,849)	(590,244)
	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Expenses						
Wages and Salaries	95,822	237,316	0	0	0	0
Materials and Contracts	187,750	381,243	855,044	874,550	894,532	915,472
Other Costs	3,000	4,000	3,060	3,120	3,183	2,176
Depreciation	15,000	15,000	11,025	11,175	11,226	11,275
Total Operating Expenses	301,572	637,559	869,129	888,845	908,941	928,923
Total Operating Result Before Capital	270,572	349,517	320,929	326,991	333,092	338,679

Fund: General Fund
Principal Activity: Corporate Services Management
Business Unit: Economic Development and Innovation Upper Hunter

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue						
Operating Grants and Contributions						
Upper Hunter Economic Development Corporation	(31,000)	(38,042)	(48,200)	(49,354)	(50,536)	(51,799)
Total Operating Grants and Contributions	(31,000)	(38,042)	(48,200)	(49,354)	(50,536)	(51,799)
Internal Revenue						
Contribution from Commercial Division	0	(250,000)	(500,000)	(512,500)	(525,313)	(538,445)
Total Internal Revenue	0	(250,000)	(500,000)	(512,500)	(525,313)	(538,445)

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure						
Craft Beer & Music Festival	0	11,783	0	0	0	0
Economic Development and Innovation	0	144,000	0	0	0	0
Tourism	95,822	81,533	0	0	0	0
Upper Hunter Economic Development Corporation	205,750	400,243	869,129	888,845	908,941	928,923
Total Operating Expenditure	301,572	637,559	869,129	888,845	908,941	928,923

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Corporate Services Management
Business Unit: Integrated Planning

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
User Charges and Fees	(3,500)	(3,500)	0	0	0	0
Other Revenues	(72,000)	(73,972)	(73,440)	(74,908)	(76,406)	(78,316)
Operating Grants and Contributions	0	0	0	0	0	0
Total Operating Revenues	(75,500)	(77,472)	(73,440)	(74,908)	(76,406)	(78,316)

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Expenses						
Wages and Salaries	359,448	334,756	383,821	393,416	403,252	413,333
Materials and Contracts	84,500	156,091	102,510	104,558	106,648	109,314
Other Costs	156,500	150,500	159,630	162,821	166,076	170,222
Depreciation	0	0	0	0	0	0
Total Operating Expenses	600,448	641,347	645,961	660,795	675,976	692,869
Total Operating Result Before Capital	524,948	563,875	572,521	585,887	599,570	614,553

Fund: General Fund
Principal Activity: Corporate Services Management
Business Unit: Integrated Planning

		2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue							
User Charges and Fees							
	Vehicle Contribution	(3,500)	(3,500)	0	0	0	0
Total User Charges and Fees		(3,500)	(3,500)	0	0	0	0
Other Revenues							
	OH&S Incentive StateMutual	(42,000)	(43,972)	(42,840)	(43,696)	(44,570)	(45,684)
	Risk Management Incentive (Statewide Mutual)	(30,000)	(30,000)	(30,600)	(31,212)	(31,836)	(32,632)
Total Other Revenues		(72,000)	(73,972)	(73,440)	(74,908)	(76,406)	(78,316)

		2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure							
Depreciation		0	0	0	0	0	0
Enterprise Risk Management		186,500	183,500	190,230	194,033	197,912	202,854
Integrated Planning		359,448	213,129	212,040	217,259	222,607	228,172
Integrated Planning and Reporting		6,000	40,236	6,120	6,242	6,367	6,526
Risk & Compliance		7,000	172,982	195,241	200,085	205,051	210,177
Safety		41,500	31,500	42,330	43,176	44,039	45,140
Total Operating Expenditure		600,448	641,347	645,961	660,795	675,976	692,869

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Corporate Services Management
Business Unit: Executive Services

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
Operating Grants and Contributions	(106,000)	(66,000)	0	0	0	0
Total Operating Revenues	(106,000)	(66,000)	0	0	0	0
	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Expenses						
Wages and Salaries	385,592	397,731	392,893	402,736	412,872	424,139
Materials and Contracts	385,969	475,807	308,052	313,344	418,554	326,145
Other Costs	84,850	94,850	88,725	90,706	92,659	94,680
Total Operating Expenses	856,411	968,388	789,670	806,786	924,085	844,964
Total Operating Result Before Capital	750,411	902,388	789,670	806,786	924,085	844,964

Fund: General Fund
Principal Activity: Corporate Services Management
Business Unit: Executive Services

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue						
Operating Grants and Contributions						
Community Culture Programme	(66,000)	(66,000)	0	0	0	0
Community Grants Officer	(40,000)	0	0	0	0	0
Total Operating Grants and Contributions	(106,000)	(66,000)	0	0	0	0

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure						
Administration Costs	43,000	140,818	43,860	44,735	45,627	46,769
Anzac Day	7,500	7,500	5,655	5,814	5,977	6,127
Australia Day	18,000	22,800	18,360	18,726	19,100	19,571
Civic Functions and Donations	125,850	160,850	149,945	152,150	154,332	156,645
Community Culture Programme	66,000	66,000	0	0	0	0
Cultural Programme	11,056	11,056	11,277	11,502	11,732	12,025
Economic Research Programme	80,000	45,000	45,600	46,312	46,836	48,882
Elections	0	0	0	0	100,000	0
Executive Services	379,092	391,231	386,208	395,862	405,805	415,999
Noxious Weeds	98,913	96,133	101,385	103,919	106,517	109,180
Town Band and Eisteddford	8,500	8,500	8,500	8,500	8,500	8,713
Vietnam Remembrance Day	1,500	1,500	1,540	1,580	1,620	2,563
Web and Publications	17,000	17,000	17,340	17,686	18,039	18,490
Total Operating Expenditure	856,411	968,388	789,670	806,786	924,085	844,964

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Emergency Services

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
Operating Grants and Contributions	(195,000)	(192,038)	(198,900)	(202,878)	(206,935)	(211,884)
Total Operating Revenues	(195,000)	(192,038)	(198,900)	(202,878)	(206,935)	(211,884)
	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Expenses						
Materials and Contracts	194,825	194,088	199,804	203,029	207,097	212,044
Other Costs	437,151	434,926	420,893	429,809	438,905	450,503
Depreciation	229,000	229,000	234,725	240,592	246,607	248,861
Total Operating Expenses	860,976	858,014	855,422	873,430	892,609	911,408
Total Operating Result Before Capital	665,976	665,976	656,522	670,552	685,674	699,524

Fund: General Fund
Principal Activity: Planning, Community and Corporate Services
Business Unit: Emergency Services

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue						
Operating Grants and Contributions						
Bushfire B and C Operational Grants	(195,000)	(192,038)	(198,900)	(202,878)	(206,935)	(211,884)
Total Operating Grants and Contributions	(195,000)	(192,038)	(198,900)	(202,878)	(206,935)	(211,884)

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure						
Claimable Items	195,000	192,038	198,900	202,878	206,935	211,884
Depreciation	229,000	229,000	234,725	240,592	246,607	248,861
Non Claimable Items	2,500	2,500	2,808	2,933	3,000	3,069
RFS Contributions	377,714	377,714	370,268	377,973	385,832	395,853
State Emergency Services	56,762	56,762	48,721	49,054	50,235	51,741
Total Operating Expenditure	860,976	858,014	855,422	873,430	892,609	911,408

Environmental Services

Estimates for 2018/19 to 2021/22

Operating Budget

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Environmental Services
Business Unit: Environmental Planning

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
User Charges and Fees	(277,050)	(331,050)	(278,331)	(283,961)	(289,717)	(277,450)
Operating Grants and Contributions	(5,000)	(105,000)	(5,000)	(5,000)	(5,000)	(5,000)
Total Operating Revenues	(282,050)	(436,050)	(283,331)	(288,961)	(294,717)	(282,450)
	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Expenses						
Wages and Salaries	529,039	626,300	739,908	759,556	779,694	800,337
Materials and Contracts	220,750	302,824	112,615	114,516	116,455	118,742
Other Costs	40,500	50,500	41,300	42,115	42,947	44,009
Total Operating Expenses	790,289	979,624	893,823	916,187	939,096	963,088
Total Operating Result Before Capital	508,239	543,574	610,492	627,226	644,379	680,638

Fund: General Fund
Principal Activity: Environmental Services
Business Unit: Environmental Planning

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue						
User Charges and Fees						
Advertising Fees	(20,000)	(20,000)	(20,400)	(20,808)	(21,224)	(21,755)
Caravan Parks Fees	(1,000)	(1,000)	(1,020)	(1,040)	(1,061)	(1,088)
Complying Development Fees	(3,000)	(3,000)	(3,060)	(3,121)	(3,183)	(3,263)
Construction Certificate and Inspections	(67,000)	(67,000)	(68,340)	(69,706)	(71,100)	(72,878)
Development Applications	(65,000)	(79,000)	(66,300)	(67,625)	(68,977)	(70,702)
Occupation Certificate	(1,200)	(1,200)	(1,224)	(1,248)	(1,273)	(1,305)
Other Building Fees	(58,000)	(58,000)	(59,160)	(60,331)	(61,537)	(63,075)
Other Town Planning Fees	(6,600)	(6,600)	(6,732)	(6,866)	(7,002)	(7,178)
Section 149 Certificates	(42,250)	(82,250)	(43,095)	(43,956)	(44,835)	(45,956)
Vehicle Contribution	(13,000)	(13,000)	(9,000)	(9,260)	(9,525)	9,750
Total User Charges and Fees	(277,050)	(331,050)	(278,331)	(283,961)	(289,717)	(277,450)
Operating Grants and Contributions						
Heritage Grants and Contributions	(5,000)	(105,000)	(5,000)	(5,000)	(5,000)	(5,000)
Total Operating Grants and Contributions	(5,000)	(105,000)	(5,000)	(5,000)	(5,000)	(5,000)

Fund: General Fund
Principal Activity: Environmental Services
Business Unit: Environmental Planning

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure						
Application Tracking Software	3,000	3,000	3,060	3,121	3,183	3,263
Building and Environmental Regulation	154,450	176,950	272,663	280,670	288,873	297,345
Electronic Housing Code	500	500	500	500	500	500
Strategic Land Use Planning	118,000	118,000	2,040	2,081	2,122	2,175
Town Planning	410,339	568,274	503,210	515,066	527,217	539,673
Town Planning Administration	104,000	112,900	112,350	114,749	117,201	120,132
Total Operating Expenditure	790,289	979,624	893,823	916,187	939,096	963,088

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Corporate Services Management
Business Unit: Environmental Services and Sustainability

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
User Charges and Fees	(155,500)	(155,500)	(158,610)	(161,781)	(165,016)	(169,142)
Operating Grants and Contributions	(107,500)	(183,337)	(163,600)	(95,753)	(97,959)	(99,720)
Internal Revenue	(531,509)	(531,509)	(543,830)	(532,797)	(546,398)	(560,952)
Total Operating Revenues	(794,509)	(870,346)	(866,040)	(790,331)	(809,373)	(829,814)
	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Expenses						
Wages and Salaries	556,634	623,819	603,637	527,122	540,300	553,808
Materials and Contracts	208,239	259,936	205,711	168,261	172,734	177,947
Total Operating Expenses	764,873	883,755	809,348	695,383	713,034	731,755
Total Operating Result Before Capital	(29,636)	13,409	(56,692)	(94,948)	(96,339)	(98,059)

Fund: General Fund
Principal Activity: Corporate Services Management
Business Unit: Environmental Services and Sustainability

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue						
User Charges and Fees						
On-Site Sewerage	(82,500)	(82,500)	(84,150)	(85,833)	(87,549)	(89,738)
Public Health	(41,000)	(41,000)	(41,820)	(42,656)	(43,509)	(44,597)
Trade Waste	(27,000)	(27,000)	(27,540)	(28,090)	(28,652)	(29,368)
Vehicle Contribution	(5,000)	(5,000)	(5,100)	(5,202)	(5,306)	(5,439)
Total User Charges and Fees	(155,500)	(155,500)	(158,610)	(161,781)	(165,016)	(169,142)
Operating Grants and Contributions						
Club to Club Project	(40,000)	(40,000)	(40,000)	0	0	0
Land Care	0	(14,716)	(30,000)	0	0	0
Litter Prevention	0	(16,200)	0	0	0	0
Natural Resource Management	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)	(7,000)
VPA Environmental Monitoring Contributions	(60,000)	(84,000)	(86,100)	(88,253)	(90,459)	(92,720)
Wood Smoke - Mt Arthur	0	(11,490)	0	0	0	0
Wood Smoke Reduction Program	0	(9,431)	0	0	0	0
Total Operating Grants and Contributions	(107,500)	(183,337)	(163,600)	0	(97,959)	(99,720)
Internal Revenue						
Contribution from Domestic Waste-POEO Act Clear	(100,000)	(100,000)	(102,500)	(105,062)	(107,689)	(110,381)
Contribution From Sewer Fund	(82,000)	(82,000)	(84,050)	(86,151)	(88,305)	(90,954)
Contribution From Water Fund	(256,250)	(256,250)	(262,656)	(245,580)	(253,006)	(261,235)
Transfer from DWM	(93,259)	(93,259)	(94,624)	(96,004)	(97,398)	(98,382)
Total Internal Revenue	(531,509)	(531,509)	(543,830)	(532,797)	(546,398)	(560,952)

Fund: General Fund
Principal Activity: Corporate Services Management
Business Unit: Environmental Services and Sustainability

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure						
Club to Club Project	40,000	40,266	40,000	0	0	0
Community Engagement	4,500	4,500	4,595	4,691	4,789	5,806
Energy Minimisation	20,000	10,000	20,400	20,808	21,224	21,754
Environment	5,500	5,500	5,610	5,712	5,836	5,988
Environmental Assessment	0	8,700	0	0	0	0
Environmental Health	7,000	4,500	1,020	1,040	1,061	1,088
Environmental Monitoring	13,500	13,500	13,260	13,525	13,795	14,139
Environmental Officer	79,410	79,410	99,082	101,559	104,099	106,701
Fulcrum 3D Sodar Lease	0	3,900	0	0	0	0
Illegal Dumping Surveillance	100,000	100,000	102,500	105,062	107,688	110,380
Land Care	21,739	22,497	22,173	22,617	23,069	23,645
Litter Prevention	0	16,200	0	0	0	0
Natural Resource Management	1,500	1,500	1,530	1,560	1,591	1,631
Sustainability Unit	401,724	471,898	427,628	346,689	355,332	364,210
Tree Management	30,000	31,452	30,750	30,518	32,306	33,113
Waste Minimisation	20,000	20,000	20,400	20,801	21,122	21,650
Water Minimisation	20,000	20,000	20,400	20,801	21,122	21,650
Wood Smoke - Mt Arthur	0	24,918	0	0	0	0
Wood Smoke Reduction Program	0	5,014	0	0	0	0
Total Operating Expenditure	764,873	883,755	809,348	695,383	713,034	731,755

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Environmental Services
Business Unit: Regulatory Services

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
User Charges and Fees	(94,000)	(94,000)	(95,880)	(97,795)	(99,750)	(102,244)
Total Operating Revenues	(94,000)	(94,000)	(95,880)	(97,795)	(99,750)	(102,244)

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Expenses						
Wages and Salaries	203,360	238,360	248,796	255,016	261,391	267,926
Materials and Contracts	90,000	72,503	92,000	94,041	96,127	98,531
Other Costs	3,000	3,000	3,060	3,120	3,182	3,262
Total Operating Expenses	296,360	313,863	343,856	352,177	360,700	369,719
Total Operating Result Before Capital	202,360	219,863	247,976	254,382	260,950	267,475

General Fund

Fund: General Fund
Principal Activity: Environmental Services
Business Unit: Regulatory Services

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue						
User Charges and Fees						
Fines and Fees	(51,000)	(36,798)	(52,020)	(53,059)	(54,120)	(55,473)
Impounding	(43,000)	(57,202)	(43,860)	(44,736)	(45,630)	(46,771)
Total User Charges and Fees	(94,000)	(94,000)	(95,880)	(97,795)	(99,750)	(102,244)

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure						
Impounding	110,165	117,668	144,205	147,698	151,274	155,056
Rangers	166,195	176,195	179,251	183,673	188,206	192,912
Vehicles	20,000	20,000	20,400	20,806	21,220	21,751
Total Operating Expenditure	296,360	313,863	343,856	352,177	360,700	369,719

Minor Funds

Estimates for 2018/19 to 2021/22

Operating Budget

Muswellbrook Shire Council Budget Review 2018/19

Fund: Combined Water Fund
Principal Activity: Water
Business Unit: Water

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
Rates and Charges	(1,485,000)	(1,485,000)	(1,556,765)	(1,571,710)	(1,586,812)	(1,641,890)
User Charges and Fees	(3,795,000)	(3,919,919)	(3,969,570)	(4,153,383)	(4,331,083)	(4,508,525)
Interest and Investments Revenues	(477,000)	(477,000)	(298,620)	(288,552)	(299,897)	(315,225)
Operating Grants and Contributions	(34,500)	(33,581)	(35,190)	(35,893)	(36,611)	(37,343)
Total Operating Revenues	(5,791,500)	(5,915,500)	(5,860,145)	(6,049,538)	(6,254,403)	(6,502,983)
	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Expenses						
Wages and Salaries	1,129,550	1,229,550	970,000	994,249	1,019,106	1,044,582
Materials and Contracts	1,681,710	1,811,710	1,470,000	1,509,375	1,550,126	1,621,117
Other Costs	302,500	372,500	330,810	309,366	323,543	331,627
Borrowing Costs	144,540	144,540	125,238	106,491	86,537	65,297
Overheads	1,254,700	1,254,700	1,282,067	1,286,476	1,315,924	1,346,727
Depreciation	1,590,000	1,684,000	1,767,150	1,838,328	1,899,535	1,960,771
Total Operating Expenses	6,103,000	6,497,000	5,945,265	6,044,285	6,194,771	6,370,121
Total Operating Result Before Capital	311,500	581,500	85,120	(5,253)	(59,632)	(132,862)

Fund: Combined Water Fund
Principal Activity: Water
Business Unit: Water

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue						
Rates and Charges						
Water Fund Rates	(1,485,000)	(1,485,000)	(1,556,765)	(1,571,710)	(1,586,812)	(1,641,890)
Total Rates and Charges	(1,485,000)	(1,485,000)	(1,556,765)	(1,571,710)	(1,586,812)	(1,641,890)
User Charges and Fees						
Water Fund Sundry Income	(17,375)	(17,375)	(17,722)	(18,076)	(18,438)	(18,806)
Water Mains Pressure Test	0	(3,000)	0	0	0	0
Water Meter Test Fees	(10,000)	(17,919)	(10,200)	(10,400)	(10,600)	(10,812)
Water Private Works	(20,000)	(20,000)	(20,400)	(20,801)	(21,220)	(21,644)
Water Tanker Sales	(50,000)	(164,000)	(51,000)	(52,020)	(53,060)	(54,121)
Water Tapping Fees	(3,000)	(3,000)	(3,060)	(3,121)	(3,183)	(3,246)
Water Users Fees and Charges	(3,694,625)	(3,694,625)	(3,867,188)	(4,048,965)	(4,224,582)	(4,399,896)
Total User Charges and Fees	(3,795,000)	(3,919,919)	(3,969,570)	(4,153,383)	(4,331,083)	(4,508,525)
Interest and Investments Revenues						
Interest on Investments	(446,000)	(446,000)	(267,000)	(256,000)	(267,000)	(282,000)
Interest on Overdue Rates	(31,000)	(31,000)	(31,620)	(32,552)	(32,897)	(33,225)
Total Interest and Investments Revenues	(477,000)	(477,000)	(298,620)	(288,552)	(299,897)	(315,225)
Operating Grants and Contributions						
Pension Rebate Subsidy	(34,500)	(33,581)	(35,190)	(35,893)	(36,611)	(37,343)
Total Operating Grants and Contributions	(34,500)	(33,581)	(35,190)	(35,893)	(36,611)	(37,343)

Fund: Combined Water Fund
Principal Activity: Water
Business Unit: Water

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure						
Depreciation	1,590,000	1,684,000	1,767,150	1,838,328	1,899,535	1,960,771
Management/Supervision	430,250	448,160	393,565	403,061	412,787	423,105
Water Consultant Activities, Risk Assessments, IWCM other studies ar	100,000	40,000	60,000	60,000	60,000	60,000
Water Fund Administration and Overheads (Inc Dividend to Gen Fund)	1,254,700	1,254,700	1,282,067	1,286,476	1,315,924	1,346,727
Water Fund Other Administration Costs	278,040	328,040	271,608	256,033	239,332	265,420
Water Mains	322,000	439,090	311,330	319,409	327,709	326,135
Water Meters, Private Works and water purchases	380,500	285,500	299,658	312,388	325,755	333,898
Water Miscellaneous Expenses	19,000	19,000	19,380	19,767	20,162	20,666
Water Pumping Expenses	355,500	500,500	322,519	338,999	356,289	365,310
Water Reservoirs	13,500	13,500	13,770	14,044	14,323	14,681
Water Treatment	1,359,510	1,484,510	1,204,218	1,195,780	1,222,955	1,253,408
Total Operating Expenditure	6,103,000	6,497,000	5,945,265	6,044,285	6,194,771	6,370,121

Muswellbrook Shire Council Budget Review 2018/19

Fund: Combined Sewer Fund
Principal Activity: Sewer
Business Unit: Sewer

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
Rates and Charges	(4,116,000)	(4,116,000)	(4,305,336)	(4,503,338)	(4,719,053)	(4,927,221)
User Charges and Fees	(368,000)	(371,910)	(448,000)	(687,000)	(697,000)	(709,628)
Interest and Investments Revenues	(182,000)	(184,000)	(103,000)	(118,000)	(94,000)	(48,274)
Operating Grants and Contributions	(35,000)	(33,533)	(35,000)	(35,000)	(36,000)	(38,441)
Total Operating Revenues	(4,701,000)	(4,705,443)	(4,891,336)	(5,343,338)	(5,546,053)	(5,723,564)

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Expenses						
Wages and Salaries	743,675	803,675	890,000	911,625	922,557	944,656
Materials and Contracts	924,500	928,943	780,000	829,416	857,377	878,984
Other Costs	232,350	232,350	343,733	330,414	432,785	442,739
Borrowing Costs	815,000	804,086	727,080	703,471	670,563	640,859
Overheads	807,475	818,389	823,336	839,594	856,259	873,783
Depreciation	1,467,000	1,333,000	1,419,000	1,689,600	1,719,100	1,745,300
Total Operating Expenses	4,990,000	4,920,443	4,983,149	5,304,120	5,458,641	5,526,321
Total Operating Result Before Capital	289,000	215,000	91,813	(39,218)	(87,412)	(197,243)

Fund: Combined Sewer Fund
Principal Activity: Sewer
Business Unit: Sewer

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue						
Rates and Charges						
Sewer Fund Rates	(4,116,000)	(4,116,000)	(4,305,336)	(4,503,338)	(4,719,053)	(4,927,221)
Total Rates and Charges	(4,116,000)	(4,116,000)	(4,305,336)	(4,503,338)	(4,719,053)	(4,927,221)
User Charges and Fees						
Sewer Effluent Reuse	(323,500)	(323,500)	(402,210)	(639,915)	(648,614)	(643,279)
Sewer Other Revenues	(14,500)	(18,410)	(14,790)	(15,085)	(15,386)	(15,702)
Sewer Trade Waste Fees	(30,000)	(30,000)	(31,000)	(32,000)	(33,000)	(50,647)
Total User Charges and Fees	(368,000)	(371,910)	(448,000)	(687,000)	(697,000)	(709,628)
Interest and Investments Revenues						
Interest on Investments	(159,000)	(159,000)	(79,000)	(93,000)	(68,000)	(20,000)
Interest on Overdue Rates	(23,000)	(25,000)	(24,000)	(25,000)	(26,000)	(28,274)
Total Interest and Investments Revenues	(182,000)	(184,000)	(103,000)	(118,000)	(94,000)	(48,274)
Operating Grants and Contributions						
Pension Rebate Subsidy	(35,000)	(33,533)	(35,000)	(35,000)	(36,000)	(38,441)
Total Operating Grants and Contributions	(35,000)	(33,533)	(35,000)	(35,000)	(36,000)	(38,441)

Fund: Combined Sewer Fund
Principal Activity: Sewer
Business Unit: Sewer

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure						
Depreciation	1,467,000	1,333,000	1,419,000	1,689,600	1,719,100	1,745,300
Engineering/Supervision	478,631	484,541	465,739	476,953	488,436	500,645
Sewer Effluent Reuse	118,950	118,950	126,021	133,697	142,038	145,779
Sewer Fund Administration and Overheads (Inc Dividend to Gen Fund)	807,475	818,389	823,336	839,594	856,259	873,783
Sewer Mains	295,944	200,144	329,890	355,251	371,407	379,415
Sewer Major Consultant Activities	100,000	50,000	0	0	0	0
Sewer Other Costs	4,000	4,000	4,080	4,162	4,244	4,500
Sewer Pumping Stations	308,000	392,333	286,105	300,465	304,636	311,455
Sewer Treatment	1,400,000	1,509,086	1,518,778	1,493,998	1,561,921	1,555,444
Temporary Offices - Rent of Buildings	10,000	10,000	10,200	10,400	10,600	10,000
Total Operating Expenditure	4,990,000	4,920,443	4,983,149	5,304,120	5,458,641	5,526,321

Future Fund

Estimates for 2018/19 to 2021/22

Operating Budget

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
 Principal Activity: Future Fund
 Business Unit: Education Division

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
User Charges and Fees	(506,391)	(586,682)	(547,685)	(560,641)	(574,209)	(588,564)
Total Operating Revenues	(506,391)	(586,682)	(547,685)	(560,641)	(574,209)	(588,564)
	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Expenses						
Wages and Salaries	40,657	40,657	48,587	50,044	51,546	53,093
Materials and Contracts	197,675	228,837	234,363	238,376	242,492	247,148
Other Costs	156,900	143,679	145,983	147,637	150,694	154,383
Borrowing Costs	122,169	122,169	110,314	122,865	129,100	121,937
Depreciation	269,687	297,597	300,495	305,455	314,069	314,947
Total Operating Expenses	787,088	832,939	839,742	864,377	887,901	891,508
Total Operating Result Before Capital	280,697	246,257	292,057	303,736	313,692	302,944

Fund: General Fund
Principal Activity: Future Fund
Business Unit: Education Division

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue						
User Charges and Fees						
140 Bridge Street	0	(73,279)	0	0	0	0
Art Gallery	(20,254)	(17,266)	(20,760)	(21,279)	(21,811)	(22,356)
Campbell's Corner	(51,762)	(51,762)	(53,056)	(54,382)	(55,742)	(57,136)
Loxton House	(76,875)	(64,875)	(78,976)	(80,766)	(82,785)	(84,855)
Sam Adams College	(215,000)	(225,000)	(220,375)	(225,884)	(231,531)	(237,319)
Town Education Campus	(142,500)	(154,500)	(174,518)	(178,330)	(182,340)	(186,898)
Total User Charges and Fees	(506,391)	(586,682)	(547,685)	(560,641)	(574,209)	(588,564)

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure						
140 Bridge Street	0	21,362	15,170	15,106	15,270	15,430
Art Gallery	54,148	47,506	53,677	54,372	55,589	56,479
Campbell's Corner	140,573	160,573	125,703	141,162	141,068	139,974
Education Division	40,657	40,657	48,587	50,044	51,546	53,093
Fund Contingency	20,000	6,898	20,000	20,000	20,000	20,000
Legals/Leases	2,500	2,500	2,500	2,500	2,500	2,500
Library	76,985	63,085	78,775	80,449	82,261	83,570
Loxton House	25,700	44,477	46,261	46,674	47,172	47,735
Sam Adams College	298,792	307,598	294,293	295,472	298,282	298,159
Town Education Campus	127,733	138,283	154,776	158,598	174,213	174,568
Total Operating Expenditure	787,088	832,939	839,742	864,377	887,901	891,508

Muswellbrook Shire Council Budget Review 2018/19

Fund: General Fund
Principal Activity: Future Fund
Business Unit: Commercial Division

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Revenues						
User Charges and Fees	(5,698,025)	(5,141,186)	(5,853,733)	(6,000,050)	(6,150,024)	(6,303,749)
Total Operating Revenues	(5,698,025)	(5,141,186)	(5,853,733)	(6,000,050)	(6,150,024)	(6,303,749)
Expenses						
Wages and Salaries	40,767	112,767	122,741	126,424	130,440	134,123
Materials and Contracts	1,696,700	1,104,408	1,300,017	1,337,255	1,346,400	1,385,060
Other Costs	466,700	479,013	501,691	495,160	498,114	510,411
Borrowing Costs	1,511,700	1,358,428	1,432,739	1,707,939	1,766,340	1,699,894
Overheads	0	250,000	500,000	512,500	525,313	538,445
Total Operating Expenses	3,715,867	3,304,616	3,857,188	4,179,278	4,266,607	4,267,933
Total Operating Result Before Capital	(1,982,158)	(1,836,570)	(1,996,545)	(1,820,772)	(1,883,417)	(2,035,816)

Fund: General Fund
Principal Activity: Future Fund
Business Unit: Commercial Division

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Revenue						
User Charges and Fees						
63 Palace Street	0	(11,960)	(12,259)	(12,565)	(12,880)	(13,202)
88 Bridge Street	(50,000)	(50,000)	(51,250)	(52,531)	(53,844)	(55,190)
93A Hill St	(7,800)	(7,800)	(7,995)	(8,194)	(8,399)	(8,609)
98 Bridge Street	(5,000)	(6,000)	(6,125)	(6,253)	(6,384)	(6,519)
Brook Street Mall	(154,000)	(162,500)	(157,850)	(161,797)	(165,841)	(169,987)
Campbell's Corner	(600,000)	(600,000)	(615,000)	(630,375)	(646,134)	(662,287)
HACC Building	(66,000)	(66,000)	(67,650)	(69,341)	(71,074)	(72,851)
Market House	(104,000)	(73,104)	(106,600)	(109,265)	(111,996)	(114,796)
Market Place	(3,751,135)	(3,203,732)	(3,844,913)	(3,941,036)	(4,039,562)	(4,140,551)
New England Highway	(32,800)	(32,800)	(33,620)	(34,460)	(35,322)	(36,205)
Seven Hills	(780,981)	(780,981)	(800,505)	(820,518)	(841,030)	(862,055)
Staff Housing	(146,309)	(146,309)	(149,966)	(153,715)	(157,558)	(161,497)
Total User Charges and Fees	(5,698,025)	(5,141,186)	(5,853,733)	(6,000,050)	(6,150,024)	(6,303,749)

	2017/18 Original Budget	March 2018 Review Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
Operating Expenditure						
63 Palace Street	0	4,464	4,795	4,737	4,853	4,972
88 Bridge Street	56,300	56,300	53,223	67,322	65,275	63,272
93A Hill St	4,100	4,100	4,357	4,231	4,320	4,429
98 Bridge Street	1,700	4,200	3,464	3,373	3,452	3,548
Brook Street Mall	63,300	96,340	89,435	89,480	72,353	72,468
Campbell's Corner	346,700	360,400	348,393	398,517	388,161	386,182
Commercial Buildings Officer	40,767	40,767	48,587	50,045	51,546	53,093
Contribution to General Fund	0	250,000	0	0	0	0
Dividend to General Fund	0	0	500,000	512,500	525,313	538,445
Glen Munro Estate	17,500	17,500	19,241	17,848	18,245	18,673
HACC Building	12,500	12,500	13,213	13,165	13,468	13,803
Job Creation	250,000	0	0	0	0	0
Land Development	3,000	3,000	3,369	3,110	3,185	3,260
Land Development Adams Street Muswellbrook	3,800	3,800	4,267	3,790	3,880	3,970
Land Development Industrial East Muswellbrook	3,500	3,500	3,931	3,485	3,570	3,655
Land Development Turner Street Denman	2,000	2,000	2,246	1,750	1,790	1,835
Market House	18,500	24,500	28,285	28,548	29,189	29,911
Market Place	2,363,000	1,862,500	2,235,830	2,360,812	2,463,668	2,465,342
New England Highway	11,700	11,700	11,694	11,771	12,013	12,310
Seven Hills	472,000	472,000	412,080	535,451	521,274	506,615
Staff Housing Denman	4,500	4,945	5,360	5,098	5,216	5,343
Staff Housing Muswellbrook	41,000	70,100	65,418	64,245	75,836	76,807
Total Operating Expenditure	3,715,867	3,304,616	3,857,188	4,179,278	4,266,607	4,267,933

Muswellbrook Shire Council

Estimates for **2018/19** to
2021/22 Capital Budget



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Capital Budget - 2018/19 - 2021/22

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Muswellbrook Shire Council Capital Budget 2018/19 - 2021/22

Fund: All Funds Consolidated
Business Unit: All Funds Consolidated

Capital Budget

Funding Sources	2017/18 Budget (Original)	2017/18 Budget (March Review)	2018/19 Planned	2019/20 Planned	2020/21 Planned	2021/22 Planned
Operating Result	-\$1,152,074	-\$2,913,295	-\$3,976,659	-\$2,241,733	-\$2,354,497	-\$2,658,738
Section 94	-\$2,800,967	-\$5,358,902	-\$5,308,864	-\$3,599,112	-\$3,181,614	-\$3,248,405
Capital Grants	-\$13,465,875	-\$17,876,671	-\$4,978,644	-\$4,355,318	-\$3,886,697	-\$3,918,798
Capital Contributions	-\$200,000	-\$1,060,585	-\$1,005,000	-\$103,291	-\$69,998	-\$71,748
Depreciation	-\$10,307,437	-\$10,507,547	-\$11,426,804	-\$12,113,680	-\$12,431,651	-\$12,722,118
Transfers from Reserve	-\$8,965,873	-\$17,302,037	-\$12,531,155	-\$6,745,907	-\$483,700	-\$1,400,114
Borrowed Funds	-\$55,500,000	-\$55,500,000	-\$5,000,000	-\$6,908,276	-\$772,406	-\$1,145,407
Sale of Assets	-\$70,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000
Total Capital Funds	-\$92,462,226	-\$110,589,037	-\$44,297,126	-\$36,137,317	-\$23,250,564	-\$25,235,328

Capital Expenditure	2017/18 Budget (Original)	2017/18 Budget (March Review)	2018/19 Planned	2019/20 Planned	2020/21 Planned	2021/22 Planned
Capital Works/Purchases	\$86,585,825	\$97,793,370	\$31,381,183	\$27,592,986	\$15,040,427	\$16,660,099
Loan Repayments	\$2,913,116	\$4,909,288	\$4,375,690	\$4,291,899	\$4,322,635	\$4,588,881
Transfers to Reserves	\$2,963,285	\$7,886,379	\$8,540,253	\$4,252,432	\$3,887,501	\$3,986,348
Total Capital Expenditure	\$92,462,226	\$110,589,037	\$44,297,126	\$36,137,317	\$23,250,563	\$25,235,328
Budgeted Result	\$0	\$0	\$0	\$0	\$0	\$0

Muswellbrook Shire Council
General Fund
Capital Budget 2018/19 to 2021/22

Muswellbrook Shire Council Capital Budget 2018/19 - 2021/22

Capital Budget

Funding Sources	2017/18 Budget (Original)	2017/18 Budget (March Review)	2018/19 Planned	2019/20 Planned	2020/21 Planned	2021/22 Planned
Operating Result	-\$51,113	-\$2,119,482	-\$2,449,104	-\$680,226	-\$637,728	-\$595,761
Section 94	-\$1,981,967	-\$4,539,902	-\$4,454,864	-\$2,716,112	-\$2,267,614	-\$2,320,405
Capital Grants	-\$3,157,000	-\$6,256,061	-\$3,645,000	-\$2,991,000	-\$2,491,000	-\$2,491,000
Capital Contributions	-\$200,000	-\$265,000	-\$1,005,000	-\$103,291	-\$69,998	-\$71,748
Depreciation	-\$7,326,050	-\$7,538,250	-\$7,940,159	-\$8,280,297	-\$8,498,947	-\$8,701,978
Transfers from Reserve	-\$1,593,226	-\$9,212,008	-\$5,718,501	-\$5,285,000	-\$30,106	\$0
Borrowed Funds	\$0	\$0	\$0	-\$2,090,000	\$0	\$0
Sale of Assets	-\$70,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000
Total Capital Funds	-\$14,379,356	-\$30,000,703	-\$25,282,628	-\$22,215,926	-\$14,065,393	-\$14,250,892

Capital Expenditure	2017/18 Budget (Original)	2017/18 Budget (March Review)	2018/19 Planned	2019/20 Planned	2020/21 Planned	2021/22 Planned
Capital Works/Purchases	\$11,652,950	\$24,179,113	\$17,027,014	\$18,223,709	\$10,583,916	\$10,664,515
Loan Repayments	\$582,121	\$582,121	\$569,361	\$624,535	\$528,226	\$557,907
Transfers to Reserves	\$2,144,285	\$5,239,469	\$7,686,253	\$3,367,682	\$2,953,251	\$3,028,470
Total Capital Expenditure	\$14,379,356	\$30,000,703	\$25,282,628	\$22,215,926	\$14,065,393	\$14,250,892
Budgeted Result	\$0	\$0	\$0	\$0	\$0	\$0

**Muswellbrook Shire Council
Community Infrastructure
2018/19 - 2021/22 Capital Budget**

Account Group	2017/18 Budget (Original)	2017/18 Budget (March Review)	2018/19 Planned	2019/20 Planned	2020/21 Planned	2021/22 Planned
Capital Revenue						
Section 94	-\$156,000	-\$156,000	-\$156,000	-\$156,000	-\$156,000	-\$156,000
Capital Grants	-\$2,896,000	-\$3,566,000	-\$1,734,000	-\$2,980,000	-\$2,480,000	-\$2,480,000
Capital Contributions	\$0	\$0	\$0	\$0	\$0	\$0
Depreciation	-\$6,043,950	-\$6,081,200	-\$6,419,342	-\$6,569,772	-\$6,729,060	-\$6,883,581
Transfers from Reserve	-\$940,000	-\$4,717,288	-\$1,250,000	-\$3,550,000	-\$30,106	\$0
Sale of Assets	-\$70,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000
Borrowed Funds	\$0	\$0	\$0	\$0	\$0	\$0
Total Capital Revenue	-\$10,105,950	-\$14,590,488	-\$9,629,342	-\$13,325,772	-\$9,465,166	-\$9,589,581

Capital Expenses	2017/18 Budget (Original)	2017/18 Budget (March Review)	2018/19 Planned	2019/20 Planned	2020/21 Planned	2021/22 Planned
Roads Capital Works	\$6,734,561	\$9,783,373	\$6,076,934	\$7,516,778	\$6,771,221	\$6,467,149
Plant Item Acquisitions	\$1,135,000	\$2,330,481	\$958,375	\$969,678	\$987,670	\$995,194
Stormwater	\$0	\$125,023	\$0	\$0	\$0	\$0
Waste Management Capital Works	\$60,950	\$138,922	\$62,474	\$2,851,358	\$52,608	\$52,608
Loan Repayments	\$582,121	\$582,121	\$569,361	\$592,931	\$461,858	\$488,221
Transfer to Reserves	\$318,318	\$411,037	\$775,080	\$807,570	\$841,637	\$864,065
Total Capital Expenses	\$8,830,950	\$13,370,957	\$8,442,224	\$12,738,315	\$9,114,994	\$8,867,237

Fund: Capital Revenues
Business Unit: General Fund
Roads and Drainage and Other Community Infrastructure

	2017/18 Budget (Original)	2017/18 Budget (March Review)	2018/19 Planned	2019/20 Planned	2020/21 Planned	2021/22 Planned
Contributions - Muswellbrook	-\$156,000	-\$156,000	-\$156,000	-\$156,000	-\$156,000	-\$156,000
Total Contributions	-\$156,000	-\$156,000	-\$156,000	-\$156,000	-\$156,000	-\$156,000

Capital Grants						
RTA Block Grant	-\$70,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000
Active Transport	\$0	-\$53,000	\$0	\$0	\$0	\$0
RMS REPAIR Grant	\$0	-\$92,000	\$0	\$0	\$0	\$0
Spring Creek Bridge	\$0	-\$525,000	\$0	\$0	\$0	\$0
NSW Environmental Trust	\$0	\$0	\$0	-\$500,000	\$0	\$0
Resources for Regions Roadworks	-\$2,000,000	-\$2,000,000	-\$1,250,000	-\$2,000,000	-\$2,000,000	-\$2,000,000
Roads to Recovery	-\$826,000	-\$826,000	-\$414,000	-\$410,000	-\$410,000	-\$410,000
Total Grants	-\$2,896,000	-\$3,566,000	-\$1,734,000	-\$2,980,000	-\$2,480,000	-\$2,480,000

Depreciation						
Roads	-\$5,130,000	-\$5,236,000	-\$5,380,500	-\$5,516,887	-\$5,661,183	-\$5,802,412
Works Fleet	-\$685,000	-\$585,000	-\$775,000	-\$785,125	-\$795,150	-\$804,375
Vehicles	-\$180,000	-\$180,000	-\$185,000	-\$187,000	-\$190,000	-\$192,000
Waste Management Centre	-\$48,950	-\$80,200	-\$78,842	-\$80,760	-\$82,727	-\$84,794
Total Depreciation	-\$6,043,950	-\$6,081,200	-\$6,419,342	-\$6,569,772	-\$6,729,060	-\$6,883,581

Transfer from Reserve						
Road Contingency Reserve	-\$200,000	-\$200,000	\$0	\$0	\$0	\$0
Carryover Works 15/16	\$0	-\$708,701	\$0	\$0	\$0	\$0
Carryover Works 16/17	\$0	-\$829,999	\$0	\$0	\$0	\$0
Plant and Vehicle Reserve	\$0	-\$780,729	\$0	\$0	\$0	\$0
Asset Renewal Reserve	-\$100,000	-\$187,870	\$0	\$0	-\$30,106	\$0
Unexpended Grants	\$0	-\$238,657	\$0	\$0	\$0	\$0
Waste Reserves	\$0	\$0	\$0	-\$2,300,000	\$0	\$0
Waste Management Centre	-\$500,000	-\$506,309	\$0	\$0	\$0	\$0
Section 94	\$0	-\$250,000	\$0	\$0	\$0	\$0
S94 - Drainage Reserve	\$0	-\$125,023	\$0	\$0	\$0	\$0
VPA Funds - Sandy Hollow	-\$40,000	-\$40,000	\$0	\$0	\$0	\$0
VPA Funds - Denman Main St	-\$100,000	-\$100,000	\$0	\$0	\$0	\$0
VPA Funds	\$0	-\$750,000	\$0	\$0	\$0	\$0
VPA Funds - CBD Project (Denman)	\$0	\$0	-\$1,250,000	-\$1,250,000	\$0	\$0
Total Transfers from Reserve	-\$940,000	-\$4,717,288	-\$1,250,000	-\$3,550,000	-\$30,106	\$0

Sale of Assets						
Works Fleet Items	-\$70,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000
Total Sale of Assets	-\$70,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000

Transfer to Reserves						
Mine Affected Road Renewal Reserve	\$0	\$0	\$437,663	\$449,917	\$462,515	\$475,465
Mt Pleasant VPA	\$0	\$82,517	\$0	\$0	\$0	\$0
Road Pavement Consumption Charge	\$0	\$10,202	\$0	\$0	\$0	\$0
Waste Management Reserve	\$318,318	\$318,318	\$337,417	\$357,653	\$379,122	\$388,600
Total Sale of Assets	\$318,318	\$411,037	\$775,080	\$807,570	\$841,637	\$864,065

**Muswellbrook Shire Council
Roads and Drainage**

Capital Works and Purchases Budget 2018/19

Program	2017/18 Budget (Original)	2017/18 Budget (March Review)	Proposed 2018/19	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Restricted Reserves	Total Funding
Mine Affected Road Renewal Programme	\$403,970	\$403,970	\$0	\$0	\$0				\$0
Urban Road Renewal Programme	\$562,000	\$1,011,841	\$564,778	\$150,778	\$414,000				\$564,778
Rural Road Renewal Programme	\$450,000	\$450,000	\$411,250	\$411,250	\$0				\$411,250
Regional Road Renewal Programme	\$70,000	\$162,000	\$70,000	\$0	\$70,000				\$70,000
Road Resealing Programme	\$1,167,000	\$1,167,000	\$706,700	\$706,700	\$0				\$706,700
Rural Road Regravelling Programme	\$328,000	\$328,000	\$336,200	\$336,200	\$0				\$336,200
Road Heavy Patching Programme	\$442,000	\$442,000	\$389,525	\$389,525	\$0				\$389,525
Bridges Renewal Programme	\$100,000	\$625,000	\$102,500	\$102,500	\$0				\$102,500
Carpark Renewal Programme	\$103,000	\$103,000	\$105,575	\$105,575	\$0				\$105,575
Kerb and Gutter Replacement Programme	\$125,000	\$125,000	\$128,125	\$128,125	\$0				\$128,125
Developer Coordinated Works Programme	\$25,000	\$25,000	\$25,625	\$25,625	\$0				\$25,625
Footpath and Cycleway Renewal Programme	\$156,000	\$156,000	\$159,900	\$159,900	\$0				\$159,900
New Footpath and Cycleway Programme	\$100,000	\$153,000	\$102,500	\$102,500	\$0				\$102,500
Capital Contingency	\$116,000	\$116,000	\$120,000	\$120,000	\$0				\$120,000
Safety Device Renewal Programme	\$148,591	\$265,421	\$152,306	\$152,306	\$0				\$152,306
Resources for Regions Projects	\$2,000,000	\$2,188,657	\$0		\$0				\$0
Drainage Devices Programme	\$158,000	\$158,000	\$161,950	\$161,950	\$0				\$161,950
Design Williams Bridge	\$0	\$24,024	\$0		\$0				\$0
Sandy Hollow Village Centre	\$80,000	\$80,000	\$40,000	\$40,000	\$0			\$0	\$40,000
Land Purchases - Thompson Street/New England Highway	\$0	\$39,200	\$0		\$0				\$0
Land Purchases - Kenilworth Street Expansion	\$0	\$250,000	\$0		\$0				\$0
Resources for Regions - Mine Affected Roads	\$0	\$258,860	\$0		\$0				\$0
Denman Main St Stage 2	\$200,000	\$200,000	\$0		\$0			\$0	\$0
Denman Business Precinct Masterplan	\$0	\$0	\$2,500,000		\$1,250,000	\$0		\$1,250,000	\$2,500,000
Business District Renewal Programme	\$0	\$1,051,400	\$0	\$0	\$0			\$0	\$0
Total Capital Expenses	\$6,734,561	\$9,783,373	\$6,076,934	\$3,092,934	\$1,734,000	\$0	\$0	\$1,250,000	\$6,076,934

**Muswellbrook Shire Council
Roads and Drainage**

Plant Items

Capital Works and Purchases Budget 2018/19

Program	2017/18 Budget (Original)	2017/18 Budget (March Review)	Proposed 2018/19	Revenue	Reserve Funds	Sale of Assets	Total Funding
Capital Expenses							
Large Plant Items	\$585,000	\$1,731,672	\$599,625	\$599,625			\$599,625
Transport Vehicles	\$100,000	\$125,112	\$102,500	\$102,500			\$102,500
Vehicle Fleet	\$250,000	\$273,697	\$256,250	\$186,250		\$70,000	\$256,250
Remove Depot Fuel Tanks	\$200,000	\$200,000	\$0	\$0	\$0		\$0
Total Capital Expenses	\$1,135,000	\$2,330,481	\$958,375	\$888,375	\$0	\$70,000	\$958,375

Stormwater Capital Works

Capital Works and Purchases Budget 2018/19

Program	2017/18 Budget (Original)	2017/18 Budget (March Review)	Proposed 2018/19	Revenue	Reserve Funds	Capital Contributions	Total Funding
Capital Expenses							
West Denman Stormwater		\$125,023	\$0				
Total Capital Expenses	\$0	\$125,023	\$0	\$0	\$0	\$0	\$0

Miscellaneous Works

Capital Works and Purchases Budget 2018/19

Program	2017/18 Budget (Original)	2017/18 Budget (March Review)	Proposed 2018/19	Revenue	Reserve Funds	Capital Contributions	Total Funding
Capital Expenses							
Leachate Monitoring Bores	\$0	\$10,703	\$0				\$ -
Weighbridge Software Upgrade	\$0	\$27,261	\$0				\$ -
Surveillance Cameras	\$0	\$25,000	\$0				\$ -
Investigation and Concept Design - Weighbridge and Office	\$0	\$8,699	\$0				\$ -
Landfill Closure Plan	\$0	\$6,309	\$0				\$ -
Waste Management Facility	\$60,950	\$60,950	\$62,474	\$ 62,474			\$ 62,474
Total Capital Expenses	\$60,950	\$138,922	\$62,474	\$62,474	\$0	\$0	\$62,474

Muswellbrook Shire Council
Environmental, Community and Corporate Services Capital Expenditure Business Unit
Capital Budget 2018/19 - 2021/22

Account Group	2017/18 Budget (Original)	2017/18 Budget (March Review)	2018/19 Planned	2019/20 Planned	2020/21 Planned	2021/22 Planned
Capital Revenue						
Section 94	-\$1,825,967	-\$4,383,902	-\$4,298,864	-\$2,560,112	-\$2,111,614	-\$2,164,405
Capital Grants	-\$261,000	-\$2,690,061	-\$1,911,000	-\$11,000	-\$11,000	-\$11,000
Capital Contributions	-\$200,000	-\$265,000	-\$1,005,000	-\$103,291	-\$69,998	-\$71,748
Depreciation	-\$1,282,100	-\$1,457,050	-\$1,520,817	-\$1,710,525	-\$1,769,887	-\$1,818,397
Transfers from Reserve	-\$653,226	-\$4,494,720	-\$4,468,501	-\$1,735,000	\$0	\$0
Borrowed Funds	\$0	\$0	\$0	-\$2,090,000	\$0	\$0
Sale of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Total Capital Revenue	-\$4,222,293	-\$13,290,733	-\$13,204,182	-\$8,209,928	-\$3,962,499	-\$4,065,550

Account Group	2017/18 Budget (Original)	2017/18 Budget (March Review)	2018/19 Planned	2019/20 Planned	2020/21 Planned	2021/22 Planned
Capital Expenses						
Capital Works and Purchases	\$3,722,439	\$11,801,314	\$9,929,231	\$6,885,895	\$2,772,417	\$3,149,564
Loan Repayments	\$0	\$0	\$0	\$31,604	\$66,368	\$69,686
Transfer to Reserve	\$1,825,967	\$4,828,432	\$6,911,173	\$2,560,112	\$2,111,614	\$2,164,405
Total Capital Expenses	\$5,548,406	\$16,629,746	\$16,840,404	\$9,477,611	\$4,950,399	\$5,383,655

Capital Revenues

Fund: General Fund
Business Unit: Environment and Corporate and Community Services

Section 94 Contributions	2017/18 Budget (Original)	2017/18 Budget (March Review)	2018/19 Planned	2019/20 Planned	2020/21 Planned	2021/22 Planned
Voluntary Planning Agreement	-\$1,825,967	-\$4,305,552	-\$4,298,864	-\$2,560,112	-\$2,111,614	-\$2,164,405
S94 A Contributions	\$0	-\$78,350	\$0	\$0	\$0	\$0
Total Contributions	-\$1,825,967	-\$4,383,902	-\$4,298,864	-\$2,560,112	-\$2,111,614	-\$2,164,405
Capital Grants						
Local Priority - Library	-\$11,000	-\$16,855	-\$11,000	-\$11,000	-\$11,000	-\$11,000
Grandparents Day	\$0	-\$2,400	\$0	\$0	\$0	\$0
Habial Action (Major Landcare)	\$0	-\$32,000	\$0	\$0	\$0	\$0
Highbrook Park Playground	\$0	-\$19,966	\$0	\$0	\$0	\$0
Mbk Aquatic Centre - Water Activity Park	\$0	-\$330,000	\$0	\$0	\$0	\$0
Hunter Park Playground	\$0	-\$48,980	\$0	\$0	\$0	\$0
Highbrook Amenities - Rugby Union	\$0	-\$18,860	\$0	\$0	\$0	\$0
Blue Healer Expansion Grant	\$0	-\$21,000	\$0	\$0	\$0	\$0
Building Stronger Regions Grant	\$0	\$0	-\$900,000	\$0	\$0	\$0
Stronger Communities Building Grant	\$0	\$0	-\$1,000,000	\$0	\$0	\$0
Grant - TEC 2			\$0	\$0	\$0	\$0
Rail Noise Abatement Project	\$0	-\$1,950,000	\$0	\$0	\$0	\$0
Bushfire Equipment from RFS	-\$250,000	-\$250,000	\$0	\$0	\$0	\$0
Total Grants	-\$261,000	-\$2,690,061	-\$1,911,000	-\$11,000	-\$11,000	-\$11,000
Capital Contributions						
Upper Hunter Shire Council	-\$65,000	-\$65,000	-\$65,000	-\$68,291	-\$69,998	-\$71,748
Future Fund Contribution	-\$100,000	-\$155,000	\$0	\$0	\$0	\$0
RSL Sub-Branch	\$0	-\$15,000	\$0	\$0	\$0	\$0
Denman Hall Insurance Claim	\$0	\$0	-\$940,000	\$0	\$0	\$0
Bengalla Art Contributions	-\$35,000	-\$30,000	\$0	-\$35,000	\$0	-\$35,000
Total Contributions	-\$200,000	-\$265,000	-\$1,005,000	-\$103,291	-\$69,998	-\$71,748
Depreciation						
Economic Development and Community	-\$15,000	-\$15,000	-\$11,025	-\$11,175	-\$11,226	-\$11,275
Corporate Services Management	-\$215,000	-\$251,000	-\$261,100	-\$265,347	-\$268,516	-\$271,627
Cultural Assets	-\$5,600	-\$5,600	-\$5,125	\$5,253	\$5,384	\$5,400
Bushfire Assets	-\$229,000	-\$229,000	-\$234,725	-\$240,592	-\$246,607	-\$248,861
Libraries	-\$157,600	-\$170,600	-\$174,440	-\$175,348	-\$176,175	-\$176,350
Aquatic Centres	-\$120,400	-\$153,400	-\$157,647	-\$288,226	-\$298,710	-\$309,065
Property and Buildings	-\$539,500	-\$632,450	-\$676,755	-\$735,090	-\$774,037	-\$806,619
Total Depreciation	-\$1,282,100	-\$1,457,050	-\$1,520,817	-\$1,710,525	-\$1,769,887	-\$1,818,397

Capital Revenues

Fund: General Fund
Business Unit: Environment and Corporate and Community Services

Transfer From Reserves	2017/18 Budget (Original)	2017/18 Budget (March Review)	2018/19 Planned	2019/20 Planned	2020/21 Planned	2021/22 Planned
Section 94 Tourism	\$0	-\$440,384	\$0	\$0	\$0	\$0
Mangoola WULMS	\$0	\$0	-\$453,000	\$0	\$0	\$0
Mangoola VPA- Education Funds	\$0	-\$70,000	\$0	\$0	\$0	\$0
VPA Funds - Mt Arthur	\$0	-\$400,000	\$0	\$0	\$0	\$0
VPA Funds	\$0	-\$697,880	\$0	\$0	\$0	\$0
Unexpended Grants	\$0	-\$95,436	\$0	\$0	\$0	\$0
Administrative Reserve	\$0	-\$30,000	\$0	\$0	\$0	\$0
Aquatic Centres Improvement	\$0	-\$73,987	\$0	\$0	\$0	\$0
Carryover Reserve 14/15	\$0	-\$136,713	\$0	\$0	\$0	\$0
Carryover Reserve 15/16	\$0	-\$221,817	\$0	\$0	\$0	\$0
Carryover Reserve 16/17	\$0	-\$784,817	\$0	\$0	\$0	\$0
VPA Funds - Animal Shelter	\$0	-\$440,000	-\$760,000	\$0	\$0	\$0
VPA Funds-Entertainment & Conference Centre	\$0	\$0	-\$934,000	\$0	\$0	\$0
Building Reserve	-\$53,226	-\$53,226	-\$135,251	\$0	\$0	\$0
VPA Funds - Aquatic Centre	-\$100,000	-\$100,000	-\$900,000	-\$1,735,000	\$0	\$0
VPA Funds - Denman Hall/Tourist Park Design	-\$200,000	-\$200,000	-\$1,000,000	\$0	\$0	\$0
Infrastructure Renewal Reserve	\$0	-\$274,339	\$0	\$0	\$0	\$0
Mangoola Education	\$0	\$0	-\$30,000	\$0	\$0	\$0
Environmental Reserve	\$0	\$0	-\$256,250	\$0	\$0	\$0
Recreation	-\$300,000	-\$476,121	\$0	\$0	\$0	\$0
Total Transfers	-\$653,226	-\$4,494,720	-\$4,468,501	-\$1,735,000	\$0	\$0

Borrowed Funds						
Aquatic Centre	\$0	\$0	0	-\$2,090,000	\$0	\$0
Total Borrowed Funds	\$0	\$0	\$0	-\$2,090,000	\$0	\$0

Sale of Assets						
Vehicles	-\$70,000	-\$70,000	\$0	\$0	\$0	\$0
Total Sales	-\$70,000	-\$70,000	\$0	\$0	\$0	\$0

Transfer to Reserves						
Voluntary Planning Agreement	\$1,825,967	\$4,305,552	\$4,298,864	\$2,560,112	\$2,111,614	\$2,164,405
Mbk Aquatic Centre - Water Activity Park	\$0	\$330,000	\$0	\$0	\$0	\$0
Aquatic Centre Improvements	\$0	\$35,000	\$0	\$0	\$0	\$0
Environmental Reserve	\$0	\$0	\$453,000	\$0	\$0	\$0
Waste Management Reserve	\$0	\$0	\$500,000	\$0	\$0	\$0
SRV Reserve	\$0	\$0	\$1,659,309	\$0	\$0	\$0
Legal Matters Reserve	\$0	\$79,530	\$0	\$0	\$0	\$0
S94 A Contributions	\$0	\$78,350	\$0	\$0	\$0	\$0
Total Transfer to Reserves	\$1,825,967	\$4,828,432	\$6,911,173	\$2,560,112	\$2,111,614	\$2,164,405

Muswellbrook Shire Council
Corporate and Environmental Services
Capital Works
Capital Works and Purchases Budget 2018/19

Program	2017/18 Budget (Original)	2017/18 Budget (March Review)	Proposed 2018/19	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Unrestricted Cash	Restricted Reserves	Total Funding
Capital Expenses										
Bushfire Assets	\$250,000	\$330,946	\$0	\$0	\$0					\$0
Library Books	\$130,000	\$130,000	\$130,000	\$65,000	\$0	\$65,000				\$130,000
Art Gallery Acquistive Programme	\$70,000	\$71,000	\$0	\$0		\$0				\$0
Olympic Park Carpark and Masterplan	\$0	\$697,880	\$0	\$0		\$0			\$0	\$0
Investigation and Design - Aquatic Centre	\$100,000	\$111,073	\$3,125,000	\$325,000	\$1,900,000		\$0		\$900,000	\$3,125,000
Contribution - Racecourse Extension	\$400,000	\$400,000	\$0	\$0		\$0			\$0	\$0
Investigation and Design - Denman Hall	\$100,000	\$100,000	\$0	\$0					\$0	\$0
Investigation and Design - Denman Tourist Park and Thermal Baths	\$100,000	\$100,000	\$0	\$0					\$0	\$0
Purchase 58 Anzac Parade, Muswellbrook	\$0	\$30,215	\$0	\$0					\$0	\$0
Environmental, Community and Corporate Services General Programme	\$150,000	\$246,919	\$153,750	\$153,750						\$153,750
Capital Works Contingency	\$188,939	\$134,401	\$200,000	\$200,000						\$200,000
SES Building	\$0	\$9,869	\$0	\$0						\$0
Queen Elizabeth 11 Square Landscape Improvements	\$0	\$42,174	\$0	\$0						\$0
WWI Centenary Statue	\$0	\$142,251	\$0	\$0						\$0
Public Art Installation	\$25,000	\$46,335	\$0	\$0						\$0
Library - Local Priority Grant	\$11,000	\$23,876	\$11,000	\$0	\$11,000					\$11,000
Urban Riperian Masterplan	\$0	\$76,227	\$0	\$0						\$0
Investment Property Upgrade/Acquisition	\$0	\$224,356	\$0	\$0						\$0
Work Health and Safety	\$0	\$51,271	\$0	\$0						\$0
Muswellbrook Men's Shed	\$0	\$1,058	\$0	\$0						\$0
Aquatic Centres Programme	\$60,000	\$155,987	\$0	\$0						\$0
Renewal Energy Target Works	\$137,500	\$234,614	\$182,087	\$46,836					\$135,251	\$182,087
Customer Request Management System	\$0	\$30,000	\$0	\$0						\$0
Upgrade of Weidmann Cottage	\$0	\$20,000	\$0	\$0						\$0
Investigation & Design Development	\$0	\$274,339	\$0	\$0						\$0
Demolish Existing Amenity Building - Bowman Park	\$0	\$13,191	\$0	\$0						\$0
Denman Childrens Centre Extension (Contribution)	\$0	\$150,000	\$0	\$0						\$0
Stem Program - Contribution	\$0	\$30,000	\$0	\$0						\$0
Volunteer Park Irrigation	\$0	\$40,000	\$0	\$0						\$0
General Recreation Programme	\$250,000	\$779,938	\$200,000	\$200,000					\$0	\$200,000
Cemetery General Programme	\$100,000	\$220,459	\$100,000	\$100,000						\$100,000
Landscaping and Tree Management Programme	\$75,000	\$88,563	\$75,000	\$75,000					\$0	\$75,000
Major Landcare Projects	\$250,000	\$454,502	\$256,250	\$0					\$256,250	\$256,250
Sport and Recreation Small Capital Grants Programme	\$25,000	\$14,572	\$25,000	\$25,000						\$25,000
Upgrade Mbk Aquatic Centre Investigation and Design	\$0	\$31,840	\$0	\$0						\$0
Upper Hunter Performance Centre Investigation and Design	\$0	\$86,504	\$1,000,000	\$66,000					\$934,000	\$1,000,000
Authority Advancement Plan (AAP)	\$0	\$19,821	\$0	\$0						\$0
Denman Memorial Hall	\$0	\$0	\$1,940,000			\$940,000			\$1,000,000	\$1,940,000
Future Fund Contribution	\$0	\$2,107,320	\$1,333,644	\$1,333,644						\$1,333,644
Denman Destination Infrastructure - Concept Design	\$0	\$26,652	\$0	\$0						\$0
Rail Noise Abatement Project	\$0	\$1,950,000	\$0	\$0						\$0
General Building Renewal Programme	\$300,000	\$401,485	\$207,500	\$207,500						\$207,500
Conservation Volunteers	\$0	\$135,000	\$0	\$0						\$0
Animal Shelter	\$0	\$0	\$760,000	\$0					\$760,000	\$760,000
Upper Hunter Conservatorium of Music Stage 2	\$0	\$40,000	\$0	\$0						\$0
Music Training Project	\$0	\$0	\$30,000	\$0					\$30,000	\$30,000
Information Technology Strategy	\$1,000,000	\$1,000,000	\$200,000	\$200,000					\$0	\$200,000
Strategic Land Use Planning	\$0	\$36,676	\$0	\$0						\$0
Purchase of Land - Companion Animals Impounding Facility.	\$0	\$440,000	\$0	\$0						\$0
Heritage Items Programme	\$0	\$50,000	\$0	\$0						\$0
Total Capital Expenses	\$3,722,439	\$11,801,314	\$9,929,231	\$2,997,730	\$1,911,000	\$1,005,000	\$0	\$0	\$4,015,501	\$9,929,231

Proposed Capital Works Programmes Allocations 2019/20 - 2021/22

Capital Works Programme	Proposed 2019/20 Allocation	Proposed 2020/21 Allocation	Proposed 2021/22 Allocation
Roads			
- Regional Roads Renewal	\$70,000	\$70,000	\$70,000
- Roads Reseal Programme	\$1,193,446	\$1,394,417	\$1,210,412
- Urban Road Renewal Programme	\$580,000	\$530,000	\$530,000
- Rural Road Renewal Programme	\$470,000	\$420,000	\$420,000
- Rural Road Regravelling	\$330,000	\$330,000	\$330,000
- Increased Renewal Programmes	\$214,208	\$647,668	\$582,668
- Resources for Regions Project	\$750,000	\$2,000,000	\$2,000,000
- Heavy Patching Programme	\$560,000	\$565,067	\$510,000
- Sub total	\$4,167,654	\$5,957,152	\$5,653,080
Denman Business Precinct Masterplan	\$2,500,000	\$0	\$0
Bridges Programme	\$105,000	\$105,000	\$105,000
Kerb and gutter	\$130,000	\$130,000	\$130,000
Cycleways and footpaths	\$165,000	\$165,000	\$165,000
Sandy Hollow	\$40,000	\$40,000	\$40,000
Carparks	\$115,000	\$120,000	\$120,000
Drainage	\$159,000	\$160,000	\$160,000
Traffic safety / control devices	\$135,124	\$94,069	\$94,069
Total Roads and Ancillary Works	\$7,516,778	\$6,771,221	\$6,467,149
Works Fleet and Vehicles	\$719,678	\$737,670	\$745,194
Recreation and Buildings			
- Recreation Renewals	\$255,000	\$260,000	\$260,000
- Sporting Grants	\$25,000	\$25,000	\$25,000
- Aquatic Centres	\$3,825,000	\$0	\$0
- Cemeteries	\$90,000	\$90,000	\$90,000
- Tree Management	\$75,000	\$65,000	\$65,000
- Renewable Energy	\$165,996	\$80,000	\$80,000
- Buildings	\$326,142	\$269,926	\$294,972
- Sub total	\$4,762,138	\$789,926	\$814,972
Waste	\$2,851,358	\$52,608	\$52,608
Corporate services			
- Vehicles	\$250,000	\$250,000	\$250,000
- Public Art	\$25,000	\$25,000	\$25,000
- Art Acquisitions	\$70,000	\$0	\$70,000
- Library Books Programme	\$134,439	\$135,915	\$135,915
- Major Landcare Projects	\$250,000	\$200,000	\$200,000
- Information Services Strategy	\$350,000	\$300,000	\$300,000
- Contribution to Future Fund	\$1,364,318	\$1,395,697	\$1,427,798
- Corporate Services Programme	\$180,000	\$175,879	\$175,879
- Sub total	\$2,623,757	\$2,482,491	\$2,584,592
Emergency management	-\$250,000	-\$250,000	\$0
TOTALS	\$18,223,709	\$10,583,916	\$10,664,515

Muswellbrook Shire Council
Water Fund
Capital Budget 2018/19 to 2021/22

Muswellbrook Shire Council
Water Fund
Capital Budget 2018/19 - 2021/22

Account Group	2017/18 Budget (Original)	2017/18 Budget (March Review)	2018/19 Planned	2019/20 Planned	2020/21 Planned	2021/22 Planned
Capital Revenue						
Operating Result	311,500	581,500	85,120	-5,253	-59,632	-132,862
Section 94	-396,000	-396,000	-405,000	-423,000	-434,000	-438,000
Capital Grants	0	0	0	0	0	0
Depreciation	-1,254,700	-1,348,700	-1,767,150	-1,838,328	-1,899,535	-1,960,771
Borrowed Funds	0	0	0	0	0	0
Transfers from Reserve	-5,061,647	-5,559,939	-4,466,320	-1,460,907	-127,651	-180,768
Sale of Assets	0	0	0	0	0	0
Total Capital Revenue	-6,400,847	-6,723,139	-6,553,350	-3,727,488	-2,520,818	-2,712,401
Capital Expenses						
Capital Works and Purchases	5,731,000	6,053,292	5,856,891	2,994,282	1,756,657	1,923,000
Loan Repayments	273,847	273,847	291,459	310,206	330,161	351,401
Transfers to Reserve	396,000	396,000	405,000	423,000	434,000	438,000
Total Capital Expenses	\$6,400,847	\$6,723,139	\$6,553,350	\$3,727,488	\$2,520,818	\$2,712,401

Muswellbrook Shire Council
Water Fund
Capital Budget 2018/19 - 2021/22

Program	2017/18 Budget (Original)	2017/18 Budget (March Review)	2018/19 Planned	2019/20 Planned	2020/21 Planned	2021/22 Planned
Capital Revenue						
Section 64 Muswellbrook	-\$396,000	-\$396,000	-\$405,000	-\$423,000	-\$434,000	-\$438,000
Section 64 Denman		\$0				
Capital Grants						
Total Capital Revenue	-\$396,000	-\$396,000	-\$405,000	-\$423,000	-\$434,000	-\$438,000

Muswellbrook Shire Council
Water Fund
Capital Works and Purchases Budget 2018/19

Program	2017/18 Budget (Original)	2017/18 Budget (March Review)	Proposed 2018/19	Revenue	Capital Grants	Capital Contributions	Restricted Reserves	Total Funding
Capital Expenses								
Muswellbrook Mains Replacement	\$1,000,000	\$526,165	\$1,025,000	\$242,769			\$782,231	\$1,025,000
Railway Crossing Water Mains	\$0	\$773,835	\$0	\$0			\$0	\$0
Sandy Hollow Water Softening	\$250,000	\$250,000	\$0	\$0			\$0	\$0
Communication Upgrade	\$260,000	\$260,000	\$61,500	\$0			\$61,500	\$61,500
Safety & Quality risk improvements	\$90,000	\$90,000	\$51,250	\$0			\$51,250	\$51,250
Alternative energy systems - Denman	\$80,000	\$80,000	\$0	\$0			\$0	\$0
Sandy Hollow reservoir repairs	\$100,000	\$100,000	\$0	\$0			\$0	\$0
System Plant asset renewals	\$1,281,000	\$1,281,000	\$1,352,016	\$820,000			\$532,016	\$1,352,016
South Muswellbrook Reservoir Easements and Property	\$0	\$96,668	\$0	\$0			\$0	\$0
Upgrade Denman Water Treatment Plant	\$150,000	\$354,224	\$0	\$0			\$0	\$0
Asbestos Removal	\$0	\$0	\$61,500	\$43,819			\$17,681	\$61,500
Excavator with Trailer	\$0	\$58,600	\$0	\$0			\$0	\$0
Reservoir Renewal and Replacements	\$900,000	\$406,000	\$1,537,500	\$0			\$1,537,500	\$1,537,500
Replacement of Water Meters Programme	\$70,000	\$70,000	\$71,750	\$0			\$71,750	\$71,750
Muswellbrook Water Treatment Plant Renewals and Replacements	\$750,000	\$857,207	\$768,750	\$235,335			\$533,415	\$768,750
Emergency Generator	\$0	\$71,427	\$768,750	\$0			\$768,750	\$768,750
Renewable Energy Target Works	\$475,000	\$475,000	\$0	\$0			\$0	\$0
Environmental Grants	\$50,000	\$0	\$51,250	\$0			\$51,250	\$51,250
Vehicle/Equipment Replacement	\$110,000	\$45,689	\$56,375	\$0			\$56,375	\$56,375
Intergrated Water Cycle Management Planning	\$0	\$14,477	\$0	\$0			\$0	\$0
Safe Loading and Safety Vacuum Device Trailers	\$0	\$78,000	\$0	\$0			\$0	\$0
Asset Management System Development	\$120,000	\$120,000	\$30,750	\$30,750			\$0	\$30,750
Office Accommodation Planning	\$25,000	\$25,000	\$0	\$0			\$0	\$0
Laboratory Equipment	\$20,000	\$20,000	\$20,500	\$17,898			\$2,602	\$20,500
Total Capital Expenses	\$5,731,000	\$6,053,292	\$5,856,891	\$1,390,571	\$0	\$0	\$4,466,320	\$5,856,891

Muswellbrook Shire Council

Water Fund

Capital Works and Purchases Budget 2019/20

Program	Proposed 2019/20 Allocation	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Unrestricted Cash	Restricted Reserves	Total Funding
Capital Expenses								
Mains Replacement and Renewal	\$1,050,625	\$478,805					\$571,820	\$1,050,625
Muswellbrook Water Treatment Plant Renewals and Replacements	\$525,313	\$398,145					\$127,168	\$525,313
Laboratory Equipment	\$21,013						\$21,013	\$21,013
Asbestos Removal	\$94,556						\$94,556	\$94,556
Plant and Equipment	\$57,784						\$57,784	\$57,784
Meter Replacement Programme	\$73,544						\$73,544	\$73,544
Environmental Grants	\$52,531						\$52,531	\$52,531
System Plant asset renewals	\$1,118,916	\$656,425					\$462,491	\$1,118,916
Total Capital Expenses	\$2,994,282	\$1,533,375	\$0	\$0	\$0	\$0	\$1,460,907	\$2,994,282

Water Fund

Capital Works and Purchases Budget 2020/21

Program	Proposed 2020/21 Allocation	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Unrestricted Cash	Restricted Reserves	Total Funding
Capital Expenses								
Mains Replacement and Renewal	\$538,125	\$415,839					\$122,286	\$538,125
Plant and Equipment	\$59,194	\$59,194					\$0	\$59,194
Laboratory Equipment	\$21,525	\$21,525					\$0	\$21,525
Meter Replacement Programme	\$75,338	\$75,338					\$0	\$75,338
Environmental Grants	\$53,813	\$53,813					\$0	\$53,813
Asbestos Removal	\$53,813	\$53,813					\$0	\$53,813
System Plant asset renewals	\$201,474	\$201,474					\$0	\$201,474
Balancing Tank - Woolands Ridge	\$753,375	\$748,010					\$5,365	\$753,375
Total Capital Expenses	\$1,756,657	\$1,629,006	\$0	\$0	\$0	\$0	\$127,651	\$1,756,657

Water Fund

Capital Works and Purchases Budget 2021/22

Program	Proposed 2021/22 Allocation	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Unrestricted Cash	Restricted Reserves	Total Funding
Capital Expenses								
Mains Replacement and Renewal	\$550,000	\$550,000					\$0	\$550,000
Plant and Equipment	\$60,000	\$60,000					\$0	\$60,000
Laboratory Equipment	\$25,000	\$25,000					\$0	\$25,000
Meter Replacement Programme	\$78,000	\$78,000					\$0	\$78,000
Environmental Grants	\$55,000	\$55,000					\$0	\$55,000
Asbestos Removal	\$55,000	\$55,000					\$0	\$55,000
System Plant asset renewals	\$1,100,000	\$919,232					\$180,768	\$1,100,000
Total Capital Expenses	\$1,923,000	\$1,742,232	\$0	\$0	\$0	\$0	\$180,768	\$1,923,000

Muswellbrook Shire Council
Sewer Fund
Capital Budget 2018/19 to 2021/22

Muswellbrook Shire Council
Sewer Fund
Capital Budget 2018/19 - 2021/22

Account Group	2017/18 Budget (Original)	2017/18 Budget (March Review)	2018/19 Planned	2019/20 Planned	2020/21 Planned	2021/22 Planned
Capital Revenue						
Operating Budget	\$289,000	\$215,000	\$91,813	-\$39,218	-\$87,412	-\$197,243
Section 94	-\$423,000	-\$423,000	-\$449,000	-\$460,000	-\$480,000	-\$490,000
Capital Grants	-\$8,856,000	-\$8,856,000	\$0	\$0	\$0	\$0
Depreciation	-\$1,467,000	-\$1,333,000	-\$1,419,000	-\$1,689,600	-\$1,719,100	-\$1,745,300
Borrowed Funds	-\$20,500,000	-\$20,500,000	-\$5,000,000	-\$4,818,276	-\$772,406	-\$1,145,407
Transfer from Reserve	-\$1,763,875	-\$1,906,413	-\$793,334	\$0	-\$325,943	-\$1,219,346
Sale of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Total Capital Revenue	-\$32,720,875	-\$32,803,413	-\$7,569,521	-\$7,007,094	-\$3,384,861	-\$4,797,296

Capital Expenses	2017/18 Budget (Original)	2017/18 Budget (March Review)	2018/19 Planned	2019/20 Planned	2020/21 Planned	2021/22 Planned
Capital Works and Purchases	\$31,851,875	\$31,934,413	\$6,572,231	\$5,974,995	\$2,299,854	\$3,672,584
Loan Repayments	\$446,000	\$446,000	\$548,290	\$572,099	\$605,007	\$634,712
Transfer to Reserve	\$423,000	\$423,000	\$449,000	\$460,000	\$480,000	\$490,000
Total Capital Expenses	\$32,720,875	\$32,803,413	\$7,569,521	\$7,007,094	\$3,384,861	\$4,797,296

**Muswellbrook Shire Council
Sewer Fund
Capital Revenues 2018/19 - 2021/22**

Program	2017/18 Budget (Original)	2017/18 Budget (March Review)	2018/19 Planned	2019/20 Planned	2020/21 Planned	2021/22 Planned
Capital Revenue						
Section 64 Muswellbrook	-\$423,000	-\$423,000	-\$449,000	-\$460,000	-\$480,000	-\$490,000
Grant - Sewer Treatment Works	-\$8,856,000	-\$8,856,000	\$0	\$0		
Total Capital Revenue	-\$9,279,000	-\$9,279,000	-\$449,000	-\$460,000	-\$480,000	-\$490,000

Muswellbrook Shire Council
Sewer Fund
Capital Works and Purchases Budget 2018/19

Program	2017/18 Budget (Original)	2017/18 Budget (March Review)	Proposed 2018/19	Revenue	Capital Grants	Borrowed Funds	Restricted Reserves	Total Funding
Grand Total								
Capital Expenses								
Upgrade SPS 5 - Invesigation and Design	\$0	\$64,120	\$0	\$0				\$0
CCTV inspection of Mains	\$0	\$41,451	\$0	\$0				\$0
Muswellbrook Treatment Works	\$0	\$0	\$4,817,500	\$0	\$0	\$4,817,500	\$0	\$4,817,500
Construction - RWTW	\$27,300,000	\$27,300,000	\$0	\$0	\$0	\$0	\$0	\$0
Denman Treatment Plan Upgrade	\$1,742,500	\$1,742,500	\$0	\$0		\$0	\$0	\$0
Works Fleet Items	\$358,750	\$358,750	\$0	\$0		\$0	\$0	\$0
Sewer Pump Station 2	\$0	\$0	\$512,500	\$123,336		\$182,500	\$206,664	\$512,500
Muswellbrook Effluent Re-use	\$0	\$36,967	\$0	\$0			\$0	\$0
Plant & Equipment	\$0	\$0	\$46,125	\$0			\$46,125	\$46,125
Major tools and equipment	\$410,000	\$350,000	\$0	\$0			\$0	\$0
Safety Improvements	\$71,750	\$71,750	\$25,624	\$0			\$25,624	\$25,624
Energy Efficient Actions	\$281,875	\$281,875	\$0	\$0			\$0	\$0
Transportation System Improvement	\$307,500	\$307,500	\$0	\$0		\$0		\$0
Communications Upgrade (Telemetry)	\$61,500	\$61,500	\$61,500	\$0			\$61,500	\$61,500
Pump Station Upgrade	\$205,000	\$205,000	\$0	\$0			\$0	\$0
Denman Mains Renewal	\$102,500	\$102,500	\$0	\$0			\$0	\$0
Asset Management Planning/Levels of Service	\$102,500	\$102,500	\$30,750	\$0			\$30,750	\$30,750
Mains Relocation	\$0	\$0	\$205,000	\$205,000			\$0	\$205,000
Mains Renewal	\$0	\$0	\$852,732	\$450,561			\$402,171	\$852,732
Sewer Reticulation Rehabilitation	\$615,000	\$615,000	\$0	\$0			\$0	\$0
System Plant Asset renewals	\$272,500	\$272,500	\$0	\$0		\$0	\$0	\$0
Access and Security Improvements RWTW	\$20,500	\$20,500	\$20,500	\$0			\$20,500	\$20,500
Total Capital Expenses	\$31,851,875	\$31,934,413	\$6,572,231	\$778,897	\$0	\$5,000,000	\$793,334	\$6,572,231

Muswellbrook Shire Council

Sewer Fund

Capital Works and Purchases Budget 2019/20

Program	Proposed 2019/20 Allocation	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Unrestricted Cash	Restricted Reserves	Total Funding
Grand Total								
Capital Expenses								
Mains Renewal	\$457,779	\$457,779					\$0	\$457,779
Denman Treatment Plan Upgrade	\$1,435,000	\$105,314			\$1,329,686		\$0	\$1,435,000
Access and Security	\$21,012	\$21,012					\$0	\$21,012
Plant and Equipment	\$73,543	\$73,543					\$0	\$73,543
Renewable Energy Target	\$2,562,500	\$0			\$2,562,500		\$0	\$2,562,500
Transportation System Renewal	\$1,025,000	\$357,724			\$667,276		\$0	\$1,025,000
System Plant Asset renewals	\$400,161	\$141,347			\$258,814		\$0	\$400,161
Total Capital Expenses	\$5,974,995	\$1,156,719	\$0	\$0	\$4,818,276	\$0	\$0	\$5,974,995

Sewer Fund

Capital Works and Purchases Budget 2020/21

Program	Proposed 2020/21 Allocation	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Unrestricted Cash	Restricted Reserves	Total Funding
Grand Total								
Capital Expenses								
Mains Renewal	\$481,816	\$478,871					\$2,945	\$481,816
Access and Security	\$21,525	\$0					\$21,525	\$21,525
Plant and Equipment	\$47,986	\$21,602					\$26,384	\$47,986
Sewer Pump Station - Denman	\$107,625	\$107,625					\$0	\$107,625
System Plant Asset renewals	\$275,090						\$275,090	\$275,090
Transportation System Renewal	\$1,365,813	\$593,407			\$772,406		\$0	\$1,365,813
Total Capital Expenses	\$2,299,854	\$1,201,505	\$0	\$0	\$772,406	\$0	\$325,943	\$2,299,854

Sewer Fund

Capital Works and Purchases Budget 2021/22

Program	Proposed 2021/22 Allocation	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Unrestricted Cash	Restricted Reserves	Total Funding
Grand Total								
Capital Expenses								
Mains Renewal	\$458,459	\$458,459					\$0	\$458,459
Access and Security	\$23,000	\$0					\$23,000	\$23,000
Plant and Equipment	\$48,000	\$0					\$48,000	\$48,000
Transportation System Renewal	\$1,399,125	\$0			\$1,145,407		\$253,718	\$1,399,125
System Plant Asset renewals	\$1,744,000	\$849,372					\$894,628	\$1,744,000
Total Capital Expenses	\$3,672,584	\$1,307,831	\$0	\$0	\$1,145,407	\$0	\$1,219,346	\$3,672,584

Muswellbrook Shire Council
Future Fund
Capital Budget 2018/19 to 2021/22

Muswellbrook Shire Council
Future Fund
Capital Works Budget 2018/19 - 2021/22

Account Group	2017/18 Budget (Original)	2017/18 Budget (March Review)	2018/19 Planned	2019/20 Planned	2020/21 Planned	2021/22 Planned
Capital Revenue						
Operating Result	-\$1,701,461	-\$1,590,313	-\$1,704,488	-\$1,517,036	-\$1,569,725	-\$1,732,872
Depreciation	-\$259,687	-\$287,597	-\$300,495	-\$305,455	-\$314,069	-\$314,069
Capital Grants and Contributions	-\$1,452,875	-\$3,560,195	-\$1,333,644	-\$1,364,318	-\$1,395,697	-\$1,427,798
Borrowed Funds	-\$35,000,000	-\$35,000,000	\$0	\$0	\$0	\$0
Transfer from reserve	-\$547,125	-\$623,677	-\$1,553,000	\$0	\$0	\$0
Sale of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Total Capital Revenue	-\$38,961,148	-\$41,061,782	-\$4,891,627	-\$3,186,809	-\$3,279,491	-\$3,474,739
Capital Expenses						
Capital Works and Purchases	\$37,350,000	\$35,626,552	\$1,925,047	\$400,000	\$400,000	\$400,000
Loan Repayments	\$1,611,148	\$3,607,320	\$2,966,580	\$2,785,059	\$2,859,241	\$3,044,861
Transfer to reserves	\$0	\$1,827,910	\$0	\$1,750	\$20,250	\$29,878
Total Capital Expenses	\$38,961,148	\$41,061,782	\$4,891,627	\$3,186,809	\$3,279,491	\$3,474,739

Muswellbrook Shire Council
Future Fund
Capital Revenues 2018/19 - 2021/22

Program	2017/18 Budget (Original)	2017/18 Budget (March Review)	2018/19 Planned	2019/20 Planned	2020/21 Planned	2021/22 Planned
Capital Revenues						
Depreciation	-\$259,687	-\$287,597	-\$300,495	-305,455	-314,069	-314,069
Capital Grant TEC 2	-\$1,452,875	-\$1,452,875	\$0	\$0	\$0	\$0
Transfer from General Fund	\$0	-\$2,107,320	\$0	\$0	\$0	\$0
Transfer from Reserve (VPA)	-\$547,125	-\$547,125	-\$1,553,000	\$0	\$0	\$0
Unexpended Grants	\$0	-\$50,052	\$0	\$0	\$0	\$0
Capital Carry Overs 2015-16	\$0	-\$26,500	\$0	\$0	\$0	\$0
Contribution from General Fund	\$0	\$0	-\$1,333,644	-1,364,318	-1,395,697	-1,427,798
Borrowed Funds	-\$35,000,000	-\$35,000,000	\$0	\$0	\$0	\$0
Total Capital Revenue	-\$37,259,687	-\$39,471,469	-\$3,187,139	-\$1,669,773	-\$1,709,766	-\$1,741,867

Muswellbrook Shire Council
Future Fund
Capital Works and Purchases Budget 2018/19

Program	2017/18 Budget (Original)	2017/18 Budget (March Review)	Proposed 2018/19	Revenue	Capital Grants	Capital Contributions	Borrowed Funds	Restricted Reserves	Total Funding
Grand Total									
Capital Expenses									
Renewal of Existing Assets/New Aquisitions	\$100,000	\$100,000	\$372,047	\$372,047					\$372,047
Innovation Hub	\$0	\$4,596	\$900,000					\$900,000	\$900,000
Weidmann Cottage	\$0	\$0	\$500,000					\$500,000	\$500,000
Upper Hunter Innovation Precinct Stage 2	\$2,000,000	\$2,041,904	\$153,000		\$0			\$153,000	\$153,000
New Commercial Acquisition	\$35,000,000	\$33,200,000	\$0						\$0
Job Creation	\$150,000	\$95,000	\$0						\$0
Contribution - Racecourse Extension	\$100,000	\$0	\$0						\$0
Contribution to Conservation Volunteers (General F)	\$0	\$135,000	\$0						\$0
Upgrade Loxton House	\$0	\$50,052	\$0						\$0
Total Capital Expenses	\$37,350,000	\$35,626,552	\$1,925,047	\$372,047	\$0	\$0	\$0	\$1,553,000	\$1,925,047

MUSWELLBROOK SHIRE COUNCIL

Estimates for 2018-19

Estimates for 2019-20

Estimates for 2020-21

Estimates for 2021-22

RESERVES TRANSACTIONS

Transactions As Listed in 2018/19 Estimates

	Estimated Balance Opening Balance (\$'000's) As at March 2018	Transfer to (\$'000's)	Transfer From (\$'000's)	Closing Balance 30 June 2019 (\$'000's)	Transfer to (\$'000's)	Transfer From (\$'000's)	Closing Balance 30 June 2020 (\$'000's)	Transfer to (\$'000's)	Transfer From (\$'000's)	Closing Balance 30 June 2021 (\$'000's)	Transfer to (\$'000's)	Transfer From (\$'000's)	Closing Balance 30 June 2022 (\$'000's)
Unrestricted	4			4			4			4			4
Externally Restricted													
Section 94A Levies	129			129		0	129			129			129
Section 94 - Drainage	94			94			94			94			94
Section 94 - Roads	771		0	771			771			771			771
Section 94 - Parking	2			2			2			2			2
Section 94 - Open Space	64			64			64			64			64
Section 94 - Community Facilities	72			72			72			72			72
Section 94 - Tourism	34			34			34			34			34
Section 94 - Bushfire	99			99			99			99			99
Section 94 - Social Infrastructure	165			165			165			165			165
VPA Reserves	4,151	4,299	6,397	2,053	2,560	2,985	1,628	2,111	0	3,739	2,165	0	5,904
Mangoola Denman Rec	0			0			0			0			0
Mangoola Muswellbrook Rec	102			102			102			102			102
Mangoola WULMS	453		453	0			0			0			0
Mangoola Education	130		30	100			100			100			100
Environment	0			0			0			0			0
Section 64 (Water)	6,380	405	0	6,785	423	0	7,208	434		7,642	438	0	8,080
Section 64 (Sewer)	3,094	449	793	2,750	460	0	3,210	480	326	3,364	490	1,219	2,635
Unexpended Grants (G)	0			0			0			0			0
Unexpended Grants (W)	0			0			0			0			0
Unexpended Grants (S)	0			0			0			0			0
Water	7,202		4,466	2,736		1,461	1,275		128	1,147		181	966
Sewer	0			0			0			0			0
Domestic Waste	414			414			414			414			414
Total	23,356	5,153	12,139	16,370	3,443	4,446	15,367	3,025	454	17,938	3,093	1,400	19,631
Internally Restricted													
Plant and Vehicle	62			62			62			62			62
Infrastructure Replacement	243		65	178		65	113		95	18		0	18
Employee Leave Entitlement	1,001			1,001			1,001			1,001			1,001
Deposits Retentions and Bonds	671			671			671			671			671
Carpark Replacement	10			10			10			10			10
Road Works Contingency	286		0	286			286			286			286
Land Bank Development	31			31			31			31			31
Future Fund	0	0	0	0	2	0	2	20		22	30	0	52
Building Replacement	180		135	45		0	45		0	45			45
Art Gallery	28			28			28			28			28
Administrative	42			42			42			42			42
Environmental	173	453	256	370			370			370			370
Waste Management Centre	4,303	837	0	5,140	358	2,300	3,198	379		3,577	388		3,965
Mbk Aquatic Centre-Water Activity Park	330			330			330			330			330
Stormwater	438			438			438			438			438
Builders Rubble	61			61			61			61			61
Building Capacity	25			25			25			25			25
Road Pavement Consumption Charge	10			10			10			10			10
Road Closure	28			28			28			28			28
Carryover Works 15/16 Capital	22			22			22			22			22
Heritage Reserve	18			18			18			18			18
Legal Matters	0			0			0			0			0
Recreation	121			121		0	121		0	121		0	121
SRV Reserve	0	1,659		1,659			1,659			1,659			1,659
Mine Affected Roads	0	438		438	450		888	463		1,351	475		1,826
Infrastructure Works - Muswellbrook	125			125			125			125			125
Total	8,208	3,387	456	11,139	810	2,365	9,584	862	95	10,351	893	0	11,244
Grand Totals	31,568	8,540	12,595	27,509	4,253	6,811	24,951	3,887	549	28,289	3,986	1,400	30,875

Details of Current Council Loan Balances, Purpose and Repayment Date

Loan Number	Original Amount	Purpose	Interest Rate	Balance at 30/06/2018	2018/19 Repayments	Year of Final Payment	
21	\$1,100,000	Water - South Muswellbrook Reservoir	6.03%	\$406,724	\$71,923	2022/23	
22	\$300,000	Water - Sandy Hollow Augmentation	6.09%	\$111,373	\$19,620	2022/23	
23	\$3,200,000	Water - South Muswellbrook Reservoir	6.61%	\$1,421,925	\$199,916	2023/24	
24	\$1,300,000	Sewer - Mains and Pump Stations	6.50%	\$721,595	\$71,292	2025/26	
26	\$460,000	Kirk/Peberdy Bridges	6.81%	\$1,437,080	\$63,623	2016/17	
27	\$1,560,000	Local Infrastructure Fund	0.00%	\$312,000	\$156,000	2018/19	
Internal	\$1,750,000	Widden Bridge	6.00%	\$1,863,586	\$295,358	2034/35	
28	\$1,680,000	Smiths Bridge	4.28%	\$1,412,294	\$54,379	2035/36	
29	\$3,000,000	Roads Infrastructure Backlog	5.90%	\$0		2023/24	LIFS interest rate subsidy applies
	\$5,350,000	General - Thomas Mitchell Drive	Nil				
ANZ	\$1,800,000	Future Fund - Sam Adams College	3.06%	\$1,800,000	\$533,590		
32	\$3,300,000	Future Fund - Brook St Mall, TEC, Staff Housing	1.77%	\$3,239,058	*		
35	\$5,256,000	Future Fund - Seven Hills, Campbells Corner			*		
36	\$8,244,000		3.15%	\$13,500,000			
CBA	\$15,000,000	Future Fund -Muswellbrook Marketplace	3.06%	\$14,582,608	\$570,306	Ongoing	
ANZ	\$5,000,000	Future Fund -Muswellbrook Marketplace	3.43%	\$1,810,072	\$862,685	2022/23	
ANZ	\$15,000,000	Future Fund -Muswellbrook Marketplace	3.06%	\$15,000,000	\$1,000,000	Ongoing	
		Sewer - Sewer Treatment Plant - \$10,000,000	4.50%	\$9,816,380	\$324,180	Ongoing	
New loan	\$5,000,000	Sewer - Sewer Treatment Plant - \$5,000,000	4.90%	\$5,000,000	\$152,818	Ongoing	
		TOTAL		\$72,434,695	\$4,375,690		

* These loans are interest only and no principle repayments are planned, however, the interest servicing repayments are set up in such a way that allows for some minor repayments to occur.