



Muswellbrook Shire Council

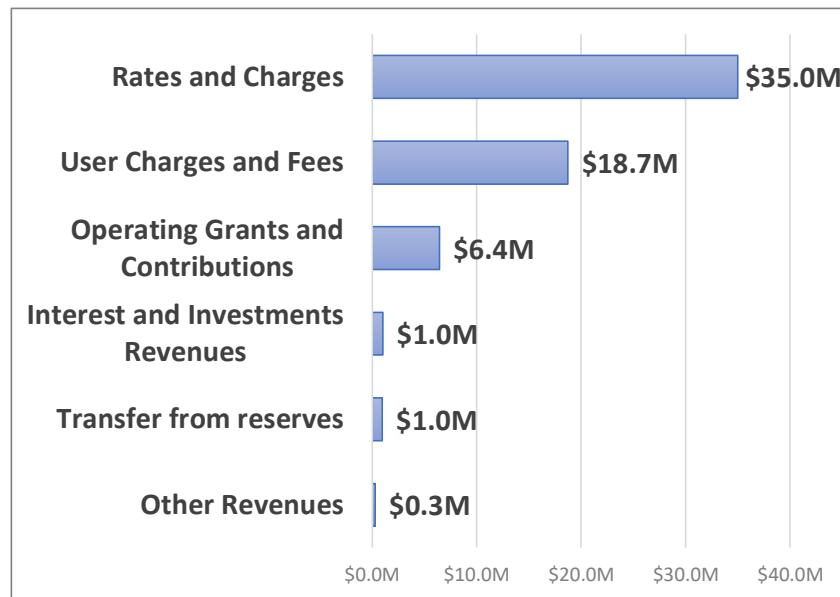
2023/24 Budget Estimates

Purpose of the Budget

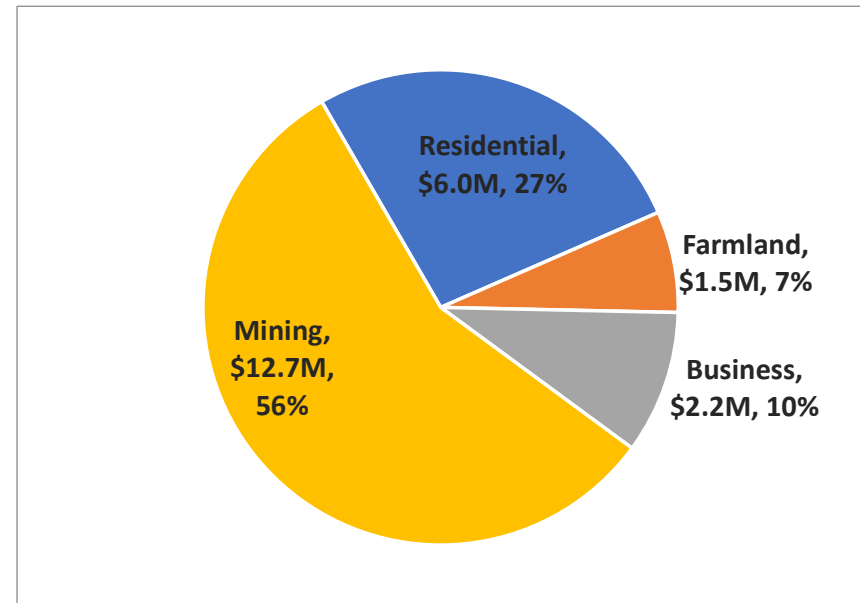
The Muswellbrook 10-Year Community Strategic Plan outlines the outcomes and aspirations of Muswellbrook Shire community. The Delivery Program (4-year) and Operational Plan (1-year) delve into further detail on achieving these aspirations, and the Budget is a decision-making tool for stakeholders (Council and the community) to use in optimising the use of resources available to deliver these outcomes.

Sources of Income

Council's consolidated 2023/24 Budget Operating Income of \$62.5 million is composed of:

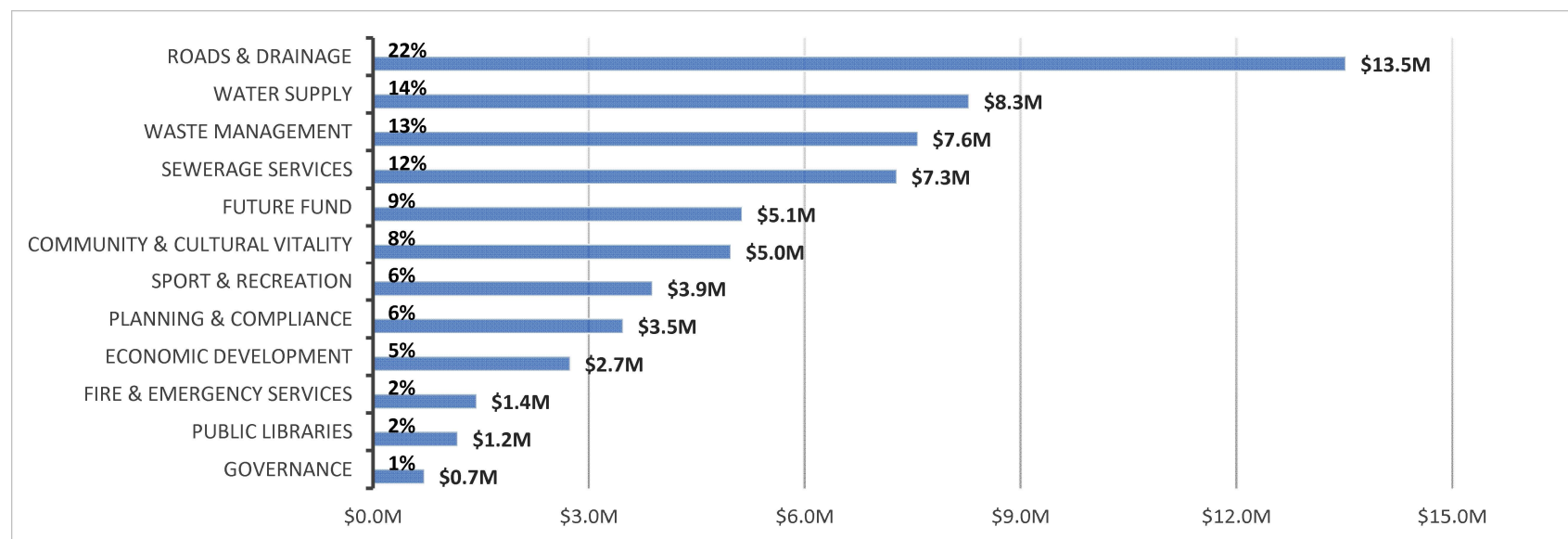


The 2023/24 Rate Peg set by IPART for MSC is 3.7%, which results in Rates income of \$22.4M and is composed of:



How are the Resources Allocated?

Council's 2023/24 Budget Estimates operating expenditure of \$60.2 million will deliver services in the following areas:





2023/24 Operating Budget Estimates

2023/24 Operating Budget Estimates - Overview by Fund

	Current Year			Next Year	Forward Estimates		
\$000's	2022/23 Initial Budget	2022/23 Carry Overs	2022/23 Dec QBR Total	2023/24 Budget Estimates	2024/25 Budget Estimates	2025/26 Budget Estimates	2026/27 Budget Estimates
General Fund							
Revenue	46,091	1,365	50,225	47,488	48,560	49,924	51,332
Expenses	46,091	1,365	50,225	47,488	48,560	49,924	51,332
Surplus/(Deficit)	-	-	-	-	-	-	-
Water Fund							
Revenue	6,467	251	6,801	7,611	7,839	8,124	8,367
Expenses	6,467	251	7,076	7,611	7,839	8,124	8,367
Surplus/(Deficit)	-	-	(276)	-	-	-	-
Sewer Fund							
Revenue	5,996	-	5,931	7,335	7,580	7,846	8,123
Expenses	5,996	-	6,285	7,278	7,516	7,783	8,056
Surplus/(Deficit)	-	-	(354)	57	64	63	67
Future Fund							
Revenue	7,325	-	7,111	7,263	7,445	7,631	7,823
Expenses	5,010	-	4,629	5,129	5,440	5,595	5,607
Surplus/(Deficit)	2,315	-	2,483	2,134	2,005	2,037	2,216

Note: Immaterial rounding differences may be present

Budget 2023-24 - Operating Budget - General Fund Overview

	Current Year			Next Year	Forward Estimates		
\$000's	2022/23 Initial Budget	2022/23 Carry Overs	2022/23 Dec QBR Total	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Revenue							
Rates and Charges	23,573	-	23,573	25,971	26,704	27,459	28,237
User Charges and Fees	8,316	-	9,023	6,027	6,239	6,461	6,695
Other Revenues	357	-	426	285	290	296	301
Operating Grants and Contributions	6,949	270	8,862	6,366	6,413	6,551	6,680
Interest and Investments Revenues	340	-	712	715	718	720	722
Internal Revenue	6,556	-	6,535	7,160	7,396	7,610	7,831
Transfer from reserves	-	1,095	1,095	964	801	828	866
Revenue Total	46,091	1,365	50,225	47,488	48,560	49,924	51,332
Expenses							
Wages and Salaries	14,360	-	13,727	14,476	14,724	15,087	15,460
Materials and Contracts	13,442	1,285	17,556	13,132	13,591	13,919	14,371
Other Costs	3,405	80	4,343	4,449	4,396	4,618	4,873
Depreciation	10,267	-	9,870	10,407	10,721	11,044	11,377
Borrowing Costs	488	-	488	611	584	575	582
Overheads	2,436	-	2,436	2,518	2,611	2,708	2,808
Transfer to reserves	1,692	-	1,805	1,896	1,934	1,972	1,861
Expenses Total	46,091	1,365	50,225	47,488	48,560	49,924	51,332
General Fund Surplus/(Deficit)	-	-	-	-	-	-	-

Please see the next page for notes on key items/changes.

Note: Immaterial rounding differences may be present

Budget 2023-24 - Operating Budget - General Fund

Key Notes on 2023/24 DRAFT Budget vs 2022/23 Budget

Revenue

Rates and Charges: \$2.4M (10%) increase to \$26M due to 3.7% Rate Peg increase, catch-up for Rate Peg not applied in 22/23, increases in property values, and an increase in Domestic Waste charges.

User Charges and Fees: \$2.3M (28%) reduction to \$6M primarily due to reduced mixed waste income.

Operating Grants and Contributions: only confirmed grant funding is included in the budget; subsequently-confirmed grant funding will be added to the 2023/24 Budget during the Quarterly Budget Reviews.

Interest and Investments Revenues: Investment income projections have been increased due to higher interest rates.

Transfers from Reserves: relate to grant funding that has been received in advance.

Expenses

Wages and Salaries: 4.5% Award increase + 0.5% Superannuation increase, partially offset by rationalisation of positions.

Materials and Contracts: down \$311k (2%) primarily due to net effect of reduced workers comp premiums and Waste Management costs, partially offset by increased IT and Planning costs.

Other Costs: \$1.0M increase to \$4.4M largely due to increased electricity costs. Materials and Contracts costs have been closely analysed to identify savings to offset these increases.

Transfer to reserves: relate primarily to Special Rate Variation (SRV) income that is designated for specific capital works.

Budget 2023-24 - Operating Budget - General Fund

Directorate Detail

	Current Year			Next Year	Forward Estimates		
\$000's	2022/23 Initial Budget	2022/23 Carry Overs	2022/23 Dec QBR Total	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Community Infrastructure							
Revenue							
Rates and Charges	2,848	-	2,848	3,178	3,340	3,511	3,690
User Charges and Fees	5,431	-	3,933	3,253	3,415	3,586	3,766
Other Revenues	10	-	11	15	16	17	18
Operating Grants and Contributions	38	2	40	40	42	44	46
Interest and Investments Revenues	13	-	13	10	11	11	12
Internal Revenue	691	-	691	1,202	1,263	1,326	1,392
Revenue Total	9,031	2	7,536	7,698	8,087	8,495	8,923
Expenses							
Wages and Salaries	1,275	-	1,318	1,382	1,303	1,335	1,369
Materials and Contracts	4,648	132	4,087	4,262	4,377	4,582	4,798
Overheads	2,044	-	2,044	1,934	2,013	2,095	2,180
Other Costs	207	-	58	176	189	209	231
Depreciation	85	-	81	83	87	92	96
Borrowing Costs	205	-	205	359	359	372	386
Expenses Total	8,464	132	7,793	8,196	8,327	8,685	9,060
Community Infrastructure Surplus/(Deficit)	567	(129)	(257)	(498)	(241)	(190)	(137)

Key Notes on 2023/24 DRAFT Budget vs 2022/23 Budget

Revenue

Rates and Charges: \$330k (12%) increase in Domestic Waste charges (kerb-side collection) to cover real cost of providing the service.

User Charges and Fees: \$2.2M (40%) reduction primarily due to reduced mixed waste income and the associated DECC Levy recovery.

Expenses

Wages and Salaries: 4.5% Award increase + 0.5% Superannuation increase.

Materials and Contracts: decrease in Waste Management costs due to lower volumes.

Budget 2023-24 - Operating Budget - General Fund

Directorate Detail

	Current Year			Next Year	Forward Estimates		
	2022/23 Initial Budget	2022/23 Carry Overs	2022/23 Dec QBR Total	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
\$000's							
Corporate Services							
Revenue							
Rates and Charges	20,725	-	20,725	22,794	23,364	23,948	24,546
User Charges and Fees	120	-	102	109	111	114	117
Other Revenues	-	-	-	-	-	-	-
Operating Grants and Contributions	2,586	-	2,586	2,713	2,780	2,850	2,921
Interest and Investments Revenues	327	-	699	705	707	709	710
Internal Revenue	2,939	-	2,939	2,840	2,911	2,984	3,058
Transfer from reserves	-	1,095	1,095	-	-	-	-
Revenue Total	26,697	1,095	28,145	29,160	29,873	30,604	31,353
Expenses							
Wages and Salaries	3,543	-	3,253	3,609	3,699	3,791	3,886
Materials and Contracts	1,640	572	2,313	1,497	1,969	1,911	1,985
Overheads	269	-	269	457	468	480	492
Other Costs	337	-	335	411	425	438	451
Transfer to reserves	1,692	-	1,805	1,896	1,934	1,972	1,861
Expenses Total	7,481	572	7,976	7,870	8,495	8,593	8,676
Corporate Services Surplus/(Deficit)	19,216	523	20,169	21,290	21,378	22,011	22,677

Key Notes on 2023/24 DRAFT Budget vs 2022/23 Budget

Revenue

Rates and Charges: \$2.1M (10%) increase to \$22.8M due to 3.7% Rate Peg increase, catch-up for Rate Peg not applied in 22/23, and increases in property values.

Interest and Investment Income: increase due to higher interest rates.

Expenses

Wages and Salaries: 4.5% Award increase + 0.5% Superannuation increase, partially offset by rationalisation of some positions.

Materials and Contracts: net decrease due to decrease in workers compensation insurance premiums partially offset by additional IT systems expenditure.

Budget 2023-24 - Operating Budget - General Fund

Directorate Detail

	Current Year			Next Year	Forward Estimates		
	2022/23 Initial Budget	2022/23 Carry Overs	2022/23 Dec QBR Total	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
\$000's							
Economy and Community							
Revenue							
User Charges and Fees	965	-	703	862	862	862	862
Other Revenues	168	-	77	69	71	72	74
Operating Grants and Contributions	1,311	245	1,743	553	478	490	491
Internal Revenue	269	-	269	279	286	293	301
Transfer from reserves	-	-	-	964	801	828	866
Revenue Total	2,713	245	2,792	2,726	2,498	2,545	2,595
Expenses							
Wages and Salaries	2,600	-	2,333	2,595	2,660	2,727	2,795
Materials and Contracts	1,777	338	2,340	1,854	1,658	1,699	1,722
Other Costs	289	-	524	497	498	499	501
Depreciation	698	-	641	814	838	864	890
Expenses Total	5,364	338	5,838	5,760	5,655	5,789	5,907
Economy and Community Surplus/(Deficit)	(2,651)	(93)	(3,046)	(3,033)	(3,157)	(3,244)	(3,312)

Key Notes on 2023/24 DRAFT Budget vs 2022/23 Budget

Revenue

User Charges & Fees: \$103k (11%) decrease to \$862k primarily due to reduced aquatic centre income projections.

Operating Grants and Contributions: 758k (11%) decrease due to funding received in prior years (shown in Transfers from Reserves).

Expenses

Wages and Salaries: 4.5% Award increase + 0.5% Superannuation increase, offset by rationalisation of some positions.

Materials and Contracts: 76k (4%) net increase primarily due to new economic development initiatives and additional costs for the new Muswellbrook Aquatic Centre.

Other Costs: 208k (72%) net increase due to higher electricity costs, primarily at the aquatic centres.

Budget 2023-24 - Operating Budget - General Fund

Directorate Detail

	Current Year			Next Year	Forward Estimates		
	2022/23 Initial Budget	2022/23 Carry Overs	2022/23 Dec QBR Total	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
\$000's							
Environment and Planning							
Revenue							
User Charges and Fees	564	-	597	552	585	607	631
Other Revenues	1	-	121	1	1	1	1
Operating Grants and Contributions	99	22	122	109	111	116	118
Internal Revenue	447	-	447	459	468	478	487
Revenue Total	1,112	22	1,288	1,122	1,165	1,201	1,238
Expenses							
Wages and Salaries	1,863	-	1,871	1,956	2,005	2,055	2,107
Materials and Contracts	315	41	346	464	374	388	397
Other Costs	4	80	84	4	4	4	4
Depreciation	4	-	4	4	4	5	5
Expenses Total	2,186	121	2,304	2,428	2,388	2,451	2,512
Environment and Planning Surplus/(Deficit)	(1,074)	(99)	(1,017)	(1,306)	(1,222)	(1,250)	(1,274)

Key Notes on 2023/24 DRAFT Budget vs 2022/23 Budget

Expenses

Wages and Salaries: 4.5% Award increase + 0.5% Superannuation increase.

Materials and Contracts: 149k (42%) net increase primarily due to specific one-off Planning System improvements and sustainability initiatives.

Budget 2023-24 - Operating Budget - General Fund

Directorate Detail

	Current Year			Next Year	Forward Estimates		
	2022/23 Initial Budget	2022/23 Carry Overs	2022/23 Dec QBR Total	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
\$000's							
General Managers Office							
Revenue							
Other Revenues	78	-	109	92	92	92	92
Revenue Total	78	-	109	92	92	92	92
Expenses							
Wages and Salaries	1,645	-	1,597	1,583	1,621	1,660	1,701
Materials and Contracts	548	24	476	459	491	495	500
Other Costs	747	-	1,492	1,247	1,105	1,217	1,358
Depreciation	297	-	189	198	204	210	216
Borrowing Costs	83	-	83	100	107	95	93
Expenses Total	3,320	24	3,837	3,587	3,528	3,678	3,868
General Managers Office Surplus/(Deficit)	(3,241)	(24)	(3,728)	(3,495)	(3,436)	(3,587)	(3,777)

Key Notes on 2023/24 DRAFT Budget vs 2022/23 Budget

Expenses

Wages and Salaries: 4.5% Award increase + 0.5% Superannuation increase.

Other Costs: 500k (67%) net increase primarily due to an increase in the legal costs budget to more accurately reflect historical and projected spend.

Budget 2023-24 - Operating Budget - General Fund

Directorate Detail

	Current Year			Next Year	Forward Estimates		
	2022/23 Initial Budget	2022/23 Carry Overs	2022/23 Dec QBR Total	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
\$000's							
Property and Place							
Revenue							
User Charges and Fees	1,236	-	3,688	1,252	1,265	1,292	1,319
Other Revenues	100	-	108	108	111	113	116
Operating Grants and Contributions	2,916	-	4,371	2,952	3,001	3,051	3,103
Internal Revenue	2,209	-	2,188	2,379	2,468	2,530	2,593
Revenue Total	6,461	-	10,355	6,690	6,845	6,987	7,131
Expenses							
Wages and Salaries	3,434	-	3,354	3,350	3,435	3,518	3,603
Materials and Contracts	4,515	177	7,994	4,597	4,722	4,844	4,969
Overheads	124	-	124	127	130	133	136
Other Costs	1,821	-	1,850	2,114	2,176	2,250	2,327
Depreciation	9,183	-	8,954	9,307	9,586	9,874	10,170
Borrowing Costs	200	-	200	152	118	108	103
Borrowing Costs	19,277	177	22,477	19,647	20,167	20,727	21,309
Property and Place Surplus/(Deficit)	(12,816)	(177)	(12,121)	(12,957)	(13,322)	(13,740)	(14,177)
General Fund Surplus/(Deficit)	-	-	-	-	-	-	-

Key Notes on 2023/24 DRAFT Budget vs 2022/23 Budget

Expenses

Wages and Salaries: 4.5% Award increase + 0.5% Superannuation increase, offset by rationalisation of some positions.

Other Costs: 293k (16%) net increase due primarily to a higher Emergency Services Levy plus rising and additional maintenance costs for new facilities.

2023-24 - Operating Budget - Water Fund

	Current Year			Next Year	Forward Estimates		
\$000's	2022/23 Initial Budget	2022/23 Carry Overs	2022/23 Dec QBR Total	2023/24 Budget Estimates	2024/25 Budget Estimates	2025/26 Budget Estimates	2026/27 Budget Estimates
Revenue							
Rates and Charges	1,892	-	1,892	2,365	2,436	2,558	2,634
User Charges and Fees	4,419	-	4,431	4,993	5,143	5,297	5,456
Transfer from reserves	-	251	251	-	-	-	-
Operating Grants and Contributions	38	-	38	38	39	41	42
Interest and Investments Revenues	119	-	189	215	221	228	235
Revenue Total	6,467	251	6,801	7,611	7,839	8,124	8,367
Expenses							
Wages and Salaries	1,324	-	1,300	1,391	1,432	1,475	1,520
Materials and Contracts	1,691	251	2,042	2,410	2,470	2,589	2,662
Other Costs	366	-	553	527	552	578	605
Borrowing Costs	85	-	85	14	-	-	-
Overheads	1,037	-	1,037	1,158	1,210	1,242	1,274
Depreciation	1,963	-	2,058	2,110	2,174	2,239	2,306
Expenses Total	6,467	251	7,076	7,611	7,839	8,124	8,367
Water Fund (Surplus)/Deficit	-	-	(276)	-	-	-	-

Key Notes on 2023/24 DRAFT Budget vs 2022/23 Budget

Revenue

Rates and Charges: \$473k (25%) increase to cover the real cost of providing the high-quality water supply services.

User Charges & Fees: \$574k (13%) increase overall to cover the real cost of providing the high-quality water supply services.

Expenses

Wages and Salaries: 4.5% Award increase + 0.5% Superannuation increase.

Materials and Contracts: 719k (37%) increase largely due to increases in water treatment chemical prices and transport costs.

Other Costs: 161k (54%) net increase due primarily to higher electricity costs, partially offset by other savings.

Note: Immaterial rounding differences may be present

2023-24 - Operating Budget - Sewer Fund

	Current Year			Next Year	Forward Estimates		
\$000's	2022/23 Initial Budget	2022/23 Carry Overs	2022/23 Dec QBR Total	2023/24 Budget	2024/25	2025/26	2026/27
Revenue							
Rates and Charges	5,331	-	5,331	6,664	6,867	7,101	7,343
User Charges and Fees	577	-	477	536	574	602	632
Operating Grants and Contributions	37	-	37	38	39	40	41
Interest and Investments Revenues	51	-	86	97	100	103	106
Revenue Total	5,996	-	5,931	7,335	7,580	7,846	8,123
Expenses							
Wages and Salaries	866	-	826	910	933	956	980
Materials and Contracts	1,082	-	1,044	1,697	1,848	2,017	2,188
Other Costs	451	-	753	797	821	839	859
Borrowing Costs	701	-	701	640	587	549	510
Overheads	708	-	708	953	977	1,001	1,026
Depreciation	2,188	-	2,254	2,282	2,350	2,420	2,493
Expenses Total	5,996	-	6,285	7,278	7,516	7,783	8,056
Sewer Fund (Surplus)/Deficit	-	-	(354)	57	64	63	67

Key Notes on 2023/24 DRAFT Budget vs 2022/23 Budget

Revenue

Rates and Charges: \$1.3M (25%) increase to cover the real cost of providing the services.

Expenses

Wages and Salaries: 4.5% Award increase + 0.5% Superannuation increase.

Materials and Contracts: 615k (57%) largely due to increases in sewer treatment chemical prices and transport costs.

Other Costs: 346k (77%) increase due primarily to higher electricity costs.

Note: Immaterial rounding differences may be present

2023-24 - Operating Budget - Future Fund

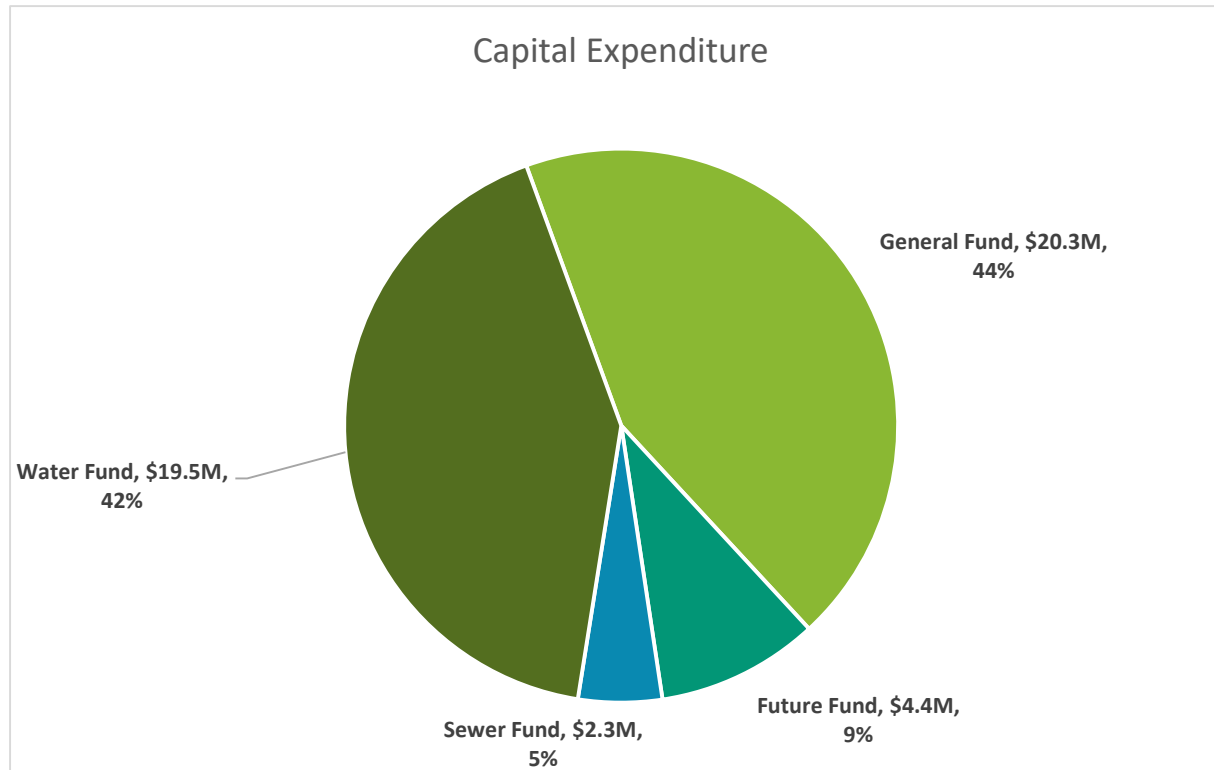
	Current Year				Next Year	Forward Estimates		
\$000's	2022/23 Initial Budget	2022/23 Carry Overs	2022/23 Budget + Carryovers	2022/23 Dec QBR Total	2023/24 Budget	2024/25	2025/26	2026/27
Revenue								
User Charges and Fees	7,201	-	7,201	6,988	7,133	7,312	7,495	7,683
Other Revenues	-	-	-	-	-	-	-	-
Internal Revenue	124	-	124	124	130	133	136	140
Revenue Total	7,325	-	7,325	7,111	7,263	7,445	7,631	7,823
Expenses								
Wages and Salaries	242	-	242	242	254	260	267	273
Materials and Contracts	1,599	-	1,599	1,268	1,363	1,397	1,432	1,468
Other Costs	938	-	938	1,015	1,063	1,090	1,117	1,145
Borrowing Costs	953	-	953	994	1,311	1,523	1,576	1,483
Overheads	496	-	496	496	357	366	375	384
Depreciation	782	-	782	614	781	804	829	853
Expenses Total	5,010	-	5,010	4,629	5,129	5,440	5,595	5,607
Future Fund (Surplus)/Deficit	2,315	-	2,315	2,483	2,134	2,005	2,037	2,216

Future Fund

The Future Fund strategy is currently under review and Council will reassess in the coming months the purpose and desired outcomes of the Fund.

Muswellbrook Shire Council

2023/24 Capital Budget Estimates



Budget 2023/24 - Capital Estimates Overview - Consolidated



	2022/23 Budget Estimates	2022/23 Carry-Overs 2022/23	2022/23 Budget Total Estimates (Incl C/O)	Dec 2022 QBR	2023-24 Budget Estimates	2024-25 Budget Estimates	2025-26 Budget Estimates	2026-27 Budget Estimates
\$000s								
Capital Funding								
Cash Result - Operating	17,515	-	17,515	16,649	17,714	18,054	18,569	19,245
Contribution to Future Fund from General Fund	2,000	-	2,000	1,853	1,300	1,000	600	420
Contributions	2,171	1,508	3,679	3,679	30	30	30	30
Grants	659	16,351	17,010	17,529	24,307	658	658	658
Loans	-	2,619	2,619	2,619	-	-	-	-
Reserves - Transfer from	3,772	12,806	16,578	16,681	3,172	2,813	2,851	2,891
Capital Funding Total	26,118	33,284	59,401	59,009	46,523	22,554	22,708	23,244
Expenditure								
Contribution to Future Fund from General Fund	2,000	-	2,000	1,853	1,300	1,000	600	420
Expenditure	-	224	224	274	1,413	-	-	-
Expenditure - New Assests	8,418	28,147	36,564	36,473	27,159	3,146	2,893	5,121
Expenditure - Renewals	8,244	4,914	13,158	12,820	10,788	13,226	14,363	12,923
Investment purchases	-	-	-	-	-	-	-	-
Loan Principal Repayments	6,455	-	6,455	6,158	5,370	4,595	4,294	4,296
Reserves - Transfer to	1,001	-	1,001	1,431	493	587	558	484
Expenditure Total	26,118	33,284	59,401	59,009	46,523	22,554	22,708	23,244
Surplus/(Deficit)	-	-	-	-	-	-	-	-

Capital Works Program

Over recent years, Muswellbrook Shire Council has had a very ambitious capital works program. For 2023/24, Council is consolidating its capital works program - focusing on key maintenance and renewal works, and completing the mutli-year projects already in the pipeline.

Only confirmed grant funding is included in the budget.

Expenditure Summary

\$000s	2022/23 Budget Estimates	Carry-Overs 2022/23	2022/23 Budget Total Estimates (Incl C/O)	Dec 2022 QBR	2023-24 Budget Estimates	2024-25 Budget Estimates	2025-26 Budget Estimates	2026-27 Budget Estimates
General Fund								
Planning, Community and Corporate	7,308	12,945	20,253	20,308	8,837	2,362	1,987	3,332
Roads and Drainage	6,045	9,685	15,729	15,898	9,984	10,325	11,024	10,012
Special Rate Variation	1,442	8,791	10,233	10,233	1,496	1,534	1,572	1,611
General Fund Total	14,795	31,420	46,215	46,439	20,318	14,221	14,583	14,956
Future Fund	5,372	581	5,952	5,805	4,415	3,809	3,465	3,489
Sewer Fund	3,988	182	4,170	3,882	2,282	2,350	2,420	2,493
Water Fund	1,963	1,100	3,064	2,883	19,509	2,174	2,239	2,306
Total	26,118	33,284	59,401	59,009	46,523	22,554	22,708	23,244

Capital works in the 2023/24 Budget and Forward Estimates are focused on priority maintenance and renewal activity, and completing the multi-year projects already in the pipeline.

Water Fund 23/24 Budget includes the GLE Pipeline Project Grant Funding

Budget 2023/24 - Capital Estimates
Expenditure Detail



	2022/23 Budget Estimates	Carry- Overs 2022/23	2022/23 Budget Total Estimates (Incl C/O)	Dec 2022 QBR	2023-24 Budget Estimates	2024-25 Budget Estimates	2025-26 Budget Estimates	2026-27 Budget Estimates
\$000s								
General Fund								
Planning, Community and Corporate								
Recreation								
Aquatic Centre Gym Equipment	50	-	50	50	50	50	50	50
Aquatic Centres Programme	60	-	60	60	213	65	66	68
Denman Indoor Sports Centre		141	141	141	-	-	-	-
Denman Netball Courts	105	206	311	311	-	-	-	-
Denman Park Upgrade		45	45	45	-	-	-	-
Highbrook Park Upgrade		55	55	55	-	-	-	-
Hunter Beach		3,128	3,128	3,128	-	-	-	-
Investigation and Design - Aquatic Centre		152	152	152	-	-	-	1,500
Karoola Park Citizens Pathway		30	30	30	-	-	-	-
Landscaping and Tree Maintenance programme	90	-	90	90	90	103	105	108
Liberty Swing - Simpson Park	75	75	150	150	-	-	-	-
Muscle Creek Nature Trail		140	140	140	-	-	-	-
Muswellbrook Regional Art Centre		38	38	38	-	-	-	-
Muswellbrook Youth Centre & Indoor Sports Ce	303	903	1,206	1,206	-	-	-	-
Recreation Capital Works	240	190	430	380	200	205	210	215
Recreation Large Capital Grants programme	90	-	90	90	75	77	79	81
Sport and Rereation Small Capital Grants Progi	25	-	25	25	-	-	-	-
Transfer to Waste Reserve	800	-	800	800	-	-	-	-
Adventure Playground		480	480	480	-	-	-	-
Recreation Total	1,838	5,583	7,421	7,371	628	499	510	2,022

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Budget 2023/24 - Capital Estimates
Expenditure Detail



	2022/23 Budget Estimates	Carry- Overs 2022/23	2022/23 Budget Total Estimates (Incl C/O)	Dec 2022 QBR	2023-24 Budget Estimates	2024-25 Budget Estimates	2025-26 Budget Estimates	2026-27 Budget Estimates
\$000s								
Community and Cultural Vitality								
Art Acquisitions	70	-	70	70	70	70	70	70
Bushfire Assets		591	591	591	-	-	-	-
CBD Stage 7 (Town Centre)	630	1,000	1,630	1,630	-	-	-	-
Civic Precinct (Town Square)	642	2,763	3,405	3,405	1,000	-	-	-
COVID 19	-	-	-	-	150	150	150	150
Library Books General Capital Purchases (Gen)	59	25	84	84	90	96	103	110
Library Subsidy Projects		66	66	66	-	-	-	-
Local Priority Grant	11	51	62	62	11	11	11	11
Major Landcare Projects	125	46	171	171	125	125	125	125
Muswellbrook Indoor Sports Centre		120	120	120	-	-	-	-
Denman Childrens Centre - Expansion (Contribution)		521	521	521	-	-	-	-
Denman Heritage Village	933	876	1,810	1,810	-	-	-	-
Purchase of Land - Companion Animal Impounding Facility		1,206	1,206	1,206	-	-	-	-
STEM Equipment Replacement		-	-	103	103	105	108	110
Community and Cultural Vitality Total	2,470	7,267	9,737	9,840	1,548	557	566	576
Other Community Infrastructure								
Buildings New and Replacement	250	69	319	569	120	103	105	108
Capital Works Contingency	100	-	100	-	100	100	100	100
General Design program		26	26	26	53	54	55	57
IT - Replacement Program	200	-	200	200	200	-	-	-
Renewable Energy Target	250	-	250	250	50	50	50	50
Community Infrastructure Depot	200	-	200	200	4,838	-	-	-
Other Community Infrastructure Total	1,000	95	1,095	1,245	5,361	306	310	314
Internal Contribution								
Contribution to Future Fund from General Fund	2,000	-	2,000	1,853	1,300	1,000	600	420
Internal Contribution Total	2,000	-	2,000	1,853	1,300	1,000	600	420
Planning, Community and Corporate Total	7,308	12,945	20,253	20,308	8,837	2,362	1,987	3,332

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Budget 2023/24 - Capital Estimates
Expenditure Detail



\$000s	2022/23 Budget Estimates	Carry- Overs 2022/23	2022/23 Budget Total Estimates (Incl C/O)	Dec 2022 QBR	2023-24 Budget Estimates	2024-25 Budget Estimates	2025-26 Budget Estimates	2026-27 Budget Estimates
Roads and Drainage								
Other Community Infrastructure								
Other Loan repayments	897	-	897	747	465	273	319	327
Waste Facility - Filling and Capping Works	-	-	-	-		1,279	1,279	1,279
Other Community Infrastructure Total	897	-	897	747	465	1,552	1,598	1,607
Roads, Bridges & Drainage								
Bridges Renewal programme		42	42	42	105	105	105	105
Carpark Renewal programme		93	93	93	135	135	135	135
CPTIG Bus Shelters	230	48	278	546	-	-	-	-
Drainage Devices programme	150	-	150	150	180	600	180	180
Flood Warning System	50	-	50	50	-	-	-	-
Footpath and Cycleway Renewal programme	150	-	150	150	186	186	186	186
Heavy Patching Programme	500	-	500	500	1,000	1,000	1,500	1,000
Kerb and Gutter Replacement programme	150	-	150	150	146	146	146	146
Large Plant Items	510	1,170	1,680	1,680	600	600	800	800
Leachate Dam		483	483	483	476	-	-	-
LED Fire Danger Warning Signs		152	152	152	-	-	-	-
Lorne Street Drainage		712	712	712	-	-	-	-
Natural Disaster - Flood		224	224	274	-	-	-	-
New Footpath and Cycleway programme	250	-	250	250	-	-	-	-
Purchase of Vehicles	250	93	343	343	340	336	350	250
Regional Road Repair Program	307	-	307	307	500	550	585	1,150
Replacement of Oakleigh Bridge		544	544	544	-	-	-	-
Resources for Regions Rd 5		2,425	2,425	2,425	-	-	-	-
Resources for Regions Rd 6		521	521	521	-	-	-	-
Road Resealing programme	800	93	893	893	2,100	2,205	2,500	1,840
Road Safety Program		213	213	213	-	-	-	-
Roads Capital Contingency	100	-	100	100	135	135	135	135
Roads to Recovery program	578	-	578	578	578	578	578	578
Rosebrook Bridge		1,543	1,543	1,543	-	-	-	-
Rural Road Regravelling programme	330	-	330	330	284	330	330	325
Rural Road Renewal programme		-	-	-	498	510	420	420
Safety Device Renewal programme	120	73	193	193	94	94	94	94
Sandy Creek Road Curve Improvement		167	167	167	-	-	-	-
Transport Vehicles	100	52	152	152	150	150	197	150

Budget 2023/24 - Capital Estimates
Expenditure Detail



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\$000s								
Urban Road Rehabilitation	200	-	200	200	-	-	-	-
Urban Road Renewal programme	172	-	172	172	400	473	546	572
Waste Remediation programme	201	-	201	201	200	200	200	200
Widden Valley Road Pavement Rehab		7	7	7	-	-	-	-
Yarrawa Road (Fixing Local Roads)		1,028	1,028	1,028	-	-	-	-
Renewal Program		-	-	-	-	400	400	100
Sandy Hollow		-	-	-	-	40	40	40
Merton Street Drainage			-	-	1,413			
Roads, Bridges & Drainage Total	5,147	9,685	14,832	15,151	9,519	8,774	9,427	8,406
Roads and Drainage Total	6,045	9,685	15,729	15,898	9,984	10,325	11,024	10,012

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Budget 2023/24 - Capital Estimates
Expenditure Detail



	2022/23 Budget Estimates	Carry- Overs 2022/23	2022/23 Budget Total Estimates (Incl C/O)	Dec 2022 QBR	2023-24 Budget Estimates	2024-25 Budget Estimates	2025-26 Budget Estimates	2026-27 Budget Estimates
\$000s								
Special Rate Variation								
Recreation								
Olympic Park Field Improvements		990	990	990	-	-	-	-
Olympic Park Project	500	1,919	2,419	2,419	1,173	1,203	-	-
Recreation Total	500	2,910	3,410	3,410	1,173	1,203	-	-
Community and Cultural Vitality								
Regional Entertainment and Conference Centre	627	5,581	6,208	6,208	-	-	1,233	1,264
Community and Cultural Vitality Total	627	5,581	6,208	6,208	-	-	1,233	1,264
Roads, Bridges & Drainage								
Drainage	315	300	615	615	323	331	339	348
Roads, Bridges & Drainage Total	315	300	615	615	323	331	339	348
Special Rate Variation Total	1,442	8,791	10,233	10,233	1,496	1,534	1,572	1,611
General Fund Total	14,795	31,420	46,215	46,439	20,318	14,221	14,583	14,956

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Expenditure Detail



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\$000s								
Future Fund								
Loan principal repayments (existing)	4,289	-	4,289	4,083	3,696	3,355	2,969	3,038
Loan principal repayments (new)	150	-	150	209	-	-	-	-
Loxton House - Innovation Hub	275	-	275	275	300	-	-	-
Marketplace Renewals	331	-	331	331	219	154	150	151
Renewal of Existing Assets/New Acquisitions	327	-	327	327	200	300	346	300
Town Education Centre 2		581	581	581	-	-	-	-
Future Fund Total	5,372	581	5,952	5,805	4,415	3,809	3,465	3,489

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Expenditure Detail



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\$000s								
Sewer Fund								
Sewer Infrastructure								
Access & Security Improvements	55	100	155	155	130	100	100	100
Loan Principal Repayments	744	-	744	744	778	817	856	781
Mains Renewal and Replacement	589	-	589	301	260	165	700	250
Operations Contingency Project Reserve	150	-	150	150	150	150	150	150
Sewer Plant and Equipment		-	-	-	80	-	90	-
Solar Array	1,800	-	1,800	1,800	-	-	-	-
System Plant Asset renewals - Sewer	650	-	650	650	395	450	220	450
Transportation System Improvement		82	82	82	300	500	200	650
Transfer to Sewer Fund Reserve		-	-	-	188	168	104	113
Sewer Infrastructure Total	3,988	182	4,170	3,882	2,282	2,350	2,420	2,493
Sewer Fund Total	3,988	182	4,170	3,882	2,282	2,350	2,420	2,493

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\$000s								
Water Fund								
Water Supply Infrastructure								
Asbestos, Earthwork and Security	155	-	155	155	175	-	-	150
Laboratory Equipment		-	-	-	20	20	20	20
Loan Principal Repayments	376	-	376	376	280	-	-	-
Mains Renewal and Replacement	300	448	748	748	650	850	900	800
Operations Contingency Project Reserve	118	-	118	118	100	100	100	100
Replacement of Water Meters Programme	65	-	65	65	65	65	65	65
System Plant Asset Renewals	700	191	891	791	500	750	800	750
Upgrade Flouride Dosing System		346	346	346	-	-	-	-
Vehicle-Equipment Replacement		79	79	79	65	70	-	70
Water Stop Valve	250	36	286	205	200	150	150	230
Transfer to Water Fund Reserve		-	-	-	55	169	204	121
GLE Pipeline			-	-	17,398			
Water Supply Infrastructure Total	1,963	1,100	3,064	2,883	19,509	2,174	2,239	2,306
Water Fund Total	1,963	1,100	3,064	2,883	19,509	2,174	2,239	2,306
Total	26,118	33,284	59,401	59,009	46,523	22,554	22,708	23,244

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