

Infrastructure & Property

Business Paper

10 FEBRUARY 2026



Infrastructure and Property Committee

Terms of Reference

1. Objective

The objective of the Infrastructure and Property Committee (the Committee) is to make recommendations to Council on the community's infrastructure assets and levels of service.

2. Scope

The scope of activities to be overseen by the Committee include:

- Strategic Infrastructure Planning;
- Levels of service to be provided by Council for infrastructure, property assets and associated activities;
- Priorities for forward expenditure programs;
- Major projects
- Lifecycle of community infrastructure assets, which include:
 - Property and Building;
 - Recreation and Other Structures;
 - Roads and Drainage;
 - Waste Operations Management;
 - Water and Wastewater; and
 - Asset Management.

Council Assets

Physical

Property
Buildings (Operational)
Buildings (Community)
Recreation Facilities
Land Improvements and Other Structures
(Sports Fields and Playgrounds)
Rural Roads
Urban Roads
Car Parks
Footpaths and Cycleways

Flood Mitigation systems: Levee Banks and
Detention basins
Stormwater Management Systems

Waste and Recycling Facilities
Water and Wastewater Treatment Facilities

Intellectual

Asset Management Policy
Asset Registers
Strategic Asset Management Plan
Asset Management Plans
Recreation Needs and Management Study

Recreation Master Plans
Plans of Management
Strategy and Management Plans
Muswellbrook Mine Affected Roads
Network Plan
Flood Studies

Integrated Water Cycle Management
system (ICWM)



3. Authority

Muswellbrook Shire Council authorises the Committee, within the scope of its role and responsibilities, to:

- Request information required to inform decision making (subject to their legal obligations to protect information and with prior consultation with the General Manager);
- Request information from employees (with approval of the General Manager) or Councillors;
- The Committee may request these persons to present information at Committee meetings to assist in understanding any matter under consideration;
- Obtain external legal or other professional advice, as considered necessary, to meet its responsibilities (in accordance with Council Budget and procurement arrangements and subject to prior consultation with the General Manager);
- Make decisions regarding the scope and design of projects for the consideration by Council; and
- Make decisions regarding levels of service.

4. Composition and Tenure

Members (voting)

The members of the Committee shall be Councillors and are listed below.

All members of the Committee are entitled to one vote and, in the event of an equal vote, the Chair has a casting vote.

Name	Department	Role
Cr Clare Bailey	Councillor	Chair
Cr Rod Scholes	Councillor	Deputy Chair
Cr Jeff Drayton	Councillor	Voting Member
Cr Louise Dunn	Councillor	Voting Member
Cr David Hartley	Councillor	Voting Member
Cr Darryl Marshall	Councillor	Voting Member
Cr Max Morris	Councillor	Voting Member
Cr Stephen Ward	Councillor	Voting Member

**Attendees (non-voting)**

The following Council officers will act as liaison officers to the Committee:

Name	Department	Role
Mr Matt Lysaught	Director – Infrastructure & Property	Liaison Officer
Mr Derek Finnigan	General Manager	Attendee
Mrs Kellie Scholes	Group Manager – Infrastructure & Operations	Attendee
Mr Sergei Iagunkov	Manager – Water & Wastewater	Attendee
Ms Joann Polsen	Manager – Waste Operations	Attendee
Mr Paul Chandler	Acting Project Manager – Property & Building Services	Attendee
Mrs Mardi Eriksson	Manager – Property & Building Services	Attendee
Mr Peter Ball	Manager – Works	Attendee

Invitees (non-voting) for specific Agenda items

Other officers may attend by invitation as requested by the Committee or the General Manager.

5. Responsibilities of Members

Members of the Committee are expected to:

- Agree that they are bound by Council's Code of Conduct;
- Understand the relevant legislative and regulatory requirements appropriate to Muswellbrook Shire Council;
- Contribute the time needed to study and understand the papers provided;
- Apply sound analytical skills, objectivity and judgement;
- Express opinions frankly, ask questions that consider the fundamental core of the issues, and pursue independent lines of enquiry;
- Act, and be seen to act, properly and in accordance with the requirements of the law and the terms of Council's Code of Conduct; and
- Act in good faith and fidelity in the interests of Council and the community.

6. Reporting

Following each meeting, the minutes will be reported to the next Council Meeting and the Chair will be required to provide a brief summary.

7. Meetings

- The Committee will meet on the second Tuesday of every even month at the conclusion of the Finance and Governance Committee Meeting.
- The need for any additional meetings will be decided by the Chair of the Committee, though other Committee members may make requests to the Chair for additional or alternative meetings.
- The Committee shall comply with Council's adopted Code of Meeting Practice and Code of Conduct.
- Meetings of the Committee are open to the public to attend.



8. Attendance at Meetings and Quorums

A quorum will consist of five (5) Committee members. Meetings will be held in person. Councillors may attend and participate in meetings of the committee by audio-visual link with the approval of the committee.

9. Secretariat

The General Manager will ensure that appropriate secretariat support is provided to the Committee. The Secretariat will ensure the agenda for each meeting and supporting papers are circulated at least 5 days before the meeting and ensure minutes of the meeting are prepared and maintained.

Minutes shall be approved by the Chair and circulated to all Committee members within one week of the meeting and filed in accordance with Council's Records Management Policy.

10. Conflicts of Interest

Members of Council committees must comply with the applicable provisions of Council's Code of Conduct in carrying out their functions as Council officials. It is the personal responsibility of Council officials to comply with the standards in the Code of Conduct and regularly review their personal circumstances with this in mind.

Committee members must declare any conflict of interest at the start of each meeting or before discussion of a relevant agenda item or topic. Details of any conflict of interest should be appropriately minuted.

Where members or invitees at Committee meetings are deemed to have a real or perceived conflict of interest, it may be appropriate they be excused from Committee deliberations on the issue where the conflict of interest may exist. The final arbiter of such a decision is the Chair of the Committee.

11. Induction

New members will receive relevant information and briefings on their appointment to assist them to meet their Committee responsibilities.

12. Review of Committee Terms of Reference

At least once every two years the Committee will review this Committee's Terms of Reference and make recommendations on any changes to Council for its determination.

Any changes to the Committee Terms of Reference must be approved by Council.



MUSWELLBROOK SHIRE COUNCIL

P.O Box 122

MUSWELLBROOK

6 February, 2026

Cr C. Bailey (Chair)

Cr R. Scholes (Deputy Chair)

Cr J. Drayton

Cr L. Dunn

Cr D. Hartley

Cr G. McNeill

Cr D. Marshall

Cr S. Ward

Mr D. Finnigan (General Manager)

Mr M. Lysaught (Director – Infrastructure & Property)

Mrs K. Scholes (Group Manager – Infrastructure & Operations)

Mr S. Iagunkov (Manager – Water & Wastewater)

Ms J. Polsen (Manager – Waste Operations)

Mr P. Chandler (Project Manager – Property & Building Services)

Ms M. Eriksson (Manager – Property & Building Services)

You are hereby requested to attend the Infrastructure & Property to be held in the Meeting Room, Level 1 Tertiary Education Centre, 87 Hill Street, Muswellbrook on **10 February 2026** commencing **at the conclusion of the Finance and Governance Committee meeting.**

Matt Lysaught

DIRECTOR – INFRASTRUCTURE & PROPERTY



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1 Acknowledgement of Country

Acknowledgement of Country

Council would like to respectfully acknowledge the local Aboriginal people who are the Traditional Owners and custodians of the land on which this meeting takes place

2 Apologies

3 Confirmation of Minutes of Previous Meeting

RECOMMENDATION

The Minutes of the Infrastructure and Property Committee Meeting held on **14 October, 2025**, a copy of which has been distributed to all members, be taken as read and confirmed as a true record.

Moved: _____ **Seconded:** _____

MINUTES OF THE INFRASTRUCTURE AND PROPERTY COMMITTEE MEETING OF THE MUSWELLBROOK SHIRE COUNCIL HELD IN THE SEMINAR ROOMS MUSWELLBROOK LIBRARY, 126 BRIDGE STREET, MUSWELLBROOK ON TUESDAY 14 OCTOBER 2025 COMMENCING AT 4.40PM.

PRESENT: Cr J. Drayton (Chair), Cr L. Dunn, Cr D. Hartley, Cr M. Morris and Cr S. Ward.

IN ATTENDANCE: Cr D. Douglas, Mr D. Finnigan (General Manager), Mr M. Lysaught (Director - Infrastructure & Property), Mrs K. Scholes (Group Manager - Infrastructure & Operations), Mr S. Iagunkov (Manager - Water & Wastewater), Mr P. Chandler (Technical Officer - Recreation & Property) and Ms A. Paynter (Project Officer - Infrastructure & Property) and Miss L. Robinson (Admin Officer).

1 Acknowledgement of Country

The Acknowledgement of Country was read by Cr D. Hartley.

2 Apologies

RESOLVED on the motion of Cr L. Dunn and Cr D. Hartley that:

The apology for inability to attend the meeting submitted by Cr C. Bailey, Cr R. Scholes and Cr D. Marshall be ACCEPTED.

In Favour: Cr J. Drayton, Cr L. Dunn, Cr D. Hartley, Cr M. Morris and Cr S. Ward

Against: Nil

3 Confirmation of Minutes of Previous Meeting

RESOLVED on the motion of Cr M. Morris and Cr D. Hartley that:

The Minutes of the Infrastructure and Property Committee Meeting held on **12 August 2025**, a copy of which has been distributed to all members, be taken as read and confirmed as a true record.

In Favour: Cr J. Drayton, Cr L. Dunn, Cr D. Hartley, Cr M. Morris and Cr S. Ward

Against: Nil

4 Disclosure of Any Pecuniary and Non-Pecuniary Interests

Nil

5 Business Arising

Nil



6 Business

6.1 Sandy Hollow Public Toilet Facilities

RESOLVED on the motion of Cr M. Morris and Cr S. Ward that:

The Committee:

1. Endorses in-principle support for the location of the public toilet in Sandy Hollow, acknowledging that a budget allocation of \$120,000 would be required from the 2025-2026 Capital Program for a new footpath to facilitate safe and accessible public access from the Golden Highway; and
2. Requests that the Sandy Hollow Progress Association (SHPA) be informed of Muswellbrook Shire Council's in-principle support of the project and to request confirmation in writing of SHPA's agreement to proceed with the proposal to purchase and install a public toilet at the location identified at the rear of the Sandy Hollow Community Hall; and
3. Requests that a further report be provided to inform Council of the outcome of the consultation.

In Favour: Cr J. Drayton, Cr L. Dunn, Cr D. Hartley, Cr M. Morris and Cr S. Ward

Against: Nil

6.2 Denman and Muswellbrook Levee Works

RESOLVED on the motion of Cr M. Morris and Cr L. Dunn that:

The Infrastructure & Property Committee:

1. Notes the information contained in the report.
2. Endorses the letter to the Department of Climate Change, Energy, the Environment and Water (DCCEE), and delegates the General Manager to finalise the letter.

In Favour: Cr J. Drayton, Cr L. Dunn, Cr D. Hartley, Cr M. Morris and Cr S. Ward

Against: Nil



6.3 2025/2026 Large Plant Replacement Program

RESOLVED on the motion of Cr S. Ward and Cr M. Morris that:

The Infrastructure and Property Committee ENDORSES the 2025/2026 Large Plant Replacement Program as listed in the report to the extent of available funding.

In Favour: Cr J. Drayton, Cr L. Dunn, Cr D. Hartley, Cr M. Morris and Cr S. Ward

Against: Nil

6.4 ARTC Interface Agreement 2025

RESOLVED on the motion of Cr L. Dunn and Cr D. Hartley that:

The Committee recommends Council:

1. Endorses the Rail Road Interface Agreement Applicable to Interfaces on Public Roads and the ARTC Lease Network within the Muswellbrook Shire Council Local Government Area v11.R; and
2. Delegates to the General Manager authority to sign the Agreement.

In Favour: Cr J. Drayton, Cr L. Dunn, Cr D. Hartley, Cr M. Morris and Cr S. Ward

Against: Nil

7 Adjournment into Closed Committee

RECOMMENDED on the motion of Cr D. Hartley and Cr L. Dunn that:

The Committee adjourn into Closed Session and access to the correspondence and reports relating to the items considered during the course of the Closed Session be withheld unless declassified by separate resolution. This action is taken in accordance with Section 10A(2) of the Local Government Act, 1993 as the items listed come within the provisions outlined in Section 17 below.

In Favour: Cr J. Drayton, Cr L. Dunn, Cr D. Hartley, Cr M. Morris and Cr S. Ward

Against: Nil



8 Closed Committee

8.1 Public Amenities and Changing Places Facility at Simpson Park

RESOLVED on the motion of Cr M. Morris and Cr D. Hartley that:

The Committee recommends that Council:

1. Notes the changes to the design as presented in the report; and
2. Supports progression to the tender phase for detailed design and construction.

In Favour: Cr J. Drayton, Cr L. Dunn, Cr D. Hartley, Cr M. Morris and Cr S. Ward

Against: Nil

8.2 Work In Kind Agreement- Denman High Field Subdivision Development

RESOLVED on the motion of Cr S. Ward and Cr M. Morris that:

The Infrastructure and Property Committee recommends for Highfields Estate – Stage 1 that:

1. The developer funds the water main for 400 metres in front of the development;
2. Council funds the materials difference for the 400 metre length of water main to increase the diameter of the water main from 225 mm to 300 mm;
3. Council funds the 300 mm water main from Bell Street to the development; and
4. Council to enter into a Works In-kind Agreement with the developer as detailed in the report.

In Favour: Cr J. Drayton, Cr L. Dunn, Cr D. Hartley, Cr M. Morris and Cr S. Ward

Against: Nil

10 Resumption of Open Committee

RESOLVED on the motion of Cr M. Morris and Cr D. Hartley that:

The meeting return to Open Committee.

In Favour: Cr J. Drayton, Cr L. Dunn, Cr D. Hartley, Cr M. Morris and Cr S. Ward.

Against: Nil.

10 Date of Next Meeting

09 December 2025



11 Closure

The meeting was declared closed at 5.05pm.

.....
Mr D. Finnigan
General Manager

.....
Cr J. Drayton
Chairperson



4 Disclosure of Any Pecuniary and Non-Pecuniary Interests

5 Business Arising

Nil



6 Business

6.1 Major Projects Status Report

Responsible Officer:	Director - Infrastructure & Property
Author:	Project Co-Ordinator
Community Strategic Plan:	5 - Community Infrastructure Effective and efficient infrastructure that is appropriate to the needs of our community
Delivery Program Goal:	5.1.4 - Maintain and continually improve community infrastructure across the Shire.
Operational Plan Action:	Not applicable
Attachments:	1. Major Projects Spreadsheet 2025-2026 [6.1.1 - 9 pages]

PURPOSE

To provide for the Infrastructure and Property Committee's information the Major Projects Status Report as of 1 February 2026.

OFFICER'S RECOMMENDATION

The Committee notes the information contained in the report.

Moved: _____ **Seconded:** _____

EXECUTIVE SUMMARY

The Major Projects Status Report is reported to the Committee to provide the status of respective capital projects.

PREVIOUS RESOLUTIONS

Not applicable.

BACKGROUND

A monthly tabular report is provided with status updates and information on major community infrastructure projects.

CONSULTATION

Respective project managers.

REPORT

The Major Projects Status Report, as at 1 February 2026, is attached for the information of the Committee.

This recurrent report is continually reviewed by project teams to include meaningful and current information with reference to Council's Delivery Program and 2025 - 2026 Operational Plan, to provide a clear representation of each project's planned and actual progress.



FINANCIAL CONSIDERATIONS

Provided in the attached table.

POLICY IMPLICATIONS

Nil.

STATUTORY / LEGISLATIVE IMPLICATIONS

Nil.

RISK MANAGEMENT IMPLICATIONS

Risk implications are considered and assessed for all projects.

COMMUNITY CONSULTATION / COMMUNICATIONS

Subject to the type and scale of the project, Council consults and provides communications to the community.

PROJECT	PROJECT STAGE INVESTIGATION (I) DESIGN (D) CONSTRUCTION (C)	PROJECT COST ESTIMATE	FY 25/26 BUDGET (Incl. Carryovers & SEP QBR)	FY 25/26 Carryover	ACTUALS Lifetime for the project / Program	TOTAL FUNDING	CONSTRUCTI ON START	CONSTRUCTION COMPLETION	STATUS AT 1 February 2026
General Fund									
MULTIPLE YEAR PROJECTS:									
Denman Recreation Area									
Mountain Bike Trail Denman Rec	I	\$250,000	\$240,447	\$50,000	\$9,553	\$250,000	TBC	TBC	Mountain Bike Trail Denman Rec Route options over Crown Land being investigated. RFQ design and construct documents being prepared.
New Amenities Denman Rec	I & D	\$506,884	\$481,820	\$617	\$40,064	\$506,884	TBC	TBC	New Amenities Denman Rec Location and scope to be developed as part of the Denman Tourist Park Masterplan returning to Council from public exhibition. Community forum to be schedule for first quarter of 2026 .
Denman Tourist Park	D	\$10,500,000	\$449,186	\$0	\$98,875	\$546,766	TBC	TBC	Denman Tourist Park Amended Master Plan was placed on public exhibition and reported with submissions received reported to Council. Further funding to be sourced. Community forum to be schedule for first quarter of 2026. Current drawings requested from design team to engage an alternate designer to complete changes from community submissions prior to meeting with stakeholders and community.
Muswellbrook Town Centre Precinct									
Marketplace Laneway	C	\$809,171	\$809,171	\$587,111	\$803,914	\$809,171	Sep-25	TBC	Marketplace Laneway Contractors KCE commenced 22 September 2025. Although the laneway is currently closed to pedestrians due to the construction, the works have progressed to a stage where it may be possible to reopen it in the next two weeks, if the safety of the public can be ensured. Work activities are focusing on the completion of the Bridge St hard landscaping, garden preparation and planting, and construction of the rear ramp and stairs, stormwater drainage construction across the rear of the dentist carpark. Consultation with the immediately affected business operators and owners is ongoing. Council has made available the carpark at the rear of the Muswellbrook Amateur Theatrical Society building at the corner of Bridge and Hill Street for use by customers of the affected businesses.
Brook Street Plaza Demolition & Ausgrid Kiosk Relocation	D & C	TBA	\$750,000	\$0	\$56,705	\$750,000	TBC	TBC	Brook Street Plaza Demolition & Ausgrid Kiosk Relocation All reports required to support the demolition DA have been prepared and finalised, with the lodgement plan for the week starting 2 Feb, 2026. DA docs uploaded and DA to be finalised this week.
Remediation & Early Works 116 Bridge Street Demolition & Site Rehabilitation - Public Domain Services Relocation	D & C	TBA	\$2,549,935	\$0	\$109,861	\$1,049,935	TBC	TBC	Remediation & Early Works 116 Bridge Street Demolition & Site Rehabilitation All reports required to support the demolition DA have been prepared and finalised, with the lodgement plan for the week starting 2 Feb, 2026. Demolition DA to be submitted this week.
Loxton House Refurbishment	D	\$3,200,000	\$773,728	\$121,790	\$1,151,834	\$1,150,950	TBC	TBC	Loxton House Modification to Development Application approved for staged development, continuing to proceed with tender documentation for Ground Floor and First Floor, and submit new development application to for lower ground floor (restaurant). Further funding to be sourced to be able to proceed with construction tender early in the new year. Consultants working on lower ground floor to ensure alignment with above floors. Once DA is submitted for Lower Ground floor then tenders can be called for Ground Floor and Upper Floor. Budget to be allocated.
Demolition for Civic Precinct	I	\$1,709,538	\$1,156,975	\$672,042	\$1,463,748	\$1,709,538	Jun-25	TBC	Demolition for Civic Precinct Tender negotiations completed and reported to March 2025 Ordinary Council meeting. It was resolved to award Precision Demolition the contract for the demolition works. Preliminary works commenced June 25. Demolition completed December 2025. Contractor completed capping works on contaminated soil that is awaiting remediation.
Muswellbrook Town Centre Carpark & Drainage - Temporary Carpark - Town Centre Carpark - Stormwater Drainage for Precinct (Hill Street to Brook Street)	D	\$2,050,000	\$1,480,297	\$143,880	\$40,248	\$1,491,412	TBC	TBC	Muswellbrook Town Centre Carpark & Drainage Stakeholder consultation ongoing with temporary carpark works commenced June 2025. A quote has been received for the design of the Regional Entertainment Centre carpark and associated precinct drainage. The consultant engagement is currently being negotiated. A workshop on the precinct drainage was held to discuss the options for improving the drainage in the precinct.
Pocket Park - Construction	D	\$2,300,000	\$2,062,207	\$40,556	\$371,150	\$2,300,000	TBC	TBC	Pocket Park - Construction Works Detailed design completed, Construction tender currently open.

Poosum Gully Realignment -West Rail Corridor	D & C	\$1,500,000	\$1,381,080	\$81,079	\$131,440	\$1,500,000	TBC	TBC	Poosum Gully Realignment Design feasibility options were investigated. Based on this information a Request for Quotation (RFQ) has been prepared is being advertised to seek a suitably qualified consultant to undertake the design of the stormwater drainage realignment. The Request for Quote closes 19 December 2025. Contract awarded - site visited, program requested.
Regional Entertainment and Conference Centre	C	\$23,000,000	\$1,560,067	\$370,635	\$3,718,505	\$14,828,854	TBC	TBC	Regional Entertainment and Conference Centre At the January 2025 Council meeting, Council endorsed to progress with revised design scope for the Stage 1. Theatre and proceed with development application based on the revised design scope with the inclusion of a half fly tower and support a Stage 2 Studio and additional back of house for concept only. Design progression reported to the September 2025 Ordinary Council meeting. Concept designs approved after value management options included. Development Applications pack is 90% prepared and awaiting final couple of supporting documents. Funding to be reviewed and sourced as part of the Capital Expenditure Review. Uploading of documents for DA has commenced while Statement of Environmental Effects is being completed.
Olympic Park Precinct									
Olympic Park Amenities and Grandstand	D & C	\$8,150,000	\$3,287,474	\$528,351	\$1,602,772	\$8,150,000	TBC	TBC	Olympic Park Amenities and Grandstand December 2024 Council endorsed design Option 4 (renew option) to allow detailed design documents to be completed to proceed for construction tender. Development Application modification is required to progress with Option 4 and is being assessed concurrently. Shed contractor for Highbrook, Olympic Park, and Weeraman awarded contract and installations near completion. Detailed Design and Construct tender for the Olympic Park Amenities and Grandstand closed 26 September 2025. Construction tenders were assessed and reported to the November 2025 Ordinary Council meeting where it was resolved to negotiate with preferred tenderers due to available budget and modification to Development Assessment still under review. Negotiations with two preferred tenderers have commenced. Positive meeting held with Regional Planning Panel held on 3 February at 2 pm awaiting written approval.
Olympic Park Field Improvements	D & C	\$1,500,000	\$911,087	\$0	\$101,380	\$1,000,000	TBC	TBC	Olympic Park Field Improvements Draft drainage and irrigation designs have been prepared for Olympic Park field improvements. Field works to be tendered and awarded to be completed concurrently with construction of buildings. The field works are planned to start following the majority of construction for the grandstand. Field design is being approved as a variation to Barnson contract to ensure consistency in both grandstand and field design. Further funding potentially needs to be sourced.
Olympic Park Projects (multiple)	D	TBD	\$43,292	\$43,292	\$573,277	\$43,292	TBC	TBC	Olympic Park Projects Funding for Olympic Park Precinct has been allocated for investigation and design of other precinct stages, including precinct landscape design, for example, fencing has been installed around the Olympic Park Bridge. The Olympic Park Precinct Plan of Management has been adopted.
Wollombi Precinct Master Plan (Operational)									
Wollombi Precinct Master Plan (Operational)	I & D	\$120,000	\$120,000	\$120,000	\$0	\$120,000	TBC	TBC	Wollombi Precinct Master Plan Total available is \$150,000 to fund development of design for Wollombi Precinct Master Plan including business case for childcare centre options.
PROPERTY & BUILDING:									
Denman Children's Centre Extension (Operational)	C	\$2,180,477	\$227,787	\$125,813	\$2,085,044	\$2,180,477	Aug-24	Sep-25	Denman Children's Centre Extension Funding body has approved the variation for additional scope to Building Code Australia (BCA) changes. Denman Children's Centre has now been completed and handed over to the Centre Management for their regulatory approval process.
Arts Centre Programme									
Arts Centre Offsite Storage	D & C	\$1,250,000	\$299,893	\$0	\$12,354	\$299,893	TBC	TBC	Art Centre Offsite Storage Preliminary concept to be developed. Staff working with project manager experienced in collection storage. - working on developing a scope. Engaging surveyor to inform site suitability and building placement options. Further funding to be sourced.
Buildings New and Replacement Programme									
Admin Building Renewal	D & C	\$25,000	\$31,787	\$0	\$39,466	\$31,787	TBC	TBC	Admin Building Renewal Stage 1 Internal works completed, including People & Wellbeing Office on 1st Floor and separation between the lunch room and main work area. Planning Stage 2 Desk movements and additional desk installation.
General Building Renewal Programme									

General Building Renewal Programme	D & C	\$200,000	\$200,000	\$44,315	\$248,068	\$200,000	TBC	TBC	General Building Renewal Programme 2025/2026 General Building Renewal Program was approved at the September 2025 Ordinary Council. - Staff Housing Upgrade - Campbells Corner - Fire Protection - HVAC renewal and replacement - Security Provisions - Accessibility Improvement Discrete funding allocations below.
Palace Street, Denman Staff Housing Upgrade	D	\$50,000	\$50,000	\$0	\$0	\$50,000	TBC	TBC	Palace Street, Denman Staff Housing Upgrade Works currently being scoped.
Campbells Corner Commercial Works	D	\$50,000	\$50,000	\$0	\$18,125	\$50,000	TBC	TBC	Campbells Corner Commercial Works. Sewer repair works completed, including trade waste pipe displacement and reflux valve replacement. Conservatorium hot water system replacement completed.
Fire Protection Building Services	D & C	\$30,000	\$30,000	\$0	\$2,120	\$30,000	TBC	TBC	Fire Protection Building Services Renewal and improvements to Boronia building completed. Other works to be programmed.
Staff Housing Minor Capital Works	D	\$10,000	\$10,000	\$0	\$848	\$10,000	TBC	TBC	Staff Housing Minor Capital Works Inspections underway to inform Capital programme.
HVAC renewal and replacement	D	\$30,000	\$30,000	\$0	\$3,898	\$30,000	TBC	TBC	HVAC renewal and replacement - Library server room split system replacement under review. Donald Horne Building foyer under review. Water treatment plant control room under review.
Security Provisions and Improvements	D	\$30,000	\$30,000	\$0	\$7,558	\$30,000	TBC	TBC	Security Provisions and Improvements Works Depot lighting upgrade completed other works to be programmed.
Accessibility Improvement	D	\$50,000	\$50,000	\$0	\$11,653	\$50,000	TBC	TBC	Accessibility Improvement Investigations ongoing. Request for Quotes received.
Regional Art Gallery	D	\$25,000	\$23,791	\$0	\$116,986	\$23,791	TBC	TBC	Regional Art Gallery Allocated for internal works.
Muswellbrook Childcare Centre	C	TBC	TBC	\$0	\$52,277	\$0	TBC	TBC	Muswellbrook Childcare Centre Capital contribution to bathroom upgrade.
Art Centre Renewal	D	\$75,000	\$75,000	\$20,000	\$19,008	\$75,000	TBC	TBC	Art Centre Renewal External painting pending Development Application approval. John Carr Heritage Architect Consultant revised report and colour selection completed.
Accessibility Upgrades	D	\$15,000	\$8,534	\$0	\$11,653	\$8,534	TBC	TBC	Accessibility Upgrades Allocations for minor accessibility works.
CWA Path Accessibility Upgrades	C	\$65,000	\$58,534	\$0	\$9,239	\$58,534	TBC	TBC	CWA Path Accessibility Upgrade Discussions with Country Woman's Association & Disability Services, assessing design to progress to move to construction, reviewing land ownership. Request for transfer of a Crown Road (pathway) to Council to allow for upgrade of the road submitted to Crown Land following Council Resolution at October 2025 Ordinary Council meeting.
QEII Floor Covering Replacement	C	TBC	\$8,679	\$0	\$3,317	\$8,679	TBC	TBC	QEII Floor Covering Replacement Options still under investigations
Recycled Water Treatment Works - Server Room	C	\$25,000	\$25,000	\$0	\$12,265	\$25,000	Aug-25	Sep-25	Recycled Water Treatment Works - Server Room Contractor engaged for construction of a server room at the Recycled Water Treatment Works and works completed.
Industrial Close Precinct	C	\$25,000	\$20,650	\$0	\$33,075	\$20,650	Jul-25	Ongoing	Industrial Close Termite repairs have been completed to the SES building, further works to be completed in the precinct underway.

Muswellbrook Animal Care & Sustainability Hub	D & C	\$150,000	\$197,583	\$97,583	\$4,833,925	\$197,583	TBC	TBC	Muswellbrook Animal Care & Sustainability Hub The rear car park reconstruction works have commenced and will be completed in two to three weeks. The contract for the prioritised works including drainage installation at the concreted dog runs, installation of concrete hobs, and partial concreting of the grassy yard has been awarded, with the commencement is expected once the ordered drains arrive.
Muswellbrook Indoor Sport Centre - Youth Centre	D & C	\$2,655,730	\$2,288,070	\$1,019,075	\$552,176	\$2,655,730	Jul-25	TBC	Upper Hunter Youth Centre Tenders reported to January 2025 Ordinary Council meeting. Council resolved to award construction contract subject to funding allocation. Construction Certificate Application, s68 approvals, NABERS Emissions Form and Fire Engineering design reports received. Additional budget allocation finalised of \$1,021,291.82. Issue for Construction drawings being finalised and contractor procuring materials. Works to commence on site February 26.
MSC Depot Construction	D & C	\$14,000,000	\$4,066,197	\$48,407	\$753,654	\$4,800,000	TBC	TBC	MSC Depot Construction The amended concept and associated estimates of cost has been reported to the July 2024 Ordinary Meeting of Council. The Council approved the detailed Concept Plan in principle, accepted dividing the project into two stages and approved the preparation of the Development Application (DA). Also, Council delegated the authority to General Manager for the submission of the development application. An additional report was submitted by Planning and Environmental section to the July 2024 Ordinary Council Meeting seeking approval from Department of Planning, Housing and Infrastructure, if required. Development Application submitted in April 2025. Regional Planning Panel (RPP) briefing was held on Tuesday, 26 August 2025. The RPP has requested further information on; understanding the methane at the site through undertaking further testing, the ecology and minimising impacts from the removal of vegetation, seeking a ecology assessment as a minimum or a full Review of Environmental Factors for the construction of the sewer main, additional commentary on future bypass considerations by the transport consultant, cross sections /plans in respect to fill/cut / retaining /walls/batter slopes around the perimeter of the site. Further investigation works to answer the RFI are currently being undertaken. Further funding to be sourced.
Campbells Corner (Refurbishment and Fit-out of Council Offices)	D & C	\$1,600,000	\$1,000,000	\$71,888	\$244,548	\$974,686	TBC	TBC	Reactivation of Campbells Corner A revised design is being incorporated into the detail design, including the adaption of the Retail 23 area and part of Retail 24 into Council Administration areas to accommodate Mayor and General Manager area. Development Application modification to be lodged following completion of the revised design. Further funding to be sourced prior to going to tender.
Recreation Capital Works									
Below programmes recurrent for 2025. Details to be determined. Cemetery Programme \$100k, Large Capital Grants and Small Capital Grants \$75k.									
Aquatic Centre Pool Capital Developments	C	TBC	\$200,898	\$21,239	\$1,185,235	\$475,899	TBC	TBC	Aquatic Centre Programme 2024 Dehumidifier installation and commissioning completed. Gym equipment, shelter, BBQ and furniture installed. Solar Panel Request for Quote to be rolled out.
Pool Solar	I	\$250,000	TBC	\$0	\$0	\$250,000	TBC	TBC	Aquatic Centre Solar Panel Tender is ready to be advertised, awaiting funding confirmation.
Cemetery General Programme	C	\$90,000	\$110,117	\$10,117	\$524,254	\$160,117	TBC	TBC	Cemetery General Programme Stage 1 and 2 of concrete paths have been completed. Quotes received for next stage.
General Recreation Programme	C	\$100,000	\$144,591	\$44,591	\$142,198	\$150,000	TBC	TBC	General Recreation Programme Programme to be confirmed at November Ordinary Council meeting. Tender for Highbrook Park softfall advertised.
Outdoor Pool Plant Upgrade	I	\$2,000,000	\$1,200,000	\$0	\$140,464	\$1,200,000	TBC	TBC	Outdoor Pool Plant Upgrade Replacement of plant for Muswellbrook Outdoor pool. Tender paperwork being prepared and updated design underway. Tender advertised and pre-tender meeting held.
Highbrook Park - Capital, Asset Acquisitions / Sales	I		\$17,081	\$17,081	\$78,488	\$17,081	TBC	TBC	Highbrook Park Allocation for minor capital improvements. Guttering complete and sandstone retaining wall complete.
Landscaping and Tree Management Programme	C	\$90,000	\$220,500	\$100,000	\$269,458	\$200,000	Jul-25	TBC	Landscaping and Tree Management Programme Street tree applications have been received and planting as programmed. Significant planting programme for FY 25/26.
Major Large Capital Grants Programme (Dollar for Dollar Grant Programme)	C	\$90,000	\$75,000	\$0	\$381,414	\$75,000	TBC	TBC	Major Large Capital Grants Programme (Dollar for Dollar Grant Programme) Applications for 2025-2026 grants awarded.
Playground Upgrades	C		\$100,000	\$0	\$49,156	\$100,000	TBC	TBC	Playground Upgrades Minor works to follow playground inspections. Some minor upgrades completed and further equipment ordered.

Karoola Park - Resilience Works	D & C	\$973,974	\$904,850	\$0	\$77,308	\$968,349	TBC	TBC	Karoola Park - Resilience Works Grant funding was received for management of stormwater flows at the lower end of the Karoola Park catchment including the naturalisation of the existing concrete stormwater drainage channel. Tenders were advertised for this project however upon review Council determined not to accept any Tenders. Council is seeking a work plan, methodology and quotation from Soil Conservation Services to address the management of stormwater flows at the site to build resilience in the catchment.
Karoola Park - Community Assets Program (CAP) Drainage & Path	C	\$1,151,047	\$162,848	\$162,848	\$1,150,069	\$1,151,047	TBC	TBC	Karoola Park - Community Assets Program Drainage & Path Majority of the works now completed, reviewing options to finalise project.
Karoola Park - Playground	D & C	\$418,328	\$164,580	\$164,580	\$420,525	\$418,328	Apr-25	Sep-25	Karoola Park - Playground The playground works are now complete, with the defects liability period in effect until 15 September 2026.
Softfall Upgrades	D	\$150,000	\$141,580	\$41,580	\$8,612	\$150,000	TBC	TBC	Simpson Park - Softfall replacement Tender is currently advertised and is due to be close in 18 Feb, 2026. This includes Highbrook Park Softfall from the general rec program
Simpson Park - Amenities Design	D	\$400,000	\$536,939	\$43,068	\$51,092	\$543,871	TBC	TBC	Simpson Park - Amenities Design The tender resolution was endorsed at the December 2025 Council meeting. The contract document has been issued to the successful contractor for review.
INFRASTRUCTURE & OPERATIONS:									
Purchase of vehicles (light fleet)	I	\$342,558	\$480,486	\$130,486	\$2,282,914	\$453,486	Jul-25	TBC	Purchase of vehicles Council uses the NSW Government Scheme to purchase vehicles, expanding who we can buy from. Procurement is underway for one vehicle to date with further purchases planned. A total of (3) vehicle purchases planned with contingency for new positions.
Transportation Vehicles (Infrastructure light fleet)	I	\$300,000	\$360,000	\$203,211	\$828,476	\$200,000	Jul-25	TBC	Transportation Vehicles One purchase is underway with further purchases of tool of trade vehicles to come. A total of (6) vehicles are programmed for purchase.
Bridges Renewal Program	I	\$290,000	\$300,000	\$0	\$670,884	\$300,000	Feb-25	TBC	Bridges Renewal Program Designs of abutment protection renewal - Widden Bridge, Bylong Valley way, Muscle Creek Bridge, Bell Street, and Peberdys Bridge. Design have been received. Works for the remediation of the western abutment of Widden Bridge have been completed. Consultants Agilitus conducted a presentation with staff in May to inform the outcome of the recommended design for future abutment protection works on the Muscle Creek, and Peberdys bridge. Subsequently the designs were completed and are available for future works. Work to repair and protect the western bridge abutments of Peberdy's Bridge over Halls Creek Sandy Hollow is currently being undertaken.
Bylong Valley Way Road Safety Project 2024-2025-0628 SC795	I & D	\$3,930,000	\$3,780,247	\$50,247	\$262,774	\$3,930,000	Jul-25	TBC	Bylong Valley Way Road Safety Program Tenders were received for the road design and will be reported to the February Meeting of Council. 32.4 to 34.4 chainage near Kerrabe House. Council awarded the contract for Investigation and Design and 13 March a project inception meeting was held. The design phase of the project is complete. A variation to the schedule has been submitted to TfNSW 2 July for approval. The investigation of Aboriginal heritage has identified items of cultural significance at the site which has triggered full cultural and heritage survey. Interested parties were invited to register. The Review of Environmental Factors is being finalised.
Carpark Renewal Program	C	\$85,000	\$100,000	\$100,000	\$189,436	\$100,000	TBC	TBC	Carpark Renewal Program Karoola Park - Pavement renewal and drainage improvements works.
Drainage Devices Programme	C	-	\$838,451	\$338,451	\$386,149	\$838,451	TBC	TBC	Drainage Devices Programme A program under review.
Footpath & Cycleway Renewals	C	\$185,625	\$200,000	\$0	\$1,580,947	\$200,000	Sep-25	Complete	Footpath & Cycleway Renewals A prioritised program reported to the August 2025 Infrastructure & Property Committee. Works have been undertaken in Roger Street, Muswellbrook.
Heavy Patching Programme	C	\$637,500	\$750,000	\$0	\$4,224,267	\$750,000	Ongoing	Ongoing	Heavy Patching Programme A prioritised program reported to the August 2025 Infrastructure & Property Committee. Works have been completed on Widden Valley Road.

Kerb & Gutter Replacement	C	\$454,750	\$347,045	\$147,045	\$1,555,511	\$200,000	Ongoing	Complete	Kerb & Gutter Replacement A prioritised program reported to the August 2025 Infrastructure & Property Committee. Work is being undertaken in accordance with the prioritised program to the limit of the available budget. Replacement of kerb and gutter has been focussing on defects in the North Muswellbrook subdivision streets.
New Kerb and Gutter	C	\$95,000	\$95,000	\$0	\$41,571	\$95,000	Ongoing	Ongoing	New Kerb and Gutter A prioritised program reported to the August 2025 Infrastructure & Property Committee.
Large Plant Items	D	\$2,207,245	\$2,400,000	\$1,190,661	\$5,186,259	\$2,400,000	TBC	TBC	Large Plant Items The following items have been purchased this financial year. 1. Tractor and attachments \$337,050 has been delivered, 2. 2 x Zero Turn Mowers \$82,254 have been delivered, 3. Line Marking machine \$39,612, received. 4. Truck and Chassis to replace Parks - Water Cart purchased however needs fitting out. December 2024 Council supported the 2024/2025 Large Plant Replacement Program and approves the transfer of funds from the Plant reserve to proceed with the purchase of the Compact Footpath Sweeper. Received quotations for a sports field mower. Received quotations for 4.5T transport vehicles (2 off) and staff are assessing. Tender advertised for a tracked loader, closed and awarded for deliver end of November.
Hunter Beach to CBD Pathway	D & C	\$600,000	\$480,000	\$200,000	\$0	\$600,000	TBC	TBC	Hunter Beach to CBD Pathway Concept options being prepared. (Wilkins Street to Hunter Beach).
Muscle Creek Emergency Stabilisation	I	\$1,250,000	\$250,000	\$250,000	\$0	\$1,250,000	TBC	TBC	Muscle Creek Emergency Stabilisation Recommendations of Catchment Management Plan being reviewed.
New Footpath and Cycleway Programme	C	\$123,250	\$200,000	\$0	\$1,131,501	\$200,000	Ongoing	Ongoing	New Footpath and Cycleway Programme A prioritised program was reported endorsed by Council at the July 2024 Ordinary Council Meeting. Programme delivery to follow Karoola Park footpath works.
Regional Road Renewal Programme	C	\$69,000	\$69,000	\$69,000	\$1,421,333	\$69,000	Ongoing	Ongoing	Regional Road Renewal Programme This budget will be used for Heavy Patching Works as per the submitted programme.
Richmond Grove Road	I	\$400,000	\$400,000	\$0	\$0	\$400,000	TBC	TBC	Richmond Grove Road A project to rehabilitate a section of Richmond Grove Road is to be scoped and included on the 2025-26 Capital Construction Programme.
Road Resealing Program	C	\$800,000	\$800,000	\$0	\$8,891,072	\$800,000	Ongoing	Ongoing	Road Resealing Program A prioritised program reported to the August 2025 Infrastructure & Property Committee works have commenced.
Roads to Recovery Programme	I	\$1,502,540	\$1,402,540	\$0	\$0	\$1,502,540	Feb-25	TBC	Roads to Recovery Programme The priority in accordance with the Council endorsed priority list is for a section of Thomas Mitchell Drive ch 50 to ch 1.6km.
Rural Roads Regravelling Programme	C	\$250,000	\$265,645	\$15,645	\$3,019,960	\$265,645	Ongoing	Ongoing	Rural Roads Regravelling Rolling programme is continuing, with recent work being undertaken on Beggary's Creek and Inglewood Roads.
Rural Roads Renewal Programme	C	\$650,153	\$780,189	\$380,189	\$1,406,502	\$780,189	TBC	TBC	Rural Road Renewal Continuing works on Martindale Road.
Upgrade of Thomas Mitchell Drive	D & C	\$3,750,641	\$0	\$0	\$78,693	\$3,750,641	TBC	TBC	Upgrade of Thomas Mitchell Drive Tender's were received and assessed for this project. The status of this project will be subject to a report to the Infrastructure Committee 10 February 2026.
Urban Road Renewal Programme	C	\$700,000	\$322,165	\$22,165	\$3,609,351	\$322,165	TBC	TBC	Urban Road Renewal A prioritised program reported to the August 2025 Infrastructure & Property Committee.

Wybong Road - Betterment	D	\$6,500,000	\$6,764,674	\$638,098	\$39,624	\$6,526,567	TBC	TBC	Wybong Road Betterment An MOU Agreement has been prepared to accept TfNSW to undertake the construction work. Council has exchanged the draft agreement with TfNSW. Council is awaiting the returned signed copy of the MOU. TfNSW have completed the IFC design and Review of Environmental Factors. Early works to undertake vegetation clearing and services relocation have been undertaken in anticipation of TfNSW construction team to establish at the site in early March 2026. Construction on the new culvert is expected to commence in April where the road will be closed to through traffic for a period of approximately 3 months. TfNSW have commenced further consultation regarding the commencement of work with the Community.
Stormwater Drainage (new)	D	\$450,000	\$450,000	\$150,000	\$0	\$450,000	TBC	TBC	Stormwater Drainage This project is for the relining of the existing reinforced concrete pipe in Crinoline St Denman. A contractor has been engaged to undertake the works.
FUTURE FUND:									
Marketplace Asset Renewal (incl. Lift)	D & C	\$331,194	\$204,656	\$108,241	\$575,713	\$400,000	TBC	TBC	Muswellbrook Marketplace Asset Renewal Heavy goods lift specification drafted ready for tender issue. Council is undertaking an independent review of transportation services at the Marketplace now complete. Tenders to be called for lift. Developing new scope, review previous scope -- received the spec for the lift - making tender document
Renewal of Existing Assets	D & C	\$331,938	\$480,450	\$130,450	\$2,262,777	\$480,450	TBC	TBC	Renewal of Existing Assets Combination of commercial building renewal projects and capital works for new tenancies.
WASTE OPERATIONS:									
Waste & Recycling Centre Leachate Dam	D & C	\$475,795	\$575,795	\$475,795	\$38,962	\$575,795	TBC	TBC	Waste & Recycling Centre Leachate Dam Design and construction cost estimates complete (~\$500,000). Biodiversity Assessment completed. Geotechnical report for project area received, which has triggered a dam design revision due to lack of winnable clay on site. Currently preparing development application (DA) lodgement.
WATER AND WASTEWATER:									
Sewer Fund									
Access and Security Improvements	D&C	\$150,000	\$450,000	\$200,000	\$668,856	\$450,000	Jul-25	Jun-26	Access and Security Improvements - Fencing and automation of gates for Recycled Water Treatment Works (RWTW) at Muswellbrook. Current works include installation of chainwire fencing and roller gates at entries. Completed - RWTW Top Driveway Restoration & Stormwater Egress. Start November 2025, Finish mid-December 2025. Completed - RWTW Top gate Pedestrian Access, PO created Awaiting Fabrication & Delivery of Steel gate. Finish expected End February 2026, budgeted at \$7000.00 - RWTW Security Power Distribution Room, Obtaining quotations Estimated at \$10,000 - \$120,000 Reallocated for purchase of 2 x utility vehicles for operations.
Mains Renewal and Replacement	I, D & C	-	\$0	\$150,000	\$3,413,029	-	-	-	Main Renewal and replacement December Council approved \$150,000 funding to be reallocated from Sewer Fund GL 6310.4340.504 to Water Fund GL 5330.4378.504 for procurement of a non-destructive digger.
Sewer Operational Contingency	I,D&C	\$150,000	\$145,00	\$0	\$292,827	\$168,763	Jul-25	Jun-26	Sewer Operational Contingency Works planned and to be confirmed.
System Plant Asset Renewals	I, D & C	\$650,000	\$746,160	\$196,160	\$2,110,209	\$746,160	Jul-25	Jun-26	System Plant Asset Renewals - MSPS 7 - Contractor received Successful Letter and contract signed. Construction started in December 2025. Civil works, Board Fabrication and electrical works underway. Project civil finished, training and hand over late February 2026. - RWTW – Purchasing six new pumps to replace redundant assets. Currently obtaining quotes. Received one quote so far, others failed to respond, - MSPS 4 - Flow test being conducted to determine correct sizing my pump before purchase equipment. Programmed in for February. - Electrical Board Replacements – Tender is in draft stage. Further works to be confirmed during 2026 at the following sites: MSPS 5, MSPS 3, MSPS 9, and DSPS 2.
Transportation System Improvements	I, D & C	-	\$836,685	\$386,685	\$1,388,669	-	Jul-25	Jun-26	Transportation System Improvements - Design & implementation Telemetry Hardware/Software upgrade & IT/OT Network Segregation for all Sewer Infrastructure Request for Tender (RFT) closes 27th February via Vendor Panel. - Tender estimated total 900,000 W&S, Pretender meeting 5th February 10am - Generator purchasing at critical sites in Wastewater — obtaining quotes.

Upgrade Sewer Pumping Station-1	I, D & C	\$3,920,367	\$3,818,505	\$898,138	\$2,088,309	\$4,000,000	Jul-25	TBC	Upgrade Muswellbrook Sewer Pumping Station 1 December Council Meeting 2024 - Approved the transfer of \$1,933,273 from the Sewerage Account (section 64 sewer reserves) to enable fulfilment of the contract project budget. Tender submitted by contractor KCE Pty Ltd accepted for total cost of \$3,266,971.00. Contract executed on 7 March 2025. Project kick-off and site visit done on 10 March 2025. Milestone-6 - completed- construction of main well. Rising Main connection completed 4th February 2026
Sewer Plant and Equipment	I	\$380,000	\$380,000	\$180,000	\$119,452	\$380,000	Jul-25	Jun-26	Sewer and Plant Equipment Program currently being finalised.
Water Fund									Water Fund
Asbestos Removal, Earthwork and Security	C	\$150,000	\$94,975	\$94,975	\$340,807	\$94,961	Jul-25	Jun-26	Asbestos Removal, Earthworks and Security Contract has been awarded for Water main earth works and asbestos pipe removals planned for the following water mains: Scott Street - Starting 10 February 2026 Ford Street - Water connections planned 4th Wednesday through to 6th Friday expected finish 10th February 2026. Flanders Ave - Completed . Contract awarded for following water mains earth works.
BP0154 Betterment Denman	D&C	\$1,113,000	\$362,234	\$362,234	\$175,958	\$1,113,000	Feb-26	TBC	Design & Construction of Denman River intake Reported to November Council meeting. Project awarded to successful Tenderer, contract signed. Pre-start meeting scheduled on 12 February and works to commence.
BP0156 Betterment Muswellbrook	C	\$761,318	\$192,894	\$192,894	\$87,423	\$761,318	TBC	TBC	Muswellbrook Water Treatment Plant Filter Refurbishment Work Tender reported and awarded with contractor. Contract and works start date negotiations are in progress. Department of Climate Change, Energy, the Environment and Water advised that s.60 Approval will be required for the project. Water & Wastewater Team continuing to work with Department on completing required approvals.
Corrosive Chemicals Facilities Audit	C	\$300,000	\$300,000	\$300,000	\$15,934	\$300,000	TBC	TBC	Corrosive Chemical Facilities Audit Tender to be on VP from 9/12/2025 to 23/01/2026 Assessment of Tender Results
GLE Pipeline	D&C	\$26,500,000	\$4,418,910	\$418,910	\$1,395,963	\$18,900,000	TBC	TBC	GLE Pipeline Council approved progression of the project at Council meeting on 26 November 2024. Project schedule has been updated. Negotiations held with Infrastructure NSW regarding funding conditions. Discussions on the approach to Procurement stage and Delivery. External project management assistance secured with NSW Public Works. Land acquisition of all the land parcels for this project is complete. National Water Grid EOI application has been submitted and was successful. Main grant application submitted to National Water Grid. Response to additional questions has been provided on 30/09/2025. Tender documents prepared and under review with PWA. 1 October - Letter from Treasurer to Mayor has been received and confirms that the project can go ahead. INSW sent a letter confirming project details. Project on Tender stage with Tendering period started on 21 January and Tender closing is on 18 February. Pre-tender meeting held on 3 February 2026.
Mains Renewal And Replacement	I, D & C	-	\$1,200,066	\$300,066	\$6,176,032	-	Ongoing	Ongoing	Mains Renewal and Replacement - Contract awarded for following water mains. Scott Street - Starting 10th February 2026 Ford Street - Water connections planned 4th Wednesday through to 6th Friday expected finish 10th February 2026. Flanders Ave - Completed . Foley Lane - Request for Quote (RFQ) in draft.
Replacement of Water Meters	C	\$65,000	\$65,000	\$15,893	\$584,773	\$65,000	Ongoing	Ongoing	Replacement of Water Meters Recurrent works as per allocated Budget.

System Plant Asset Renewals	I, D & C	-	\$1,255,453	\$505,453	\$4,663,817	-	TBC	TBC	<p>Systems Plant Asset Renewals</p> <p>- Muswellbrook Water Treatment Plant (MWTP) - Back Wash Pump and Motor - Contractor awarded - Expected Supplied equipment Lead Time 26 weeks - likely start mid February 2026 contractor confirmed assets have been ordered.</p> <p>-- Design & implementation Telemetry Hardware/Software upgrade & IT/OT Network Segregation for all Sewer Infrastructure Request for Tender (RFT) closes 27th February November 2025 via Vendor Panel. - Tender estimated total 900,000 W&S Pretender meeting 5th February 10am</p> <p>- Denman Water Treatment Plant (DWTP) - Reservoir Staircase Installation - Estimated at 160,000. Request for quote in draft form.</p> <p>- MWTP Backwash Foot Valve & Pipe Replacement, Awarded to JAC pumps, Equipment ordered, awaiting Delivery mid-late March 2026.</p>
Upgrade Fluoride Dosing System	I, D & C	\$294,732	\$96,273	\$96,273	\$280,530	Cost funded.	Apr-24	TBC	<p>Upgrade Fluoride Dosing System</p> <p>The fluoride upgrade project installation completed June 2024. The old fluoride dosing plant was dismantled and removed, the floor and walls were repainted and a new air conditioner was installed. Electrical cabling works have been completed. Installed galvanized platform over confined space sump in the fluoride room. Installed 2000L fluoride liquid trade waste tank. Pre-commissioning stage currently with commissioning expected in late May 2025 with expected completion in June 2025. Electrical contractor were onsite on 21 May. Testing needs to be completed. Department of Climate Change Environment Energy contacted regarding commissioning the plant. Commissioning should start on week from 7 October. Commissioning has been completed in November, documents has been sent to DCCEEW for final approvals, then it will be sent to NSW Health for final approval to start the plant.</p>
Vehicle - Equipment Replacement	C	-	\$532,792	\$332,792	\$266,663	\$532,792	TBC	TBC	<p>Vehicle - Equipment Replacement</p> <p>Programme is prepared - procurement of non-destructive digger.</p>
Water Operations Contingency Project	I	-	\$195,000	\$0	\$261,656	-	TBC	TBC	<p>Water Operations Contingency Project</p> <p>Program is prepared.</p>
Water Stop Valve Replacement Programme	I, D & C	\$200,000	\$350,000	\$200,000	\$564,202	\$350,000	Ongoing	Ongoing	<p>Water Stop Valve Replacement Programme</p> <p>Works to Start after Scott Street Water Main Humphries Street Valve replacement.</p> <p>Brook Street redundant water main end capping and valve closure.</p> <p>Contract awarded and signed, construction started 24 November 2025</p>



7 Adjournment into Closed Committee

In accordance with the Local Government Act 1993, and the Local Government (General) Regulation 2005, business of a kind referred to in Section 10A(2) of the Act should be dealt with in a Confidential Session of the Committee meeting closed to the press and public.

8 Closed Committee

8.1 Thomas Mitchell Drive Upgrade Project

This report is CONFIDENTIAL under the provisions of Section 10A(2)(c) of the Local Government Act 1993, as it relates to information that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business.

8.2 Safety Interface Agreement Hunter Valley Energy Coal Pty Ltd - Thomas Mitchell Drive

This report is CONFIDENTIAL under the provisions of Section 10A(2)(c) of the Local Government Act 1993, as it relates to information that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business.

8.3 NSW Public Works Engagement - Denman to Sandy Hollow Pipeline

This report is CONFIDENTIAL under the provisions of Section 10A(2)(c) of the Local Government Act 1993, as it relates to information that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business.

8.4 Bulky Waste Services Modernisation Options

This report is CONFIDENTIAL under the provisions of Section 10A(2)(c) of the Local Government Act 1993, as it relates to information that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business.

9 Resumption of Open Committee

The meeting return to Open Council.

10 Date of Next Meeting

14 April, 2026

11 Closure